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Memo	
То	Board of Education
From	Kyla Johnson-Trammell, Superintendent
Board Meeting Date	<u>September 27, 2017</u>
Subject	Memorandum of Understanding - Bay Area Community Resources (contractor) - 305/Oakland Technical High School (site)
Action Requested	Approval of a Memorandum of Understanding (MOU) between District and Bay Area Community Resources, for services to be provided primarily to Oakland Technical High School.
<b>Background</b> A one paragraph explanation of why the consultant's services are needed.	The general purpose of the 21 <sub>st</sub> Century Community Learning Center (21 <sup>st</sup> CCLC) program is to establish or expand community learning centers that provide students with academic enrichment opportunities along with activities designed to complement the students' regular academic program. California Education Code (EC) Section 8421 further defines the purpose of the 21 <sub>st</sub> CCLC High School ASSETs program as (1) creating incentives for establishing locally driven after school enrichment programs that partner schools and communities to provide academic support and safe, constructive alternatives for high school pupils in the hours after the regular school day, and (2) assisting pupils in passing the high school exit examination for public school programs.
<b>Discussion</b> One paragraph summary of the scope of work.	Approval by the Board of Education of a Memorandum of Understanding 2017- 2018 between the District and Bay Area Community Resources, San Rafael, CA, for the latter to serve as lead agency for program coordination, math intervention, homework support, student supervision and a variety of enrichment services, as described in the MOU, for Oakland Technical High School's comprehensive After School Program for the period of July 1, 2017 through August 17, 2018, in an amount not to exceed \$178,913.00.
Recommendation	Approval by the Board of Education of a Memorandum of Understanding (MOU) between the District and Bay Area Community Resources for the latter to provide Arts, Recreation, Leadership and Family Literary activities in its capacity as a Comprehensive After School Program Lead Agency at Oakland Technical High School for the period July 1, 2017 through August 17, 2018.
Fiscal Impact	Funding Resource: <u>4124/21<sup>st</sup> Century Community Learning Centers (21<sup>st</sup> CCLC)</u> Grant in an amount not to exceed <u>\$178,913.00</u> .
Attachments	<ul> <li>Memorandum of Understanding</li> <li>Certificate of Insurance</li> <li>Program Plan and Budget</li> <li>Statement of Qualifications</li> </ul>



# CONTRACT JUSTIFICATION FORM This Form Shall Be Submitted to the Board Office With Every Consent Agenda Contract.

Legislative File ID No. 17-1897
Department: After School Program, Oakland Technical High School
Vendor Name: Bay Area Community Resources, San Rafael, CA
Contract Term: Start Date: 7/1/2017 End Date: 8/17/2018
Annual Cost: \$ <u>178,913.00</u>
Approved by: Julie McCalmont
Is Vendor a local Oakland business? Yes 🖌 No
Why was this Vendor selected?
This organization has demonstrated experience and capacity serving in the after school lead agency role. This organization successfully met all requirements of OUSD's Lead Agency Request for Qualifications process and has been approved as a qualified lead agency partner by the OUSD Expanded Learning Office.
Summarize the services this Vendor will be providing.
This organization will provide comprehensive after school services for Oakland students, following the requirements set forth by OUSD and by the California Department of Education's ASES and/or 21st Century Community Learning Center grant programs. Daily after school services will include academic support, enrichment, and physical activity for students, as well as family engagement activities. This organization will work in close partnership with the host school site to align after school programming with the goals and priorities of the school's SPSA. This organization will also work in close partnership with the OUSD Expanded Learning Office to ensure the program meets attendance targets, fulfills compliance requirements, and achieves youth development quality standards.
Was this contract competitively bid? Yes No
If No, answer the following:
1) How did you determine the price is competitive?
The California Department of Education allocates site-specific grant funding to OUSD schools. The lead agency partner works in collaboration with the school site administrator to complete an after school budget plan specifying the requested after school services and agreed upon cost of services. The final contract amount for the agency is approved by the school site administrator and by the OUSD Expanded Learning Office, once budget plans are approved for compliance and program plans meet CDE requirements. The lead agency leverages additional funding and in-kind resources to augment the contracted amount from OUSD to support high quality program implementation.

2)	Plea	se ch	eck the competitive bid exception relied upon:
	Ц	Edu	icational Materials
		<b>Spe</b> adm	cial Services contracts for financial, economic, accounting, legal or inistrative services
	Ц	CUF	CCAA exception (Uniform Public Construction Cost Accounting Act)
		<b>Pro</b> amo	<b>fessional Service Agreements</b> of less than \$87,800 (increases a small punt on January 1 of each year)
		EUA	struction related Professional Services such as Architects, DSA Inspectors, ronmental Consultants and Construction Managers (require a "fair, competitive ction process)
		Ene cons	<b>rgy</b> conservation and alternative energy supply (e.g., solar, energy servation, co-generation and alternate energy supply sources)
	Ц	Eme	ergency contracts [requires Board resolution declaring an emergency]
		Tec	hnology contracts
			electronic data-processing systems, supporting software and/or services (including copiers/printers) over the \$87,800 bid limit, must be competitively advertised, but any one of the three lowest responsible bidders may be selected
			contracts for computers, software, telecommunications equipment, microwave equipment, and other related electronic equipment and apparatus, including E-Rate solicitations, may be procured through an RFP process instead of a competitive, lowest price bid process
		$\left  - \right $	Western States Contracting Alliance Contracts (WSCA)
			California Multiple Award Schedule Contracts (CMAS) [contracts are often used for the purchase of information technology and software]
	Ц	Pigg	yback" Contracts with other governmental entities
		Peri	shable Food
		Sole	Source
		Chai not e	nge Order for Material and Supplies if the cost agreed upon in writing does exceed ten percent of the original contract price

Other, please provide specific exception

# Memorandum of Understanding 2017-2018 Between Oakland Unified School District and Bay Area Community Resources

- Intent. This Memorandum of Understanding ("MOU") establishes the Oakland Unified School District's ("OUSD") intent, contingent upon OUSD's receipt of California Department of Education and/or U.S. Department of Education after school grant funds, to contract with <u>Bay Area Community Resources</u> ("AGENCY") to serve as the lead agency to provide after-school and/or summer educational programs and to serve a sufficient number of students and run services for a sufficient number of days to earn the core grant allocation of funding at <u>305/Oakland Technical High School</u> under the following grants:
  - California Department of Education ("CDE") 21st Century High School ASSETS Program ("ASSETS Core Grant")
  - California Department of Education ("CDE") 21st Century Direct Access Grant ("Direct Access")
  - California Department of Education ("CDE") 21st Century Family Literacy Grant ("Family Literacy")
- 2. **Term of MOU.** The term of this MOU shall be July 1, 2017 through June 30, 2018 if AGENCY services do not include summer educational programs, and July 1, 2017 through August 17, 2018 if AGENCY services include providing summer educational programs. The term may be extended by written agreement of both parties.
- 3. Termination by OUSD. OUSD may at any time terminate this MOU for any or no reason upon not less than five (5) days written notice to AGENCY. OUSD shall compensate AGENCY for services satisfactorily provided through the date of termination. In addition, OUSD may terminate this MOU for cause should AGENCY fail to perform any part of this MOU. In the event of termination for cause, OUSD may secure the required services from another contractor. If OUSD's cost of procuring services from another contractor exceeds the cost of providing the services pursuant to this MOU, AGENCY shall pay the additional cost.

a) No Premature Termination by AGENCY. AGENCY hereby certifies that it is willing and able to provide required services for the full term of the MOU. AGENCY will not be permitted to unilaterally terminate the MOU or cease providing required services prior to completing the full term unless OUSD approves any change and/or unless OUSD deems immediate removal of AGENCY is necessary for cause. In the event AGENCY ceases to provide required services prior to the end of the MOU term, or is terminated for cause, OUSD may secure the required services from another contractor. If OUSD's cost of procuring services from another contractor exceeds the cost of providing the services pursuant to this MOU, or OUSD is unable to secure required services from another contractor, AGENCY shall pay any additional cost. If OUSD suffers any loss of funding or other program consequences attributable to AGENCY's premature termination, AGENCY shall pay any additional cost in addition to any damages otherwise due under this MOU.

b) Advance Notice by AGENCY for Coming School Year. AGENCY must provide advance notice to Principal and OUSD After School Programs Office by the end of the first semester if AGENCY cannot continue providing after school lead agency services for the succeeding school year. This date allows the school site to have sufficient time to find a new lead agency partner, and enables OUSD to work to preserve after school grant funding (including OFCY city funding) for the school.

4. **Compensation.** The 21st Century ASSETS Core Grant, Family Literacy, and Direct Access grant award amount for <u>Bay Area Community Resources</u> is \$<u>178,913.00</u>. AGENCY shall be entitled to compensation from these funds in accordance with the following terms and conditions:

- 4.1. Total Compensation. Subject to the provisions of 4.2 Positive Attendance and the provisions of 4.3 Administrative Fee and subject to AGENCY compliance with MOU requirements, AGENCY shall receive the amount of the grant award less OUSD's administrative fees and other site costs agreed to by the Site Administrator and AGENCY. Penalties may be assessed or payments withheld for non-compliance, including but not limited to MOU requirements, attendance reporting, fiscal invoicing, full participation at OUSD required meetings and trainings and in continuous quality improvement efforts.
- 4.2. Positive Attendance. Payment for services rendered related to the ASSETS Core Grant shall be based on actual student attendance rates (\$10.00 a day per student), not estimates, as those programs are "positive attendance based." OUSD reserves the right to modify the annual core allocation based on reported attendance. In the event that payments made to AGENCY exceed the reported attendance for the Core grant, the AGENCY will return payments to OUSD at the rate of \$10.00 a day per student. Documentation of attendance must be submitted through the OUSD/OFCY attendance systems in order for invoices for payment of services for the ASSETS Core Grant to be processed. (Exhibit A Attendance Reporting Schedule 2017-2018").
  - 4.2.1. Reconciliation Process for Positive Attendance Based Grant Funds. OUSD will adjust the payment of the "positive attendance based" grants based on quarterly review of monthly invoices and attendance for services rendered related to the ASSETS Core Grant for any adjustments resulting from the reconciliation of the attendance reports for that quarter's months. The attendance reconciliation process will assess the program's performance with respect to the required compliance with the grant mandated attendance rates. Based on the review, financial adjustments of additional payment or additional withholding will be made. Any remaining balance(s) will be forwarded to AGENCY or OUSD. Any adjustment required in excess of the withholding will necessitate additional adjustments to future invoices and payments.
  - 4.2.2. Administrative Charges and Reconciliation. Reconciliation process for positive attendance based grants must factor in the subtraction of administrative and other OUSD central charges, as outlined in section 4.3, from any grant amounts earned through attendance (OUSD indirect, custodial, evaluation, and After School Programs Office administrative and training/technical assistance fees).
- 4.3. **OUSD Administrative Fees.** OUSD shall charge and withhold up to 14% from the overall 21st Century ASSETS Core Grant, Family Literacy grant, and Direct Access grant for central indirect, administrative, custodial, evaluation, and direct service training and technical assistance costs.
- 4.4. AGENCY Administrative Fees. AGENCY understands and agrees that it may not charge more than 4% of the total contract amount as administrative fees and that its administrative fees must be set at an appropriate dollar amount to keep the 21st Century ASSETS Core Grant, Family Literacy grant, and Direct Access grant within the grant-mandated allowable 15% for total indirect/administrative costs. The agency administrative fees charged to the 21st Century ASSETS Core Grant, Family Literacy grant, and Direct Access grant, and Direct Access grant must be used for direct administrative costs and cannot be used for agency indirect costs. Direct administrative costs consist of expenditures for administrative activities that provide a direct benefit to the 21st Century ASSETS program. Indirect costs consist of expenditures for administrative activities that are necessary for the general operation of the agency, but that cannot be tied to the 21st Century ASSETS program.
- 4.5. Program Budget. The grant will remain as part of the site budget. Funds will be encumbered from the site budget on behalf of AGENCY for the school year 2017-2018 and will not exceed \$<u>178,913.00</u> in accordance with Exhibit B ("21<sup>st</sup> CCLC After School Program Plan" and "After School Budget Planning Spreadsheet").
- 4.6. **Modifications to Budget.** Any modifications to the approved grant budget must be approved by OUSD, AGENCY, and CDE before expenditures of funds for modified line items are authorized. Except as expressly set forth herein, OUSD shall not be liable to AGENCY for any costs or expenses

paid or incurred by AGENCY in performing services for OUSD. The granting of any payment by OUSD, or the receipt thereof by AGENCY, shall in no way lessen the liability of AGENCY to correct unsatisfactory work, although the unsatisfactory character of that work may not have been apparent or detected at the time a payment was made. Work, which does not conform to the requirements of this Agreement, may be rejected by OUSD and in that case must be replaced by AGENCY without delay.

- Program Fees. The intent of the 21st Century ASSETS program is to establish local programs 4.7. that offer academic assistance and enrichment for students in need of such services regardless of their ability to pay. Though it is not against the rules to charge fees for participation in programs, the CA Department of Education discourages it because it could exclude students in need from attending and taking advantage of the after school program. Fees should not create a barrier to participation in the after school program. After school services must be equally accessible to all students targeted for services regardless of their ability to pay. Programs that propose to charge fees may not prohibit any family from participating based on their inability to pay and must offer a sliding scale of fees and scholarships for those who could not otherwise afford to participate. Any income collected from fees must be used to fund program activities specified in the grant application. AGENCY shall do full accounting of fees collected, and documentation shall be kept for 5 years for auditing purposes. If AGENCY decides to charge fees, this decision shall be made collaboratively with the Site Administrator, and AGENCY shall work collaboratively with the Site Administrator and parent leaders to develop an appropriate program fee structure for the school community. AGENCY shall provide the OUSD After School Programs Office with written documentation of the program fee structure prior to charging any program fees, and shall provide OUSD with additional documentation upon request, to ensure grant compliance.
- 5. Scope of Work. AGENCY will serve as lead agency at <u>305/Oakland Technical High School</u>, will be responsible for operations and management of the 21st Century ASSETS Core Grant, Family Literacy grant, and Direct Access grant contracted to AGENCY by OUSD for fiscal year 2017-2018. This shall include the following required activities:
  - 5.1. **Student Outcomes.** AGENCY shall achieve the student outcomes as described in the grant application narrative and articulated in documents from the program evaluation team. AGENCY agrees to develop school specific outcomes, as defined in partnership with the principal. AGENCY recognizes that the principal is the chief decision maker for after school and summer programs, and ensures that school site objectives are met.
    - 5.1.1. Alignment with Single Plan for Student Achievement ("Site Plan"). AGENCY will ensure the after school program aligns with OUSD and <u>305/Oakland Technical High School</u> and objectives to ensure the success of students as articulated in the Site Plan. AGENCY will work in partnership with the school principal to ensure that the program components are aligned with and complement OUSD standards and school site curriculum.
    - 5.1.2. **Continuous Quality Improvement (CQI).** AGENCY must fully engage in continuous quality improvement (CQI) processes and complete the following steps of the CQI cycle each year, and submit corresponding CQI deliverables to the After School Programs Office on a timely basis:
      - beginning of year self-assessment using YPQA/SAPQA tool
      - planning with data (using self assessment and external assessment PQA data, and other program data as available)
      - development of quality action plan (QAP) with SMART goals for program improvement
      - year-end self-assessment and QAP progress check

The CQI cycle is intended to be a collaborative process involving program staff, and can include other stakeholders (ie. youth leaders, school partners, parents, other community partners).

Agency staff are also required to participate in corresponding CQI trainings provided by the OUSD After School Programs Office.

- 5.2. **Oversight.** AGENCY will provide oversight, fiscal management, payroll services, technical assistance, and facilitation of collaboration with other service providers. Agency must ensure compliance with 21st Century ASSETS Core, Family Literacy, and Direct Access funding guideline requirements and follow OUSD after school policies and procedures. This includes compliance with OUSD staffing requirements and policies including No Child Left Behind and other legislative mandates.
- 5.3. Enrollment. AGENCY will enroll 9th through 12th grade students at <u>305/Oakland Technical High</u> <u>School</u>, to serve sufficient number of students and run services for a sufficient number of days to earn the full core grant allocation of funding.
- 5.4. Program Requirements
  - 5.4.1. **Program Hours.** Consistent with the 21st Century ASSETS program requirements, AGENCY agrees to operate a minimum of 15 hours per week. This may include after school only OR after school and any combination of before school, weekends, summer intersession and vacation.
  - 5.4.2. **Program Days.** AGENCY shall offer a program for a minimum of 177-180 days during the 2017 2018 school year.
    - 5.4.2.1. Attendance Targets. AGENCY will operate the program for a sufficient number of days during the 2017 2018 school year to ensure that student attendance targets are met. This can include Summer Session.
    - 5.4.2.2. Program Closure. AGENCY will close the ASSETS program no more than a maximum of 3 days in the 2017-18 school year for staff professional development, as permitted by Education Code.
  - 5.4.3. Program Components
    - 5.4.3.1. AGENCY shall provide programming that supports the guidelines as outlined in the ASSETS Core Grant for students at <u>305/Oakland Technical High School</u>. AGENCY understands that the ASSETS program has three required elements that must be offered in every funded program: academic assistance, enrichment, and family literacy services. AGENCY understands that the academic and enrichment elements must provide additional support for pupils and be coordinated with the regular academic program requirements, standards-aligned curriculum and instructional materials, and assessments of pupil progress. AGENCY agrees to provide programming consistent with grant guidelines, including, but not limited to:
      - 5.4.3.1.1. Academic Assistance. ASSETs programs will include tutoring, homework assistance, and Credit Recovery in their academic assistance element. The assistance will be aligned with the regular academic programs of the students and will assist them in meeting state and local academic achievement standards in core academic subjects, such as reading, mathematics, and science.
      - 5.4.3.1.2. Enrichment. Each ASSETs program will provide an enrichment element that offers participating students a broad array of additional services, programs, and activities designed to reinforce and complement the regular academic program. Services will be actively coordinated with the students' regular high school day program. It is strongly encouraged that programs include an Internship Program to develop Career Skills. In particular, the enrichment element activities must be developed in alignment with appropriate California content standards and standards-aligned instructional materials, related California curriculum frameworks, and other research-based practices.

