

2018-19 2nd Interim Financial Report

Budget Update as of January 31, 2019



Presented to the Board of Education
Marcus Battle, Chief Business Officer
Ofelia Roxas, Chief Financial Officer
March 13, 2019











Agenda

- Budget Timeline & Role of 2nd Interim
- **Executive Summary**
- **Budget Assumptions**
- Current Year Projections Unrestricted & Restricted
- Multi-Year Projections Unrestricted & Restricted
- Going Forward Key Considerations
- **Appendices**











What is a 2nd Interim?

As required by California Education Code, the budget is reported to the governing board, public, and county office of education three times per year, as follows:

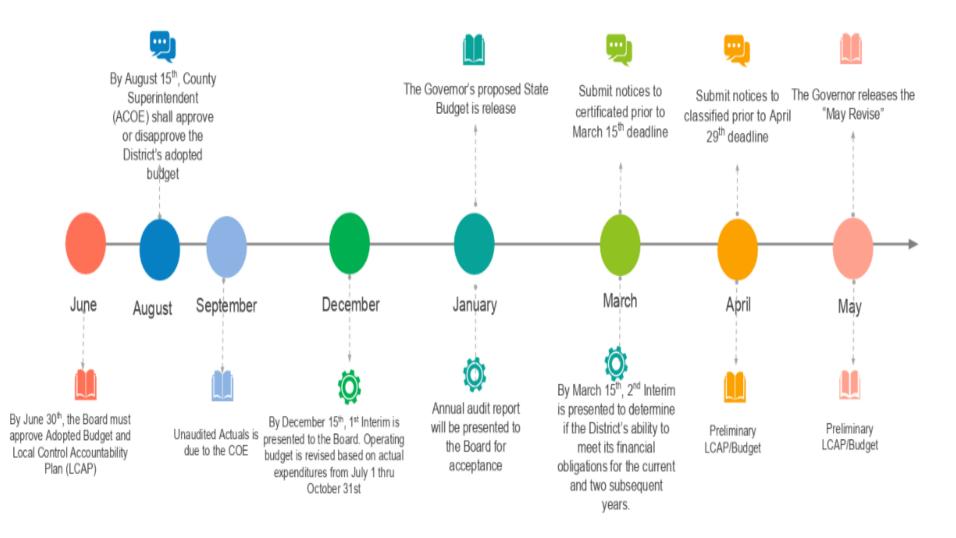
- ✓ **Annual Budget** (covering July 1st through June 30th) must be adopted by the governing board on or before July 1st (Education Code Section 42127).
- ✓ **First interim Budget Report** (covering July 1st through October 31st) must be certified by the governing board on or before December 15th (Education Code Section 42130 and 42131).
- ✓ **Second Interim Budget Report** (covering July 1st through January 31st) must be certified by the governing board on or before March 15th (Education Code Section 42130 and 42131).
- ☐ Third Interim Budget Report is required if the district has a qualified or negative certification







Budget Timeline – Key Activities













Executive Summary

Key Results & Considerations











Executive Summary – 2nd Interim Key Results



Highlights Since Budget Revision #3

- Negotiations have been settled with the Oakland Education Association and Impacts have been Budgeted for at Second Interim
- Reductions totaling \$21.7M have been Approved by the Governing Board and Reductions have been allocated for FY 2019-20
- AB1840 report has been Submitted to the State Legislature by FCMAT Providing a Preliminary Deficit Calculation for OUSD of \$7M which will be Subject to Update as a Result of the OEA Collective Bargaining Settlement
- Overall Revenues have increased by \$857,000 from \$585.7M to \$586.5M
- Overall Projected Expenses increased by \$333K











Executive Summary – 2nd Interim Key Results (continued)



Highlights Since Budget Revision #3

- The FY 2018-19 Projected Deficit decreased by \$1.2M from \$19.9M to \$18.7M
- Contributions to Restricted Programs remain unchanged at \$80.1M
- The Reserve for Economic Uncertainty is projected to increase \$1.1M to a total of \$16.7M representing an increase in the reserve percentage from a projected 2.56% to 2.75% in FY 2018-19, and increases to 3.74% in FY 2019-20 and **3.3%** in FY 2020-21
- Based on the General Fund Multiyear Projections, staff is recommending submittal of the 2nd Interim Financial Report to the Alameda County Office of Education (ACOE) with a "Positive" Certification.











