

MEASURE N AND H – COLLEGE AND CAREER READINESS COMMISSION

1016 Union Street, #940
Oakland, CA 94607-



**OAKLAND UNIFIED
SCHOOL DISTRICT**

Community Schools, Thriving Students

**Measures N and H- College &
Career Readiness - Commission**

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Memo

To Measures N and H – College and Career Readiness Commission

From Vanessa Sifuentes, Deputy Chief of Post-Secondary Readiness

Board Meeting Date

Subject Services For: MetWest High School

Action Requested and Recommendation

Adoption by the Measures N and H – College and Career Readiness Commission of the 2026-2027 Education Improvement Plan and Assessment for MetWest High School as “Approved,” with a base allocation of \$159,800.00, for a total amount not to exceed \$159,800.00.

Background (*Why do we need these services?
Why have you selected this vendor?*)

Competitively Bid : Was this contract competitively bid? No
If no, exception: N/A

Fiscal Impact Funding resource(s): Measure H

Attachments

1. 26-27 Proposed EIP
2. 26-27 EIP Assessment, with Supplemental Materials (Program of study, Work-based learning plan and Master Schedule)

MetWest High School

Measures N and H 2026-2027 Education Improvement Plan Assessment
(Year Four of a Four-Year Cycle)

Final Recommendation

Instructions: Based on the entirety of the school's EIP, provide your assessment rating for the EIP, a summary of the Plan's Strengths, note any Key Questions, and overall Budget feedback. Identify the Next Steps for the Site. See Rating descriptions below.

Rating¹: **Fully Approved** **Approved** **Conditionally Approved**

Strengths:

- Metwest has a robust internship program, where students leverage the community (ranging from non-profits to varied industries) to increase their entrepreneurship, agency, and professional communication skills.
- Leverages dual enrollment

Key Questions:

- What is the pathway name: Learning Through Interest or Entrepreneurship? How do you make the Pathway more integrated with the strong Work Based Learning and Integrated Supports domain of Linked Learning

Budget Feedback: See Below

¹Fully Approved

- School has **fully implemented** a whole-school pathways model with all three domains of Linked Learning are evidenced for all students: Integrated Program of Study (a distinct CTE program plus integrated and cohorted core academics), Work-Based Learning (career awareness, exploration, and preparation embedded in classes), and Integrated Supports (strategically embedded supports, Tiers 1-3, through the pathway community of practice)
- School is deeply engaged in the strategic continuous improvement of the Linked Learning pathway(s) and addressing the root causes of current student outcomes through pathways

Approved

- School is **actively developing and implementing** a whole-school pathways model with the three domains of Linked Learning as evidenced by the establishment of all three domains of Linked Learning: Integrated Program of Study (a distinct CTE program plus integrated core academics), Work-Based Learning (career awareness, exploration, and preparation embedded in classes), and Integrated Supports (strategically embedded supports, Tiers 1-3, through the pathway community of practice)
- School has evidence of continuous improvement of the Linked Learning pathway(s) and addressing the root causes of current student outcomes through pathways

Conditionally Approved

- School is **actively developing** a whole-school pathways model as evidenced by early implementation of key elements of Linked Learning: Integrated Program of Study (a distinct CTE program plus integrated core academics), Work-Based Learning (career awareness, exploration, and preparation embedded in classes), and Integrated Supports (strategically embedded supports, Tiers 1-3, through the pathway community of practice)
- School does not demonstrate continuous improvement of the Linked Learning pathway(s) and addressing the root causes of current student outcomes through pathways

MetWest High School

Measures N and H 2026-2027 Education Improvement Plan Assessment

(Year Four of a Four-Year Cycle)

See below

Next Steps for Conditionally Approved Schools: N/A

Criterion: Alignment of Funding to Linked Learning Criteria, Strategic Actions, Permissible Expenses, and Measures N and H Plan

Section to be completed by HS Principal Supervisor (OUSD) or Measures N and H Staff (Charters)

Instructions: Review the Budget in Whole School, Pathway Tabs, and 9th Grade Tab (where relevant) for evidence that the school has thoughtfully allocated Measures N and H funds to support the continuous improvement of Linked Learning pathways

**Strategic &
Aligned**

**Partially
Strategic &
Aligned**

**Unclear
Strategy &
Alignment**

**Missing or
Non-Compliant**

4

3

2

1

The budget is strategically aligned with the Pathway Strategic Goals and the School Performance Goals and Indicators
 There are strategies for 2 out 3 domains in linked learning (*Integrated Program of Study (a distinct CTE program plus integrated core academics), Work-Based Learning (career awareness, exploration, and preparation embedded in classes), and Integrated Supports (strategically embedded supports, Tiers 1-3, through the pathway community of practice)*)

Expenditures include complete justifications demonstrating alignment between the expense and the three domains of Linked Learning. Similar to my comments above the Integrated Program of Study is not addressed

Expenditures are necessary due to the existence of Linked Learning pathways at the school site (not supplanting core programming).

Score: 3

Rationale: *Provide feedback only if the site receives a score of 3 or below.*

Explicitly name MetWest’s pathway and link the strategic goals to the 3 domains of linked learning—you already have a strong Work Based Learning and Integrated Supports domain of Linked Learning—that is clear.

MetWest High School

Measures N and H 2026-2027 Education Improvement Plan Assessment
(Year Four of a Four-Year Cycle)

Criterion: Evidence of Progress and Linked Learning Implementation

Section to be completed by Measures N and H Staff

Instructions: Review the *Work-Based Learning template*, *Master Schedule*, and *Program of Study* to demonstrate an understanding of and development of high-quality pathway implementation.

<input checked="" type="checkbox"/> Program of Study	<ul style="list-style-type: none"> • Elements are missing (outdated Program of Study template); transfer content here and resubmit to Jan Quijada. • Continue to move toward the integration of pathway focus into core academic classes • Identify the regular day and time for the teachers who are integrating multimedia and college and career staff to collaborate to assess student progress toward Pathway Student Learning outcomes and graduation requirements, design and assess impact of interventions, and to design and implement thematic and standards integration to maximize engagement and content mastery. • Maximize participation in HSLL PBL PD to increase integrated projects • Description of Advisory is limited and does not reflect the integration of Entrepreneurship • Continue refining Pathway Student Learning Outcomes to make them measurable, shared opportunities for grade-level teams to design integrated and aligned content to maximize student engagement and mastery of core and technical content.
<input checked="" type="checkbox"/> Work-Based Learning Plan	<ul style="list-style-type: none"> • WBL benchmarks are integrated across most grade levels. • Include specific industry partners and how they engaged in WBL with students
<input checked="" type="checkbox"/> Master Schedule	<ul style="list-style-type: none"> • MST submitted and color-coded • Clear cohorting of students at each grade level (9A, 9B, etc) into academic courses and advisory • Looks like teacher preps are based on the subject they teach • Internships, DE, and Support classes have been identified • Not clear if there is a specific pathway or CTE course offerings are available/offered that are integrated into academic courses

2026-2027 MEASURE H BUDGET			
Effective: July 1, 2026 - June 30, 2027			
Resource 9339	Allocation*	Total Expended	Total Remaining
Measure H	\$159,800.00	\$159,800.00	\$0.00
*Funding Allocation is based on school's 2025-2026 student enrollment count, Oakland Residents only (188) multiplied by the per pupil amount of \$850.			

School: MetWest

Site #: 338

BUDGET ACTION NUMBER	BUDGET JUSTIFICATION	COST	OBJECT CODE	OBJECT CODE DESCRIPTION	POSITION TITLE	FTE	WHOLE SCHOOL / PATHWAY NAME	Row Number
338-1	<p>Teacher on Special Assignment - TSA 10P, Internship Coordinaor (0.75 FTE)</p> <p>The internship coordinator ensures the program operates efficiently and effectively. Maintain established partnerships, seek out new mentorship opportunities, building and maintaining those relationship Learning Through Interest work (LTI). These opportunities enable students to access experiential learning; learn aligned with our pathway theme.</p> <p>PCN 10571 Andres De Rosales Salary and benefits included</p>	\$109,960.34	1119 - Teacher on Special Assignment School	Teacher on Special Assignment School	Internship Coordinator	0.75	Entrepreneurship	1
338-2	<p>Case Manager 20 (0.3 FTE)</p> <p>The case manager will support the pathway by completing all the necessar pathway tagging, supporting college and career exploration opportunities that are in alignment with our pathway theme.</p> <p>PCN 10562 Reginald (Malik) Edwards Salary and Benefits benefits included</p>	\$37,939.19	2405 - Clerical Salaries	Clerical Salaries	Case Manager	0.30	Entrepreneurship	2
338-3	<p>Software-License Unrulr</p> <p>Unrulr supports our pathway work by providing a structured platform for students to document, reflect on, and showcase learning from internships, projects, and real-world experiences. The platform helps students make clear connections between academic standards, pathway competencies, and work-based learning. It also allows teachers and advisors to monitor progress toward skill mastery and postsecondary readiness in a centralized system. By making student learning visible and measurable, Unrulr strengthens rigor, accountability, and coherence within our pathway model.</p>	\$8,186.21	5846 - Licensing Agreements	Licensing Agreements			Entrepreneurship	3
338-4	<p>Professional Contracted Bus Service</p> <p>Funding transportation for college and career exploration removes financial barriers that might otherwise prevent students from accessing postsecondary and workforce learning opportunities. By ensuring all students can visit colleges, industry sites, and career pathways, the school promotes equitable exposure to real-world options beyond high school. These experiences increase student motivation, clarify postsecondary goals, and strengthen alignment between academic coursework and future aspirations. Transportation funding ensures that access to opportunity is not dependent on a student's economic circumstances.</p>	\$3,714.26	5826 - Professional Contracted Bus Service	Professional Contracted Bus Service			Entrepreneurship	4
338-5								5

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School Name:	MetWest	Site #:	338
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Pathway Name(s):	Social Entrepreneurship ('23-24, '24-25); Entrepreneurship ('25-26)
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School Description
 MetWest is a small, public high school in Oakland Unified School District, located in the heart of Oakland near the downtown area. As the first Big Picture Learning School established on the West Coast, our students have the unique opportunity to learn through their interest. Two days a week, our students are actively engaged in internships at local businesses and organization throughout their four years in high school. Upon graduation, our students have designed numerous real-world projects, learned project management skills, built social capital, and gained professional communication habits.