5.4.3.1.3. Family Literacy Services. AGENCY shall assess the need for family literacy services among adult family members of the high school students to be served by the program. All programs will, at a minimum, either refer families to existing services or coordinate with local service providers to deliver literacy and educational development services.

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- 5.4.3.2. Equitable Access Programming. AGENCY shall include a component for students at <u>305/Oakland Technical High School</u> to support full access to program components.
- 5.4.3.3. Family Literacy Programming. AGENCY shall offer a component for guardians, parents, and caretakers of students at <u>305/Oakland Technical High School</u> which includes parent workshop and training on a variety of topics including supporting youth academically, college and career readiness, and adult literacy development.
- 5.4.3.4. Snacks/Supper/Beverages: AGENCY shall meet Federal and State meal and snack requirements and all meals and snacks must be provided by OUSD Nutrition Services department. Nutrition Services shall:
  - 5.4.3.4.1. Provide meals and beverages that meet State and Federal standards:
  - 5.4.3.4.2. Provide the number of meals and beverages requested by AGENCY unless/until Nutrition Services determines that AGENCY's participation is lower than the snack/meal/beverage count provided by the AGENCY, in which case, the number will be adjusted;
  - 5.4.3.4.3. Provide all supplies including utensils, napkins, forks, required;
  - 5.4.3.4.4. Support compliance by AGENCY with required State and Federal administrative requirements;
  - 5.4.3.4.5. Provide annual training to AGENCY.
- 5.4.3.5. Each AGENCY participating in the Nutrition Services snack/meal/beverage program shall:
  - 5.4.3.5.1. Attend annual training. In the event that the person responsible for snack distribution changes, AGENCY will make arrangements with Nutrition Services for training of new employees or representative of the AGENCY;
  - 5.4.3.5.2. Complete After School Snack and Supper Menu Production Worksheets (MPW) on a daily basis;
  - 5.4.3.5.3. Ensure meal count is accurate;
  - 5.4.3.5.4. Submit completed MPW to cafeteria staff by the next business day;
  - 5.4.3.5.5. Return leftovers to cafeteria;
  - 5.4.3.5.6. Ensure that only students are served and receive food from the program;
  - 5.4.3.5.7. Ensure that meals are not removed from campus
  - 5.4.3.5.8. Immediately report to OUSD Site Coordinator and Nutrition Services any concerns related to food safety or food contamination
- 5.4.3.6. AGENCY will be billed at the rates immediately below, for meals by Nutrition Services under the following conditions.
  - 5.4.3.6.1. MPW not completed and submitted by the next business day;

- 5.4.3.6.2. Snacks are ordered and not picked up
- 5.4.3.7. In addition to any applicable liability associated with audit findings. AGENCY will be charged the following for each meal that OUSD is unable to claim due to AGENCY's failure to comply with program requirements:

5.4.3.7.1.	Snack:	\$1.00
5.4.3.7.2.	Supper:	\$3.50

- 5.4.3.8. AGENCY will be liable for audit findings and/or assessments (See Section 12 below) that are attributable to AGENCY's failure to comply with the rules and regulations of the Nutrition Services program, including liability if reimbursement is denied Nutrition Services because of AGENCY's failure to comply with program requirements.
- 5.4.4. Staff Ratio. The staff to youth ratio shall not exceed 1:20, with no more than 20 youth for each qualified, adult staff supervisor.
- 5.5. **Data Collection.** AGENCY will work with OUSD to collect and analyze data on student enrollment, student attendance, student academic performance, student satisfaction, and parent satisfaction. This includes, but is not limited to:
  - 5.5.1. Accountability Reports. AGENCY will provide OUSD with the following set of program accountability reports:
    - Financial reports
    - Activity reports
    - Outcomes reports: behavioral and academic
  - 5.5.2. Attendance Reports. Providing OUSD with attendance reports using the OUSD/OFCY attendance systems and maintaining required attendance records utilizing the OUSD/OFCY attendance systems, including completion of mandatory monthly reports. Original written documentation of all daily attendance records, including all daily sign in/out sheets, will be maintained by AGENCY for 5 years for auditing purposes.
  - 5.5.3. Use of Enrollment Packet. AGENCY will use OUSD After School Program Parent Permission and Student Information enrollment packet, including early release waiver, for all after school participants. (Exhibit C) AGENCY will seek approval from the OUSD After School Programs Office for any modifications to the OUSD enrollment packet, in advance of distribution.
  - 5.5.4. **Maintain Clean, Safe and Secure Environment.** AGENCY shall maintain clean, safe, and secure program environments for staff and students in conjunction with OUSD guidelines. AGENCY, as they view necessary, will initiate and establish additional cleanliness, safety, and security policies and protocol sufficient to ensure staff, student and family member safety.
- 5.6. Alignment of After School Safety Plan with School Site Comprehensive Safety Plan. AGENCY will use the OUSD After School Program Emergency Plan template and work collaboratively with school site administrator to complete and/or update and submit an annual after school safety plan by mid October which aligns with and is part of the school site's comprehensive safety plan. AGENCY will seek approval from the OUSD After School Programs Office for any modifications to the OUSD template, in advance of distribution.

## 5.7. Incident and Injury Reporting, Crisis Response and Training; Accident Insurance

5.7.1. AGENCY will train staff and agents in required Incident and Injury Reporting and Crisis Response Protocols. All accidents or injuries to after school program participants, visitors or staff must be reported via email to ousdincidents@ccmsi.com by AGENCY staff within one business day of occurrence. OUSD will secure at its own expense limited OUSD student accident insurance

coverage to assist in payment of eligible student medical expenses incurred by parent/guardians due to OUSD student accidents during the after school program. This coverage will be secondary to any primary medical insurance for which student participants are eligible. After School Program staff will immediately refer parent/guardians seeking payment of medical expenses under student accident coverage to OUSD's designated accident insurance representative.

- 5.8. **Meeting Participation.** AGENCY will participate in technical assistance, training, orientation, monthly meetings and other support and resource development activities provided by OUSD and collaborative partners in conducting program planning, implementation, and evaluation. These include required regular meetings with the school principal or other identified designee to ensure collaboration with the school vision. AGENCY staff will participate in meetings facilitated by the OUSD After School Programs Office to address program quality, program improvement and general troubleshooting.
- 5.9. **Relationships.** AGENCY will maintain six essential collaborative relationships to ensure partnerships towards effective program implementation:
  - Administration, faculty, and staff of <u>305/Oakland Technical High School</u>
  - OUSD After School Programs Office
  - OUSD central administration departments
  - Parents/Guardians
  - Youth
  - Community organizations and public agencies
- 5.10. Licenses. AGENCY shall obtain and keep in force all licenses, permits, and certificates necessary for the performance of this Agreement.
- 5.11. Loss of Standing as Qualified Organization: AGENCY shall insure MOU requirements are met. Failure to do so may result in loss of standing as a qualified organization and/or termination of partnership.

### 6. Field Trip Policy. FIELD TRIPS, OFF SITE EVENTS AND OFF SITE ACTIVITIES:

- AGENCY shall provide each Site Administrator and the OUSD After School Programs Office with a schedule of all after school program field trips and/or off site events and/or off site activities by the first day of each semester, and a schedule of all summer field trips and/or off site events and activities by the first day of the summer program, if AGENCY is providing summer services (Exhibit D).
- AGENCY hereby certifies that after school and summer program staff and/or subcontractors will comply with the following procedures for all field trips, off site events and off site activities:
- 6.1. Licenses Permission Slips/Acknowledgement. Field trip/excursion permission slip must be signed by parent(s)/guardian(s) of all student participants and an acknowledgement must be signed by all adult chaperones both of which shall include the following information:
  - 6.1.1. a full description of the trip and scheduled activities
  - 6.1.2. student/adult participant health information
  - 6.1.3. "Notice of Waiver of All Claims: Education Code § 35330 provides that all persons making a field trip or excursion shall be deemed to have waived all claims against any school district, charter school, or the State of California for injury, accident, illness or death occurring during or by reason of the field trip or excursion, regardless of who holds the claims. If the field trip or excursion to which this permission slip applies is out-of-state, I hereby knowingly waive all of my and my daughter's/son's/ward's claims against any school district, charter school, and/or the State of California for injury, accident, illness or death occurring during or by reason of the out-of state field trip or excursion."

6.2. After school and summer program staff or subcontractors leading trip must have a written list of students attending trip.

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- 6.3. No student shall be prevented from making a trip due to lack of sufficient funds.
- 6.4. After school and summer program staff or subcontractors leading trip shall have a sufficient first aid kit in his or her possession or immediately available. If the trip is conducted in areas known to be infested with poisonous snakes, this first aid kit shall contain medically accepted snakebite remedies.
- 6.5. **Health Conditions/Medication:** Trip participant health information will be gathered and reviewed in advance of trip and any needed revisions to supervision plan made, including making sure that chaperones understand relevant information (e.g., food allergies). A plan will be developed to collect, secure, and dispense prescription medications from their original containers only and consistent with physician's instructions.

#### 6.6. Supervision

- 6.6.1. AGENCY Executive Director must review and approve supervision plan.
- 6.6.2. Trip as structured is appropriate to age, grade level and course of study.
- 6.6.3. Chaperones are all AGENCY employees or subcontractors, parent(s)/guardian(s), or other authorized chaperones and are 21 or older. After School and Summer Program Coordinators and lead trip staff are satisfied that all chaperones are willing and able to perform required duites, including understanding and implementing instructions, understanding health information for students in their group, and responding effectively in the event of an emergency. Trip attendees shall be limited to assigned school or after school program staff, students and authorized chaperones. Guests, including but not limited to friends and other family members, are strictly prohibited absent prior written approval of the after school program coordinator or AGENCY executive director. Before the trip, after school and summer program staff leading trip shall provide any adult chaperones who may accompany the students with clear information regarding their responsibilities. Chaperones shall be assigned a prescribed group of students and shall be responsible for the continuous monitoring of these students' activities. Chaperones shall not consume alcoholic beverages or be under the influence of controlled substances while accompanying and supervising students on a trip.
- 6.6.4. When a trip is made to a place of business or industry, staff shall arrange for an employee of the host company to serve as conductor.
- 6.6.5. Adult:Student Ratio is at least 1:10 or higher if swimming or wading or high risk trip. If the trip involves water activities, this ratio shall be revised to ensure closer supervision of elementary grade or younger students, appropriate to their ages. The ratio of adults to students on field trips and excursions shall be reasonable under the circumstances.
- 6.6.6. Safety requirements have been met (eg: current First aid/CPR training of at least one chaperone, first aid kits, emergency contact and health info, instructions for chaperones, staff and chaperones have cell phones which are charged and available for communication).
- 6.7. **Transportation Requirements:** The after school and summer program or subcontractors shall ensure compliance with all state laws and may transport by the use of its own equipment, contract to provide transportation or arrange transportation by the use of other equipment to enrolled after school and summer participants provided that: (A) parent/guardians' written permission has been obtained in advance; (B) After School Program Coordinator and/or Summer Program Coordinator has confirmed that: transportation arrangements are safe and appropriate; (C) all drivers have valid California driver's license; (D) all drivers have received fingerprint clearance; (E) provided that such transport is covered under driver or registered owner's personal automobile insurance or AGENCY automobile liability insurance policy for at least \$100,000 per individual and \$300,000 per occurrence

for liability for bodily injury; and \$50,000 per occurrence for liability for property damage; (F) all drivers and registered owners of private or rented vehicles used shall complete and sign declaration of driver forms assuring that: (i) the driver is at least 21 years of age and holds a current valid California driver's license;(ii) the driver has not been convicted of reckless driving or driving under the influence of drugs or alcohol within the past five years; and (iii) the driver provides proof of sufficient insurance; (G) if AGENCY transports by use of an Agency owned vehicle or arranges and/or contracts with a third party to provide this transportation, the AGENCY or organization or company with whom they contract must meet or exceed the standards required of OUSD's District approved bus vendors, including but not limited to: be licensed as a transportation provider, be certified to transport students (e.g., School Pupil Activity Bus certification) and have at least \$5,000,000 Automobile liability and \$1,000,000 General Liability insurance; which has an endorsement naming OUSD and AGENCY as additional insured; (H) arrangements have been made for additional vehicle for use in event of illness or emergency; (I) students receive instruction in safe conduct on bus or other transport; and, (J) drivers shall receive safety and emergency instructions and information which shall be kept in their vehicle, including health and emergency information for each student riding in his/her vehicle.

- 6.8. AGENCY must have reasonable confirmation that all organizations involved in the trip have demonstrated expertise and exhibit reasonably safe and reputable operating procedures and business practices appropriate to student trips.
- 6.9. Vendor is licensed to provide all proposed activities.
- 6.10. All after school program student participants on field trips, off site events or activities must be covered by medical or accident insurance. (See Incident and Injury Reporting and Accident Insurance above.)

## 6.11. ADDITIONAL REQUIREMENTS FOR HIGH RISK, OVERNIGHT, OUT OF STATE TRIPS:

- 6.11.1. Definition of High Risk Activities
  - 6.11.1.1. Because of concerns about the risk to student safety, the after school program coordinator shall not permit the following activities on campus or during AGENCY sponsored after school or summer program trips, events and activities unless the activity is properly supervised, students wear protective gear as appropriate, and each participant has medical or accident insurance coverage:
  - Amusement Parks
  - Interscholastic Athletic Activities
  - Bicycle riding
  - Circus Arts
  - Hiking (Moderate to rigorous terrain or length) vs short nature "walks"
  - Hang gliding
  - Horseback riding
  - Ice Skating
  - In-line or Roller Skating
  - Rock climbing, climbing walls
  - Skateboarding or use of non-motorized scooters
  - Snow sports of any kind
  - Trampoline; Jumpers
  - Motorcycling
  - Rodeo
  - Target Shooting
  - Water Activities including but not limited to: swimming, snorkeling, scuba diving, sailing, boating, kayaking, river rafting, water slides, water skiing etc.
  - Outdoor active, experiential programs (Ropes course, pulley, etc.)

- Other activities determined by the school principal to have a high risk to student safety
- 6.11.1.2. The cost of limited OUSD student accident insurance coverage for student accidents during such activities shall be borne by OUSD.
- 6.11.1.3. Students who operate or ride as a passenger on a bicycle, non-motorized scooter or skateboard upon a street, bikeway or any other public bicycle path or trail shall wear a properly fitted and fastened bicycle helmet that meets the standards of law. Students also shall be required to wear such helmets while wearing in-line or roller skates.
- 6.11.2. Department of Justice and FBI fingerprinting and fingerprint clearance must be obtained for all non-District employee chaperones. Chaperones who continue beyond one school year will need to get fingerprint clearance once every three years from the time they begin chaperoning on after school program trips. Chaperones shall act in accordance with district policies, regulations and school rules. A person who is required to register as a sex offender pursuant to Penal Code 290 shall not serve as a chaperone on any field trip.
- 6.11.3. No chaperone shall be assigned to provide supervision or instruction of students unless he/she has submitted evidence of an examination within the past 60 days to determine that he/she is free of active tuberculosis. Chaperones whose skin test negative shall thereafter be required to take tuberculosis test every four years or sconer if deemed necessary by AGENCY.
- 6.11.4. Letter must be sent to parent(s)/guardian(s) and if it is an overnight trip, a meeting must be held for staff, chaperones, parent(s)/guardian(s) and students in advance of trip to discuss trip and safety related procedures, itinerary and questions.
- 6.11.5. Sleeping arrangements and night supervision are safe and appropriate.
- 6.11.6. **Vendor Proof of Insurance:** After School Program Coordinator and/or Summer Program Coordinator has obtained proof of insurance from all private vendors including:
  - Facility
  - Program
- 6.12. Additional Requirements for Field Trips/Excursions Which Include Swimming or Wading
  - 6.12.1. No swimming or wading shall be allowed on trips unless planned and approved in advance.
  - 6.12.2. When wading in the ocean, bay, river or other body of water as part of a planned, supervised outdoor education activity, after school program staff shall provide for a number of chaperones to exceed the normal one to ten ratio and shall instruct both chaperones and students of the real and potential risks inherent in such activities and the precautions necessary for their safety.
  - 6.12.3. Swimming Activities
    - 6.12.3.1. Parents/guardians must provide written permission for the student to swim and must indicate the student's swimming ability. Students whose parents do not give permission for their child to swim shall be identified in advance of trip and a tracking system designed to ensure they do not enter pool or swim area.
    - 6.12.3.2. Swimming facilities, including backyard pools, must be inspected by the AGENCY Executive Director and after school program staff before the trip is scheduled.
    - 6.12.3.3. Owners of private pools must provide a certificate of insurance, designating OUSD and AGENCY as an additional insured, for not less than \$2,000,000 in liability coverage.
    - 6.12.3.4. Lifeguards must be designated for all swimming activities. If lifeguards are not provided by the pool owner or operator, the AGENCY Executive Director shall ensure their presence. The AGENCY Executive Director shall ensure that lifeguards are Red Cross certified or

equivalent and must be at least 21 years old. A swim test must be administered before any student is permitted in the deep end of the pool or swim area. A tracking system shall be designed in advance of trip to identify those students who have and have not passed the swim test.

