Fiscal Solvency Objectives for 2017-2018

1.	Fully fund the 2% Reserve for Economic Uncertainties. (2% of \$546,536,274).	\$1.3 million
2.	Fully fund the 1% Board Reserve. (1% of \$546,536,274).	\$5.5 million
3.	Restore Self-Insurance Fund to June 30, 2016 level.	\$8.0 million
	Total Additional Need beyond Budget Revision 1	\$14.8 million

Proposed Strategies to Increase Savings by \$14.8 Million

1.	Reduce spending in Books & Supplies in Unrestricted Sources. (from \$14.5 million to \$10.5 million)	\$4 million
2.	Reduce spending in Professional & Consulting Services and Operating Expenditures in Unrestricted Sources. (from \$24.9 million to \$20.9 million)	\$4 million
3.	Reduce Certificated Supervisors & Administrators in Unrestricted Sources. (from \$18.5 million to \$16 million)	\$2.5 million
4.	Reduce Classified Supervisors & Administrators in Unrestricted Sources. (from \$21.2 million to \$16.7 million)	\$4.5million
	Total Potential Increased 2017-2018 Savings	\$15 million

Rationale for Exploring Proposed Strategies

1. Over the past four completed fiscal years, total spending in <u>Books & Supplies</u> has fluctuated, but has never met or exceeded its original budgeted amount.

Fiscal Year	Budgeted	Actual	
2013-2014	\$12,551,643	\$12,364,422	
2014-2015	\$10,060,946	\$8,323,758	
2015-2016	\$18,649,331	\$12,366,086	
2016-2017	\$20,116,023	\$6,817,615	

2. Over the past four completed fiscal years, total spending in <u>Professional & Consulting Services</u> has steadily increased, and has always exceeded its original budgeted amount.

Fiscal Year	Budgeted	Actual
2013-2014	\$7,109,479	\$22,692,840
2014-2015	\$20,698,679	\$23,802,726
2015-2016	\$20,479,321	\$29,396,665
2016-2017	\$21,452,717	\$28,298,078

3. Over the past four completed fiscal years, total spending in <u>Certificated Supervisors</u> & <u>Administrators</u> has steadily increased by 43%, and has exceeded its original budgeted amount each year for the last three years.

Fiscal Year	Budgeted	Actual	
2013-2014	\$13,844,243	\$13,906,595	
2014-2015	\$13,983,354	\$15,261,544	
2015-2016	\$15,715,182	\$19,773,226	
2016-2017	\$18,997,774	\$20,010,231	

4. Over the past four completed fiscal years, total spending in <u>Classified Supervisors & Administrators</u> has dramatically increased by 69%, and has exceeded its original budgeted amount by over 100% each year over the past two years.

Fiscal Year	Budgeted	Actual
2013-2014	\$12,193,285	\$13,141,477
2014-2015	\$11,093,287	\$15,139,680
2015-2016	\$9,661,823	\$20,167,289
2016-2017	\$10,404,809	\$22,285,807