School Mission and Vision
 Our school's vision is MetWest prepares young adults to recognize and take advantage of all resources to further their personal well-being and the wellbeing of their communities. Our graduates will have the skills, habits, knowledge, and networks to overcome obstacles to their success, access four-year colleges, engage in fulfilling work, and contribute positively to our world.

School Demographics

2023-2024 Total Enrollment Grades 9-12		239							
Special Populations	% Male	% Female	% Oakland Residents	% LCFF	% English Learners	% LTEL	% Current Newcomers	% SPED	% SPED Severe
	50.6%	49.4%	99.2%	91.5%	18.4%	18.4%		20.9%	
Student Population by Race/Ethnicity	% African-American	% Native American	% Asian	% Hispanic/Latino	% Filipino	% Pacific Islander	% White	% Multiple Ethnicity	% Not Reported
	23.8%	0.4%	7.5%	52.7%	0.4%		9.2%	5.0%	0.8%
Focal Student Population	Which student population will you focus on in order to reduce disparities?					English Learner (EL)			

SCHOOL PERFORMANCE GOALS AND INDICATORS
 Please refer to this Data Dictionary for definitions of the Indicators. * Denotes changes for 2024-25 for continuation schools

Whole School Indicator	2021-22 Baseline Data	2022-23 Data	2023-24 Benchmark	2023-24 Data	2024-25 Mid-Year Data "as of 1/27/2025" (Optional)	2024-25 Benchmark	2024-25 Data	2025-26 Mid-Year Data "as of 1/15/2026" (Optional)	2025-26 Goal (3-Year Goal)	2025-26 Data	2026-27 Goal (4-Year Goal)
Four-Year Cohort Graduation Rate	95.2%	82.8%	98.0%	87.5%	N/A	100.0%	86.9%	N/A	100.0%	TBD	100.00%
Graduation Rate: Non-Cohort (Continuation)*	N/A	N/A	N/A	N/A	N/A		N/A	N/A		N/A	
Four-Year Cohort Dropout Rate	4.8%	9.4%	3.0%	10.9%	N/A	2.0%	9.8%	N/A	2.0%	TBD	2.0%
A-G Completion Rate (12th Grade Graduates)	95.0%	75.5%	95.0%	82.1%	N/A	96.0%	82.4%	N/A	97.0%	TBD	97.0%
Course Completion Rate (Continuation)*	N/A	N/A	N/A	N/A	N/A		N/A	N/A		N/A	
On Track to Graduate - 9th Graders	76.6%	38.6%	80.0%	27.5%	6.7%	90.0%	52.8%	0.0%	95.0%	TBD	95.0%
9th Graders meeting A-G requirements	76.6%	38.6%	85.0%	23.5%	7.0%	90.0%	41.7%	TBD	95.0%	TBD	95.0%
Percentage of 12th Graders who have participated in an employer-evaluated internship or similar experience	92.9%	84.1%	85.0%	81.4%	71.4%	90.0%	82.5%	66.7%	95.0%	TBD	95.0%
Percentage of 12th graders who have passed 1 or more dual enrollment courses with a C- or better	69.0%	68.1%	50.0%	77.1%	82.5%	55.0%	82.5%	49.1%	60.0%	TBD	60.0%
Percentage of 10th-12th grade students in Linked Learning pathways	51.8%	98.0%	100.0%	52.9%	94.8%	100.0%	93.8%	59.2%	100.0%	TBD	100.0%
CTE Completion Data: Percentage of students who attempted CTE program completion and achieved a C- or better in both the Concentrator and Capstone course	88.1%	59.6%	89.0%	80.6%	0.0%	90.0%	0.0%	0.0%	95.0%	TBD	95.0%
CTE Participation (Continuation)*	N/A	N/A	N/A	N/A	N/A		N/A	N/A		N/A	
College Enrollment Data: Percentage of students enrolling in 2-year colleges within one year of graduation	26.2%	10.9%	25.0%	18.6%	N/A	28.0%	25.0%	N/A	30.0%	TBD	30.0%
College Enrollment Data: Percentage of students enrolling in 4-year colleges within one year of graduation	52.4%	60.0%	60.0%	50.8%	N/A	65.0%	36.5%	N/A	68.0%	TBD	68.0%
Focal Student Population Indicator	2021-22 Baseline Data	2022-23 Data	2023-24 Benchmark	2023-24 Data	2024-25 Mid-Year Data	2024-25 Benchmark	2024-25 Data	2025-26 Mid-Year Data	2025-26 Goal (3-Year Goal)	2025-26 Data	2026-27 Goal (4-Year Goal)
Four-Year Cohort Graduation Rate	83.3%	100.0%	85.0%	90.9%	N/A	90.0%	87.5%	N/A	95.0%	TBD	95.0%
Graduation Rate: Non-Cohort (Continuation)*	N/A	N/A	N/A	N/A	N/A		N/A	N/A		N/A	
Four-Year Cohort Dropout Rate	16.7%	0.0%	11.0%	9.1%	N/A	10.0%	6.3%	N/A	5.0%	TBD	5.0%
A-G Completion - 12th Grade (12th Grade Graduates)	66.7%	50.0%	68.0%	83.3%	N/A	70.0%	62.5%	N/A	75.0%	TBD	75.0%
Course Completion Rate (Continuation)*	N/A	N/A	N/A	N/A	N/A		N/A	N/A		N/A	
On Track to Graduate - 9th Graders	80.0%	18.8%	83.0%	9.1%	20.0%	90.0%	100.0%	0.0%	95.0%	TBD	95.0%
9th Graders meeting A-G requirements	80.0%	18.8%	85.0%	0.0%	20.0%	90.0%	66.7%	TBD	95.0%	TBD	95.0%
Percentage of 12th Graders who have participated in an employer-evaluated internship or similar experience	100.0%	71.4%	88.0%	75.0%	72.7%	90.0%	80.0%	60.0%	95.0%	TBD	95.0%
Percentage of 12th graders who have passed 1 or more dual enrollment courses with a C- or better	0.0%	57.1%	80.0%	62.5%	81.8%	85.0%	80.0%	33.3%	88.0%	TBD	88.0%
Percentage of 10th-12th grade students in Linked Learning pathways	41.7%	93.9%	100.0%	46.2%	96.2%	100.0%	94.1%	40.9%	100.0%	TBD	100.0%
CTE Completion Data: Percentage of students who attempted CTE program completion and achieved a C- or better in both the Concentrator and Capstone course	66.7%	66.7%	68.0%	83.3%	0.0%	70.0%	0.0%	0.0%	75.0%	TBD	75.0%
CTE Participation (Continuation)*	N/A	N/A	N/A	N/A	N/A		N/A	N/A		N/A	
College Enrollment Data: Percentage of students enrolling in 2-year colleges within one year of graduation	66.7%	0.0%	65.0%	0.0%	N/A	63.0%	12.5%	N/A	60.0%	TBD	60.0%
College Enrollment Data: Percentage of students enrolling in 4-year colleges within one year of graduation	33.3%	50.0%	35.0%	66.7%	N/A	37.0%	50.0%	N/A	40.0%	TBD	40.0%