- 6.12.3.5. The ratio of adult chaperones to students shall be at least one to ten. In grades 4-6, this ratio shall be at least one to eight. In grades K-3, this ratio shall be at least one to four.
- 6.12.3.6. Specific supervisory responsibilities shall be determined in advance to accommodate the varying swimming abilities of students. These responsibilities shall be clarified in writing and reviewed verbally before the trip.
- 6.12.3.7. Emergency procedures shall be included with written instructions to adult chaperones and staff.
- 6.12.3.8. Staff and chaperones assigned to supervise students must wear swim suits and know how to swim and be at each side of the pool or swim area actively monitoring students at all times.
- 6.12.3.9. The After School Program Coordinator and/or Summer Program Coordinator may require students to wear flotation devices, depending upon their age and swimming ability.
- 6.12.3.10. A buddy-system or other means of surveillance shall be arranged in advance and strictly enforced during swimming activities.
- 6.13. Additional Requirements for trips to East Bay Regional Park District Bodies of Water (swimming pools, lagoons, shoreline parks and lakes) and Related Facilities
  - 6.13.1. At least 2 weeks prior to trip date, all persons attending trip, including, but not limited to, each and every student, teacher, instructor, chaperone, supervisor, parent, administrator, volunteer, or aide (hereinafter "participant") will provide to the School District Office of the General Counsel an original, properly completed, signed and dated East Bay Regional Park District Waiver (Exhibit E), executed by either the participant if he or she is 18 years of age or older, or the participant's parent or legal guardian if the participant is under 18 years of age.
  - 6.13.2. Should AGENCY fail to provide an original, properly completed, signed and dated East Bay Regional Park District Waiver for each trip participant as defined in Section 6.13.1 above, AGENCY agrees to hold harmless, defend and indemnify OUSD, its officers, employees, volunteers and agents from all claims and actions resulting therefrom.
- 7. Financial Records. AGENCY agrees and understands that OUSD is responsible for fiduciary and programmatic oversight for the expenditure of 21st Century ASSETS Core Grant, Direct Access, and Family Literacy grant funds contracted to AGENCY by OUSD for fiscal year 2017-2018. AGENCY will function as a sub recipient of funding and as such will follow all required fiscal guidelines and meet outlined standards as referenced in applicable Federal and State sub recipient guidelines for the federal 21<sup>st</sup> Century Community Learning Centers grant program, CFDA Number 84.287, awarded by the Office of Elementary and Secondary Education Academic Improvement and Teacher Quality Programs office. Sub recipients that receive over \$500,000 of federal funds are required to undergo an annual audit and to communicate findings to OUSD, as requested. AGENCY will ensure that all contracted funds of this MOU are expended as per grant guidelines.
  - 7.1. Accounting Records. AGENCY will maintain its accounting records based upon the principles of fund accounting.
  - 7.2. **Disputes.** AGENCY shall make all records related to 21<sup>st</sup> Century ASSETS, Family Literacy, and Direct Access grants available to OUSD for review. OUSD and AGENCY shall meet and confer regarding any disputes as to the amount of actual expenses before taking any action to collect funds.

#### 8. Invoicing

- 8.1. **Billing Structure.** AGENCY shall only invoice for actual expenditures incurred. Supporting documentation must be presented along with monthly invoices upon request. Billing details must be provided upon request to OUSD to ensure compliance with related sub recipient and grant guidelines.
- 8.2. **Unallowable Expenses.** AGENCY may not purchase computers or capital equipment using 21<sup>st</sup> Century Core Grant, Direct Access, or Family Literacy grant funds.
- 8.3. Invoice Requirements. AGENCY will submit invoices with evidence of the following staff qualifications for each AGENCY employee and AGENCY agent, including employees of subcontracting agencies and volunteers: TB Clearance, current CA Department of Justice and FBI fingerprint clearance, and Instructional Aide requirement. AGENCY will utilize the required OUSD invoicing and staff qualifications form (Exhibit F) for regular invoice submission.
- 8.4. **Submission of Invoices.** AGENCY must submit invoices to OUSD on a timely and regular basis for services rendered. OUSD will not accept invoices submitted more than thirty days beyond the end of each fiscal quarter. No invoices will be accepted more than 30 days past the end of June 30 of the contractual fiscal year. AGENCY must also submit invoices according to specific invoicing deadlines as outlined by OUSD to ensure timely processing. **(Exhibit G)**
- 8.5. Submission of Invoices for ASESP and 21<sup>st</sup> Century Grants. For services rendered related to the 21<sup>st</sup> Century ASSETS grants, OUSD shall pay AGENCY, on a monthly basis, for appropriately documented expenses related to the 21<sup>st</sup> Century ASSETS grants, with a cumulative total for 2017-18 not to exceed \$<u>178,913.00</u> in accordance with the attached Exhibits to this Memorandum. Invoices for payment of services shall be submitted by the 10<sup>th</sup> of each month to the OUSD After School Programs Office, utilizing the required OUSD invoicing and staff qualifications form (Exhibit F). OUSD will strive to adhere to second Accounts Payable check run per the published schedule of monthly payments if invoices are submitted in accordance with the deadlines and requirements set forth in this section and the accompanying Exhibits.
- 9. Ownership of Documents. AGENCY agrees that, pursuant to California law, it shall maintain program and fiscal documentation for the ASESP and 21<sup>st</sup> CCLC programs for a minimum of five years. All documents created by AGENCY pursuant to this MOU, including but not limited to reports, designs, schedules, registration packets, early release waivers, and other materials prepared, or in the process of being prepared, for the services to be performed by AGENCY, are and shall be at the time of creation and thereafter the property of OUSD, with all intellectual property rights therein vested in OUSD at the time of creation. OUSD shall be entitled to access to and copies of these materials during the progress of the work. Any such materials in the hands of AGENCY or in the hands of any subcontractor upon completion or termination of the work shall be immediately delivered to OUSD. If any materials are lost, damaged or destroyed before final delivery to OUSD, AGENCY shall replace them at its own expense and AGENCY hereby assumes all risks of loss, damage or destruction of or to such materials. AGENCY may retain a copy of all materials produced under this MOU for its use in its general business activities.

#### 10. Changes

10.1. Agency Changes. AGENCY may, at any time, by written order, make changes consistent with Section 5 Scope of Work of this MOU. If such changes cause an increase or decrease in the budgeted cost of or the time required for performance of the agreed upon work, an equitable adjustment as mutually agreed shall be made in the limit on compensation as set forth in Section 4 or in the time of required performance as set forth in Section 5.4, or both. In the event that AGENCY encounters any unanticipated conditions or contingencies that may affect the scope of work or services and result in an adjustment in the amount of compensation specified herein, AGENCY shall so advise OUSD immediately upon notice of such condition or contingency. The written notice shall explain the circumstances giving rise to the unforeseen condition or contingency and shall set forth the proposed adjustment in compensation. Such notice shall be given to OUSD prior to the time that AGENCY

performs work or services related to the proposed adjustment in compensation. Any and all pertinent changes shall be expressed in a written amendment to this MOU and signed by OUSD prior to AGENCY's implementation of such changes.

10.2. **Changing Legislation.** AGENCY understands that changes in Federal, or state legislation or District policy may impact funding levels, grant requirements, and responsibilities of AGENCY during an academic school year. This MOU may be amended during the 2017-18 fiscal year to reflect additional changes resulting from such legislation.

#### 11. Conduct of Consultant

- 11.1. Child Abuse and Neglect Reporting Act. AGENCY will provide at its own expense sufficient Mandated Reporter training to all AGENCY staff, agents and volunteers at least annually within their first month working with OUSD students and comply with the Child Abuse and Neglect Reporting Act (CANRA) guidelines as Mandated Reporters to report suspicions of possible child abuse to the appropriate reporting agency as stated in California Penal Code § 11164 11174.
- 11.2. **Staff Requirements.** AGENCY will adhere to the following staff requirements for each AGENCY "agent", including employees, staff of subcontracting agencies, and volunteers. AGENCY will provide OUSD with evidence of staff qualifications, consistent with invoicing requirements outlined in Section 8.3 which include:
  - 11.2.1. **Tuberculosis Screening.** Current documentation of negative TB Test (PPD) on file for each AGENCY agent working with students.
  - 11.2.2. Fingerprinting of Agents. Current California Department of Justice (CDOJ) fingerprint clearance and FBI fingerprint clearance for each AGENCY agent working with students. AGENCY shall not permit its agents to come into contact with students until CDOJ and FBI clearance is ascertained, and AGENCY shall certify in writing to OUSD that none of its agents who may come into contact with pupils have been convicted of a violent or a serious felony. AGENCY shall further certify that it or its subcontracting agencies have received and reviewed fingerprint results for each of its agents, and Agency or its subcontracting agencies shall request and review subsequent arrest records for all agents who may come into contact with OUSD pupils in providing services to the District under this Agreement.
  - 11.2.3. Minimum Qualifications. AGENCY staff and agents who directly supervise students and are included in the 1:20 staff to student ratio must meet the following minimum qualifications for an instructional aide: a high school diploma or its equivalency and one of the following: (a) an AA degree; or completion of 48 semester units in college; or (b) successful completion of the Instructional Assistant exam, administered by the Alameda County Office of Education. In addition, AGENCY shall provide at its own expense, First Aid and CPR Training to sufficient AGENCY staff to ensure that no less than 2 AGENCY staff members with current First Aid and CPR Training are present on site during the program each day. AGENCY must provide staff and agents adequate professional development, training, coaching and preparation time to enable staff and agent performance to meet the goals of the ASES/21<sup>st</sup> Century after school grant program and provide a safe and secure program.
- 11.3. Removal of Staff. In the event that OUSD, in its sole discretion, at any time during the term of this MOU, desires the removal of any AGENCY related persons, employee, representative or agent from OUSD school site and/or property, AGENCY shall immediately upon receiving notice from OUSD of such desire, cause the removal of such person or persons. In the event OUSD requests the removal of any AGENCY related persons, employee, representative or agent from OUSD school site and/or property, the OUSD site administrator shall provide to the AGENCY written, supporting rationale for the decision. OUSD After School Program Office, after conferring with Legal and the Executive Officer supporting the site, shall decide, taking all the facts and circumstances into account, if AGENCY may reassign an employee or agent to another OUSD site. Prior to the removal or change of any AGENCY

staff member who is a regular part of the after school program, AGENCY shall inform the Site Administrator with as much notice as possible, and will work with the Site Administrator to ensure a smooth transition in staffing.

- 11.4. **Conflict of Interest.** AGENCY shall abide by and be subject to all applicable OUSD policies, regulations, statutes or other laws regarding conflict of interest. OUSD shall be permitted to hire an officer or employee of AGENCY for OUSD services in connection with or unrelated to this Agreement and AGENCY shall be permitted to hire any officer or employee of OUSD to perform any service by this Agreement, provided that the agreement attached hereto as Exhibit J is fully executed prior to the performance of any services by the officer or employee. AGENCY affirms to the best of his/her/its knowledge, there exists no actual or potential conflict of interest between AGENCY's family, business or financial interest and the services provided under this MOU, and in the event of change in either private interest or services under this MOU, any question regarding possible conflict of interest which may arise as a result of such change will be brought to OUSD's attention in writing.
- 11.5. **Drug-Free / Smoke Free Policy.** AGENCY understands that OUSD does not permit drugs, alcohol, and/or smoking at any time in any buildings and/or grounds on OUSD property. AGENCY agrees to adhere to this policy for its students, staff, visitors, employees and or subcontractors.
- 11.6. **Non-Discrimination.** Consistent with the policy of OUSD and California and Federal laws, AGENCY shall not engage in unlawful discrimination of students on the basis of actual or perceived physical or mental disability, medical condition, sex, gender, gender identity, gender expression, nationality, race or ethnicity, religion, sexual orientation, or any other characteristic that is contained in the definition of hate crimes set forth in Section 422.55 of the California Penal Code. Consistent with the policy of OUSD in connection with all work performed under Contracts, AGENCY shall not engage in unlawful discrimination in employment on the basis of actual or perceived race, color, national origin, ancestry, religion, age, marital status, pregnancy, physical or mental disability, medical condition, veteran status, gender, sex or sexual orientation. AGENCY agrees to comply with applicable Federal and California laws including, but not limited to, the Americans with Disabilities Act, Section 504 of the Rehabilitation Act, Title IX and the California Fair Employment and Housing Act beginning with Government Code Section 12900 and Labor Code Section 1735 and OUSD policy. In addition, AGENCY agrees to require like compliance by all its subcontractor(s).
- **11.7.** Bullying; Sexual Harassment. The District's Board of Education recognizes the harmful effects of bullying and sexual harassment on student learning, school attendance and participation in after school programs. In order to have a safe environments that protect students from physical and emotional harm, AGENCY shall establish student safety as a high priority and shall not tolerate sexual harassment or bullying of any student. AGENCY shall adopt a policy expressly against harassment, sexual harassment, intimidation, and bullying and ensure related training on prevention and response is accordingly provided for all AGENCY employees and agents.
- 11.8. **Restorative Justice (RJ) and Positive Behavioral Interventions and Supports (PBiS).** As a part of the District's commitment to eliminate disproportionality in discipline affecting African American male students, the District has initiated Restorative Justice and PBIS programs at many school sites. AGENCY is encouraged to learn more about these programs at school sites and work with District Staff to implement programs in the after school programs that support positive school climate.
- 12. Indemnification. AGENCY shall indemnify, hold harmless and defend OUSD and each of its officers, officials, employees, volunteers and agents from any loss, liability, audit fines, assessments, penalties, forfeitures, costs and damages (whether in contract, tort or strict liability, including but not limited to personal injury, death at any time and property damage) incurred by OUSD, AGENCY or any other person and from any claims, demands and actions in law or equity (including attorney's fees and litigation expenses), arising or alleged to have arisen directly or indirectly out of performance of this MOU. AGENCY's obligations under the preceding sentence shall apply jointly and severally regardless of whether OUSD or any of its officers, officials, employees, volunteers or agents are actively or passively negligent, but shall not apply to any loss of liability, fines, penalties, forfeitures, costs or damages caused

solely by the active negligence or by the willful misconduct of OUSD. If AGENCY should subcontract all or any portion of the work or activities to be performed under this MOU, AGENCY shall require each subcontractor to indemnify, hold harmless and defend OUSD, its officients, officials, employees, volunteers or agents in accordance with the terms of the preceding paragraph.

- 13. Insurance. Throughout the life of the MOU, AGENCY shall pay for and maintain in full force and effect with an insurance company(s) admitted by the California Insurance Commissioner to do business in the State of California and rated not less than "A/VII" in Best Insurance Rating Guide, the following policies of insurance:
  - 13.1. **Commercial General Liability** insurance which shall include contractual, products and completed operations, corporal punishment and sexual misconduct and harassment coverage, and bodily injury and property damage liability insurance with combined single limits of not less than \$1,000,000 per occurrence.
  - 13.2. Worker's Compensation insurance, as required by the California Labor Code, with not less than the statutory limits.
  - 13.3. Property and Fire insurance shall provide to protect: Real Property, against risk of direct loss, commonly known as Special Form and Fire Legal Liability, to protect against liability for portions of premises leased or rented; Business Personal Property, to protect on a Broad Form, named peril bases, for all furniture, equipment and supplies of AGENCY. If any OUSD property is leased, rented or borrowed, it shall also be insured the same as real property.

The above policies of insurance shall be written on forms acceptable to the Risk Manager of OUSD and endorsed to name the OUSD, its officers, employees, volunteers or agents, as additional insured. Said Additional Insured endorsement shall be provided to OUSD upon AGENCY's execution of this MOU and before work commence under this MOU. If at any time said policies of insurance lapse or become canceled, this MOU shall become void. The acceptance by OUSD of the above-required insurance does not serve to limit the liability or responsibility of the insurer or AGENCY to OUSD. **Exhibit H** ("Certificates of Insurance").

- 14. Litigation. [This section is intentionally deleted by the parties].
- 15. Incorporation of Recitals and Exhibits. The Recitals and each exhibit attached hereto are hereby incorporated herein by reference.
- 16. **Counterparts**. This MOU and all amendments and supplements to it may be executed in counterparts, and all counterparts together shall be construed as one document.
- 17. Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion: The District certifies to the best of its knowledge and belief, that it and its principals: Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency according to Federal Acquisition Regulation Subpart 9.4, and by signing this contract, verifies that this vendor does not appear on the Excluded Parties List. https://www.sam.gov/portal/public/SAM

On behalf of our respective institutions or organizations, we hereby execute this Memorandum of Understanding.

