

Superintendent Report



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January 24, 2018

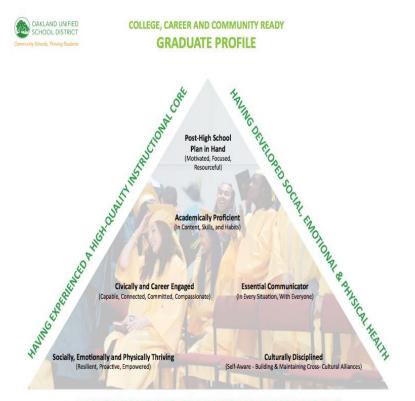


OUSD Mission, Vision, and Priorities

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Our WHY

To ensure that all OUSD students find joy in their academic learning experience while graduating with the skills to ensure they are caring, competent, fully-informed, critical thinkers who are prepared for college, career, and community success.



HAVING ENGAGED IN EQUITABLE OPPORTUNITIES FOR LEARNING

Our PURPOSE

To become a **Full Service Community District** focused on high academic achievement while serving the whole child, eliminating inequity, and providing each child with excellent teachers, every day.



Our VALUES

Students First

- Equity
- Excellence
- ✤ Integrity
- Joy

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Cultural Responsiveness

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Our DISTRICT PRIORITIES



Quality Community Schools

Students, regardless of their background or zip code, deserve access to a high quality education.



Fiscal Vitality



Ensuring a healthy financial district is critical towards providing the necessary resources and services to students with the greatest need.

Organizational Resilience

The bedrock of an effective organization is people. To promote organizational resilience we must ensure that OUSD attracts, develops, and retains top-notch talent in alignment with our core values and key district priorities.

Quality Community Schools



Students, regardless of their background or zip code, deserve access to a high quality education.

Blueprint for Quality Schools Plan



- Rigorous and Relevant Learning
- Relationship-Centered Schools
- Robust Parent and Community
 Engagement

Fiscal Vitality



Ensuring a healthy financial district is critical towards providing the necessary resources and services to students with the greatest need.



Stability

- ➤ Meet Board Policy 3100 of 3% Reserve
- ➤ Institute budget monitoring practices
- Recovery
 - Redesign budget development process
 - Develop internal controls on spending & hiring



- Design recruitment plan to increase student enrollment
- Identify strategic areas to generate additional revenue

Fiscal Vitality



1st Reading

Want to Learn more about our <u>Fiscal Vitality Plan</u>?

Visit: ousd.org/fiscaltransparency Oakland Unified School District **2018-2020 FISCAL VITALITY PLAN** Recommendations Responsive to the 2017 FCMAT Fiscal Health Risk Analysis



OAKLAND UNIFIED SCHOOL DISTRICT Community Schools, Thriving Students

Organizational Resilience



The bedrock of an effective organization is people. To promote organizational resilience, we must ensure that OUSD attracts, develops, and retains top-notch talent in alignment with our core values and key district priorities.



- Recruit Diverse Workforce
- Reculture OUSD
- Redesign Central Office
- Retain Top-Notch Talent

Central Office Reorganization



Purpose of Central Office

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Design a central office that is *intently* focused on supporting high academic achievement while serving the whole child, eliminating inequity, and providing every student with excellent teachers, every day.

• Align core functions to key district priorities to support mission and vision

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- Provide quality central services and remove barriers from school sites
- Manage and allocate resources in equitable and efficient ways

We must stay within parameters of the Fiscal Stability Resolution approved by the OUSD Board of Education on December 13, 2017.

Central Office Redesign: Phase I

(2017-2018)

- Launch zero-based budgeting sessions
- Reconfigure central departments based on 17-18 mid-year adjustments
- Define departmental core functions aligned to mission, vision and key district priorities
- Begin process of redesigning departmental job positions to improve central office efficiencies
- Develop communication plan to inform and engage stakeholders

Central Office Redesign: Phase II

(2018-2019)

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- Continue process of redesigning departmental job positions and core functions to improve central office efficiencies and quality of services
- Pilot central office LCAP strategic planning process to create central office department performance goals aligned to key district priorities
- Develop communication plan to inform and engage stakeholders

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Central Office Redesign: Phase III

(2019-2020)

- Launch central office LCAP strategic planning process to create central office department performance goals aligned to key district priorities
- Revise departmental core functions to reflect <u>Equity Policy</u>
- Develop communication plan to inform and engage stakeholders

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Water Quality Update

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District Wide Testing Timeline

August 2016

• McClymonds notified Central office staff of water concerns. Testing conducted, flushing and monitoring program instituted.

