Board Office Use: Legislative File Info.		
File ID Number	18-2385	
Introduction Date	11/14/18	
Enactment Number	18-1787	
Enactment Date	11/14/18 er	



# Memo

**To** Board of Education

**From** Special Committee on Fiscal Vitality

Shanthi Gonzales, Chair

Aimee Eng James Harris

**Board Meeting Date** November 14, 2018

Subject Resolution No. 1819-0013 Recommendations For 19/20 Budget Development

and Prioritization from Special Committee on Fiscal Vitality

**Action Requested** 

and

Recommendation

Approval by the Board of Education of Resolution No. 1819-0013

Recommendations For 19/20 Budget Development and Prioritization from

Special Committee on Fiscal Vitality

Background and Discussion

The Special Committee on Fiscal Vitality has met over the fall to review key board policies and the Governance Theory of Action. The Committee created a set of recommendations for budget development and prioritization for the 19/20 school year and is asking the Board of Education to consider adopting the following key recommendations:

- 1. Implement BP 3150
- 2. Redesign the District
- 3. Competitive Employee Compensation
- 4. Commit to Shared Decision Making and Multi-Stakeholder Teams

Fiscal Impact Reductions of \$30 million

**Attachments** 

Resolution No. 1819-0013 Recommendations For 19/20 Budget
 Development and Prioritization from Special Committee on Fiscal Vitality

#### RESOLUTION

OF THE

### **BOARD OF EDUCATION**

OF THE

### OAKLAND UNIFIED SCHOOL DISTRICT

NO. 1819-0013

# RECOMMENDATIONS FOR 19/20 BUDGET DEVELOPMENT AND PRIORITIZATION FROM SPECIAL COMMITTEE ON FISCAL VITALITY

**WHEREAS**, the OUSD Board of Education is committed to the fiscal solvency of our School District; and

**WHEREAS**, the Special Committee on Fiscal Vitality has met over the fall to review our key board policies and ground ourselves in our Governance Theory of Action; and

**WHEREAS**, our learning and deliberations as a Committee have informed a set of recommendations for budget development and prioritization for the 19-20 school year for the consideration of the Board of Education.

**NOW, THEREFORE, BE IT RESOLVED,** by March 1, 2019, the Board will identify and make ongoing reductions of ~\$30 million (coupled with savings measures and efficiencies). These reductions should:

- align with the District's Theory of Action; Board Policies (BP 3150, BP 3625, BP 6005, BP 6006); and Resolutions on Fiscal Vitality (Resolutions 1819-0041, 1718-0197A, and 1718-0087A).
- show evidence that staff have incorporated feedback from the Fiscal Vitality Committee as well as key stakeholders and engagements, and
- comply with the Board adopted "Guiding Principles Regarding Budget Development and Prioritization" (Dec. 2017)

**BE IT FURTHER RESOLVED**, In order to achieve our goals, the Committee is asking the Board to consider adopting the following key recommendations for implementation in 2019-20.

1. **Implement BP 3150**. In establishing budget priorities and reductions for school year 2019-20, apply BP 3150's allocation scheme, including restricting *Central District-wide Administrative* costs to 12% of general unrestricted revenues. Our expectation is that the number of school- and district-level administrators – particularly classified

- administrators -- will be significantly reduced to be more in line with comparable districts and that resources to school sites will be maximized.
- 2. Redesign the District. Many centrally funded and managed initiatives are not aligned to existing Board Policies. The Committee recommends we use BP 3150, BP 3625, BP 6005, and BP 6006, and a zero-based budgeting approach to guide the restructuring of the District, and eliminate initiatives and programs that do not show evidence to support the rapid acceleration of students' academic outcomes and improved social emotional well-being. The District's Theory of Action states that the District will operate a "central office and the number and type of schools that we can sustain over time." The redesign process will include reimagining how the central office is currently organized and identifying strategies to reduce the total number of schools the District operates.
- 3. **Competitive Employee Compensation.** Prioritize funds to enable the District to remain competitive in teacher compensation. Pursue and invest in strategies that show evidence of increasing teacher and leader retention. In order to do this, we recognize the need to reprioritize current investments in order to reallocate dollars.
- 4. Commit to Shared Decision Making and Multi-Stakeholder Teams. Direct Superintendent to form consult a multi-stakeholder leadership team which includes site-based leaders (including students, families, teachers, classified staff, principals, and central staff) to provide input, accelerate the work and ensure quality and equity remain central pillars in the District's redesign process. This committee The consultations will meet take place between December 2018 and March 2019.

**PASSED AND ADOPTED** this 14th day of November, 2018, at a Regular Meeting of the Governing Board by the following vote:

PREFERENTIAL AYE: None

PREFERENTIAL NO:

PREFERENTIAL ABSTENTION: None

None

PREFERENTIAL RECUSE: None

AYES: Jody London, Shanthi Gonzales, James Harris, Aimee Eng

NOES: Jumoke Hinton Hodge

ABSTAINED: None

RECUSE: None

ABSENT: Rose Ann Torres

Yota Omosowho (Student Director)
Josue Chavez (Student Director)

# **CERTIFICATION**

We hereby certify that the foregoing is a full, true and correct copy of a Resolution passed at a Regular Meeting of the Board of Education of the Oakland Unified School District, held on November 14, 2018.

Legislative File Info.	
File ID Number:	18-2385
Introduction Date:	11/8/18
Enactment Number:	18-1787
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# OAKLAND UNIFIED SCHOOL DISTRICT

Aimee Eng President, Board of Education

Kyla Johnson-Trammell
Superintendent and Secretary, Board of Education

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#### RESOLUTION

OF THE

### **BOARD OF EDUCATION**

OF THE

### OAKLAND UNIFIED SCHOOL DISTRICT

NO. 1819-0013

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PREFERENTIAL NO: None

PREFERENTIAL ABSTENTION: None

PREFERENTIAL RECUSE: None

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NOES: Jumoke Hinton Hodge

ABSTAINED: None

RECUSE: None

ABSENT: Rose Ann Torres

Yota Omosowho (Student Director)
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**OAKLAND UNIFIED SCHOOL DISTRICT** 

Aime Eng

Aimee Eng President, Board of Education

Kyla Johnson-Trammell

Superintendent and Secretary, Board of Education