ROOT CAUSE ANALYSIS			
Root Cause Analysis is the process of discovering the root causes of problems in order to identify appropriate solutions. Sites engage in this process every 3 years to inform strategic actions around our identified data indicators.			
Indicator <i>Instructions: Complete the Strengths and Challenges columns for all indicators in bold (lines 41-44). Then select ONE of the indicators from lines 45-48 (color coded in peach) to complete. You will complete Strengths and Challenges for a total of 5 indicators/combinations of indicators.</i>	Strengths <i>What is our site doing well that's leading to improvements in this indicator?</i>	Challenges <i>What 1-2 challenges are the most significant barriers to improvements in this indicator?</i>	
Four-Year Cohort Graduation Rate & Four Year Cohort Dropout Rate (Analyze these two indicators together)	We are doing transcript audits more than once a year and we discuss student graduation readiness at families meetings. In addition make sure students and families are aware of their progression toward graduating but we have added course recovery classes into our master schedule.	Our master schedule has been a big challenge as the grades split between two campuses because we have to share staff between both campuses. Staff who teach at both campuses have to have transition time. This means we have to build in the master schedule an extra planning period for them which in turns reduces the amount of sections that teacher could offer. This has an overall impact on how many courses we can offer, the type of courses we can offer, and students accessibility to courses.	
A-G Completion - 12th Grade	We have made improvement in this area to ensure our seniors have a higher rate of A-G completion by building in recovery courses into our master schedule. We also do transcript audits throughout the year and communicate to seniors how they are progressing toward A-G completion.	Advisors and the school counselors working collaboratively to ensure seniors are on track with A-G completion has been a challenge due to the past structure of the school as well as the culture and climate. In the past, the school did not have a school counselor and it was the advisor's responsibility to complete transcript audits. However, not all of them had the necessary knowledge to ensure students were taking required courses in sequence and this presented multiple issues for students being on track to graduate. Last year was the first year the school was given a school counselor and through transcript audits we realized that several of our students were not on track with A-G completion and we need to adjust the master schedule to ensure students would have course recovery options. Advisors still review student transcript during family meetings, however, both the counselor and advisors need to work together to ensure the students is being set up for success and is on track with all A-G courses; like a checks and balance system.	
On Track to Graduate - 9th Grade & 9th Graders meeting A-G requirements (Analyze these two indicators together)	We are completing transcript audits on frequent basis and communicating to the 9th graders and their families their progression toward graduation and A-G completion. These conversations are had at families meetings that take place through the year.	We used to allow freshman to opt out of taking required electives their freshman year. This is an issue for us because of the limited space we in PE because we don't not have a gym or proper space for PE and we share elective teachers between both campuses. Sharing staff between two campuses reducing the amount of sections we can offer which limits the accessibility of these classes to students. This in turns created a trickle down effect of students not being on track to meet A-G requirements. However, with the introduction of our Freshman Academy, we will be able to stop sharing staff. The Freshman Academy will have their own dedicated group of teachers and advisors to ensure they are all on track to meet their A-G requirements.	
College Enrollment Data: Percentage of students enrolling in 2-year and 4-year colleges within one year of graduation (Analyze these two indicators together)	We ensure our students have exposure to colleges and universities to increase their awareness what opportunities are available to them. We partner with EBC and they work with us to coordinate workshops and college events for our seniors. These activities help to increase the percentages of students enrolling into 2 or 4 year colleges.	Exposing the underclassman to college and universities earlier in their high school tenure. EBC has limited capacity to work with other grades outside of seniors.	
Percentage of 12th Graders who have participated in an employer-evaluated internship or similar experience	The basis of our program is learning through interest-internship. Thus, majority of all of seniors have employer-evaluated internships.	One of challenges is building our mentor network. We want to be able to increase that number of mentors willing and available to host our students. There are several other high schools now offering an internship opportunity and this sometimes limits options available to our students.	
Percentage of students who have passed any dual enrollment course with a C- or better in grades 9-12	A little less than half of our students are passing dual enrollment courses with a C or better. We feel that this is a good place to grow from.	The overall culture of learning (the attitude and expectations around learning) has been a challenge. As we shift our school culture and climate, we are still seeing some challenges around universal high expectations are learning. This in turns impacts students attitudes towards learning, effort put forth in classes, and overall student outcomes.	
Percentage of 10th-12th grade students in Linked Learning pathways	We are a small school so everyone participates in the pathway.	We don't have challenges around this because it is the expectation that everyone participates. There are no other alternatives.	
CTE Completion Data: Percentage of students who attempted CTE program completion and achieved a C- or better in both the Concentrator and Capstone course	We are encouraging more students to seek industry certifications and we have check in system for capstone completion.	The school's culture and climate significantly impacted the overall culture of learning (the attitude and expectations around learning) has been a challenge. The toxic culture did not make space for collaboration or having a student center focus. As we shift our school culture and climate, we are still seeing some challenges around universal high expectations of learning. This in turns impacts students attitudes towards learning, effort put forth in classes, and overall student outcomes.	
PATHWAY QUALITY ASSESSMENT			
<i>Using the 2023-26 College and Career for All and Linked Learning Quality Standards, self-assess in each category</i>	Evidence of Strengths	Areas For Growth	Next Steps <i>Will any of these categories be a priority for your 3-year goals? If yes, which ones?</i>
Integrated Program of Study Equitable Admissions Cohort Structure Curriculum and Instructional Design and Delivery Assessment of Learning Early College Credit Opportunities Partner Input and Validation	Learning Through Interest lives in our advisories and there students tackle real world problems that impact our society and our environment which is one of the core focuses of our pathway. Learning Through Interest provides opportunities to each student to experience elements of CTE in an authentic setting; the internship.	Creating an integrated program of study.	1. Identify an integrated program of study. 2. Develop the integrated program of study. At this moment our students are not taking CTE class aligned with social entrepreneurship. We need to build out our integrated program of study and add the courses to our master schedule for the following year.

<p>Work Based Learning Work Based Learning Plans Student Work Based Learning Experiences and Self Assessments Work Based Learning Provider Assessment of Student Workplace Readiness</p>	<p>We have a strong learning through interest program. Majority of all of our students have confirmed internships going into the Spring semester. Majority of all of our students leave MetWest with workplace readiness. Mentors assess students progress and provides feedback during targeted check-ins. The advisors do set-up meeting to ensure both the mentor and mentee are clear about expectations and the quality of the learning experience at the Learning Through Interest site.</p>	<p>We already do some goal setting for our internships but the we could be more intentional about how students self-assess themselves. The advisor and the mentors assess the student but have a clear rubric for the student to self-assessment periodically throughout their process would help to ensure their experience is what it needs to be. Universally, we are not yet intentionally identifying and aligning the College Technical Education standards in Learning Through Interest work.</p>	<p>Build teacher knowledge of CTE standards and how to align them to our learning through interest activities/tasks. All teachers do not yet identify CTE standards and align them to the LTI activities/tasks which in turns means not all teachers are teaching with the standard in focus.</p>
<p>Integrated Student Supports College and Career Preparation and Support Social-Emotional Skill Development Individual Student Supports Student Input and Validation</p>	<p>Seniors receive a great deal of college and career preparation and support, individual students receive support for concurrent enrollment classes and such, and we take each grade level out to see a college or university at least once during the school year.</p>	<p>We need to start College and Career preparation much earlier and consistently. We are not as intentional as we could be in students' social-emotional skill development. There is a need for more student input and validation around their learning experiences and overall school experiences.</p>	<p>Early exposure to college and career opportunities, grade level planned college and career exploration, tracking and monitoring student progress, including student and families more into the instructional experience, being more intentional around SEL direct instruction.</p>

2023-2024: YEAR ONE ANALYSIS

Pathway Strategic Goals
Pathway Quality Strategic 3 Year Goals
Based on the standards assessment, your data indicators and root cause analysis, what are your goals, objectives, or intended outcomes for this next 3 year cycle? Write them as SMART goals (Specific, Measurable, Achievable, Relevant & Time-Bound) using language from the Standards as a guide (when relevant). Goals should start with the "By 2026..." **Example:** By 2026 we will create and utilize a WBL reflection form and 100% of students will complete it after any type of WBL activity. We will share responses with students so they can reference for resume and college application development. The teacher team will review responses at least once per year and use information to update the pathway WBL plan.

<p>Goal #1: By 2026</p>	<p>We will increase the number of students who have passed dual enrollment classes with a C or higher by 10% by May 2027.</p>
<p>Goal #2: By 2026</p>	<p>We will increase the number of freshman on track to graduate by 10% by May 2027.</p>
<p>Goal #3: By 2026</p>	<p>We will increase the number of ELL freshman students on track to graduate by 10% by May 2027.</p>

Pathway Strategic Actions

Strategic Actions for 2023-24
What are 3-5 key strategic actions for 2023-24 that will support you in reaching your identified 3 year goals?

<p>Strategic Actions for Goal #1</p>	<p>All students will complete an Individual Learning Plan. All students will review and revise their learning plans during families meetings. Dual Enrollment teachers will provide progress reports to each student and discuss their progress.</p>
<p>Strategic Actions for Goal #2</p>	<p>All freshman will complete an Individual learning plan at the start of their Freshmen year. Advisors will actively track and monitor each advisee academic progress along with the student. Transcript audit will done at the end of the Fall semester and before the last family meeting to ensure students are on track. Freshman will receive targeted intervention to accelerate academic growth.</p>
<p>Strategic Actions for Goal #3</p>	<p>Students who receive ELL services will have a focus goal included on their individual learning plans to ensure they are setting goals and monitoring their progress toward academic growth. Students who receive ELL services will have received targeted intervention around their identified growth areas specific to ELD content. Advisors and student will track and monitor their progress.</p>