**OAKLAND UNIFIED SCHOOL DISTRICT** 

President, Board of Education

AGENCY

Agency Director Signature

Date

After School MOU for High Schools 2017-2018, page 15 of 33

T State Administrator

Superiptendent Board of Education Secre Date

**Deputy Chief** Date Community Schools and Student Services Dept.

Date

Date

Principal

Network Superintendent

**Deputy Superintendent** Academic Social Emotional Learning

MOU template approved by Legal May, 2017

Print Name, Title

#### Attachments:

- Exhibit A. Attendance Reporting Schedule •
- Exhibit B. Planning Tool/Comprehensive After School Program Budget
- Exhibit C. Enrollment Packet, including Early **Release Waiver**
- Exhibit D. List of Anticipated Field Trips, Off Site Events and Off Site Activities
- Exhibit E. Waiver for use of East Bay Regional Park District Bodies of Water (Swimming Pools, Lagoons, Shoreline Parks and Lakes) and Related Facilities
- **Exhibit F.** Invoicing and Staff Qualifications Form
- Exhibit G. Fiscal Procedures and Policies
- Exhibit H. Certificates of Insurance
- Exhibit I. Statement of Qualifications
- Exhibit J. Agreement to Allow Distinct and Separate Employment by OUSD and AGENCY

# Exhibit A

## ATTENDANCE REPORTING SCHEDULE

After Sc	fied School District hool Programs Reporting Schedule
Monthly Attendance Period	Deadline to Input Attendance Data into Cityspan
July 1 – July 31, 2017	August 10, 2017
August 1 - August 30, 2017	September 8, 2017
September 1-30, 2017	October 10, 2017
October 1-30, 2017	November 9, 2017
November 1-30, 2017	December 8, 2017
December 1-31, 2017	January 10, 2018
January 1-31, 2018	February 9, 2018
February 1-29, 2018	March 9, 2018
March 1-31, 2018	April 10, 2018
April 1-30, 2018	May 10, 2018
May 1-31, 2018	June 8, 2018
June 1-30, 2018	June 15, 2018

Exhibit B

21<sup>ST</sup> CCLC AFTER SCHOOL PROGRAM PLAN AND AFTER SCHOOL BUDGET PLANNING SPREADSHEET

(Template distributed separately)

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825	+ 25% fringe \$3,240 Total = \$16,200 Academic Mentor for 8th graders Erin Walker \$13,50/hr x 14hrs/			16200.00				-				
625	v-baoemo wencor for star graders ≿nn warker \$13,50/trx 14nrs/ wk for 38wk≈\$6 II04.03 + 25% Fringe Total \$1,701.00 Total [\$8505.00			8505.00	1		1					
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·	BACR Program Support Staff (TBD) \$672 + \$168 (25% Fringe) = \$840	1		840.00			_						
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Principal: Lead Agency: - -

OUSD After School Programs ASES and 21" Century Community Learning Center (21" CCLC) After School Program Plan High Schools 2017 - 2018	OUSD After School Programs wity Learning Center (21" CCLC) After Sc High Schoots 2017 - 2018	chool Program Plan
SECTION 1: School Site Information		and the second of the second second
School Site: Dakland Technical High School	Lead Agency:	
Principal Signature:	Lead Agency Signature:	urtes
After School Site Coordinator Name (if known at this time): Andrea M. Perez	Date: 3/14/2017	1
Name of After School Program: Oakland Tech After School Program (BLAST)		
ag ag	e Daily Attendance, Program Dates, Minimum Days school after school programs must operate for a total of at least 15 hours <sub>f</sub> ore school, weekend, intercession, and summer programming. Program act hours (as documented on the school's bell schedule), including lunch time.	e Daily Attendance, Program Dates, Minimum Days school after school programs must operate for a total of at least 15 hours per week. This can ore school, weekend, intercession, and summer programming. Program activities cannot take hours (as documented on the school's bell schedule), including lunch time.
Recommendation: The after school program should commence immediately upon the conclusion of the regular day, operate a minimum of 3 hours/day, and be open until at least 6pm to meet student needs. To meet attendance targets, programs should operate every day of the school	diately upon the conclusion or meet attendance targets, pro	of the regular day, operate a minimum of 3 ograms should operate every day of the school
year. * CDE allows programs to close for a maximum of 3 days during the school year for professional development. Families must be notified of these program closure dates in advance, and the lead agency must mointain documentation of professional development activities offered on these dates, including training agenda and staff sign in sheets.	tool year for professional dev documentation of profession	velopment. Families must be notified of these nal development activities offered on these
Projected Daily Attendance during School Year 2017-2018		85% (135 students)
First Day of Program Operations for the 2017-18 school year		August 21st, 2017
Last Day of Program Operations for the 2017-18 school year		June 7th, 2018
Anticipated total number of days of program operation, from July 1, 2017 - June 30, 2018	17 - June 30, 2018	177

21st Century High School After School Programs 2017-2018

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35 rentimum days, the after school program should begin as soon as the school of recommanded to operate until 6pm to meet student needs. Namuum days in days for the program planning process, school leadership and the lead age in days for the program planning process, school leadership and memum days for Minimum Days for School Year 2017-2018. Wide lead agency with a colendar of minimum days before the 1st day of an to operate program on the minimum days indicated above, including sources (if any). e. 21st Century grant from CDE does not increase funding for minimum days beyond the projected number above, including sources (if any). e. 21st Century grant from CDE does not increase funding for minimum adds additional minimum days beyond the projected number above, what utilized to fund these additional hours of program? m Model and Lead Agency Selection ter School: voluntary program model: ter School: voluntary program open to all students, with enrollment priorities for operate day and some school from school program? ter School: voluntary program open to all students, with enrollment priorities for additional day classes nuest not capear on the school bell schedul. ter School: voluntary program open to all students, with enrollment priorities for additional day classes nuest not capear on the school bell schedul. ter School: voluntary program open to all students ofter the end of the school bell schedul. ter School: voluntary program open to all students ofter the end of the school program. additional for Selection eter School: voluntary program open to all students of the school program. ter School: voluntary program open to all students of the school bell schedul. comale for Selection of some extended day and scine the school program. a lected Lead Agency partner will support the school scone benefits on the school communities. There is an increase in their school communities. There is an increase in th	Minimum Days When a school holds minimum days, the after school program should begin as soon as the school u though programs are recommended to operate until 6pm to meet student needs. Minimum days staffing and budget. Thus, during the numbrum slaming correct school holderthan and the holder.	AN UNA AND A PROPERTY OF A DESCRIPTION OF A DESCRIPTION OF A DESCRIPTION O
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school.         Describe funding plan to operate program on the minimum days indicated above, including         We will budget accordingly to have staff           Describe funding plan to operate program on the minimum days indicated above, including         We will budget accordingly to have staff           additional school resources (if any).         Support.         Support.           adays. If the school adds additional minimum days beyond the projected number above, what         Xorx in pairtnership with school stars.           any. If the school adds additional minimum days beyond the projected number above, what         Xorx in pairtnership with school stars.           any. If the school adds additional tead Agency Sciencion         Nor in pairtnership with school stars.           oct 2017-2018, my site will operate the following program modei:         Tataditional After School: voluntary program open to all students ofter the end of the regular bell schedule, for targeted grades and/o all students of the school force: extended day and some to all students ofter the end of the school program multipation of some extended day and some to all students of the school tool tool some extended day and some to all students of the school days after the end of the school days and to angeted grades and/o all students of the school for some extended day and some to all students for full Secretor Community School dovelupment.           3         Extended Day Program of some extended day and some to additional offer school program on the school program model.           3         Extended Day Program of some extended day and some tore difter the end of the school program students of the school t	Projected Number of Minimum Days for School Year 2017-2018 *School should provide lead agency with a colendar of minimum days before the 1st day of	There will be a projected 38 minimum days.
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<ul> <li>Students participati heir education, and a lignment, credit reco Students make heal mpact: The AS progra tudents gain cross cu tudents gain cross cu ssignments during af ssignments during af</li> </ul>	<ol> <li>Students participating in ASP's gain access to individualized academic support and academic mentoring. Impact: their education, and are successful in their academic development and academic achievement. School faculty suppalignment, credit recovery/ credit accumulation opportunities, career exploration and college.</li> <li>Students make healthy choices, understand their cultural history and honor and respect each other's diverse bac impact: The AS program is a positive environment where students can safely engage in their emotional and sociocu Students gain cross cultural understanding and are equipped with skills to successfully navigate our diverse society.</li> <li>Students will have access to opportunities to participate in Academic and credit recovery programs. Impact: Stuc assignments during after school hours by receiving additional academic support and one on one tutoring.</li> <li>Students for one on one tutoring.</li> </ol>	<ol> <li>Students participating in ASP's gain access to individualized academic support and academic mentoring. Impact: Students have ownership of their education, and are successful in their academic development and academic achievement. School faculty supports ASP's academic alignment, credit recovery/ credit accumulation opportunities, career exploration and college.</li> <li>Students make healthy choices, understand their cultural history and honor and respect each other's diverse backgrounds and identities. Impact: The AS program is a positive environment where students can safely engage in their emotional and sociocultural development(SEL). Students gain cross cultural understanding and are equipped with skills to successfully navigate our diverse society.</li> <li>Students will have access to opportunities to participate in Academic support and one on one tutoring.</li> <li>Students during after school hours by receiving additional academic support and one on one tutoring.</li> <li>Student state school leadership, review the school's focal areas and annual school goals listed in its 2017 18 SPSA school site plan (See Internation of an annual School goals listed in its 2017 as SPSA school site plan (See SPS Section for Annual School Goals). All after school programs are expected to support the school's goals for Culture and Climate.</li> </ol>
<ul> <li>Students make heal</li> <li>mpact: The AS progra</li> <li>mudents gain cross cu</li> <li>Students will have</li> <li>Students during af</li> <li>ssignments during af</li> </ul>	althy choices, understand their cultural history and am is a positive environment where students can ultural understanding and are equipped with skills access to opportunities to participate in Academi fiter school hours by receiving additional academi fiter school hours by receiving additional academic priorities and Goals in SPSA priorities and Goals in SPSA are school leadership, review the school's focal areas	nd honor and respect each other's diverse backgrounds and identities. In safely engage in their emotional and sociocultural development(SEL). Its to successfully navigate our diverse society. In and credit recovery programs. Impact: Students will recover credits and it support and one on one tutoring.
5. Students will have ssignments during af ECTION 4: SCHOOLF	e access to opportunities to participate in Academi fter school hours by receiving additional academi PRIORITIES AND GOALS IN SPSA school leadership, review the school's focal areas action feadership, review the school's focal areas	nic and credit recovery programs. Impact: Students will recover credits and nic support and one on one tutoring. s and annual school goals listed in its 2017-18 SPSA school site plan (See expected to support the school's goals for Culture and Climate.
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collaboration with s	school leadership, review the school's focal areas ual School Goals). All after school programs are ex	s and annual school goals listed in its 2017-18 SPSA school site plan (See expected to support the school's goals for Culture and Climate.
PSA Section for Annu		
dditionally, identify a rea marked below, fil	Additionally, identify at least 1 other focal area from the list below that your afterschool program will intentionally support. For each priority area marked below, fill in the school's long-term goal as written in Section 4 of the school's SPSA plan.	rom the list below that your afterschool program will intentionally support. For each priority goal as written in Section 4 of the school's SPSA plan.
(Select at Focal Areas least 1 additional priority)		Long-Term Goai (as written in SPSA, Section 4)
	Graduate Outcomes	
Post-5	Post-Secondary Readiness	We will have approx. 60 students in internships and job readiness programs after school. Students who are enrolled in Tech Techies, Rainbow Chefs, and Barbershop class. The long-term goal is for students to be prepared with job-readiness skills they can use for the real world.
Culture	Culture & Climate/SEL Improvement (required)	Students enrolled in programs such as African American Male Achievement Program, Color Connect, and Aspire to Achieve are all

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		focused on supporting st	focused on supporting students within the school and community	mmunity
		culture. The long-term go	culture. The long-term goal is to ensure students be supported within	sorted within
	an baran an a	their community for acad	their community for academic and social learning.	
	Rigorous Academics			
	Pathway Development			
PROGRAM AC	PROGRAM ACTIVITIES ALIGNED TO SPSA GOALS		I BE WI - MER DAL	Nave In Color Man
Fill out the foll areas and long	Fill out the following matrix for the school focal areas marked above. D areas and long-term goals selected above.	escribe the activities your	areas marked above. Describe the activities your program will offer to support the school focal	e school focal
Focal Area	Describe the after school activities that will support this school priority/goal	Target Population	Measurable Outcomes	Frequency & Schedule (hrs/wk)
Graduate Outcomes	BOOST Tutoring	9th Grade	All 9th graders participating in Boost tutoring will increase their gpa.	1.5 hours/ 3 days a week
	Zero Period Academic Support and senior papers and projects	All grades with emphisis on 12th grade	Students will develop sense of community, further enhance academic abilities for college/career readiness.	1hr/5 days a wk
	Athletic Academic Achievement (AAA)	Football and Basketball players	Student athletes mainstain required gpa both on and off season.	1 hour/ 3 days a wek
Post- Secondary Readinges	Barbershop	9th-12th grade students	Provide support and work skills for students post-high school graduation.	Weekly/ 2 hours
	Rainbow Chefs	9th-12th grade students	Provide support and work skills for students post-high school graduation.	Weekly/ 2 hours

21st Century High School After School Programs 2017-2018

4

	Color Connect/ Self-o-logy Program targeting voung	Youne women of color	Provide support for volue	Wookh/15
girls of	girls of color for social emotional issues.	in grades 9th-12th.	women of color regarding social/emotional issues within school and community.	hours
The N	The Movement	9th-12th grade students	Attendance for Movement students will increase, students will learn how to plan social justice events and build culture on campus.	1.5hrs/2 days a wk
BOG	BOOST Tutoring	9th graders.	Provide support for struggling students with subject-specific areas to improve grades.	Weekty/ 5 hours
Spa	Spanish Tutoring	9th-12th grade students.	Students currently enrolled in a Spanish course who need additional assistance to receive support with goal of receiving a passing grade.	Weekly/ 3-5 hours
Biol	Biology Tutoring	9th-12th grade students	Provide support for students currently enrolled in a Biology course who need additional assistance with goal of receiving a passing grade.	Weekly/ 3-5 hours

21st Century High School After School Programs 2017-2018

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		students	prepare them for college and career readiness in a field related to coding.	hours
SECTION 5: OUSD strive district goal together wit	SECTION 5: OUSD STRATEGIC TARGETS - HIGH SCHOOL OUSD strives to prepare all students to graduate college, career, and community ready. After school programs play a key role in supporting this district goal. The following target is part of OUSD's Pathway to Excellence Strategic Plan for 2015 - 2020. Our entire Oakiand school system, together with community partners, will work collaboratively to achieve this target for all students.	community ready. After sch lence Strategic Plan for 2015 ve this target for all students	ool programs play a key role in s - 2020. Our entire Oakland scho	upporting this of system,
Cohort Grad	Cohort Graduation Rate: By 2020, the cohort groduation rote will increase to 85 percent.	crease to 85 percent.		
Supporting 1 incoming 9th support stud	Supporting high school students to graduate college, career, and community ready begins well before 12th grade. Starting with supports for incoming 9th graders and their families, high school after school programs can play an important role, in collaboration with the school day, to support students' success throughout their high school journey toward graduation.	imunity ready begins well be grams can play an important i rd graduation.	fore 12th grade. Starting with strole, in collaboration with the sc	pports for tool day, to
Discuss with your Sit the following matrix graduating on time.	Discuss with your Site Administrator possible ways your after school program can support the cohort graduation rate strategic target. Complete the following matrix to indicate how your after school program will work in partnership with your school to support students to meet the goal of graduating on time.	program can support the coh ork in partnership with your	ort graduation rate strategic tar, school to support students to m	tet. Complete
District Strategic Target	Describe the ASP activities that will support this district strategic target	Target Population	Measurable Outcomes	Frequency/ Schedule (hrs/wk)
Cohort Graduation Rate	BOOST Tutoring	9th grade students struggling academically	Get students on track with their academics through the help of their classroom teachers who are also BOOST tutors.	4 times per week