September 2016 - July 2017

- Continued testing, flushing and monitoring program. **August, 2017**
 - McClymonds Fountainheads adjacent to the stands at the football were replaced and tested after installation.
 - New spigots installed next to the fountains on the football field to allow for easy bulk access to clean water.
 - Sparkletts water dispensers were temporarily installed throughout McClymonds main building.

District Wide Timeline (cont)

August 2017 (cont)

• OUSD inquired about district-wide water quality testing through a statefunded program administered by East Bay MUD (EBMUD).

September, 2017

- OUSD began proactively testing the water quality at all district-run school sites and child development centers.
- McClymonds A new water line from the main to the field was installed to bypass any older piping.
- Further testing in other locations of the site.
- A new water line was installed to the pipes leading to the cafeteria to bypass any older piping.
- Demolition began to remove all fixtures in boys and girls showers.
- Continued testing in main building of McClymonds.

District Wide Timeline (cont)

October, 2017

- OUSD began partnering with EBMUD, our local administrator for the <u>State</u> <u>Water Resources Control Board program</u> to provide free testing to school districts.
- McClymonds Installation of new pipes leading to showers began on 10/18/17.

November, 2017

- OUSD began testing the water quality at charter-run schools located at district facilities.
- McClymonds New copper pipes were installed from the existing meter to provide a clean water source to the gym building with new hot water heaters install in the process.
- EBMUD started testing the water quality at all district-run K-12 school sites.



District Wide Testing Timeline

December, 2017

- OUSD completed testing at all district-run school sites and child development centers.
- OUSD testing at charter-run schools located at district facilities continues.
- EBMUD testing at all district-run K-12 school sites continues.

January, 2018

- EBMUD testing at all district-run K-12 school sites continues.
- OUSD testing at charter-run schools located at district facilities continues.
- McClymonds Repairs to the showers in the locker rooms are still in progress as of January 17, 2018 pending receipt of of new lead-free shower valves. Items are on backorder per the vendor.

District Wide Testing Results



- 15 schools found with one or two locations with levels over EPA Action Level of >15ppb.
- Per protocol all sites with levels >15ppb were further inspected.
- 9 sites have been repaired B&G coordinating with 6 remaining site (requires water shut off to partial or entire site to conduct repairs)
- 28 sites found with levels between >5ppb and <15ppb
 (NOTE: <5ppb = non-detect using EPA Analytical method 200.9)
- Repairs to fixtures with results >5 & <15 ppb when making repairs for >15ppb

Cost Impact & Logistic Issues



<u> 2017-18:</u>

Testing: Approximately \$115,000 (Fund 67)

Repair replacement cost (Fund 01)

McClymonds

- \$67,970.90 Materials (Not including \$87,000 shower fixtures (Fund 67))
- \$9139.53 O.T. Labor
- \$77,110.43 Total expenditures for McClymonds

Various Site Repairs to date

- \$20,272.40 Materials
- \$1378.80 Labor
- \$21,651.20 Total Labor and material

<u>2018-19:</u>

- Testing: Approximately \$100,000 (Fund 67)
- Looking forward to 2018-19 We estimate "material" budget for
 - lead mitigation somewhere around
 - \$85,000.00. (Fund 01)



Districtwide "Lead Abatement" Cost Estimate

Total estimated cost to mitigate the lead in our plumbing systems across the district is approximately **<u>\$38 Million</u>**.

Approximately **\$22M for domestic water lines.**

Approximately **\$16M for 4800 drinking and sink fixtures** (this includes fountains, bubblers, lavatories) as all-in program costs that are expected to exceed useful life within 5 years. (Including project oversight, fixtures not previously included).

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Online Resources Available:

Overview & Test Results Testing Protocol and Resources OUSD Statements and Press Releases Timeline EBMUD Testing

Note: For detailed information regarding McClymonds - go to <u>www.ousd.org/mcclymonds</u> and click on <u>Water Safety at McClymonds</u>:

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Where can I

find more

information?





1000 Broadway, Suite 680, Oakland, CA 94607

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