



**OAKLAND UNIFIED
SCHOOL DISTRICT**

Community Schools, Thriving Students

Measure N Commission

Funding Distribution Benefitting Oakland Students



Presented by Measure N Commission, Preston Thomas, and Joanna Vazquez Zelaya

Presented to Oakland Unified School District School Board

May 23, 2018

www.ousd.org



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Our VALUES

- ❖ **Students First**
- ❖ Equity
- ❖ Excellence
- ❖ **Integrity**
- ❖ Joy
- ❖ Cultural Responsiveness



Our DISTRICT PRIORITIES



Fiscal Vitality

Ensuring a healthy financial district is critical towards providing the necessary resources and services to students with the greatest need.



Quality Community Schools

Students, regardless of their background or zip code, deserve access to a high quality education.



Organizational Resilience

The bedrock of an effective organization is people. We must build an organizational culture that values divergent perspectives, creative problem-solving, and mutual accountability.

Overview of Measure N Revenue



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01 Tax Revenue Collected



03 90% School Allocation

No less than 90% of measure proceeds shall be equitably allocated for education programs (not administrative overhead) on a per pupil bases

05 Contingency Fund

Measure N revenue not allocated to schools (a.k.a 90%) and administration (a.k.a 10%) shall be held in reserve and maintained as a "Contingency Fund".

County Collection Fee 02

County collection fee is taken off the top to then determine the amount of Measure N revenue available for allocations

10% Administrative Allocation 04

No more than ten percent (10%) of measure proceeds each year shall be used by the Oakland Unified School District to administer the College & Career Readiness For All Fund

The First Year: Planning Year, Planning Grant



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Full Measure N Allocation
~\$850 per Pupil

Planning Grant
\$200 per Pupil

***School Reserve Fund:**
A school receiving a Planning Grant will receive \$200 per student for the year with the remaining balance of Measure N funds being held for the school in a “School Reserve” fund that can be expended in the 11th year.
(File 15-1358)

Remaining Allocation in
School Reserve Fund*
\$650 per Pupil

The Good News!



**Measure N School
Reserve Fund Balance:
\$7,443,835.43**

***Used the Measure N Fund
balance to maintain funding
for the 2017-18 school year.***



The Challenge of Projections



**Measure N
Funds are
allocated in the
year they are
collected**

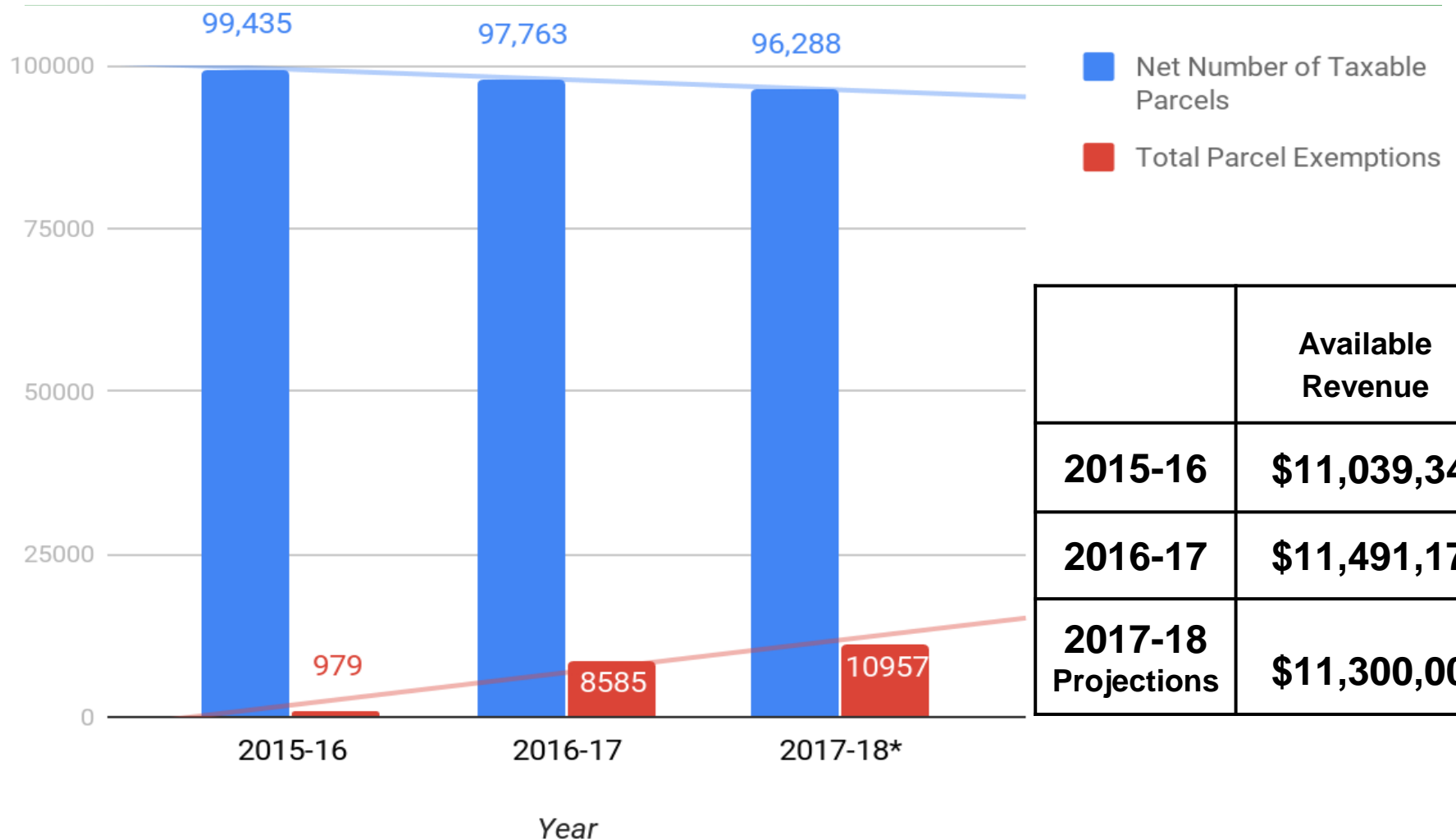
Consequence is that we are constantly working from projections and must reconcile to actuals at the fiscal close.