9

21st Century High School After School Programs 2017-2018

Your site should plan to offer a range of academic supports to support students to learn and practice stulls and knowledge related to core         academic activities should be aligned with school grasts and support specific student achievement needs defined by the         colds. Activities should be based on sound instructional strategies aligned with the regular school day program. Please include the following         OISD field. Activities should be aligned with school         academic memory for a please of an acrost aliteractional strategies aligned with the regular school day program. Please include the following         academic supports and memoring for "grades at risk of failing clease.         Academic supports and memoring for "grades at risk of failing clease.         Academic supports and memoring for "grades at risk of failing clease.         Academic support should         be putient         academic support should         be advected         be	SECTION 6: ADDITIONAL ACADEMICS Use this section to list any other acade	CADEMICS ther academic pr	SECTION 6: ADDITIONAL ACADEMICS Use this section to list any other academic program activities not already listed in Sections 4 and 5 above that will be offered.	listed in Sections 4 and	15 above that will be offered	
Comprehensive high schools: <ul> <li>Academic supports and mentoring for 10<sup>th</sup> – 12<sup>th</sup> grade students taking credit recovery.</li> </ul> Academic supports and mentoring for 10 <sup>th</sup> – 12 <sup>th</sup> grade students taking credit recovery.         Aternative Ed high schools: <ul> <li>College and career readiness activities</li> <li>College and career readiness activities</li> <li>College and career readiness activities</li> </ul> <ul> <li>College and career readiness activities</li> <li>College and career readines activities</li> <li>College and career readiness activities</li> <li>College and career readiness activities</li> <li>College and career readines activities</li> <li>College studemits (required by report line (reduited by resport line (reduited by report line)</li> <li>Credit Recovery</li> <li>Credit Recovery</li></ul>	Your site should plan to offe academic content. Academi school. Activities should be OUSD High School After Scho	sr a range of acad ic activities shoul based on sound ool requirements	temic supports to support study be aligned with school goa instructional strategies aligned, if not already listed above:	udents to learn and pra ils and support specific ed with the regular sch	actice skills and knowledge r student achievement needs ool day program. Please inc	elated to core defined by the lude the following
Atternative Ed high schools:       College and career readiness activities         • College and career readiness activities       Expont (choose spinol median in the school and attend in the school median in the school and attend in the school median in the school medi	For Comprehensive high Academic mente Academic suppo	n schools: oring for 9 <sup>th</sup> grade orts and mentorin	ers at risk of failing classes ig for 10 <sup>th</sup> - 12 <sup>th</sup> grade studer	nts taking credit recovi	Au	
Interface     Traget     Academic Support (choose     SPSA goal(s) or school need     Messurable Outcomes       nic mentoring for 9 <sup>th</sup> 20 - 9 <sup>th</sup> X Academic Intervention     Apex Credit straduation Rates.     Messurable Outcomes       nic mentoring for 9 <sup>th</sup> 20 - 9 <sup>th</sup> X Academic Intervention     Apex Credit straduation Rates.     Messurable Outcomes       nic mentoring for 9 <sup>th</sup> 20 - 9 <sup>th</sup> X Academic Intervention     Apex Credit Recovery. More     Higher Graduation Rates.       nic mentoring for 9 <sup>th</sup> 20 - 9 <sup>th</sup> X Literacy Intervention     Apex Credit Recovery. More     Nore       prehensive HS)     risk of failing     Credit Recovery     Credit deficient students are now eligible to graduate       Of credit Recovery     Or students who are high school and attend have 2 additional     An to read their high have 2 additional       Not or read their high have 2 additional     School transcripts.	For Alternative Ed high s College and care	schools: eer readiness acti	vities			
20 - 9 <sup>th</sup> X Academic Intervention       Apex Credit       Higher Graduation Rates.         graders at       X Tutoring       Recovery. More       Higher Graduation Rates.         risk of failing       X Literacy Intervention       Recovery. More       Higher Graduation Rates.         Isisk of failing       X Literacy Intervention       Recovery. More       Higher Graduation Rates.         Isisk of failing       X Literacy Intervention       Recovery. More       Intentional         Isisk of failing       X Literacy Intervention       Recovery. More       Higher Graduation Rates.         Isisk of failing       X Literacy Intervention       Recovery       Recovery. More         Isisk of failing       X Literacy Intervention       Recovery       Recovery         Isisk of failing       School and attend       Recovery       Recovery         Isistructor. Also will       Intervents and learn       Instructor. Also will       New to read their high         have 2 additional       Lutors to provide       School transcripts.       School transcripts.	Description of program/ activity	Target Population	Academic Support (choose one)	SPSA goal(s) or school need supported by activity	Measurable Outcomes	Frequency (hrs/week; # of weeks)
	Academic mentoring for 9 <sup>th</sup> grade students (required for comprehensive HS)	20 - 9 <sup>th</sup> graders at risk of failing	X Academic Intervention X Tutoring X Literacy Intervention Skill Building Credit Recovery	Apex Credit Recovery. More intentional academic support for students who are credit deficient. The need is a direct instructor. Also will have 2 additional tutors to provide support.	Higher Graduation Rates. Credit deficient students are now eligible to graduate high school and attend college. Students meet their AG requirements and learn how to read their high school transcripts.	10 hours/36 weeks

21st Century High School After School Programs 2017-2018

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10 hours/ 36 weeks	2-4 hours/36 weeks	10 hours/ 36weeks		rants. Enrichment anning skills. ty skills are mpetencies that can tivities should	Measurable Outcome
Increase in attendance and students' GPA.	Improve grades and GPA. Increase amount of student participation in the engineering academy.	More students will receive guidance towards participating in leadership positions as well as improve their grades.		ICHMENT, College Preparation and WORK-BASED LEARNING I activity/recreation are required components of the ASES and 21 <sup>st</sup> Century grants. Enrichment rtunity to learn and practice technical skills, employability skills and career planning skills. Is and knowledge related to anticipate labor market conditions. Employability skills are have been referred to as 'soft skills'. Career planning skills are skills and competencies that can t, and negotiating transitions throughout a working lifetime. Enrichment activities should ort students' success in school and in life.	Targeted Skills
Provide more support through tutoring in the library and APEX.	Support for Tech Bridge for Girls/ Physics tutoring	Support from 9th grade team of teachers.		ttion and WORK-BAS quired components o e technical skills, emp anticipate labor mai oft skills'. Career pla ns throughout a work ool and in life.	Target Population & Frequency
Academic Intervention Tutoring Literacy Intervention Skill Building Credit Recovery	Academic Intervention Tutoring Literacy Intervention Skill Building Credit Recovery-	Academic Intervention Tutoring Literacy Intervention Skill Building Credit Recovery	Academic Intervention Tutoring Literacy Intervention Skill Building Credit Recovery•	CHMENT, College Preparation and WORK-BASED LEARNING I activity/recreation are required components of the ASES and tunity to learn and practice technical skills, employability skil s and knowledge related to anticipate labor market condition have been referred to as 'soft skills'. Career planning skills a t, and negotiating transitions throughout a working lifetime. ort students' success in school and in life.	ted How does this program/activity.
20 credit X recovery C students in 10 <sup>th</sup> -12 <sup>th</sup> gr	9th-12th Braders.	9th Grade	<u> </u>	D ACADEMIC ENRI ivities and physica mts with the oppor and technical skill s of the mind that areer managemen ild skills that suppo	Pathway suppor by this program, activity
Academic mentoring for 10 <sup>th</sup> -12 <sup>th</sup> grade students taking credit recovery (required for comprehensive HS)	College & Career Readiness activities for Alt Ed students (required for Alt Ed)	Freshman Tutoring Program BOOST Tutoring		SECTION 7A: CAREER-RELATED ACADEMIC ENRICHMENT, College Preparation and WORK-BASED LEARNING Career-related enrichment activities and physical activity/recreation are required components of the ASES and 21" Century grants. Enrichment activities should provide students with the opportunity to learn and practice technical skills, employability skills and career planning skills. Technical skills are job related and technical skills and knowledge related to anticipate labor market conditions. Employability skills are behaviors, attitudes and habits of the mind that have been referred to as 'soft skills'. Career planning skills are skills and competencies that ca be used for lifeiong learning, career management, and negotiating transitions throughout a working lifetime. Enrichment activities should intentionally and creatively build skills that support students' success in school and in life.	Description of Program/ Activity

6	Students' grades and GPA will be monitored throughout the year. We will also meet with students and parents to discuss school to career options and pathways. Upon completion students will have identified a career and have obtained interviewing skills and a resume.	ability skills Students' grades Planning Skills and GPA will be ased Learning monitored throughout the cal skills• year. We will also 21st Century High School After School Programs
	X Employability skills X Career Planning Skills X Work based Learning Experience X Technical skills•	X Employability skills Career Planning Skills Work based Learning Experience Technical skills· 21st Century High Sci
(hrs/week; # of weeks)	9th-12th graders 1hr per week	9th-12th grade students 3-5 hours/week for 36 weeks
support student readiness for career and/or college	Student will receive soft skills and career exploration for pathways. Students will explore what steps are needed to obtain a degree in related field while also working with the college and career center.	Students will receive soft skills and career exploration for pathways.
	Science and Engineering Academy Pathway	Computer Academy and Technology Pathways.
	MESA	The Scribe- Program dedicated to Journalism in writing and developing in the Oakland Tech School Newspaper.

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	meet with students	and parents to	discuss school to	career options and	pathways. Upon	completion students	will have identified a	career and have	obtained	interviewing skills	and a resume.				Students' grades	and GPA will be	monitored	throughout the	year. We will also	meet with students	and parents to	discuss school to	career options and	pathways. Upon	completion students	will have identified a	career and have	obtained	interviewing skills	and a resume.			
															X Employability skills	Career Planning Skills	Work based Learning	Experience	X Technical skills-														
															9th-12th grade	students	3-5 hours/week	for 36 weeks															
	Students will	explore what	steps are needed	to obtain a	degree in the	related fields.	Working with the	college and	career center.	Students will also	identify local	businesses for	internships in	related field.	Students will	receive soft skills	and career	exploration for	pathways.	Students will	explore what	steps are needed	to obtain a	degree in the	related field.	Working with the	college and	career center.	Students will also	identify local	businesses for	internships in	related field.
										·					<b>Fashion Academy</b>	Pathway	-																
															Barbershop- dedicated to hair	cutting skill development																	

10

21st Century High School After School Programs 2017-2018

Students' grades and GPA will be monitored throughout the year. We will also meet with students and parents to discuss school to career options and pathways. Upon completion students will have identified a completion students will have identified a career and have obtained interviewing skills and a resume.	Students' grades and GPA will be monitored throughout the year. We will also meet with students and parents to discuss school to career options and pathways. Upon completion students will have identified a career and have obtained interviewing skills and a resume.	21st Century High School After School Programs 2017-2018
X Employability skills Career Planning Skills Work based Learning Experience X Technical skills	X Employability skills X Career Planning Skills X Work based Learning Experience X Technical skills	21st Century High Sch
1.5 hours per week for 36 weeks	9th-12th grade 3-5 hours/ week	
Students will receive soft skills and career exploration for pathways. Students will explore what steps are needed to obtain a degree in the related field. Working with the college and career center. Students will also identify local business for internships in related field	Students will receive soft skills and career exploration for pathways. Students will explore what steps are needed to obtain a degree in the related field. Working with the college and career center. Students will also identify local business for internships in related field.	
	Computer Academy Pathway	
Rainbow Chefs- Program dedicated to culinary arts and food handling and preperation	Girls Who Code Program dedicted to computer codeing and computer engeeniring	

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SECTION 7B: ENRICHMENT & PHYSICAL ACTIVITY / RECREATION Please list any additional enrichment activities your program will offer, that are not already listed in Sections 4, 5, 6, and 7B above.	HYSICAL ACTIVITY / RE ment activities your pro	CREATION gram will offer, that	are not already list	ed in Sections 4, 5, 6, and 7B	above.
After school programs should provide structured opportunities for youth to engage in enrichment activities that may not be included in the school day such as leadership, social and emotional learning, financial literacy. Technology/Computer Science, Arts, and Health and Weilness. These opportunities not only engage students but provide skills to support them to become "community ready". This includes preparing students with the skills they need in order to actively participate in a civil society in the digital age.	rovide structured oppor ocial and emotional lear gage students but provi r to actively participate	tunities for youth to ning, financial litera de skills to support in a civil society in t	<ul> <li>engage in enrichmency, Technology/Contection</li> <li>them to become "contection"</li> </ul>	ent activities that may not be nputer Science, Arts, and Hea ommunity ready". This includ	included in the Ith and Wellness. tes preparing students
Description of Program/ Activity	How does this program/activity support students for community readiness?	SPSA goal(s) or school need supported by activity	Target Population & Frequency (hrs/week; # of weeks)	Targeted Skills	Measurable Outcome
Team Prime Time Basketball	SPED students will be given the opportunity to participate in basketball games with neighboring schools along with other SPED students. General Ed students will help coach students prior to the games.	Basketball coaches, SPED department.	9th-12th graders. 2 hrs per week. twice in the school year.	X Leadership C Social Emotional Learning Financial literacy Technology Arts X Health and Wellness Other (please specify)-	Students will learn appropriate team building skills and enhance strong peer support.
ArtEsteem - Visual Arts Program	Students interested in art through social emotional learning will use the form of art to express themselves and make connections to their lives through art.	Art department.	9th-12th graders 2 hours per week	<ul> <li>Leadership</li> <li>X Social Emotional Learning</li> <li>Financial literacy</li> <li>Technology</li> <li>Arts</li> <li>Health and Wellness</li> <li>Other (please specify)•</li> </ul>	Learn to express social emotional learning through art. Learn community building skills in the form of art.
The Movement	Students will gather to learn about various real-world topics, discuss solutions and awareness, and be guided to spread awareness and will be taught community and youth leadership skills.	Staff/admin support.	9th-12 graders 4 hours per week	X Leadership X Social Emotional Learning Financial literacy Technology Arts Health and Wellness Other (please specify)•	Emphasize social justice awareness and teach students appropriate leadership skills to bring awareness in their community surroundings.

12

21st Century High School After School Programs 2017-2018

A INDE Called Lech	Students will have a discussion group to discuss current issues in their lives from the community, school, etc.	Restorative justice facilitators.	9th-12th graders 4 hours per week	<ul> <li>S □ Leadership</li> <li>k X Social Emotional Learning</li> <li>□ Financial literacy</li> <li>□ Technology</li> <li>□ Arts</li> <li>□ Arts</li> <li>□ Other (please specify)</li> </ul>	Learning ess cify)•	Provide appropriate skills for emotional learning and support through peer support.
SECTION 8: FAMILY ENGAGEMENT / FAMILY LITERACY Please list any additional family engagement activities your program will offer, that are not already listed in Sections 4 above. Please include the following required Family Engagement activities for all high school programs:	MENT / FAMILY LITERACY ily engagement activities y pagement activities for all	ERACY vities your program will offer or all high school programs:	fer, that are not a s:	Iready listed in Sections	s 4 above.	Please include the
<ul> <li>OUSD High After School Family Engagement Required Activities (click <u>link</u> for additional information on these requirements):</li> <li>Partner with school day faculty to provide one Fall meeting for 9th graders and families to review graduation requirem essential components to deepen parents' understanding of how to support their children's learning.</li> <li>Partner with school day faculty to provide one Spring orientation meeting for incoming 9th graders and families to disconcenters.</li> </ul>	igh After School Family Engagement Required Activities (click <u>Ink</u> for additional information on these requirements): Partner with school day faculty to provide one Fall meeting for 9th graders and families to review graduation requirements and cover essential components to deepen parents' understanding of how to support their children's learning Partner with school day faculty to provide one Spring orientation meeting for incoming 9th graders and families to discuss high school	ulred Activities (click <u>link</u> for additional information on the cone Fall meeting for 9th graders and families to review gr understanding of how to support their children's learning cone Spring orientation meeting for incoming 9th graders	for additional infe graders and famil support their chil eeting for incomi	ormation on these requi les to review graduatio dren's learning ng 9th graders and fam	irements) n requirer iilles to dis	nents and cover cuss high school
<ul> <li>Help school organize a "Family Resource</li> <li>Additionally, after school staff should par school's family engagement team.</li> </ul>	experiencies Help school organize a "Family Resource Zone" to provide a safe space for parents to access information, ask questions, etc. Additionally, after school staff should participate in site-based Professional Development on family engagement, and be part of the school's family engagement team.	to provide a safe sp te in site-based Profe	ace for parents to essional Developr	Zone" to provide a safe space for parents to access information, ask questions, etc. ticipate in site-based Professional Development on family engagement, and be part	k question nent, and	is, etc. be part of the
After school programs can help foster parent involvement, connect families to the larger school community, and communicate important information related to the regular school day programs. After school family engagement efforts should be aligned with the school's family engagement strategy, and support school goals for family involvement.	lp foster parent involveme gular school day programs oport school goals for fam	ent, connect families . After school family ily involvement.	to the larger sch engagement effi	ool community, and cor orts should be aligned v	mmunicat with the so	e important hool's family
Family literacy is a required component of all 21 <sup>a</sup> Century after school programs. Family literacy services support the educational goals of adult family members, connect them to resources and services in the community, and increase their ability to support their student's learning and development. For 21 <sup>a</sup> Century grantees who receive Family Literacy funding. <i>The activities listed below must align to your 21<sup>a</sup> Century Family Literacy budget plan.</i>	omponent of all 21 <sup>th</sup> Centu m to resources and service <b>Y grantees who receive</b> Fa	iry after school prog es in the community smily Literacy fundin	ams. Family lite and increase the g: The activities	Century after school programs. Family literacy services support the educational goals of adult services in the community, and increase their ability to support their student's learning and eive Family Literacy funding. The activities listed below must align to your 21 <sup>st</sup> Century Family	e educati eir student o to your 2	onal goals of adult 's learning and 1" Century Family
Type of Activity and Frequency	SPSA goal(s) or school need supported by activity	Describe how this activity is connected to student achievement	ivity is	Measurable Outcome	Alignmen family en family lite resources	Alignment with school day family engagement / family literacy efforts or resources
Back to School Nights	SPSA Goal and School Need, Cost Team Supported	Parent Liaison will attend all parents back to school events and distribute flyers,	tend all ol events	Sign in sheets on # of Parents attending our events organized by	Liaison all staff resourc	Liaison will have access to all staff and resources. The resources for parents