Budget **Assumptions**

Budget Assumptions Overview

Presentation and discussion of current budget assumption detail for the current year and multi year.

- SSCAL Dartboard
- Enrollment/ADA
- **Pensions**
- Health and Welfare
- Contributions (Special Education)
- Other Major Changes











Current and Multi-Year Assumptions

Factors for the Multi-Year	Fiscal Year	Fiscal Year	Fiscal Year
Projections	2018-2019	2019-2020	2020-2021
Enrollment Projection	36,468	36,154	36,166
ADA Projection	34,409*	34,476	34,489
Unduplicated Pupil Count	27,799	27,983	27,992
Unduplicated Pupil Percentage %	76.78%	77.00%	77.01%
Statutory COLA	3.70%	3.46%	2.86%
LCFF Funding Gap %	100%	100%	100%
LCFF Base	10,938	11,300	11,611
California CPI	3.66%	3.50%	3.23%
STRS	16.28%	18.13%	19.10%
	18.062%	20.70%	23.40%









^{*} Does not include full impact of reduced ADA associated with employee labor action

Current and Multi-Year Assumptions Cont.

		-	_
Factors for the Multi-Year	Fiscal Year	Fiscal Year	Fiscal Year
Projections	2018-2019	2019-2020	2020-2021
One-time Mandated Cost per ADA	\$184	\$0	\$0
California Lottery Unrestricted	\$151	\$151	\$151
California Lottery Restricted	\$53	\$53	\$53
Increase of contribution to Special Education	\$0	\$6.0M	\$6.0M
Budget Reduction	\$0	(\$21.75M)	\$0
Total Estimated Investments (i.e. Bargained Agreements - Salary & Non-Salary; Restricted and Unrestricted amounts)	\$5.274M	\$28.275M	\$28.381M

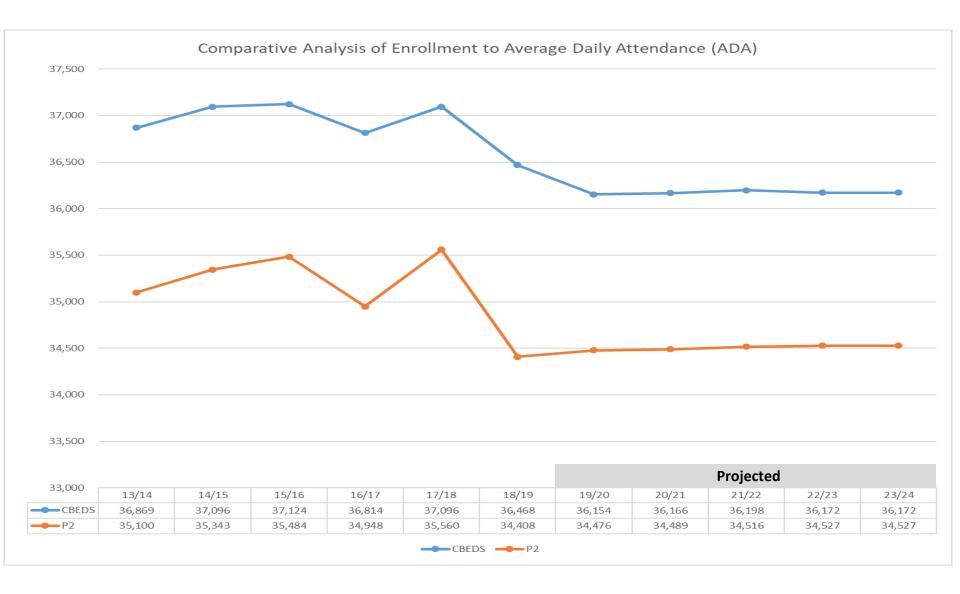








Average Daily Attendance (ADA) and Enrollment















Current Year Projections -Unrestricted

Unrestricted General Fund

Discussion of Revenue, Expenditures and Fund Balance for Unrestricted Resources within the General Fund.