Budget Expenditures

2023-2024 Budget: Enabling Conditions Whole School

<p>BUDGET JUSTIFICATION For All Budget Line Items, enter 3-5 sentences to create a Proper Justification that answers the below questions. For Object Codes 1120, 5825 and all FTE, please also make sure to respond to the additional Budget Justification questions outlined in the EIP Budget Justification Instructions. - What is the specific expenditure or service type? Please provide a brief description (no vague language or hyperlinks) and quantify if applicable. - How does the specific expenditure impact students in the pathway? (Where possible, also consider how the expenditure supports your 3-year goals or 2023-24 strategic actions.) We encourage you to refer to this list of QUSD's Object Codes if you have questions about which object codes to use. <i>Please note that this is a comprehensive list of all QUSD's object codes and not all of them are permissible uses of Measure N funds. Please refer to the Measure N Permissible Expenses document to confirm permissibility.</i></p>	<p>COST</p>	<p>OBJECT CODE</p>	<p>OBJECT CODE DESCRIPTION</p>	<p>POSITION TITLE</p>	<p>FTE</p>	<p>PATHWAY NAME (if applicable)</p>
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<p>Bus Passes: Funds to purchase AC Transit and/or Bart tickets for pathway students to attend internships, college visits, career exploration visits, field trips and integrated learning opportunities. These opportunities enable students to access experiential learning; learn about careers, college programs, financial aid admission, meet and interact with professionals in different organizations aligned with our social entrepreneurship theme. This expenditure increases scholar's exposure to pathway-specific post secondary opportunities.</p>	\$5,000.00	5820	Bus Passes			Social Entrepreneurship
<p>Teacher Salaries Stipends: Extended Contracts to pay Teachers who assist with Learning Through Interest work; advisor tasks that happen outside of contractual hours, to support the work of expanding our mentorship network, and college and career preparation. These opportunities enable students to access experiential learning; learn about careers, college programs, financial aid admission, meet and interact with professionals in different organizations aligned with our social entrepreneurship theme. Compensation: 36 hours @ \$38.50 per hour + 25% benefit costs = \$1,732.50 x 6 Teachers = \$10,395.00.</p>	\$10,395.00	1120	Teacher Salaries Stipends			Social Entrepreneurship
<p>Transportation Costs: Charter Bus rentals for students to attend college visits, career exploration visits, field trips and integrated learning opportunities. The opportunities enable students to access experiential learning; learn about careers, college programs, financial aid and organizations aligned with our social entrepreneurship pathway theme. This expenditure increases scholar's exposure to pathway-specific post secondary opportunities.</p>	\$15,000.00	5826	Transportation Costs			Social Entrepreneurship
<p>Textbooks for the Dual Enrollment & Peralta courses. The textbooks to be purchased include textbooks required for DE Peralta courses. This expenditure supports students in the Pathway by ensuring they are prepared for their internship. It also supports the strategic action to reduce academic disparities based on race or ELL status and support exposure to post-secondary experiences.</p>	\$2,800.00	4100	Textbooks			Social Entrepreneurship
<p>Teacher Salaries: Hire an Internship Coordinator, at 1.0 FTE. The internship coordinator ensures the program operates efficiently and effectively. She is responsible for seeking our new mentorship opportunities, building and maintaining those relationships, and maintaining our network of mentors. She also supports advisors, students, and mentors with our Learning Through Interest work. These opportunities enable students to access experiential learning; learn about careers and interact with professionals in different organizations aligned with our social entrepreneurship theme. PCN 2682 Ana Villalobos (Salary and Benefit costs included)</p>	\$112,642.35	1105	Teacher Salaries	TCHR STR ENG	1.0 FTE	Social Entrepreneurship
<p>Conference Expenses. These opportunities enable staff (teachers and administration) to grow professionally and build their capacity to effectively implement key components our learning model and Linked Learning. This expenditure supports students in the Pathway by ensuring all staff is can support students as they explore career and college programs and internships. It also supports the strategic action to reduce academic disparities based on race or ELL status and support exposure to post-secondary experiences.</p>	\$13,962.65	5220	Conference Expenses			Social Entrepreneurship

2024-2025: YEAR TWO

Pathway Strategic Goals		
<i>Pathway Quality Strategic 3 Year Goal</i>	<p>Check in on 3-Year Goals For each 3-year goal, answer: -To what extent is the pathway on track for accomplishing this goal by 2026? -What has supported or hindered progress towards each goal this year?</p>	
We will increase the number of students who have passed dual enrollment classes with a C or higher by 10% by May 2026.	We are on track to accomplish this goal. The number of students enrolled in DE courses in Fall of 2022 was 41 students, as compared to 25 who are currently taking DE courses. Our pass rate in the Fall of 76.8% (n=41) Fall 2023 pass rate 93.1% (n=29). The teacher of record help to support students and sent reminders of when assignments were due.	
We will increase the number of freshman on track to graduate by 10% by May 2026.	We are on track to accomplish this goal. 2022-2023 9th grade on-track was 38.6% we currently 2023-2024 9th grade on track mid-year 32.6%. The teachers have been meeting with both students and families when there is a significant decrease in academic performance and we built credit recovery to help student recover credits they may not have earned their Fall semester. We are also providing targeted intervention for math, ELA, and reading. We currently use Exact Path for our ELA, Reading, and Math diagnostics which provides us baseline and comparative data as well as targeted intervention for all three subjects. The targeted intervention is personalized for each student on their diagnostic data.	
We will increase the number of ELL freshman students on track to graduate by 10% by May 2026.	We are on track to accomplish this goal. 2023 9th grade ELL on-track (mid-year): 18.2% We have ensure all 9th students who need ELD course are enrolled and have support in all classes. We are also providing targeted intervention for math, ELA, and reading via our Exact Path program that is intended to strengthened their mastery of skills in these areas. Exact Path again, is personalized for every learner based on their identified areas of growth to ensure student are learning and mastery necessary skills to be successful in the classes. All of our students who have been identified as needing ELL services are enrolled in ELD courses per their identified levels and they are have intervention courses built into their schedule 2 days weekly.	
Pathway Strategic Actions Reflection		
<i>2023-2024 Strategic Actions</i>	<p>Reflection on 2023-2024 Strategic Actions For the Strategic Action sets for each goal, answer: -Are you on track for accomplishing the actions for the related goal this school year? -If so, what has been done or will be done by the end of the year to accomplish it? -If you are not on track for accomplishing the actions this school year, what might be the reason(s) why?</p>	
23-24 Strategic Actions for Goal #1	All students will complete an Individual Learning Plan.	<p>We are mostly on track to accomplish the actions related to this strategic action. All students did complete the individual learning plans and they were revisited at family meetings. We do this with the intention of providing students with space to reflect on their academic progress and to do some goal setting to assist with fostering student ownership. The challenge we still face is referring to their ILP consistently so it becomes a living document that students are really taking seriously and use more frequently on their own for their own self-monitoring. We did not provide progress reports to each student in our Dual Enrollment course. There were some other challenges in the course that did not allow this intended action to come to fruition. We are experiencing that often the professor for the course practices and/or expectations does not align with the expectation or practices of the school. We will be making some changes based on our observations to help ensure this isn't a continued issue. For example, we are going to meet with students and families who desire to take the course to communicate the overview of the course, expected outcomes, and expectations to ensure they are aware and understand this is a college level course. We also plan to meet with the course instructor to discuss their expectations and expected outcomes and our expectations and expected outcomes to ensure we are all on the same page and expectations will be met.</p>
	All students will review and revise their learning plans during families meetings.	
	Dual Enrollment teachers will provide progress reports to each student and discuss their progress.	

<p>23-24 Strategic Actions for Goal #2</p>	<p>All freshman will complete an Individual learning plan at the start of their Freshmen year. Advisors will actively track and monitor each advisee academic progress along with the student. Transcript audit will be done at the end of the Fall semester and before the last family meeting to ensure students are on track. Freshman will receive targeted intervention to accelerate academic growth.</p>	<p>We are on track to accomplish this goal despite us being slightly behind where we were last year. Our 9th graders are receiving target intervention to help accelerate academic growth in reading, ELA, and math, completed ILPs which were revisited at family meetings, and amended at the start of the Spring Semester, a transcript audit was completed at the close of the Fall Semester. ILP's mainly live in Advisor but are relevant to all of their classes because they are reflecting and setting academic goals in addition to work based learning goals. Any students who were short of credits were identified and enrolled in credit recovery and both teachers and the counselor work together to identify these students and ensure they are enrolled. Academic progress monitoring, meaning teachers are tracking student progress at least bi-weekly and checking with students as needed regarding their progress. is being done but not universally so it is still an area of improvement. Our goal is for all teachers to actively monitor academic progress, however, we have a large number of 1st year and 2nd year teachers who seem to be overwhelmed with all of the responsibilities of teaching so some desired expectations sometimes fall victim to teachers trying to juggle all the things that come with being a teacher. We will continue to build their capacity and try to make things easier to manage by providing tools and resources to assist with lightening the load.</p>
<p>23-24 Strategic Actions for Goal #3</p>	<p>Students who receive ELL services will have a focus goal included on their individual learning plans to ensure they are setting goals and monitoring their progress toward academic growth. Students who receive ELL services will have received targeted intervention around their identified growth areas specific to ELD content. Advisors and student will track and monitor their progress.</p>	<p>This strategic goal is still attainable, however, the steps have not been set in motion yet. We are still trying to create a solid ELD program and consistently provide accommodations and support for our students in ELL all classes. We have taken the following steps towards this goal: Last year we built ELD classes into the master schedule and enrolled identified students who require ELL services into those courses. Some students were missed when creating schedules so this year we reviewed ELL data and worked to ensure every student was enrolled in these courses. Each ELD teacher is using the district's ELD curriculum. The TSA informally observed these classes and provided feedback and coaching to support teachers. Prior to ELPAC testing, the TSA shared resources with teachers for them to use as test prep for our students to ensure they were prepared. Teachers were also encouraged to share with students, especially the ones who expressed their dislike for being in the class, the importance of language development and how it impacts their academic success as an attempt to foster some buy-in. One (9th grade ELD teacher) of the 3 teachers actively monitored student progress and conferred with her students consistently regarding their progress. The overall impact of our efforts is our increased proficiency rate (increase of 27.2%) on the ELPAC last year. Our reclassification rate continues to go up and is above the district's average. Despite our growth on the ELPAC, we are still going to make it our goal to make having students create a focus goal for their ELD progress will be a priority next year. This will send a message that language development is important across curriculum and not just in ELD courses.</p>

Pathway Strategic Actions 2024-2025

2024-2025 Strategic Actions
Based on the reflection on this year's strategic actions, what are 3-5 new or revised strategic actions (for each goal) that you will take in 2024-2025 that will support continued progress toward your 3-year goals?