21st Century High School After School Programs 2017-2018

13

SPSA Goal and School       Parent Liaison will take       University at Oakland         registration nome family support will take       University at Oakland         place.       Tech. The goal is to have         support.       Tech. The goal is to have         support.       Signa of and school         Parent Liaison will attend all       Liaison will be part of         Reed, Cost Team       PTSA meetings for         Supported       collaborations and referrals for         Jupported       advisite Back to         Supported       and involvement with the PTSA team, more         Liaison will coordinate Back to       a ouside resources.         Supported       collaborations and referrals for         Pose of liaborations and referrals for       parents gain access to         House in order to reade       University will provide         More of our       a outside resources.         School Night and ASP's Open       University will provide         House in order to reade       University will provide         More of our       and involvement with the PTSA         Nor student's success and       arents tegeter for TPU         More of cost Team       Diversite common         SpSA Goal and School       There all multiple events for         Noreed	Barant Chille Trainian					
s Home streaule. Outreach for one on University at Oakland one family support will take individual student plans for students plans for students plans for students plans for students student plans for students plans for students student plans for students state student plans for students state student state student state student state student state sta					Health & Wellness Classes	
s Home one family support will take Tech. The goal is to have high student plans for students indentity plans for students student plans for students student plans for students support. SPSA Goal and School Parent Liaison will attend all the PTSA team, more support. Support of press and family plans for students support. SPSA Goal and School Parent Liaison will attend all the PTSA team, more support. School Night and ASP's Open University will provide maximum parent engagement. Parent is and involvement, with the PTSA, parents gain access to parents gain access to parents gain access to parents and involvement, with the PTSA, parents by email and making phone calls to and school Night and ASP's Open University will provide maximum parent engagement. Parent to rand involvement with the PTSA, parents by email and school Parents for and involvement with the PTSA. Parents for the and involvement with the PTSA, parents by email and making phone calls to parents. Corr Tou dout and School Parents for the Agenda for Tou during our registration week labels. Cost Team Supported parents can share common terents to promote the support of the Agenda for most parents can share common terents to promote the parents and tamily theready not calls to parents to promote to parents to parents and tamily teady to the ada family teady to the parents and tamily the parent to parents to parents and tamily the parent to parents to parents to parents and tamily teady to the parents and tamily the parent to parents the tamily titerady to the parents and the parent and the parent to parents to parents the parent and the parent to parents to parent to taming the support to take a support to taddity take a suparent to take a support to			schedule. Outreach for one on	University at Oakland	Yoga Class One on One	
Individual students     place.     individual students       rt Night     individual students     individual students       SPSA Goal and School     Parent Liaison will attend all     Liaison will be part of       SPSA Goal and School     Parent Liaison will attend all     Liaison will be part of       Need, Cost Team     Soupportid     the PTSA team, more       Supported     collaborations and referrals for     parents gain access to       Darent Liaison will attend all     Liaison will be part of     the PTSA team, more       Supported     collaborations and referrals for     parents gain access to       Darent sequent     parent and APS open     University will provide       House in order to ready     Liaison with the PTSA, parents by email and       House in order to ready     Duiversity with provide       Maximum parent engagement     marking phone calls to       House in order to ready     Duiversity will povide       Maximum parent engagement     marking phone calls to       Need, Cost Team     parents out registration       SPSA Goal and School     There all multiple events for     Liaison will be put on       Need, Cost Team     Parents Supported     the Agenda for most       SPSA Goal and School     There all multiple events for     the Agenda for most       SPSA Goal and School     Parents curcess and     therer	Mailing / Calls Home		one family support will take	Tech. The goal is to have	Counseling Family	
rt Night rt Night rt Night SPSA Goal and School Parent Liaison will attend all Need, Cost Team Support. Support Support. Supported Supported Supported Supported Supported Supported Supported Supported Parent Liaison will be part of Prisa meetings for Parent Liaison will be part of Prisa meetings for Parents parents premis gain access to parents premis gain access to all the school resources Liaison will be part of Parents premis py email and making phore calls to parents can share common Need, Cost Team Need, Cost Team Parents success and Parents to promote goals for student parents opromote parents can share common Parents to promote parents can share common Parents to promote parents to promote parents to promote parents to promote parents can share common parents to promote parents can share common parents to promote parents can share common parents can share com			place.	individual student plans	Counseling Quarterly	
SPSA Goal and School     Parent Liaison will attend all Need, Cost Team     Liaison will be part of the PTSA team, more support.       SPSA Goal and School     Parent Liaison will attend all Need, Cost Team     Liaison will be part of the PTSA team, more collaborations and referrals for parent engagement. Parent all the school resources Laison will be part of the STSA team, more collaborations and referrals for parents by will provide maximum parent engagement d involvement with the PTSA.       SPSA Goal and School     Parent Liaison will attend all the Strong resources Laison will be part of parents by will provide university will provide maximum parent engagement and involvement with the PTSA.       SPSA Goal and School     There all multiple events for hove most of our need, Cost Team       SPSA Goal and School     There all multiple events for hove most of our hove most of our hove the Agenda for most somported goals for student's success and family ingragement and express leas for student family ingragement and corress of student family interacy	Family Support Night			for success and family	Family Engagement	_
SPSA Goal and School     Paremt Liaison will attend all     Liaison will be part of Paremt Liaison will attend all       Need, Cost Team     PTSA meetings for Need, Cost Team     Liaison will be part of PTSA meetings for Paremt barent       SPSA Goal and School     Paremt Liaison will attend all     Liaison will be part of the PTSA team, more collaborations and referrals for parents pain access to parents gain access to and involvement with the PTSA.       School Night and ASP's Open     University will provide maximum parent engagement.       House in order to reach     University will provide more outreach to and involvement with the PTSA.       A Goal and School     There all multiple events for hove used for unregistration       Need, Cost Team     There all multiple events for have most of our       SpSA Goal and School     There all multiple events for have tudent's success and family interacy				plans for students	Seminars Job Referrals Life	
SPSA Goal and School     Parent Liaison will attend all     Liaison will be part of       Need, Cost Team     PTSA meetings for     Liaison will be part of       Supported     Collaborations and referrals for     In the PTSA team, more       Supported     Supported     PTSA meetings for     In the school resources       Supported     Collaborations and referrals for     In the school resources       Laison will coordinate Back to     R. outside resources.     School Night and ASP's Open       House in order to reach     Tech Parenting     Marking phone calls to       Maximum parent engagement.     Tech Parenting     Marking phone calls to       House in order to reach     Dinbersity will provide     Marking phone calls to       Maximum parent engagement     Marking phone calls to     Dinbersity will provide       Maximum parent suggement     Marking phone calls to     Dinbersity will provide       Maximum parent suggement     Marking phone calls to     Dinbersity will provide       Maximum parent suggement     Marking the events for     Diston will be put on       Need, Cost Team     Parents Nights at Tech where     Events to promote       Supported     Darents call multiple events for     Liaison will be put on       Need, Cost Team     Parents sugester for the     Diston for       Supported     Darents call multiple events for     Diston				support.	Coaching Parent Liaison will	
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SPSA Goal and School     Parent Llaison will attend all     Llaison will be part of       Need, Cost Team     PTSA meetings for     the PTSA team, more       Supported     collaborations and referrals for     parents gain access to       Supported     collaborations and referrals for     parents gain access to       Supported     collaborations and referrals for     parents gain access to       Supported     collaborations and referrals for     parents gain access to       Supported     collaboration will coordinate Back to     coustide resources       Liaison will coordinate Back to     go utside resources     laison will provide       Making phore in order to reach     making phore calls to     parents register for TPU       Additional and School     There all multiple events for     parents register for TPU       SPSA Goal and School     There all multiple events for     laison will be put on       Need, Cost Team     Parents Nights at Tech where     the Agenda for most       SPSA Goal and School     There all multiple events for     laison will be put on       Need, Cost Team     Parents Nights at Tech where     the Agenda for most       Supported     parents success and     family ergegment and       Reported     parents success and     family ergegment and					FAFSA help; Workforce	
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and involvement with the PTSA.     parents by email and making phone calls to parents. Our goal is t			maximum parent engagement	more outreach to		_
SPSA Goal and School       There all multiple events for         Need, Cost Team       Parents register for TPU         Need, Cost Team       Week in August.         Supported       Parents can share common         goals for student's success and family literacy       family literacy			and involvement with the PTSA.	parents by email and		_
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parents can share common goals for student's success and express Ideas for student meeds		Need, Cost Leam	Parents Nights at lech where	the Agenda for most	all staff and resources	
or student's success and is Ideas for student		Supported	parents can share common	events to promote		
is ideas for student			goals for student's success and	family engagement and		
			express Ideas for student	family literacy		
			needs.	component.	0	

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	Need, Cost Team Supported	ratent Laison will attend all parents back to school events and distribute flyers, registration forms and course schedule. Outreach for one on one family support will take place.	ough in sneets on # or Parents attending our events organized by Tech Parenting University at Oakland Tech. The goal is to have individual student plans for success and family plans for students support.	Liaison will have access to all staff and resources	
FAMILY LIAISON: (If applicable) Describe the anticipated duties o including training and materials.	e) : of the Family Liaison in y ts.	FAMILY LIAISON: (If applicable) Describe the anticipated duties of the Family Liaison in your program. Also identify what supports your school site will provide the Family Liaison, including training and materials.	ipports your school site will	provide the Family Liaison,	
Led by our Family Liaison Debra Carter Kelly, Tec other, share skills, learn important information a participate in educational sessions to sharpen th cultural engagement, cross-cultural sharing and	a Carter Kelly, Tech Paren tant information and buik ons to sharpen their skills tural sharing and social in	Led by our Family Liaison Debra Carter Kelly, Tech Parent University is a program for parents and caregivers of OT students to connect with each other, share skills, learn important information and build a stronger and more supportive community. Parents and caregivers are able to participate in educational sessions to sharpen their skills as they engage in one of life's most important and demanding roles. Sessions focus on cultural engagement, cross-cultural sharing and social interactions and events.	ts and caregivers of OT stu community. Parents and car st important and demandin	dents to connect with each egivers are able to ig roles. Sessions focus on	
<ol> <li>Parent Liaison will outreach, continuation is on a trimester s orientations.</li> </ol>	and coordinate threepar system (12 week cycle). A	<ol> <li>Parent Liaison will outreach, and coordinate threeparent/guardian and student orientations during the academic cycle: Ralph J. Bunche continuation is on a trimester system (12 week cycle). At the conclusion of each cycle we will have a mandatory student and parents/guardian orientations.</li> </ol>	ions during the academic cy /il! have a mandatory stude	cle: Ralph J. Bunche nt and parents/guardian	
2. Parent Liaison will put together one, schoolwi to parents/guardians regarding college, career a the effort will receive school wide support, as it	rer one, schoolwide Healt ( college, career and job r ide support, as it will be p	<ol> <li>Parent Liaison will put together one, schoolwide Health College and Career Fairthat will specifically focus on Seniors. Parent Liaison will connect to parents/guardians regarding college, career and job readiness opportunities for their graduating students. This fair will take place in April and the effort will receive school wide support, as it will be planned in collaboration with school staff.</li> </ol>	specifically focus on Seniors aduating students. This fair I staff.	s. Parent Liaison will connect will take place in April and	
3. Parent Liaison will coordinate	e Back to School Night an	3. Parent Liaison will coordinate Back to School Night and ASP's Open House in order to reach maximum parent engagement.	ach maximum parent engag	ement.	
<ol> <li>Parent Liaison will link up wit for parents throughout the yeal parents tend to favor workshop development opportunities.</li> </ol>	th the office of Family and r. The workshops will be : ss on the following topics	4. Parent Liaison will link up with the office of Family and Community Engagement, to access curriculum and support for carrying out workshops for parents throughout the year. The workshops will be selected depending on the needs and interests of parents. Judging from past experiences, parents tend to favor workshops on the following topics: parent/student communication; financial literacy; gangs, and street drugs; economic development opportunities.	ss curriculum and support f nd interests of parents. Jud inancial literacy; gangs, anc	or carrying out workshops Iging from past experiences, I street drugs, economic	
			21st Century H	21st Century High School After School Programs	-

21st Century High School After School Programs
Improving school day attendance for all students and reducing chronic absenteelsm is one of the key OUSD strategic goals. The district goal is that all students will attend school at least 95% of the required school days or more, thereby achieving satisfactory attendance. Students who
Additionally, programs must operate at least until 6pm daily AND must operate at least 3 hours per day. (i.e. If the school bell schedule ends at 3:10 pm, then the after school program must begin at 3:10 pm and run until 6:10 pm)
Important Notes: The after school schedule must commence immediately the minute the school day bell schedule ends on all program days. Before submitting, compare the school bell schedule with the after school schedule to ensure that the times are aligned. (i.e. If the school bell schedule ends at 2:55 pm. The same is true on minimum days.)
d) Submit a copy of the school bell schedule for the 2017-18 school year.
<ul> <li>c) Make sure program schedule clearly shows when the following middle school program requirements will take place:</li> <li>MESA programming one hour/week (sites will receive support with MESA implementation)</li> <li>STEM programming one hour/week (coding and/or other STEM curriculum and professional development will be provided)</li> <li>Career exploration programming</li> </ul>
b) The Program Schedule must clearly show when all after school activities listed in the Sections 4 - 7 will be taking place.
a) Submit your program schedule as an attachment, using the standard program schedule template. The after school schedule must indicate the school name, program name, and the program year. Please note that programs will be asked to submit updated program schedules at the beginning of both the Fall and Spring semesters.
SECTION 9: PROGRAM SCHEDULE
6. Parent Liaison will connect families with resources. These include but are not limited to: FAFSA help; Workforce Reentry programs, Food Bank, Housing, and Health services.
5. Parent Liaison will be in constant communication with the parents/guardians of the students participating in the ASP's internship program. All student interns will need to bring their parent/guardians to an initial orientation; by partnering with parents/guardians we will increase student retention and completion rates of internships.

In partnership with the school day, after school programs can play an important rale in supporting student attendance by doing things like celebrating good attendance, informing parents about the importance of attendance, uncovering what challenges students/families are facing that cause them to miss school, regularly monitoring student attendance data, contacting families to let them know their child was missed at school, etc., in addition to providing meaningful after school learning experiences that help keep students engaged and coming.	ing student attendance by doing things like a what challenges students/families are facing es to let them know their child was missed at students engaged and coming.
Below are several key strategies that after school programs can implement in partnership with the school day, in order to promote positive attendance, and support students and families who are struggling with attendance. Select at least two of the following strategies below, and identify specific action steps that your program will implement for each strategy.	he school day, in order to promote positive ast two of the following strategies below, and
Strategies to Support Attendance	Action Steps
a) Recruit and address the needs of students who are at risk of chronic absenteeism.	Oakland Technical will work with our Cost Team, Service Providers and Truancy Officer. We will target out truant students by having a Family Engagement / Intervention night at Oakland Tech. We will ask families and students to attend this mandatory event, so we can develop and individual success plan for our failing students.
b) Inform parents about the importance of attendance and encourage parents to help each other get their students to class.	We will make calls home and use school websites and our Cost Team.
c) Track students with poor program attendance and reach out to find out why and how attendance could be improved.	Our Cost team will meet weekly to track attendance. The After School Program Coordinator will receive reports from COST and provide outreach.
d) Celebrate good attendance and/or offer meaningful incentives to attract and reward students for attending our program.	The afterschool program will partner with the day school incentives system and provide "bulldog bucks" for positive behavior and consistently coming to program.
SECTION 11: TRANSFORMING SCHOOL CULTURE AND CLIMATE After school programs can play a critical role in support the school's efforts to transform school culture and climate, helping to make schools positive, supportive places for all students to stay engaged, be successful, and thrive.	ulture and climate, helping to make schools

21st Century High School After School Programs 2017-2018

<ul> <li>angument:</li> <li>Participate in site-level professional development (PD) together with school day staff</li> <li>Participate in district-sponsored PD, including PD offered by the Expanded Learning Office</li> <li>Participate in relevent school committees (ie. Culture and Climate Committee, COST, ILT, etc.)</li> <li>Align with school day curriculum and practices</li> <li>Align with school day routines and structures</li> <li>Other ways to align (please specify)</li> <li>Other ways to align (please specify)</li> </ul>	ams to align expecta specify)	itions and practices
Select at least 1 strategy: Strategy	egy	What will the after school program do to align with school day efforts in this area?
X Interv Suppo	Positive Behavioral Intervention and Supports (PBIS)	ASP staff and lead agency reps will attend all OUSD August institute trainings; monthly PLC's and BiWeekly lead agency cohort meeting/trainings. These meetings trainings will serve at the platform for alignment with OUSD initiatives and support industry best practices. We will use student, parent and teacher survey data to inform the needs and implement strategies for promoting school culture and climate. Bay Area Community Resources is committed to providing ongoing professional development to all providers to ensure school culture and climate remains positive and lifted.