- Detail
- Highlights













Unrestricted Change from Revision #3 - Detail

	Bu	dget Adoption 6/27/2018		Revision 1 10/15/2018		Revision 2 1st Interim 10/31/2018		Revision 3 1/31/2019		Revision 4 2nd Interim 3/13/2019	R	Increase (Decrease) levision 4 vs Revision 3	Note
REVENUE			L		L		L						
LCFF	\$	383,400,666	\$	386,861,424	\$	382,931,254	-	381,194,554		381,194,554	\$	-	
FEDERAL	\$	5,500	\$	-,	\$	5,500	\$	-	\$		\$	-	
OTHER STATE	\$	20,107,523			\$	14,620,546	_	14,683,181	\$	14,728,272	\$	45,091	1
LOCAL	\$	33,298,572	\$	12,910,257	\$	13,168,758	\$	13,593,758	\$	13,961,006	\$	367,248	1
TOTAL	\$	436,812,261	\$	414,201,779	\$	410,726,058	\$	409,471,493	\$	409,883,832	\$	412,339	1
EXPENDITURES													
CERTIFICATED	\$	145,139,650	\$	134,618,780	\$	133,631,768	\$	133,560,745	\$	131,990,517	\$	(1,570,228)	2
CLASSIFIED	\$	57,905,137	\$	56,472,387	\$	57,517,218	\$	56,797,719	\$	57,221,877	\$	424,158	2
BENEFITS	\$	94,878,983	\$	88,585,092	\$	88,637,389	\$	86,885,751	\$	87,222,500	\$	336,749	2
Sub total	\$	297,923,769	\$	279,676,259	\$	279,786,375	\$	277,244,215	\$	276,434,894	\$	(809,321)	
Books & Supplies	\$	9,456,785	\$	7,006,811	\$	6,440,855	\$	6,862,781	\$	6,801,007	\$	(61,774)	2
Contracts and Services	\$	39,823,821	\$	39,874,646	\$	38,059,602	\$	36,891,297	\$	37,062,426	\$	171,129	2
Capital Outlays	\$	47,950	\$	44,809	\$	84,968	\$	125,887	\$	133,177	\$	7,290	2
Other Outgoing	\$	3,270,979	\$	2,834,754	\$	2,702,577	\$	2,634,763	\$	2,631,765	\$	(2,998)	2
TOTAL	\$	350,523,304	\$	329,437,280	\$	327,074,377	\$	323,758,942	\$	323,063,269	\$	(695,673)	2
Excess (Deficit)	\$	86,288,957	\$	84,764,499	\$	83,651,681	\$	85,712,551	\$	86,820,563	\$	1,108,012	
Other Financing (Sources)Uses	\$	(1,225,933)	\$	(1,225,933)	\$	(1,225,933)	\$	(1,225,933)	\$	(1,225,933)	\$	-	
Contributions to Restricted	\$	(76,196,230)	\$	(80,104,691)	\$	(80,104,691)	\$	(80,104,691)	\$	(80,104,691)	\$	-	
NET INCREASE (DECREASE)	\$	8,866,794	\$	3,433,875	\$	2,321,057	\$	4,381,927	\$	5,489,939	\$	1,108,012	4
FUND BALANCE													
Beginning Balance	\$	5,847,721	\$	17,974,960	\$	17,974,960	\$	11,370,175	\$	11,370,175	\$	_	
Ending Fund Balance	\$	14,714,516	\$	21,408,835	\$	20,296,018	\$	15,752,103	\$	16,860,115	\$	1,108,012	4
Component of EFB			İ		İ		İ		İ				
Non-Spendable	\$	150,000	\$	150,000	\$	150,000	\$	150,000	\$	150,000	\$	_	
Restricted	\$	-	\$	-	\$	-	\$	-	\$	-	\$	_	
Committed	\$	350,000	\$	-	\$	-	\$	-	\$	-	\$	_	
Assigned-ADA Adjustments Prior Year	\$	-	\$	6,023,564	\$	5,379,785	\$	-	\$	-	\$	_	
Assigned- Technology Refresh	\$	-	\$	1,000,000	\$	1,000,000	\$	_	\$	-	\$	_	
Reserve for Economic Uncertainty	\$	14,214,516	\$	14,235,271	\$	13,766,233	\$	15,602,103	\$	16,710,115	\$	1,108,012	
Unassigned	\$	-	\$	-	\$	-	\$	-			\$	-	
REU Rate		2.61%	Γ	2.35%	Π	2.25%	Γ	2.56%	Г	2.75%		0.18%	1