2 Unknown Variables:

- ❖ Amount of revenue collected
- ❖ Number of students enrolled



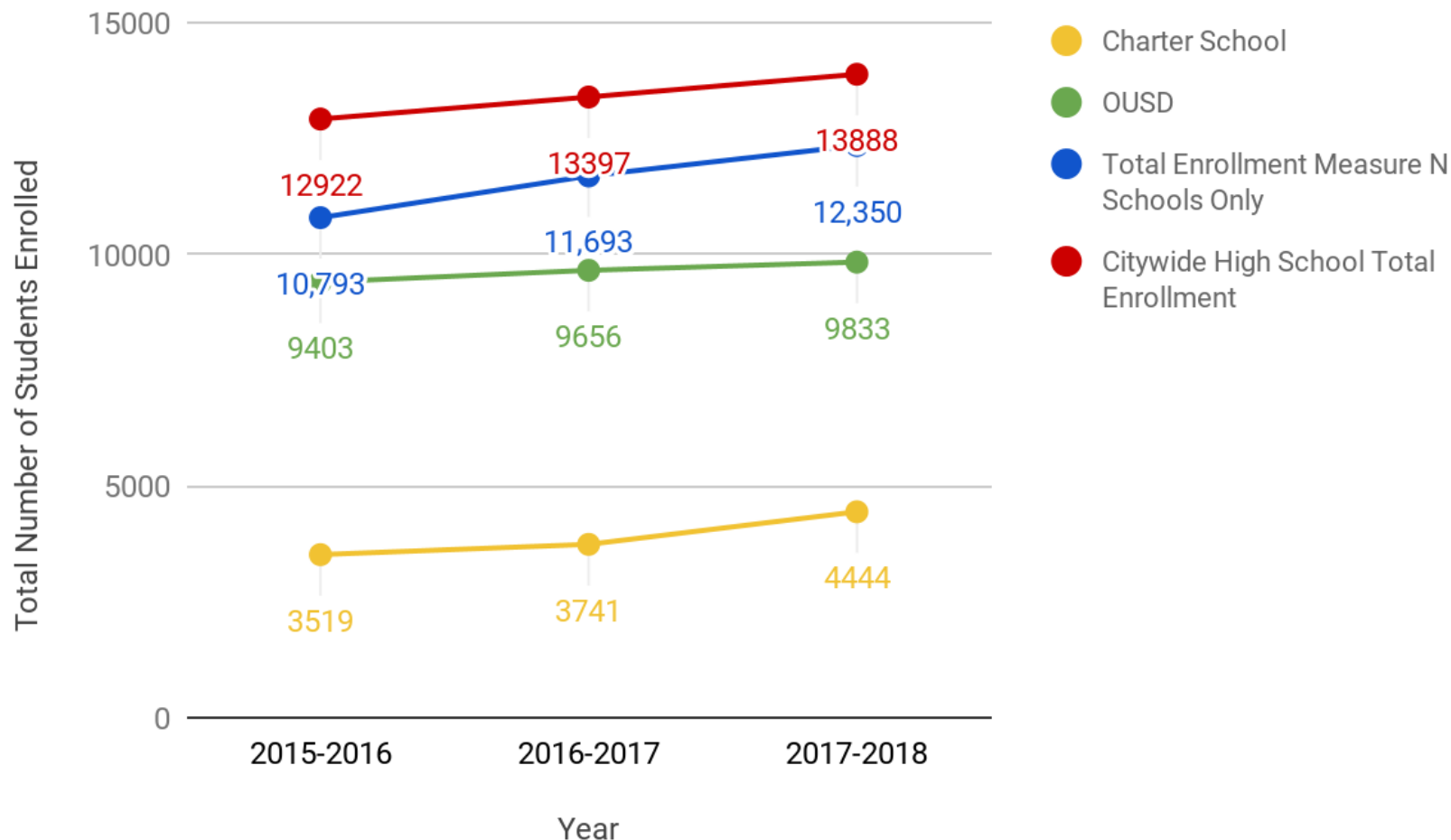
Parcel Tax Exemptions and Parcels in Oakland