<p>Goal #1: By 2026</p>	<p>We will increase the number of students who have passed dual enrollment classes with a C or higher by 10% by May 2026.</p>	<p>New or Revised Strategic Actions for Goal #1</p>	<p>We will continue to focus on implementation of our current strategic actions.</p>
<p>Goal #2: By 2026</p>	<p>We will increase the number of freshman on track to graduate by 10% by May 2026.</p>	<p>New or Revised Strategic Actions for Goal #2</p>	<p>We will continue to focus on implementation of our current strategic actions.</p>
<p>Goal #3: By 2026</p>	<p>We will increase the number of ELL freshman students on track to graduate by 10% by May 2026.</p>	<p>New or Revised Strategic Actions for Goal #3</p>	<p>We will continue to focus on implementation of our current strategic actions.</p>

Budget Expenditures

Effective July 1, 2024 - June 30, 2025

2024-2025 Budget: Enabling Conditions Whole School

<p>BUDGET JUSTIFICATION For All Budget Line Items, enter 3-5 sentences to create a Proper Justification that answers the below questions. Reference the Measures N and H Permissible Expenses document when developing the justification. For Object Codes 1120, 5825 and all FTE, please also make sure to respond to the additional Budget Justification questions outlined in the Measures N and H Instructions for a Proper Budget Justification. - What is the specific expenditure or service type? Please provide a brief description (no vague language or hyperlinks) and quantify if applicable. - How does the specific expenditure impact students in the pathway? (Where possible, also consider how the expenditure supports your 3-year goals or 2024-25 strategic actions.) We encourage you to refer to this list of OUSD's Object Codes if you have questions about which object codes to use. <i>Please note that this is NOT a comprehensive list of all OUSD's object codes and not all of them are permissible uses of Measures N and H funds. Please refer to the Measures N and H Permissible Expenses document to confirm permissibility.</i> <i>**If the justification is adequately detailed to be deemed a proper justification and permissible use of funds, it will be Fully Approved. If additional detail is needed, the justification will be Conditionally Approved and will require a Justification Form.</i></p>	<p>COST</p>	<p>OBJECT CODE</p>	<p>OBJECT CODE DESCRIPTION</p>	<p>POSITION TITLE</p>	<p>FTE</p>	<p>PATHWAY NAME (if applicable)</p>	<p>Fully Approved (no additional Justification Form required) <i>(protected cells below to be completed by MN/H staff only)</i></p>	<p>Conditionally Approved (Justification Form is required) <i>(protected cells below to be completed by MN/H staff only)</i></p>
<p>Teacher Salaries: Hire an Internship Coordinator, at 1.0 FTE. The internship coordinator ensures the program operates efficiently and effectively. She is responsible for seeking our new mentorship opportunities, building and maintaining those relationships, and maintaining our network of mentors. She also supports advisors, students, and mentors with our Learning Through Interest work. These opportunities enable students to access experiential learning; learn about careers and interact with professionals in different organizations aligned with our social entrepreneurship theme. PCN 2682 Ana Villalobos (Salary and Benefit costs included)</p>	<p>\$115,536.46</p>	<p>1105</p>	<p>Teacher Salary</p>	<p>Teacher</p>	<p>1.0</p>		<p>Approved</p>	
<p>Transportation Costs: Charter Bus rentals for students to attend college visits, career exploration visits, field trips and integrated learning opportunities. The opportunities enable students to access experiential learning; learn about careers, college programs, financial aid and organizations aligned with our social entrepreneurship pathway theme. This expenditure increases scholar's exposure to pathway-specific post secondary opportunities.</p>	<p>\$7,000.00</p>	<p>5826</p>	<p>Transportation</p>				<p>Approved</p>	

<p>Bus Passes: Funds to purchase AC Transit and/or Bart tickets for pathway students to attend internships, college visits, career exploration visits, field trips and integrated learning opportunities. These opportunities enable students to access experiential learning; learn about careers, college programs, financial aid admission, meet and interact with professionals in different organizations aligned with our social entrepreneurship theme. This expenditure increases scholar's exposure to pathway-specific post secondary opportunities.</p>	\$1,685.41	5820	Transportation	Approved	
<p>Conference Expenses: Travel expenses to support professional development for MetWest staff to continue their expansion of knowledge around Pathway Development & Linked Learning implementation. This expenditure supports students in the Pathway by ensuring all staff can support students as they explore the pathway, internships, and be college and career ready. It also supports the strategic action to reduce academic disparities based on race or ELL status and support exposure to post-secondary experiences.</p>	\$10,000.00	5220	Conference Expenses	Approved	
<p>Consultant Contracts: Contract with the Oakland Public Ed Fund to pay-out the student internship stipends for participating in the Exploring College, Career and Community Options (ECCCO) for Summer (July) 2025, through June 30, 2025. 34 students in internships at sites around the Bay Area that align with their pathways and interests, yielding real-life application of pathway curriculum and increasing engagement from students in their respective pathway. These real-world internships provide students with increased exposure to various fields related to their pathways so students can actively envision themselves in their chosen career path. This addresses the need for students to have relevant, real-world experience, to which they can apply what they've learned in the classroom. These experiences make learning come alive for students, and they are able to make connections outside of the classroom. Budget: 34 full-time internships at \$1000/per student. \$34,000 + \$5,100 (15%) = \$39,100. (Admin Fees Included)*</p>	\$39,100.00	5825	Consultant Contracts	Approved	
<p>Teacher Salaries Stipends: Extended Contracts to pay teachers who assist with learning through interest work: Extended Contracts to pay teachers who assist with Learning Through Interest (internship) work outside of contractual hours, to support the work of expanding our mentorship network, and college and career preparation. These opportunities enable students to access experiential learning; learn about careers, college programs, financial aid admission, meet and interact with professionals in different organizations aligned with our social entrepreneurship theme. Compensation: 13 hours @ 38.50 per hour=\$500.5 x 5 teachers= \$2,502.5 + 25%(\$625.63) for benefits=\$3,128.13</p>	\$3,128.13	1120	Teacher Stipends/Extended Contracts	Approved	
<p>Consultant Contracts: Contract with a college advising agency (TBD) to support our post-secondary work by increasing students' access to post-secondary educational opportunities, through June 30, 2025. The agency will provide College Advisors to assist students with college applications, FAFSA, and college and career exploration. This expenditure supports students in our pathway by ensuring all staff can support students as they explore career and college programs and internships by pushing into Advisory classes. It also supports the our goals to reduce academic outcome disparities for LCAP focal students groups by ensuring all students have access to college and career advising in their core classes. (Admin Fees Included)</p>	\$25,000.00	5825	Consultant Contracts		Conditionally Approved

2025-2026: YEAR THREE

Pathway Strategic Goals	
Pathway Quality Strategic 3 Year Goal	Check in on 3-Year Goals For each 3-year goal, answer: -To what extent is the pathway on track for accomplishing this goal by 2026? -What has supported or hindered progress towards each goal this year?
We will increase the number of students who have passed dual enrollment classes with a C or higher by 10% by May 2026.	We met our goal this year. We had a 93.75% pass rate. The 2 teachers we had assisting with the class both worked hard to set up systems of support for students and held them accountable for their work. Their consistency and systems help to improve our pass rate and meet our goal.
We will increase the number of freshman on track to graduate by 10% by May 2026.	Per our mid-year data, it appears that we are not on track to increase our 9th graders on track rate by 10%. This group of 9th grade students came in with a higher skill set. However, we are working on 9th graders understanding they are earning credits unlike in middle school and initially teaching work habits. Over half of the 9th graders are not passing Algebra I. We have begun interventions to change the outcome.
We will increase the number of ELL freshman students on track to graduate by 10% by May 2026.	Per our mid-year data, it appears that we are on track to increase our 9th graders on track rate by 10%. Nevertheless, we are working on all 9th graders understanding they are earning credits unlike in middle school and initially teaching work habits. We are also building the capacity of teachers to implement ELL strategies in all of their classes. Over half of the 9th graders are not passing Algebra I. We have begun interventions to change the outcome.