Unrestricted Change from Revision #3 -Highlights

lotes #	Comments	Amounts		
1	Revenue			
	Other State - Assessment Received	\$ 45,091		
	Local Revenue - Update Revenue to Actual	\$ 367,248		
		\$ 412,339		
2	Expenses			
	Salaries Savings	\$ (1,146,070)		
	Benefit adjustments	\$ 336,749		
	Books & Supplies- Update budgets, clear negatives	\$ (61,774)		
	Contracts & Services-update budgets, clear negatives	\$ 171,129		
	Others	\$ 4,292		
	Total	\$ (695,674)		
3	Contributions			
	No Change	\$ -		
4	Change in Fund Balance			
	Increase for the period	\$ 1,108,013		













Current Year Projections – Restricted

Restricted General Fund

Discussion of Revenue, Expenditures and Fund Balance for Restricted Resources within the General Fund.

- Detail
- Highlights











Restricted Change from Revision #3 - Detail

	Budget Adoption 6/27/2018		Revision 1 10/15/2018			Revision 2 1st Interim 10/31/2018	Revision 3 1/31/2019			Revision 4 2nd Interim 3/13/2019	R	Note	
REVENUE													
LCFF	\$	3,278,309		3,278,309	\$	-11	\$	3,278,309	\$	3,233,105	\$	(45,204)	1
FEDERAL	\$	41,478,296	\$	50,546,547	\$	50,637,753	\$	50,569,980	\$	51,011,468	\$	441,488	1
OTHER STATE	\$	46,646,898	\$	50,108,859	\$	56,581,692	\$	56,626,900	\$	56,881,327	\$	254,427	1
LOCAL	\$	38,310,651	\$	64,171,543	\$	64,729,221	\$	65,768,117	\$	65,561,409	\$	(206,708)	1
TOTAL	\$	129,714,155	\$	168,105,258	\$	175,226,975	\$	176,243,306	\$	176,687,309	\$	444,003	1
EXPENDITURES													
CERTIFICATED	\$	50,633,452	\$	64,632,988	\$	65,596,053	\$	65,773,787	\$	65,577,330	\$	(196,457)	2
CLASSIFIED	\$	35,000,315	\$	37,571,551	\$	36,983,960	\$	36,935,464	\$	37,334,970	\$	399,506	2
BENEFITS	\$	53,208,370	\$	61,856,940	\$	63,292,330	\$	63,130,385	\$	62,621,378	\$	(509,007)	2
Sub total	\$	138,842,138	\$	164,061,479	\$	165,872,343	\$	165,839,636	\$	165,533,678	\$	(305,958)	
Books & Supplies	\$	10,162,422	\$	42,249,932	\$	40,716,611	\$	37,153,550	\$	35,428,849	\$	(1,724,701)	2
Contracts and Services	\$	39,020,757	\$	46,512,858	\$	52,483,145	\$	56,847,516	\$	59,218,488	\$	2,370,972	2
Capital Outlays	\$	-	\$	6,964,811	\$	7,292,221	\$	7,424,565	\$	7,443,604	\$	19,039	2
Other Outgoing	\$	4,290,830	\$	14,577,758	\$	14,560,702	\$	14,599,483	\$	14,602,485	\$	3,002	2
TOTAL	\$	192,316,147	\$	274,366,838	\$	280,925,022	\$	281,864,750	\$	282,227,104	\$	362,354	2
Excess (Deficit)	\$	(62,601,992)	\$	(106,261,580)	\$	(105,698,047)	\$	(105,621,444)	\$	(105,539,795)	\$	81,649	
Other Financing Sources	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Contributions from Unrestricted	\$	76,196,230	\$	80,104,691	\$	80,104,691	\$	80,104,691	\$	80,104,691	\$	(0)	
Net Increase (Decrease)	\$	13,594,238	\$	(26,156,889)	\$	(25,593,356)	\$	(25,516,753)	\$	(25,435,104)	\$	81,649	4
FUND BALANCE													
Beginning Balance	\$	19,860,529	\$	38,612,895	\$	38,612,894	\$	38,612,894	\$	38,612,894	\$	(0)	
Ending Fund Balance	\$	33,454,766	\$	12,456,005	\$	13,019,539	\$	13,096,141	\$	13,177,790	\$	81,649	
Component of EFB													
Non-Spendable	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Restricted	\$	33,454,767	\$	12,456,005	\$	13,019,539	\$	13,096,141	\$	13,177,790	\$	81,649	
Committed	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Assigned	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
Unassigned	\$	(0)	\$		\$		\$		\$		\$	0	