	Available Revenue
2015-16	\$11,039,346
2016-17	\$11,491,178
2017-18 Projections	\$11,300,000



Enrollment of 9th-12th Grade Students



Long Term Financial Modeling



Realized and Unrealized Risks

**Total Parcels
Declining based
on Increased
Exemptions**



**Total High
School
Enrollment
Increasing**



**Possible
Declining per
Pupil Allocation
to Measure N
Sites**



Three Options for Long Term Stability

Focus funding on pupils who live in Oakland. All children at school will still benefit from funds.

Reduce per pupil allocation to all schools

Continue to draw on School Reserve Fund and face a fiscal cliff



School Reserve Fund

The School Reserve Fund is a holding account that is savings from the first year planning grant allocations. These funds can be drawn down during the 11th year as a step down for schools in the event that Measure N does not have a successor parcel tax to continue funding high schools.



2026-27





Decline of Per Pupil Allocation

FY 2015-16

Measure N School
Revenue Available
\$9,953,419.17

Total Enrollment
11,341

Per Pupil Rate Max
\$877.65

FY 2016-17

Measure N School
Revenue Available
\$ 10,493,880.63

Total Enrollment
12,369

Per Pupil Rate Max
\$848.40

FY 2017-18

Measure N School
Revenue Available
\$ 10,440,000

Total Enrollment
12,864

Per Pupil Rate Max
\$811.57

**Money from School
Reserve Fund to
Reconcile**



Options Moving Forward

01

Access School
Reserve Fund
(2017-18, 2018-19)

Amount of School Reserve Funds needed =
Tax Revenue Available - Total School Allocations

$\$10,440,000 - \$10,934,400 = - \$494,400$ per
year

02

Oakland Residents
Only
(19-20 until final
allocation)

Per Pupil Allocation for 9th-12th Grade Enrollment

$\$10,440,000 \div 12,864 = \811.57

Per Pupil Allocation for 9th-12th Grade Enrollment of Oakland
Residents

$\$10,440,000 \div 12,234 = \853.36

03

Decrease Per Pupil
Allocation
(per pupil is below \$850
per student)

Amount of School Allocation Decrease =
Total School Allocations at \$811 per pupil -
Total School Allocations at \$850 per pupil

$\$10,432,704 - \$10,934,400 = -\$501,696$

* Projected impact based on 2017-18 Enrollment

Oakland Non-Resident Pupils



- **464** Nonresident pupils currently in Measure N schools.
- **3.8%** nonresidents pupils in Measure N schools
- Total Non-Residents pupils in all Oakland's high schools: **695**
- Total Cost of Non-Residents pupils: **\$590,750 per year**
- **Over the next 7 years, the projected maximum expenditure on non-residents is \$4,135,250.**

Fiscal Impact on Sites



Impact of Decreasing Allocation to Schools Sites vs Oakland Residents Only

Decreasing Allocation to \$811	Only Oakland Residents
21 schools	5 schools

Top 3 schools impacted by Oakland Resident enrollment policy

School	Non-Residents	Decrease
Oakland School for the Arts	162	36.4% decrease in allocation
East Bay Innovation Academy	25	18.8% decrease in allocation
Envision Academy	48	11.7% decrease in allocation

Commission & Staff Recommendation



- 1. Revenue from Oakland parcel tax directly follows Oakland kids.***
- 2. Stabilizing funding in all Measure N schools by reducing the number of students in the per pupil formula over life of measure.***
- 3. Continues the “equitable allocation” of funds to school sites.***
- 4. Preserves funding for the 11th year as a step down.***
- 5. Concentrates more funding in schools that have high % of Oakland Residents.***
- 6. Non-Oakland residents still benefit from the design changes and supports.***

EVERY STUDENT THRIVES!



Culinary students from Ralph Bunche Academy



OUSD graduate



Students from
Aspire Golden State
Preparatory
Academy



Students from ARISE



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