Pathway Strategic Actions Reflection	
2024-2025 Strategic Actions	Reflection on 2024-2025 Strategic Actions For the Strategic Action sets for each goal, answer: -Are you on track for accomplishing the actions for the related goal this school year? -If so, what has been done or will be done by the end of the year to accomplish it? -If you are not on track for accomplishing the actions this school year, what might be the reason(s) why?
<p>24-25 Strategic Actions for Goal #1</p> <ul style="list-style-type: none"> All students will complete an Individual Learning Plan. All students will review and revise their learning plans during families meetings. Dual Enrollment teachers will provide progress reports to each student and discuss their progress. 	We are doing all of our identified action plan steps and we have added: teachers completing marking period grades and failure analysis, intentional focus on student-to-student talk strategies, and supporting teachers with implementing literacy strategies in all classes. Students are being asked to be more reflective when reviewing and updating their learning plans. We are growing the practice of frequently reviewing and updating their individual learning plans thoughtfully to be a standard part of our culture.
All freshman will complete an Individual learning plan at the start of their Freshmen year.	We are doing all of our identified action plan steps except for teachers tracking and monitoring progress. Tracking and monitoring student progress and ensuring students are engaging in academic intervention are both areas of growth for us. We are currently building teachers capacity to track and monitor student progress across contents and getting

24-25 Strategic Actions for Goal #2	Advisors will actively track and monitor each advisee academic progress along with the student.	all teachers to implement i-Ready literacy assessments with fidelity. We are also having teachers complete data analysis of failure rates at the end of each marking period to increase awareness of how many students are not passing and providing space for teachers to create a plan of action to address the failures. We are adding specific math intervention for algebra I, geometry, and algebra II, as well as seeking to obtain a math diagnostic. We will continue to implement this strategy next year.
	Transcript audit will be done at the end of the Fall semester and before the last family meeting to ensure students are on track.	
	Freshman will receive targeted intervention to accelerate academic growth.	
24-25 Strategic Actions for Goal #3	Students who receive ELL services will have a focus goal included on their individual learning plans to ensure they are setting goals and monitoring their progress toward academic growth.	We are doing all of our identified action plan steps except for teachers tracking and monitoring progress. We are currently working on building teachers capacity to track and monitor student progress across contents. We also ensure students were placed in their appropriate ELD course by their identified levels. Additionally, our Literacy TSA has been coaching teachers around implementing ELL strategies in their content classrooms. We are going to continue all of these action strategies.
	Students who receive ELL services will have received targeted intervention around their identified growth areas specific to ELD content.	
	Advisors and student will track and monitor their progress.	

Pathway Strategic Actions 2025-2026

2025-2026 Strategic Actions
 Based on the reflection on this year's strategic actions and analyzing student data, what are 3-5 new or revised strategies and actions (for each goal) you can take (as a teacher, as a pathway, as a school) to support achieving your goals by 2026?

Goal #1: By 2026	We will increase the number of students who have passed dual enrollment classes with a C or higher by 10% by May 2026.	New or Revised Strategic Actions for Goal #1	Again, we met our goal so we are going to maintain our goals and action steps.
			Students will continue to receive support (i.e. check-ins and reminder when assignments are due, etc.) from the teacher of record working with the college professor.
Goal #2: By 2026	We will increase the number of freshman on track to graduate by 10% by May 2026.	New or Revised Strategic Actions for Goal #2	We are going to maintain our goals and action steps.
			Teachers will do course grade analysis and create a plan of action at the end of each marking period for Fresh Folk.
			Students will engage in regular scheduled reflections of their individual learning plans. Teachers will be provided teacher release days to allow them additional time for structured prep (i.e. unpacking curriculum lessons, data analysis, progress tracking and monitoring, etc.)
Goal #3: By 2026	We will increase the number of ELL freshman students on track to graduate by 10% by May 2026.	New or Revised Strategic Actions for Goal #3	We are going to maintain our goals and action steps.
			Literacy TSA will continue to coach teachers around implementation of ELL strategies for all content courses.
			Teachers will do course grade analysis and create plans of action of support for ELL students. Students will engage in regular scheduled reflections of their individual learning plans. We are going to double block all ELD classes to increase the instructional time and spending more time increasing students awareness of how to grow their proficiency in English fluency.

Budget Expenditures

Effective July 1, 2025 - June 30, 2026

2025-2026 Pathway Budget

BUDGET JUSTIFICATION							
For All Budget Line Items, enter 3-5 sentences to create a Proper Justification that answers the below questions. Reference the Measures N and H Permissible Expenses document when developing the justification. For Object Codes 1120, 5825, and all FTE, please also make sure to respond to the additional Budget Justification questions outlined in the Measures N and H Instructions for a Proper Budget Justification .							
- What is the specific expenditure or service type? Please provide a brief description (no vague language or hyperlinks) and quantify if applicable.							
- How does the specific expenditure impact students in the pathway? (Consider how the expenditure supports your 3-year goals or 2025-2026 strategic actions where possible.)							
We encourage you to refer to this list of OUSD's Object Codes if you have questions about which object codes to use. <i>Please note that this is NOT a comprehensive list of all OUSD's object codes; not all are permissible uses of Measures N and H funds. Please refer to the Measures N and H Permissible Expenses document to confirm permissibility.</i>							
<i>**If the justification is adequately detailed to be deemed a proper justification and permissible use of funds, it will be Fully Approved. If additional details are needed, the justification will be conditionally approved and require a justification form.</i>							
COST	OBJECT CODE	OBJECT CODE DESCRIPTION	POSITION TITLE	FTE	PATHWAY NAME (if applicable)	Fully Approved	Conditionally Approved
						(Fully approved means your justification is complete; therefore, a Measure H Justification Form is not required. However you still need to submit any other OUSD form that is required for approval)	(Conditionally approved means that your justification is incomplete; therefore a Measure H Justification Form is required along with any other OUSD form that is required for approval)
						<i>(protected cells below are to be completed by MNH staff only)</i>	<i>(protected cells below are to be completed by MNH staff only)</i>

<p>Pupil Support Salaries/Counselors: Hire a Counselor at .30 FTE. The Counselor advises students in career and college planning, develops programmatic support for A-G supports and college instruction, creates student support and intervention structures for all A-G courses, and creates academic intervention plans for students who need course recovery. The counselor also ensures that students have postsecondary plans upon graduation. The Counselor will also engage in additional Linked Learning anchor standards duties. Anticipated outcomes: Pathway enrollment - all pathways closely representing the population of the school All students will have internships Marking Period Grades - decrease of Ds/Fs in all related classes Attendance - decrease in the percentage of students who are moderately chronic absent and severely chronic absent iReady Scores - more than 40% of students at the school site show at least one year of growth On-Track - 75% or more of students are on track to graduate per A-G requirements Internships - increase of exposure to career exploration, awareness, and preparation activities for all students PCN 8324 - Donald Gilmore (Salary and benefits costs included)</p>	\$48,306.23	1205	Pupil Support Salaries/Counselors	Counselor	.30 FTE	Whole School	Approved	
<p>TSA Salaries: Hire a Teacher on Special Assignment at 1.0 FTE, to coordinate student internships. The TSA ensures the schoolwide internship program operates efficiently and effectively and is responsible for seeking new mentorship opportunities, building and maintaining those relationships, and maintaining our network of mentors for 100% of MetWest's students. The TSA supports advisors, students, and mentors with our Learning Through Interest work. These opportunities enable students to access experiential learning, learn about careers, and interact with professionals in different organizations aligned with our social entrepreneurship theme. Anticipated outcomes: Increase the number of students on track for A-G completion Increase the number of students who are career and college-ready All students will have completed the Career interest survey PCN 10571 - Vacancy (Salary and Benefit costs included)</p>	\$116,897.16	1119	Teacher on Special Assignment School	Teacher on Special Assignment 10 Months	1.0 FTE	Whole School	Approved	
<p>Teacher Substitutes: Funds to hire teacher substitutes to provide our pathway teachers with additional prep time for A-G courses to allow for unpacking curriculum, planning, data analysis, student progress tracking and monitoring, etc. Substitutes will cover teachers classes to allow for them to engage structured work time.</p>	\$2,246.61	1150	Teacher Substitute			Whole School		Conditionally Approved

2026-2027: YEAR FOUR

Pathway Strategic Goals

- We will increase the number of students who have passed dual enrollment classes with a C or higher by 10% by May 2027.
- We will increase the number of freshman on track to graduate by 10% by May 2027.
- We will increase the number of ELL freshman students on track to graduate by 10% by May 2027.