Restricted Change from Revision #3 - Highlights

Notes #	Comments	Amount
1	Revenue	
	LCFF - Update Taxes - Special Education	\$ (45,204
	Federal - Adjust Grants to Award Letters	\$ 441,488
	Other State - Adjust Grants to Award Letters	\$ 254,427
	Local Revenue - Update Grants to Actual Receipts	\$ (206,708
		\$ 444,003
2	Expenses	
	Salaries Updates	\$ 203,049
	Benefit adjustments	\$ (509,007
	Books & Supplies- balance Grants/Site Allocation/Clear Negatives	\$ (1,724,701
	Contracts & Services-balance Grants/Site Allcoations/Clear Negatives	\$ 2,393,013
		\$ 362,354
3	Contributions	
	No Change	\$ -
4	Change in Fund Balance	
	Increase for the period	\$ 81,649











Multi-Year Projections – **Unrestricted &** Restricted

General Fund MYP (Unrestricted & Restricted)

Multi-Year projections of Revenue, Expenditures and Fund Balance for the entire General Fund (Unrestricted & Restricted) comparing for 2018-19 through 2020-21.











Combined General Fund Multi-Year Projections - Detail



Oakland Unfiled School District MYP General Fund - Combined

		18 Unaudited Actuals	Bu	udget Adoption 6/2//2018		Revision 1 10/15/2018		Revision 2 1st Interim 10/31/2018		Revision 3 1/31/2019	Rev	ision 4 2nd Interim 3/13/2019		2019-2020 Revised MYP		2020-2021 evised MYP
REVENUE																
LCFF	S	367,280,867	5	386,678,975	S	390,139,733	\$	386,209,563	\$	384,472,863	\$	384,427,659	5	392,965,107	\$	403,943,937
ΓEDERAL	\$	45,364,332	\$	41,403,790	\$	50,552,047	\$	50,643,253	\$	50,569,900	\$	51,011,460	S	44,728,468	\$	46,007,702
OTHER STATE	\$	67,537,786	\$	66,754,422	\$	64,533,457	\$	71,202,238	\$	71,310,081	\$	71,609,599	S	65,948,734	\$	67,834,868
LOCAL	\$	82,649,654	5	71,609,223	\$	77,081,800	5	77,897,979	5	79,361,875	\$	79,522,415		81,259,631	\$	85,767,643
TOTAL	\$	562,832,639	\$	566,526,416	\$	582,307,037	S	585,953,033	\$	585,714,799	\$	586,571,141	\$	584,901,940	\$	603,554,150
EXPENDITURES																
CERTIFICATED	\$	194,797,326	\$	195,773,102	\$	199,251,768	\$	199,227,021	\$	199,334,532	\$	197,567,047	S	200,077,261	\$	223,347,257
CLASSIFIED	\$	93,396,949	\$	92,905,452	\$	94,043,938	\$	94,501,178	\$	93,733,183	\$	94,556,847	\$	95,512,214	\$	102,592,682
BENEFITS	5	136,527,882	5	148,087,353	5	150,442,032	5	151,929,719	5	150,016,136	5	149,843,878	S	159,008,794	\$	169,693,470
Sub total			\$, ,	\$	443,737,739	\$	445,658,718	\$	443,083,850	\$	441,968,572		462,598,269	\$	495,633,409
Books & Supplies	5	14,030,706	5	19,619,207	5	49,256,743	5	47,157,466	5	44,016,331	5	42,229,856	\$	30,840,763	\$	26,668,753