21st Century High School After School Programs 2017-2018

Restorative       -Displaying Restorative Justice guided conversation poster and follow the model to         Justice/Restorative       resolve student disputes. Work more intentionally with the RJ coordinator at Tech and         Practices (RJ)       the RJ student leaders to support with any restorative practices we'll need to implement	iotional )	A Reducing the disproportionate suspension rates of African American students is a key priority for OUSD. Please describe any special efforts your after school program is taking to support the school engagement, social emotional well-being, and/or academic success of African American students at your school (ie. Manhood Development, Ethnic Studies curriculum, recognition ceremonies for student accomplishments, Black processionals as role models or mentors, etc.).	The Oakland Tech after school program has various after school programs that support African American students such as Aspire to Achieve and African American Male Achievement.	SECTION 12: Coordination with Other Service Providers In the Full Service Community School model, the school becomes a hub of services where various types of service providers come together, work together, and coordinate their efforts to meet the holistic needs of students and families.	The after school Site Coordinator or Director will actively participate in X SST (Student Study Team) which of the following school group(s), in order to increase alignment X SST (Student Study Team) between after school and school day efforts? X ILT (Instructional Leadership Team) X PTA X Attendance Team/Workgroup X SPSA Site Planning team X School Culture/Climate Committee X School Safety Committee	List key community partners whom you will actively collaborate with to accomplish the goals of your program. Oakland Tech's COST Team	List all subcontractors who will be paid to deliver after school services. ArtEsteem Attitudinal Healing Connection Rainbow Chefs	21st Century High School After School Programs
×	×	<ul> <li>Reducing th your after scho students at you protoculonals a</li> </ul>	The Oakland Te African Americ	SECTION 12: C In the Full Serv together, and c	The after schoo which of the fo between after	List key commu accomplish the	List all subconti	

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	Youth Speaks Oakland's Kids First (Real Hard) Attitudinal Healing Connection
Identify other service providers and support personnel at your school (ie. school psychologist, School Based Health Center staff, counselor, mental health therapist, school nurse, parent liaison, etc.) whom you will actively collaborate with to accomplish the goals of your program.	Oakland Tech's COST Team Measure N Coordinator WBL Coordinator Community Outeach Coordinator
Section 33: 2017-18 After School Enrollment Policy for Oakland Technical High School	olicy for Oakland Technical High School
OUSD has established <u>district-wide guidelines for Target Population and Enrollment</u> in ASES and 21 <sup>st</sup> Century After School Programs. Within these guidelines, each school will create a site-specific After School Enrollment Policy that will be made public to the school community through the following methods:	<u>oliment</u> in ASES and 21 <sup>st</sup> Century After School Programs. Within int Policy that will be made public to the school community through
<ul> <li>Enrollment policy will be included in After School Enrollment Packet and program materials.</li> <li>Enrollment policy will be discussed at after school parent orientation/meetings.</li> <li>Enrollment policy will be shared with school faculty.</li> </ul>	and program materials. //meetings.
Priority Enrollment and Transitions Support for High Need Populations of Students According to new grant legislation, foster youth and homeless youth will receive priority enrollment in after school programs. Additionally, OUSD prioritizes English language learners and Newcomers for after school services, so that the number of ELL students in after school programs is reflective of their percentage in the school population.	tudents will receive priority enrollment in after school programs. ners for after school services, so that the number of ELL students in opulation.
	21st Century High School After School Programs 2017-2018

Mandatory	School announcements, email staff, classroom presentatins	Level of English by CLDT	English language learners and/or Newcomers
Mandatory	School announcements, email staff, classroom presentatins	GPA and suspension rates	African American Males
Mandatory	School announcements, email staff, classroom presentatins	GPA	Homeless/Foster youth
Indicate if participation is Optional or Mondotory for each target population	Targeted Recruitment Strategles	Specific Data to Inform Selection of Program Participants	Target Population(s)
	grade	rve in this program? <u>9th-12th grade</u>	Which grade levels will you serve in this progra
L PROGRAM: populations in order of priority. Specify data that will inform student selection. Identify targeted	of priority. Specify data that will infor	R AFTER SCHOOL PROGRAM: argeted student populations in order ( population.	13a) TARGET POPULATION FOR AFTER SCHOOL PROGRAM: in the matrix below, describe targeted student populations ir recruitment strategies for each population.
e remains after outreach is done to lots with target populations identified our program prioritizes students in	The ASES and 21 <sup>st</sup> CCLC grants require that programs are open to all students of the school, if space remains after outreach is done to targeted students. (For example, if program slots remain open after you have reached out to fill slots with target populations identified above, then by law, you must accept a kindergarten family that desires program services, even if your program prioritizes students in grades 1-5.)	dequate numbers of students to meet C grants require that programs are ope r example, if program slots remain op u must accept a kindergarten family tl	
school year. (Programs should	absenteeism, as determined by individual attendance rates between 90 – 95% during the current school year. (Programs should collaborate with school site leadership to obtain student attendance data.) Program must enroll adequate numbers of students to meet CDE attendance targets.	absenteeism, as determined by individual attendance rates between 90 – 95% during collaborate with school site leadership to obtain student attendance data.) Program must enroll adequate numbers of students to meet CDE attendance targets.	<ul> <li>absenteeism, as detern</li> <li>collaborate with school</li> <li>Program must enroll ac</li> </ul>
ademic and other needs. targeting students at risk of chronic	Programs are intended to help close the achievement gap by serving a variety of students with academic and other needs. In alignment with OUSD's strategic goal to reduce chronic absenteeism, programs should consider targeting students at risk of chronic	I to help close the achievement gap by D's strategic goal to reduce chronic at	<ul> <li>Programs are intended to help close the in alignment with OUSD's strategic goal</li> </ul>
lish priorities for participation.	Sites cannot simply utilize a first come-first serve process for enrolling students; sites should establish priorities for participation.	lize a first come-first serve process for	<ul> <li>Sites cannot simply util</li> </ul>
	clude several target populations.	nal Notes: Successful after school programs are heterogeneous and include several target populations.	Additional Notes: Successful after school
h participating in the program.	Important note: The law states that program fees cannot be charged to homeless and foster youth participating in the program.	aw states that program fees cannot be	Important note: The la
em mid-year, and whose program	re transitional youth who often enter the OUSD school system mid-year, and whose program to the transitional nature of their home environments.	ent populations are transitional youth s consistent due to the transitional na	These high need student populations al attendance may be less consistent due

		School announcements, email staff, classroom presentatins	email staff,	Mandatory
<ul> <li>13b) MODIFICATIONS AND SUPPORTS FOR HIG</li> <li>How will you modify your enrollment an students who transition into the school</li> <li>Additionally, how will you work with you high school mid-year, including students</li> </ul>	<b>ODIFICATIONS AND SUPPORTS FOR HIGH NEED TRANSITIONAL STUDENTS:</b> How will you modify your enrollment and attendance policies to make your program accessible for foster, homeless, and Newcomer students who transition into the school mid-year? Additionally, how will you work with your school day partner to support these students, as well as other students transitioning into your high school mid-year, including students transferring from other schools or from the juvenile justice system?	<b>ONAL STUDENTS:</b> cies to make your program a ker to support these student: other schools or from the ju	ccessible for f s, as well as of venile justice	oster, homeless, and Newcome ther students transitioning into system?
Students will be notified daily regai welcome to attend a new program for high need transitional students.	Students will be notified daily regarding the after school program offerings. Attendance is optional for programs and new students are always welcome to attend a new program. Constant communication between program coordinator and program instructors will help bring awareness for high need transitional students.	offerings. Attendance is opt ween program coordinator a	ional for prog Ind program in	rams and new students are alw nstructors will help bring aware
13c) ENROLLMENT PROCESS AND TIMELINE: Summarize your enrollment timeline below. I new school year.	13c) ENROLLMENT PROCESS AND TIMELINE: Summarize your enrollment timeline below. Describe how your school will identify and recruit students beginning in Spring 2017 and into the new school year.	hool will identify and recruit	students begi	inning in Spring 2017 and into tl
Timeline	After School Enrollment Steps/Process		Individual(s) responsible	ponsible
May 2017-September 2017	We will table and enroll students at registration and throughout the year. Flyers, course catalog, sign up sheets will be mailed out to students and families.	dents at registration yers, course catalog, d out to students and	All after scho Admin, SSO.	All after school staff, Teachers, Admin, SSO.

7	nent for 2017-18 school year program; including outreach during Spring orientation for enrollment of students of school 's participation in program at beginning of school year (and throughout year) 's participation in program at beginning of school year (and throughout year) 's participation in program at beginning er course of school year er program slots are filled er program recruitment efforts. Specify how school staff will help promote the after school families about program opportunities. 'n program set a huge component of Tech. We work daily with our entire staff to nake after school programming a priority on our campus. We will be promoting and showcasing ter school programs are a huge component of Tech. We work daily with our entire staff to hool. Students will be referred to site coordinator and he/she will register students into the 'youth leaders will attend all back to school meetings to market and promote our after school with our site staff & service providers for referrals to after school programming.
	<ul> <li>Important dates to include in your timeline: <ul> <li>May – June: Early outreach and recruitment for 2017-18 school year program; including outreach during Spring orientation for incoming 3th gradees</li> <li>Mgust – September: New school year enrollment of students</li> <li>Atter school programs begin on 1<sup>st</sup> Day of school</li> <li>Parents are notified about their student's participation in program at beginning of school year (and throughout year)</li> <li>Recruitment push during Back to School Night and Fall 9th grade meeting</li> <li>Ongoing recruitment and enrollment over course of school year</li> <li>All programs must maintain waitlists after program slots are filled</li> </ul> </li> <li><b>13d) School Support for Program Recruitment</b> Describe how the school will support after school program recruitment efforts. Specify how school staff will help promote the after school program. refer students, and communicate with families about program opportunities: Oakland Technical High School will continue to make after school program ming a priority on our campus. We will be promoting and showcasing our programs. Guing registration and beyond. Students will be referred to site coordinator and he/she will register students in othe desired program. Our students with our site staff &amp; service providers for referrals to after school programs. Site coordinator will also work dosely with our site staff &amp; service providers for referrals to after school programs. Site coordinator will also work dosely with our site staff &amp; service providers for referrals to after school programs. Site coordinator along with youth leaders will be active providers for referrals to after school programming.</li> </ul>

Section 14: 2017-18 Assurances for Grant Compliance and After School Algnment with School Day a how Lead Agency Signature: Principal Signature:

21st Century High School After School Programs 2017-2018

Principal and Lead Agency representative will review and discuss each assurance below. Please note hyperlinks for the following documents referenced below: 1) Grant Assurances signed by OUSD Superintendent and 2) Quality Support Coach Role Description.

Principal	Lead	2017 - 18 Assurances for Grant Campliance and After School Alignment with School Day
infints 1	Agency initials	
and	E	1) Site Administrator and Lead Agency Director/Site Coordinator have reviewed the CA Dept of Education's ASES
		and/or 21 <sup>**</sup> Century Grant Assurances, and understand mandated grant compliance elements.
Lux X	E	2) Site Administrator and Site Coordinator will meet at least once monthly to ensure program is meeting identified
UIL	AT.	goals. (Bi-weekty check-ins are recommended.)
MAR		3) Site will provide the after school program with appropriate facilities and resources in support of program goals,
0111	(X)	including office space with internet and phone access for the Site Coordinator, and safe storage for program records.
8	C	4) Site Administrator will share the School Site Safety Plan with the Site Coordinator and discuss appropriate policies
1110	C.V	and procedures to ensure safety during the after school hours.
Ond	モリ	5) Site Administrator and Site Coordinator understand the program must meet CDE attendance targets in order to
XIII	63	retain grant funding. Site and program will work collaboratively to ensure strong student recruitment and retention.
44	C	6) School will share student outcome data to better refine program (Attendance data, test scores, Report Cards, IEP's,
NNC	1-1	etc). Site Coordinator will share relevant student and program data with school.
2	)	7) Site Administrator and lead agency partner have reviewed the Quality Support Coach key responsibilities, and
N X	C	understand this role is critical for strengthening staff practices and program quality. Site Administrator will identify a
0 // (		certificated, qualified individual to serve as the After School Quality Support Coach.
2	(	8) Site will invite Site Coordinator and appropriate staff to participate in faculty meetings and professional
N X	ter x	development opportunities, in order to ensure consistency in standards of teaching and learning, and positive schooi
	1.2	culture & climate.
Í	A	9) Site will invite Site Coordinator to participate on school committees (ie. SSC, COST, SST, Culture Climate team, SPSA
$\bigcirc$	C, P	planning team, etc) to ensure coordination of services.
6	Æ	10) Site Administrator is aware that CDE does not increase after school grant funding for minimum days, and that
		programs are required to operate until 6pm on minimum days. If additional minimum days are added to the school
	)	schedule next year, site will allocate resources to help offset the cost of additional hours of programming.
	;	San are
Principal	Principal Signature:	A I W MAD Agency Signature:

21st Century High School After School Programs 2017-2018

Section 15: After School Quality Support Coach

In addition to a Quality Support Coach, some schools choose to have teachers on extended contract to provide direct service to students after school, such as math or literacy intervention and ELL instruction.

Quality Support Coach is primarily responsible for providing coaching and training, and is paid at the negotiated Paid-In-Service rate of \$34.67 for extended contract who are providing direct services to students after school must be paid at the negotiated rate of \$26.61/hr (per OEA contract). Please list specific after school classes/activities that will be facilitated by teachers paid on extended contract. Important note: Teachers on their staff capacity-building services. Teachers doing direct service work after school must be paid with an extended contract. Note these pay After school grant funds can be utilized for this direct service work. The Quality Support Coach cannot provide direct service to students. The rates may change if there are district pay raises next year.

List after school classes/activities that will be facilitated by teachers on extended contract	facilitated by teachers Anticipated hours/week for teacher on extended contract
After School BOOST Tutoring	8 hours
MESA	1 hours
Tribe Called Tech /Leadership	4 hours
Youth Speaks	6 hours

and Agency Signature: Principal Signature:

Section 16: After School Safety and Emergency Planning for 2017-18
After School Safety and Emorgency Planning
A) The Comprehensive School Site Safety Plan includes the <u>After School Emergency Plan</u> . The Site Administrator and After School Program (ASP) Site Coordinator will update the After School Emergency Plan annually by discussing and aligning plans and procedures for after school and school day safety, including emergency preparedness and crisis response.
Indicate all actions that will occur to ensure after school safety and alignment with school day procedures for emergency preparedness and emergency response:
<ul> <li>X Site Administrator and ASP Site Coordinator will meet at beginning of school year to update After School Emergency Plan collaboratively.</li> <li>Site will share Comprehensive School Site Safety Plan with after school partner.</li> <li>School day and after school programs will coordinate emergency drill schedules &amp; procedures (ie. earthquake, fire, and lockdown drills).</li> <li>X After School staff will participate in site-level faculty safety trainings.</li> <li>School will provide after school staff with access to disaster supplies and other resources in case there is an emergency after school.</li> <li>X Site Administrator and ASP Site Coordinator will meet regularly to review after school incidences and update safety plans as needed.</li> </ul>
<ul> <li>Describe the training and resources the school will provide after school staff on safety procedures, including lockdown procedures and communication protocols for crisis response.</li> </ul>
ASP office and district police will provide line staff a training for an updated protocol on the correct crisis response in the beginning of the school year.
<ul> <li>C) Principal and Site Coordinator have reviewed the <u>OUSD After School Emergency/Crisis 1st Level Response Notification Protocol</u> and understand expectations regarding communication and <u>incident reporting</u> when an issue involving after school safety occurs.</li> <li>X Yes </li> </ul>
Facility Keys
It is critical that the After School Site Coordinator has access to facility keys in order to ensure safety after school should a lockdown or lockout be needed. Will the After School Program have access to facility keys for all areas where after school programming occurs? X Yes D No
If no, indicate how the school campus will be secured if crisis should occur during after school hours and if lockdown is necessary:
21st Century High School After School Programs 2017-2018

28	time (ET/OT) for an after school SSO.	Lead Agency Signature:			21st Century High School After School Programs 2017-2018
	<ul> <li>SSO Staffing: (check one)</li> <li>X Site will utilize after school and/or school day funds to pay Extra time/Over time (ET/OT) for an after school SSO.</li> <li>Site does not need an SSO</li> <li>Site does not have the resources to fund an after school SSO.</li> </ul>	Principal Signature:			