Budget Expenditures

Effective July 1, 2026 - June 30, 2027

2026-27 Pathway Budget

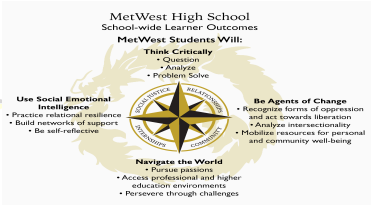
BUDGET JUSTIFICATION							
<p>For All Budget Line Items, enter 3-5 sentences to create a Proper Justification that answers the below questions. Reference the Measures N and H Permissible Expenses document when developing the justification. For Object Codes 1120, 5825, and all FTE, please also make sure to respond to the additional Budget Justification questions outlined in the Measures N and H Instructions for a Proper Budget Justification.</p> <p>What is the specific expenditure or service type? Please provide a brief description (no vague language or hyperlinks) and quantify if applicable.</p> <p>We encourage you to refer to this list of Object Codes if you have questions about which object codes to use. <i>Please note that this is NOT a comprehensive list of all OUSD's object codes; not all are permissible uses of Measures N and H funds. Please refer to the Measures N and H Permissible Expenses document to confirm permissibility.</i></p> <p><i>**If the justification is adequately detailed to be deemed a proper justification and permissible use of funds, it will be Fully Approved. If additional details are needed, the justification will be conditionally approved and require a justification form.</i></p>							
COST	OBJECT CODE	OBJECT CODE DESCRIPTION	POSITION TITLE	FTE	PATHWAY NAME (if applicable)	Approval (protected cells below are to be completed by MNH staff only)	
\$109,960.34	1119 - Teacher on Special Assignment School	Teacher on Special Assignment School	Internship Coordinator	0.75	Entrepreneurship	Approved	
<p>Teacher on Special Assignment - TSA 10P, Internship Coordinator (0.75 FTE) The internship coordinator ensures the program operates efficiently and effectively. Maintain established partnerships, seek out new mentorship opportunities, building and maintaining those relationship Learning Through Interest work (LTI). These opportunities enable students to access experiential learning; learn aligned with our pathway theme. PCN 10571 Andres De Rosales Salary and benefits included</p>							

<p>Case Manager 20 (0.3 FTE)</p> <p>The case manager will support the pathway by completing all the necessary pathway tagging, supporting college and career exploration opportunities that are in alignment with our pathway theme.</p> <p>PCN 10562 Reginald (Malik) Edwards Salary and Benefits benefits included</p>	\$37,939.19	2405 - Clerical Salaries	Clerical Salaries	Case Manager	0.30	Entrepreneurship	Approved
<p>Software-License Unrurl</p> <p>Unrurl supports our pathway work by providing a structured platform for students to document, reflect on, and showcase learning from internships, projects, and real-world experiences. The platform helps students make clear connections between academic standards, pathway competencies, and work-based learning. It also allows teachers and advisors to monitor progress toward skill mastery and postsecondary readiness in a centralized system. By making student learning visible and measurable, Unrurl strengthens rigor, accountability, and coherence within our pathway model.</p>	\$8,186.21	5846 - Licensing Agreements	Licensing Agreements			Entrepreneurship	Approved
<p>Professional Contracted Bus Service</p> <p>Funding transportation for college and career exploration removes financial barriers that might otherwise prevent students from accessing postsecondary and workforce learning opportunities. By ensuring all students can visit colleges, industry sites, and career pathways, the school promotes equitable exposure to real-world options beyond high school. These experiences increase student motivation, clarify postsecondary goals, and strengthen alignment between academic coursework and future aspirations. Transportation funding ensures that access to opportunity is not dependent on a student's economic circumstances.</p>	\$3,714.26	5826 - Professional Contracted Bus Service	Professional Contracted Bus Service			Entrepreneurship	Conditionally Approved

MetWest High School

Program of Study

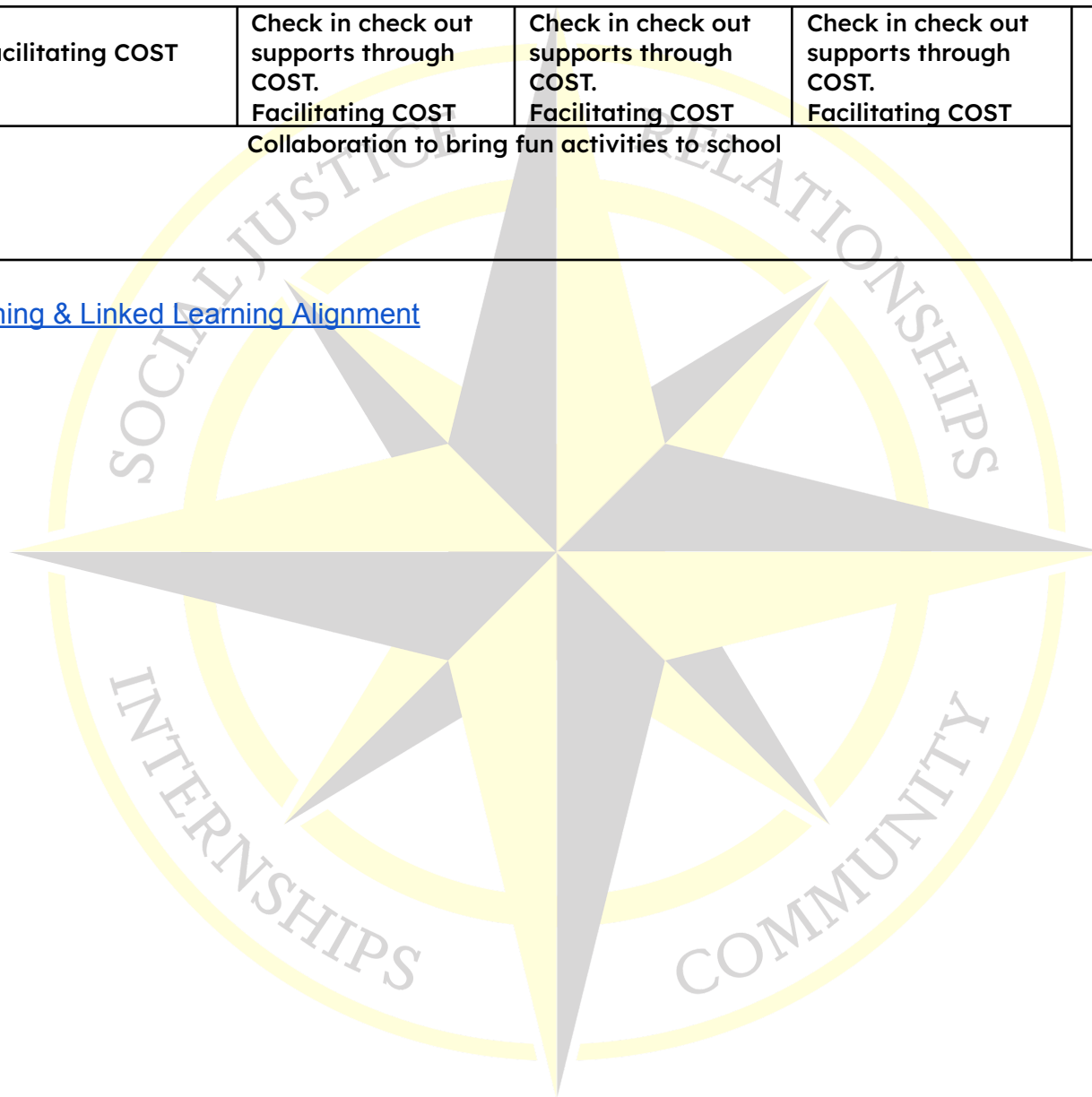
Our Vision	MetWest High School prepares young adults to recognize and take advantage of all resources through real-world experiences.				
Pathway COP Meeting Time:	9th Grade	10th Grade	11th Grade	12th Grade	Graduate Pathway Outcomes (Student Learning Outcomes)
Academic Core Student Cohort Integrity Course Descriptions	English 9 Ethnic Studies Biology Algebra I Advisory	English 10 World History Chemistry Geometry Advisory	English 11 U.S. History Physics Algebra II Advisory	English 12 Gov/Econ Data Science Advisory	MetWest SLOs Think Critically <ul style="list-style-type: none"> ● Question ● Analyze ● Problem Solving Be Agents of Change <ul style="list-style-type: none"> ● Recognize forms of oppression and acts toward liberation ● Analyze intersectionality ● Mobilize resources for personal and community well-being Navigate the World <ul style="list-style-type: none"> ● Pursue passions ● Access professional and higher
Technical Core/Theme (CTE Sequence) CTE Course Resources	Internship <ul style="list-style-type: none"> ● LTI Goal Setting <i>Learning Trough Interest (LTI) Project</i> <ul style="list-style-type: none"> ● LTI Anthropology ● LTI Project Proposal 	Internship LTI Anthropology LTI Project	Internship LTI Anthropology LTI Project	Internship Senior Thesis Project	
Dual Enrollment MetWest Dual Enrollment		Concurrent Enrollment opportunities at Laney College	Spanish (DE) Concurrent Enrollment opportunities at Laney College	Spanish (DE) Concurrent Enrollment opportunities at Laney College	
Integrated Projects/ Common Performance Assessments	Exhibitions (4x/year)	Exhibitions (4x/year)	Exhibitions (4x/year)	Senior Thesis Project at Work site Exhibition	

Defenses or Capstones		Gateway		Senior Seminar [Graduate Capstone]	<p>education environments</p> <ul style="list-style-type: none"> ● Persevere through challenges <p>Use Social Emotional Intelligence</p> <ul style="list-style-type: none"> ● Practice relational resilience ● Build networks of support ● Be self-reflective 
Other Courses / Electives	PE ELD Academic Intervention (Math and Literacy) Credit Recovery (A-G courses)	PE Studio Art ELD Academic Intervention (Math and Literacy) Credit Recovery (A-G courses)	Robotics ELD Multimedia Academic Intervention (Math and Literacy) Credit Recovery (A-G courses)	Robotics ELD Multimedia Academic Intervention (Math and Literacy) Credit Recovery (A-G courses)	
Other Student Experiences (post-session, intersession, rituals, class trips, assemblies)	MetWest Live (School-wide Town Hall) Advisory Retreats				
Work Based Learning [reference documents: WBL Continuum]	WBL Plan <ul style="list-style-type: none"> ● Career Interest Survey ● Professional Outreach (calls and emails). ● Resume ● Informational Interviews ● Job shadow Days ● Group Interviews ● Career Exploration site visits 	WBL Plan	WBL Plan	WBL Plan	Certifications