Contracts and Services	\$	84,622,493	\$	78,844,578	\$	86,387,504	\$	90,542,747	\$	93,738,813	\$	96,280,914	S	73,261,047	\$	74,404,529
Capital Outlays	S	1.125.173	5	47,950	S	7,009,620	\$	7,377,189	\$	7,550,452	\$	7,576,781	S	1,918,107	\$	1,918,107
Other Outgoing	\$	7,493,750	\$	7,561,009	Ş	17,412,512	\$	17,263,279	\$	17,234,246	\$	17,234,250	S	9,796,162	\$	9,796,162
TOTAL	\$	531,994,287	\$	542,839,451	\$	603,804,118	\$	607,999,399	\$	605,623,692	\$	605,290,373	\$	578,414,348	\$	608,420,960
Excess (Deficit)	\$	30,838,353	\$	23,686,965	\$	(21,497,081)	\$	(22,046,366)	\$	(19,908,893)	\$	(18,719,232)	\$	6,487,592	\$	(4,866,810)
Other Financing (Sources)Uses	\$	(1,514,643)	\$	(1,225,933)	\$	(1,225,933)	\$	(1,225,933)	\$	(1,225,933)	\$	(1,225,933)	\$	(1,225,933)	\$	(1,225,933)
Contributions	5	-	5	-	.\$	-	\$	-	5	0	\$	-	5	-	5	-
NET INCREASE (DECREASE)	\$	29,323,709	\$	22,461,032	\$	(22,723,014)	\$	(23,272,299)	\$	(21,134,826)	\$	(19,945,165)	\$	5,261,659	\$	(6,092,743)
FUND BALANCE									l							
Deginning Balance	\$	27,264,146	\$	25,700,250	\$	56,507,055	\$	56,507,055	\$	49,903,070	\$	49,903,070	\$	30,037,905	\$	35,299,565
Ending Fund Balance	5	56,587,855	S	48,169,282		33,864,841	\$	33,315,556	S	28,848,244	s	30,037,905	S		5	29,206,822
Component of EFB																
Non-Spendable	5	540,122	5	150,000	\$	150,000	5	150,000	\$	150,000	\$	150,000	\$	150,000	5	150,000
Restricted	\$	38,612,895	\$	33,454,767	\$	12,456,005	\$	13,019,536	\$	13,096,141	\$	13,177,791	\$	13,533,261	\$	8,970,599
Committed	5	-	5	350,000	\$	-	\$	-	\$	-	\$	-	\$	-	5	-
Assigned-Prior Year ADA Adjustment	\$	-	\$	-	\$	6,023,564	\$	5,379,785	\$	-	\$	-	\$	-	\$	-
Assigned- Technology Refresh	\$	-	5	-	\$	1,000,000	\$	1,000,000	\$	-	\$	-	\$	-	\$	-
Reserve for Economic Uncertainty	\$	17,434,838		14,214,516		14,235,271	\$	13,766,235	\$	15,602,103	\$	16,710,115	\$	21,616,303	\$	20,086,223
Unassigned	\$	0	\$	(0)	\$	0	\$	-	\$	-	\$	-	\$	1	\$	-
REU Rate		3.28%		2.62%		2.35%		2.26%		2.57%		2.76%		3.74%		3.30%









Summary of All Funds and HBGB (Fund 67)

All Funds Summary

All funds shown below are restricted and can not be used for general fund purposes:

- Fund 11 Adult Ed
- Fund 12 Early Child Education
- Fund 13 Cafeteria
- Fund 21 Building Fund
- Fund 25 Developer Fees
- Fund 35 Capital School Facilities Fund
- Fund 40 Capital Outlay Projects
- Fund 51 Bond Interest and Redemption Fund
- Fund 67 Self Insurance fund (Workers Comp.) and HBGB