<p>Student Leadership,</p>	<p>Leadership Club for 9th and 10th graders works with Student Council to bring student voice to adult leaders and increase joy and engagement through activities and events.</p> <p>Student clubs are student-initiated and student-led and inspired by student interest and leadership.</p>	<p>Student Council is comprised of 11th and 12th graders who work to bring student voice to adult leaders and increase joy and engagement through activities and events.</p> <p>Student clubs are student-initiated and student-led and inspired by student interest and leadership.</p>		
<p>Summer Learning (ECCCO)</p>	<p>OUSD summer college classes (through Peralta CC) and internships. Students grades 9-12 apply for a variety of classes and opportunities to increase engagement and further explore career, college, and community options.</p>			
<p>College Awareness & Exploration College and Career Readiness Classroom Framework</p>	<ul style="list-style-type: none"> - CSU East bay Tour - Multiple Pathways to Success presentation. Preparing for College & Career. Career Exploration - Girls Career Development , Nursing Careers 	<ul style="list-style-type: none"> -East Bay Tour Career Exploration - Girls Career Development Nursing Careers College Information Day 	<ul style="list-style-type: none"> -UC Berkeley Tour Career Exploration - Girls Career Development Nursing Careers College Information Day 	<ul style="list-style-type: none"> -SF State All Senior Class Presentations - Understanding the CSU System, CU System and California Junior College System. Seniors - CalKids Presentation. FSA ID created.
	<p>Concurrent Enrollment Opportunities for all grade levels</p>			
<p>Community Building and Motivational Activities and Trips</p>	<p>Town Hall once a month, cultural celebrations and recognition. Attendance incentives, Attendance challenges, Dragon Dollar store, Field day, game days. Potlucks, family nights. White water rafting trip, ice cream socials. Lead Culture and Climate team to support students, staff and parents.</p>			
<p>Advisory</p>	<p>Restorative Justice circle supports and templates. Community building support</p>			

Personalized Supports	Facilitating COST	Check in check out supports through COST. Facilitating COST	Check in check out supports through COST. Facilitating COST	Check in check out supports through COST. Facilitating COST	
Use of expanded learning time (before or after school)	Collaboration to bring fun activities to school				

[Big Picture Learning & Linked Learning Alignment](#)



Work-Based Learning Lead: Andres DeRosales Pathway Name: Entrepreneurship/ Self Employed

Collaborators:

Central Resources

- [WBL Continuum \(Linked Learning Alliance\)](#)
- [Non-OUSD Sample WBL Plans](#)
- [OUSD 2022-23 WBL Plans](#)
- [Sample Goals](#)
- [Linked Learning Alliance Work Based Learning Silver and Gold Certification](#)
- [Measure N EIPs](#)

WBL Plan Template Options:

- [Calendar Template](#)
- [WBL Continuum Template](#)

Goals: Key data points we are trying to sustain or move in this pathway (consider focal student groups, access for students in credit recovery and/or working students, potential barriers)

1. Increasing equity in CTE access for all students by integrating CTE standards into our Internship program and advisory curriculum.
2. Increasing Teacher capacity through CTE standards Professional development.
3. Interest Based internships to engage students with chronic absenteeism.
4. Develop Student Entrepreneurship Days where students can sell their products or services.

The plan template below is for reference as leads build out plans above OR to use in lieu of the template above. The template below mirrors the [Work-Based Learning Continuum](#).

Grade	Career Awareness: Learning ABOUT work	Career Exploration: Learning ABOUT work	Career Preparation: Learning THROUGH work	Career Training: Learning FOR work
	Groups of students	Small group or individual	Individual or small group (projects only)	Individual, over time
	<ul style="list-style-type: none"> • Workplace tour • Guest speaker / teacher • Career fair • Visit a workplace 	<ul style="list-style-type: none"> • Informational interview • Job shadow • Virtual exchange with a partner 	<ul style="list-style-type: none"> • Student-run enterprise with partner involvement • Virtual enterprise • Integrated projects with partners • Service projects • Internships 	<ul style="list-style-type: none"> • Internship required for a credential or entry to occupation • Apprenticeship • Clinical experience • On-the-job training • Work experience

<p>9th</p>	<p>Leaving to learn: Visiting Workplace</p> <p>Options Fair: Internship Fair</p> <p>Paired informational interviews:</p> <ul style="list-style-type: none"> - Partnered with older student to observe and participate in an interview <p>Senior internship Panel</p> <p>Senior Mock Interviews</p> <p>Career Fair</p> <p>Laney college trip</p> <p>LTI Anthropology: Career Awareness interview</p> <p>Alumni Career Panel</p>	<p>Resume + Cover Letter/ Professional Communication</p> <p>Group Interviews/ site visits:</p> <p>Informational interview</p> <p>Job shadow days</p> <p>Informa Tech - Game Developers Conference</p>	<p>Internships with industry partner evaluation</p> <p>Internship Projects/ Exhibitions</p>	
<p>10th</p>	<p>Leaving to learn: Visiting Workplace</p> <p>Options Fair: Internship Fair</p> <p>Paired informational interviews:</p> <ul style="list-style-type: none"> - Partnered with older student - to observe and participate in an interview <p>College Trip- Cal State East Bay</p> <p>Alumni Career Panel</p>	<p>Resume + Cover Letter/ Professional Communication</p> <p>Group Interviews/ site visits:</p> <p>Informational interview</p> <p>Job shadow days</p> <p>Informa Tech - Game Developers Conference</p>	<p>Internships with industry partner evaluation</p> <p>Internship Projects/ Exhibitions</p>	
<p>11th</p>	<p>Leaving to learn: Visiting Workplace</p> <p>Options Fair: Internship Fair</p> <p>College Trip: UC Berkeley</p> <p>Alumni Career Panel</p>	<p>Resume + Cover Letter/ Professional Communication</p> <p>Group Interviews/ site visits:</p> <p>Informational interview</p> <p>Job shadow days</p> <p>Apprenticeship Fair: OUSD</p> <p>Apprenticeship Fair: Alameda county</p> <p>Informa Tech - Game Developers Conference</p>	<p>Internships with industry partner evaluation</p> <p>Internship Projects/ Exhibitions</p>	<p>Many students have jobs, but this is not organized by the school.</p> <p>Seniors are provided opportunities to intern with Genysis Works which provides</p>

12th

Leaving to learn: Visiting Workplace
Options Fair: Internship Fair

College trip:

- UC Davis
- Sacramento State

Alumni Career Panel

Individualized transition plan with EBC
and our school advisors.

Resume + Cover Letter/
Professional Communication

Group Interviews/ site visits:

Informational interview

Job shadow days

Apprenticeship Fair: OUSD

Informa Tech - Game Developers
Conference

Internships with industry partner
evaluation

Senior thesis job related to Internship
site and community.

Students will have secured References

Internship projects/ Exhibitions

Many students have jobs, but this is not organized
by the school.

M-W-F	Period 1	Period 2	Period 3	Period 5	Period 6	Period 4	Period 7	Period 8	Period 9
English 1, 2	English 9A	English 9B	English 10A	English 10B	PREP	Advisory 9B	Academic Lit	Academic Lit	Internship
English 3, 4	English 11A	English 11B	English 12A	English 12B	PREP	Advisory 9A	Alg Success	Geo Success	Internship
Math Algebra, Ge	PREP	Algebra 9A	Algebra 9B	Geometry 10A	Geometry 10B	Advisory 10A	History Apex	Academic Lit	Internship
Math Algebra 2 a	PREP	Algebra 2 11A	Algebra 2 11B	Data Science 12	Data Science 12	Advisory 10B	Science Apex	Science Success	Internship
Ethnic Studies/W	WH 10B	WH 10A	PREP	Ethnic Studies 9	Ethnic Studies 9		One Goal	One Goal	Internship
US History/Govt	AmGovt 12A	AmGovt 12B	PREP	US 11A	US 11B	Advisory 11A	Civic Engagement	One Goal	Internship
Physics			Physics 11A	Physics 11B		Advisory 11B	Alg 2 Success	Math Apex	Internship
Art/Yearbook	Art 11B	Adv Art12A	Yearbook 12B	PREP	Art 11A	Advisory 12A	ELD 1/2	ELD 1/2	Internship
PE	PE 9B	PE 11-12	PE 11-12/10B	PREP	PE 9A/10A	Advisory 12B			
Multimedia	No class 12B or course recovery				No Class or recovery 12A	Advisory period	DE Support	DE Support	Internship
Biology Chemistr	Chem 10A	Chem 10B	Biology 9A	Biology 9B			Blueprint	Blueprint	
		257	289	259	238	228		Multimedia	
						Note: Advisories are actually mixed co-horts (They remained the same)			
Note: We are going to do our best to not max out the PE sizes.									
No changes were made to Tuesdays and Thursdays									