All Funds Summary

		Fund 11		Fund 12		Fund 13		Fund 21		Fund 25		Fund 35		Fund 40		Fund 51		Fund 67	
																	S	elf Insured	
															В	ond Interest		Workers'	
		Adult		Early						Capital	County School		Capital Outlay		& Redemption		Co	mp & Health	
	E	ducation		Childhood	Cafeteria		В	uilding Fund	Facilities Fund		Facilties Fund		Projects			Fund	Benefit		
REVENUE	\$	2,783,925	\$	15,158,262	\$	19,130,026	\$	493,496	\$	3,174,407	\$	30,244	\$	2,973	\$	72,917,971	\$	85,971,680	
EXPENDITURES	\$	4,774,508	\$	15,098,219	\$	20,882,711	\$	113,219,090	\$	17,202,026	\$	570,143	\$	194,498	\$	76,690,137	\$	83,092,570	
Excess (Deficiencies)	\$	(1,990,583)	\$	60,043	\$	(1,752,685)	\$	(112,725,594)	\$	(14,027,619)	\$	(539,899)	\$	(191,525)	\$	(3,772,166)	\$	2,879,110	
Other Financing Sources/Uses																			
Transfer In					\$	1,790,000													
Transfer Out			69	(57,224)	\$	(206,843)											\$	(300,000)	
NET INCREASE (DECREASE)	\$	(1,990,583)	\$	2,819	\$	(169,528)	\$	(112,725,594)	\$	(14,027,619)	\$	(539,899)	\$	(191,525)	\$	(3,772,166)	\$	2,579,110	
FUND BALANCE																			
Beginning Balance	\$	1,990,583	\$	4,593	\$	176,506	\$	123,038,607	\$	32,146,656	\$	9,096,297	\$	822,964	\$	80,797,200	\$	6,854,637	
Ending Fund Balance	45	•	4	7,412	4	6,978	\$	10,313,013	\$	18,119,037	\$	8,556,398	\$	631,439	\$	77,025,034	\$	9,433,747	
Component of EFB																			
Non-Spendable																			
Restricted							\$	10,078,599	\$	35,550	\$	8,400,090	\$	562,185	\$	77,025,034			
Committed																			
Assigned			\$	7,412	\$	6,978	\$	234,414	\$	18,083,487	\$	156,308	\$	69,254			\$	9,433,747	
Unassigned	\$	•	\$	•	\$	•	\$	•	\$	•	\$	•	\$	•	\$	•	\$	•	









Fund 67 (Self-Insurance/HBGB)

	S	Self Insured			
	Ge	neral Liability	S	Self Insured	
	8	& Workers'		Health	Total Self
		Comp		Benefits	Insured
IN-DISTRICT PREMIUM/CONTRIBUTION	\$	19,570,636	\$	66,401,044	\$ 85,971,680
EXPENDITURES	\$	17,981,570	\$	65,111,000	\$ 83,092,570
Excess (Deficiencies)	\$	1,589,066	\$	1,290,044	\$ 2,879,110
Other Financing Sources/Uses					
Transfer In					
Transfer Out	\$	(300,000)			\$ (300,000)
NET INCREASE (DECREASE)	\$	1,289,066	\$	1,290,044	\$ 2,579,110
FUND BALANCE					
Beginning Balance	\$	6,854,637	\$	-	\$ 6,854,637
Ending Fund Balance	\$	8,143,703	\$	1,290,044	\$ 9,433,747
Component of EFB					
Non-Spendable					
Restricted					
Committed					
Assigned	\$	8,143,703	\$	1,290,044	\$ 9,433,747
Unassigned	\$	-	69	-	\$ -











Going Forward – Key Considerations

2019-20 Budget Development Considerations

- Pending Negotiations with other Bargaining Groups
- May Revise
- AB 1840
- FY 2021-22 and Beyond (Budget Pressures)
- Possible Reductions beginning in 2022-23
- **Asset Management**
- New Central Kitchen
- **Continuing Costs Pressures from**
 - STRS/PERS
 - Health and Welfare
 - **Special Education**
 - Flat State Revenues

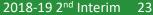












Next Steps – Key Dates

- Board to Review and Provide Input on the Administrations Draft #1 Preliminary Budget - May 8
- Board to Review and Provide Input on the Draft #2 Preliminary Budget – May 22
- Board to Review and Provide Input on the Final Preliminary Budget with May Revisions – June 12
- Board to Review and Approve the Recommended Budget for Adoption – June 26









Questions















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