conferences (ie. anrual Bridging the Bay conference), and other relevant district trainings (ie. safety, PBIS, etc.). a) What professional development, coaching, and training supports will be provided by the lead agency partner? BACR Coordinator Summer Institute - All Site Coordinators will be provided by the lead agency partner? BACR Coordinator Summer Institute - All Site Coordinators will participate in 3 days of training that will expand their knowledge on Youth Doment, Currictum Development, Canner Compliance, Policies and Procedures, Self-Care, and Program Ouality (SA-YPQA) and coaching to success. During Summer Institute, coordinators will have the opportunity to participate in BACR led and outside trainings throughout the schedule and program plan, create their year plan, plan for parent events, and learn from a variety of experts in the after school year. These training opportunities may include CPR/First Ald trainings, Bridging the Bay, and Region IV trainings. Team Cluster Meetings- All Site Coordinators will participate in BACR led and outside trainings throughout the school year. These training opportunities may include CPR/First Ald trainings, Bridging the Bay, and Region IV trainings. Team Cluster Meetings- All Site Coordinators will participate in monthy team duster meetings led by their Program Manager. HR and guests. During these meetings, the Program Manager will communicate updates from the district, the agency, as well as provide the team with professional development surrounding leadership, program development and youth development surrounding leadership, program development and youth development and their Knowledge on youth development and other site based subjects with their supervisor. This is opportunity for 1 on 1 support. Learn with provide space for the Site Coordinators will meet at least two times a month to discuss site programs, and program duster receive leaders will envice the sead oncents and program duster receive leadence will ha	Professional Development Expectation After school staff will receive adequate professional development, including contribution of the mean of factor to grow and improve their article. Programs will with meaningful professional development is a shared opplor unity. & responsibility for both the lead agency and host school site. Additionally, the OUSD Expanded Learning Office will provide extensive professional development throughout the year including. mandatory After School August Institute (week of July 31 - Aug. 4); mandatory monthly site coordinator meetings (2 hrs/month); continuous quality improvement (CQI) trainings; monthly agency director meetings; various professional learning communities (time commitment varies); local
BACR Coordinator Summer Institute - All Site Coordinators will participate in 3 days of training that will expand their knowledge on Youth Development, Curriculum Development, Grant Compliance, Policies and Procedures, Self-Care, and Program Quality (SA-YPQA) and coaching to success. During Summer Institute. Coordinators will have the opportunity to review their program uddition to Summer Institute. coordinators will have the opportunity to review their program uddition to Summer Institute. coordinators will have the opportunity to review their program uddition to Summer Institute. coordinators will have the opportunity to participate in BACR led and outside trainings throughout the school year. These training opportunities may include CPR/First Aid trainings, Bridging the Bay, and Region IV trainings. Team Cluster Meetings. All Site Coordinators will participate in monthly team cluster meetings led by their Program Manager, HR and guests. During these meetings, the Program Manager will communicate updates from the district, the agency, as well as provide the Program Manager will provide space for the Site Coordinators to receive feedback and workshop site based concerns and program duality. Coordinators will meet at least two times a month to discuss site progras, individual coordinator quality.	conterences (i.e. anitual Bridging the Bay conference), and other relevant district trainings (ie. safety, PBIS, etc.). a) What professional development, coaching, and training supports will be provided by the lead agency partner?
Team Cluster Meetings- All Site Coordinators will participate in monthly team cluster meetings led by their Program Manager, HR and guests. During these meetings, the Program Manager will communicate updates from the district, the agency, as well as provide the team with professional development surrounding leadership, program development and youth development. Furthermore, the Program Manager will provide space for the Site Coordinators to receive feedback and workshop site based concerns and program quality. Coordinator Supervision - All site coordinators will meet at least two times a month to discuss site progress, individual coordinator goals, staff development and other site based subjects with their supervisor. This is opportunity for 1 on 1 support. Line Staff Summer Institute and Year Long PD opportunities- All Group Leaders will participate in a 3 day institute that will expand their knowledge on youth development, classroom/behavior management strategies, project based lesson plans, cooperative games, emergency procedures, mandated reporting, and policies and procedures.	BACR Coordinator Summer Institute - All Site Coordinators will participate in 3 days of training that will expand their knowledge on Youth Development, Curriculum Development, Grant Compliance, Policies and Procedures, Self-Care, and Program Quality (SA-YPQA) and coaching to success. During Summer Institute, Coordinators will have the opportunity to review their program schedule and program plan , create their year plan, plan for parent events, and learn from a variety of experts in the after school field In addition to Summer Institute, coordinators will have the opportunity to review their program school year. These training opportunities may include CPR/First Aid trainings, Bridging the Bay, and Region IV trainings.
Coordinator Supervision - All site coordinators will meet at least two times a month to discuss site progress, individual coordinator goals, staff development and other site based subjects with their supervisor. This is opportunity for 1 on 1 support. Line Staff Summer Institute and Year Long PD opportunities- All Group Leaders will participate in a 3 day institute that will expand their knowledge on youth development, classroom/behavior management strategies, project based lesson plans, cooperative games, emergency procedures, mandated reporting, and policies and procedures.	Team Cluster Meetings- All Site Coordinators will participate in monthly team cluster meetings led by their Program Manager, HR and guests. During these meetings, the Program Manager will communicate updates from the district, the agency, as well as provide the team with professional development surrounding leadership, program development and youth development. Furthermore, the Program Manager will condinators to receive feedback and workshop site based concerns and program quality.
Line Staff Summer Institute and Year Long PD opportunities- All Group Leaders will participate in a 3 day institute that will expand their knowledge on youth development, classroom/behavior management strategies, project based lesson plans, cooperative games, emergency procedures, mandated reporting, and policies and procedures.	Coordinator Supervision - All site coordinators will meet at least two times a month to discuss site progress, individual coordinator goals, staff development and other site based subjects with their supervisor. This is opportunity for 1 on 1 support.
	Line Staff Summer Institute and Year Long PD opportunities- All Group Leaders will participate in a 3 day institute that will expand their knowledge on youth development, classroom/behavior management strategies, project based lesson plans, cooperative games, emergency procedures, mandated reporting, and policies and procedures.

Site Specific Staff Meetings- All Site Coordinators will have the opportunity to plan and lead their own staff meetings with their line staff. At these meetings, Site Coordinators will provide their line staff with lesson planning time, review site safety plans, plan events for students and parents, and review important site information.
Line Staff Supervision-There will be time for line staff to concult with their coordinator, academic lisison and/or assigned grade teacher for consultation on student progress and lesson plan development. Staff will also be evaluated 3 times a year and undergo peer observation opportunities within site teams.
Program managers, coordinators and academic liaisons will conduct classroom observations for each of their group leaders to provide support and feedback on a regular basis. They will use this information to provide specific trainings and workshops.
The academic liaison will work with the coordinator to assist in the development of the academic component of the program. They will support the staff and coordinator in learning new skills around topics ranging from lesson planning, common core standards, classroom management etc. depending on the specific needs of the staff.
<ul> <li>b) What professional development opportunities will be provided by the school site?</li> <li>Mandatory school site staff meetings, COST team and meaningful student and family engagement meetings.</li> </ul>
Please review and sign off on the following:
My lead agency and school partner understand that professional development helps ensure program quality. My program is committed to providing/accessing professional development opportunities for after school staff, based on needs identified by program data. My program will adequately budget for staff time to participate in professional development over the course of the year (for key line staff, recommended at least 20 hours of PD/year). X Yes □ No
Staff Wellness Please describe ways your program will work to support staff wellness over the course of the year:
As an agency, BACR believes that the wellness of our staff is directly related to the overall health of our programs. This year, BACR has launched our wellness initiative "Find Your Balance". The goal of this program is to improve the overall wellness of BACR staff so you have a balanced life and provide outstanding services. Our HR department has rolled out a variety of programs in support of this goal in the past few months/year and will continue to implement more. At the same time, each cluster of sites/districts is embarking on their own team wellness goals. For example, some are integrating in their team meetings at least 5 minutes of a Wellness Exercise, whether it is a reflection, meditation, or other
21st Century High School After School Programs 2017-2018

mindfulness activities (i.e.Yoga, Massa <b>ges)</b> .
Saviel and Emotional Lewaling (SFL) Unveloping Stituction in structure, and who were not in the solution action symmetry for money for most. Sin lact of a money stiller self-management, self-aware nets, social availance, not tripping in the permitting detailer making. Describe how you will work intentionally to unvelop self-shills in program with so that they can model SEL skills to students:
Instructor Language Description: Instructors language refers to how the teachers talk to students. Instructors should encourage student effort and work, restating what the student did and what that student needs to do in order to improve.
<b>Example:</b> For example, Instructors language should not be simply praise (e.g., "You did a great job!") but should encourage students (e.g., "I see you worked hard on your mathematics paper. When you really think about your work, and when you explain your thinking, you get more correct answers."). In addition, teacher language should encourage students to monitor and regulate their own behavior, not just tell students how to behave (e.g., "What strategies have we learned when we come across a problem that we are not sure how <b>to</b> do?").
<u>Responsibility and Choice</u> Description: Responsibility and choice refer to the degree to which Instructors allow students to make responsible decisions about their work in the classroom.
<b>Example:</b> The Instructor creates a classroom environment where democratic norms are put into place and where students provide meaningful input into the development of the norms and procedures of the classroom as well as the academic content or how the academic content is learned. Instructors give students controlled and meaningful choices. Other ways to get students to feel responsible in the classroom are peer tutoring, cross-age tutoring, or participating in a service-learning or community service program.
Warmth & Support Description: Warmth and support refers to the academic and social support that students receive from their Instructor and peers. Instructors create classrooms where the students know that Instructor care about them. Example: Instructors demonstrate that they care about their students by asking students questions (academic and
21st Century High School After School Programs 2017-2018

C	
nonacademic), following up with students when they have a concern, providing anecdotes or stories, and acting in ways in which students know that taking risks and asking questions are safe in the classroom. In addition, Instructors need to create structures in the classroom where students feel included and appreciated by peers and teachers (e.g., morning meetings or projects in which students get a chance to share what they learn).	
<u>Cooperative Learning</u> Description: Cooperative learning is a specific instructional task in which Instructors have students work together toward a collective goal. Instructors ask students to do more than group work; students are actively working with their peers using content in a meaningful way.	
<b>Example:</b> To implement cooperative learning effectively, teachers include five basic elements: (1) positive interdependence, (2) individual accountability, (3) promoting one another's successes, (4) applying interpersonal and social skills, and (5) group processing (the group discusses progress toward achieving a goal). When implementing cooperative learning, teachers should have an element that requires collective and individual accountability to ensure that everyone participates in the learning task	
<u>Classroom Discussions</u> Description: Classroom discussions refer to conversations students and teachers have regarding content. During classroom discussions, teachers ask more open-ended questions and prompt students to elaborate on their own thinking and that of their peers.	
<b>Example:</b> When classroom discussions are done well, students and teachers constantly build on each other's thoughts, and most of the dialogue is student driven. To promote effective discussions, teachers must develop students' communication skills. More specifically, instructors ensure that students learn how to extend their own thinking and expand on the thinking of their classmates. Students need to be able to listen attentively and pick out the main ideas of what classmates are saying.	
<b>Self-Reflection &amp; Self-Assessment</b> <b>Description:</b> Self-reflection and self-assessment are instructional tasks whereby teachers ask students to think actively about their own work.	
<b>Example:</b> In order for students to self-reflect on their work, Instructors should ask students to assess their own work. Students need to learn how to assess more rigorous work against performance standards that have either been provided by the	
21st Century High School After School Programs 2017-2018	

instructors or co-created in the classroom. Using the standards, students need to learn how to monitor the progress toward meeting the standards, as well as learn when and how to ask for help to meet that standard.
<b>Description:</b> Balanced instruction refers to teachers using an appropriate balance between active instruction and direct instruction, as well as the appropriate balance between individual and collaborative learning. Through balanced instruction, teachers provide students opportunities to directly learn about the material as well as engage with the material.
Example: An example of an active form of instruction is project-based learning. In project-based learning, students are actively involved in solving a problem, which could be completed collaboratively or independently. Even during independent projects, students typically have to rely on others to find information. During the project, students should plan, monitor, and reflect on their progress toward completion.
14
Academic Press and Expectations Description: Academic press refers to a Instructor's implementation of meaningful and challenging work; academic expectations focus on the teacher's belief that all students can and will succeed. Students should sense that academics are extremely important, that the teacher wants students to succeed, and that they have to exert effort in challenging work in order to succeed.
<b>Example:</b> Teachers should ensure that students feel pressure to succeed, as well as feel responsible for accomplishing or failing to accomplish their academic work. In order to be successful with this practice, Instructors must know what their students are capable of doing academically and how students will respond emotionally to challenging work.
<b>Competence Building-Modeling. Practicing. Feedback. and Coaching</b> <b>Description:</b> Competence building occurs when teachers help develop social-emotional competencies systematically through the typical instructional cycle: goals and objectives of the lesson, introduction to new material or modeling, group and individual practice, and conclusion and reflection. Each part of the cycle helps reinforce particular social-emotional competencies when the teacher integrates them into the lesson.
<b>Example:</b> Throughout the lesson, the Instructors should model prosocial behaviors to the students, as well as provide feedback to students on how they interact with their peers and learn content. If problems arise between students in guided practice or with content, the teacher guides the students through problem-solving and conflict-resolution strategies.
21st Century High School After School Programs 2017-2018

34
Custanaces Quality insprovement (EQU) Engaging in continuous quality improvement processes in an OUSD expectation for all schools and often school programs, and is a condition for angeing after school grant funding from the CA Dept. of Education. The OUSD Expended Learning Office has school programs, and is a condition for augeing after school grant funding from the CA Dept. of Education. The OUSD Expended Learning Office has school programs, and is a condition for Augest-Plan-Improve CQI process utilizing national quality standards for youth development. All OUSD after school programs are expected to fully engage in and complete the following steps of the CQI cycle each year, and submit corresponding CQI deliverables to the school district on a timely basis:
<ul> <li>beginning of year self-assessment using YPQA/SAPQA tool</li> <li>planning with data (using self assessment and external assessment PQA data, and other program data as available)</li> <li>development of quality action plan (QAP) with SMART goals for program improvement</li> <li>year-end self-assessment and QAP progress check</li> </ul>
The CQI cycle is intended to be a collaborative process involving program staff, and can include other stakeholders (ie. youth leaders, school partners, parents, other community partners).
Our lead agency and school partner understand district expectations regarding the after school program's participation in the Continuous Quality Improvement (CQI) process summarized above. We agree to the following expectations: X Lead agency will budget adequately to ensure program staff participate collaboratively in each step of the CQI process. X Site coordinator will participate in CQI trainings to develop his/her leadership in leading continuous quality improvement processes. X Lead agency director will provide coaching support and monitoring to Site Coordinator to ensure completion of a meaningful CQI process, and thoughtfully completed CQI deliverables. X Site coordinator will share CQI data with Site Administrator and school staff. X Lead agency and school partner will work collaboratively to support the implementation of the program's Quality Action Plan, including providing staff with adequate training and resources to improve the quality of their practices.
Section 18: Addendun
21st Century Equitable Access and Supplemental Programming
21st Century High School After School Programs 2017-2018

<ul> <li>additional academic incrownings/supports (acstrugging students (w. Taglish tengues) corrects, (tudients with mental/realth support services that smable students to fully anternary in the after action program</li> <li>Translation services, has rickets, and other supports that make it possible for drudents to participate in program</li> </ul>	<ul> <li>additional academic merominers/superies actuabling students (in: Tiglish Languege Learners, Dudents with spirital hearts, etc.)</li> <li>mental pealth support suscing that enable students to fully partnerate in the after school program</li> <li>itembedies has tickets, and other supports that make it possible for dodents to participate in program</li> </ul>
How will your 21 <sup>st</sup> Century program support equitable access in you extra support through the Equitable Access supplemental grant? P <i>align with your Equitable Access budget</i> .	How will your 21 <sup>st</sup> Century program support equitable access in your program? Which population(s) of students in your program will receive extra support through the Equitable Access supplemental grant? Please describe your planned use of Equitable Access funds. <i>Your plans must align with your Equitable Access budget</i> .
N/A	
21 <sup>44</sup> Century Supplemental Programming during 2017-18 School Year	lear
Describe your planned programming on weekends, intersession breaks, and other non-supplemental program plans must match your proposed supplemental program budget.	Describe your planned programming on weekends, intersession breaks, and other non-school days during the 2017-18 school year. Your supplemental program plans must match your proposed supplemental program budget.
Number of supplemental program days you plan to offer during the	it to offer during the
2017-18 school year:	Oakland Tech has meaningful student family engagement committee. The meetings will take place one Saturday a month for school climate developmental workshops.
Dates of Service:	1/08/2018

36
4/15/2 <b>018</b> 5/13/2018
Description of Supplemental program activities: (describe geais of programming, target audience, planned activities, etc.)
The goal of the committee will be to organize various school events, Parent and Student Family Nights. The target audience will be those students at risk. The students that have a 2.0 or below and students that are at risk of Truancy. Counseli <b>ng Staff and</b> Attendance Coordinator will generate a list of students.
Principal Signature:
Section 19: Addendum for Middle School After School Programs Only Middle School Sports
School Site:
Middle School Athletics Sports are an exciting way to keep students engaged in school, and to support health & wellness and community building. OUSD encourages after school programs to participate in the OUSD middle school sports league, which consists of after school sports practices and games on the weekend. Lead agency staff, teachers on extended contract, and/or classified staff on extra time/overtime can serve as coaches for middle school athletics.
Please identify the middle school sports activities that your after Co-ed Flag Football co-ed Flag Football Co-ed Flag Football school program will be offering students this year in partnership with Girls Cross Country
the OUSD Middle School Sports League. Girls Basketball Boys Basketball Boys Basketball
21st Century High School After School Programs 2017-2018

37				ms 018
37	Girls Soccer         Boys Soccer         Girls Track and Field         Boys Track and Field         Girls Volleybell         Doys Volleyball         Doys Volleyball         Other:	<ul> <li>I understand that my middle school sports activities will be listed on my 2017-18 program schedule.</li> <li>I understand I will submit a Schedule of Field Trips and Off-Campus Activities form each semester, listing my program's after school athletic games and practices.</li> <li>I understand that all students participating in middle school sports will complete an OUSD Release of Liability and Assumption of Risk form for Middle School Sports League Activities.</li> <li>I understand that individuals providing coaching for middle school sports will need to go through the OUSD coaches hiring process.</li> </ul>	Principal Signature:	21st Century High School Programs

## Exhibit C

21 CENTURY ASS		INIFIED SCHOOL AF	-		
		SION AND STUDEN			
I give my child permission to p	articipat	e in the 2017-18_		After School	Program.
Name of School:		Parent Signatu	ire:		_ Date:
Student's Name		Grade	Date	of Birth	
Parent/Guardian Name (Please print)		Email Addre	Email Address		
Home Address		City	Zip		
Home Phone		Work Phone		Cell Phon	e
EM	ERGENC	Y CONTACT INFO	ORMATI	ON	
In case of emergency please con	tact:				
Name	Relatio	nship		Phone: work/	home/cell
Does your child have health cove	rage?	Yes		No	
Name of Medical Insurance	Policy/	Insurance #	Prima	ry Insured's N	ame
Name of Child's Doctor		Telephone		-	
I authorize After School Program may be necessary for my child du	n Staff t Iring the	o furnish and/or ob After School Progr	otain em ram.	ergency medic	al treatment which
Parent/Guardian Name		Signature			Date

## RELEASE OF LIABILITY

I understand the nature of the after school program and that participation is voluntary. I understand that the Oakland Unified School District is not responsible for loss, damage, illness, or injury to person or property as a result of participation in the after school program. I hereby release and discharge the Oakland Unified School District and its officers, employees, agents, and volunteers from any and all claims for injury, illness, death, loss or damage as a result of after school program activities.

V Parent/Guardian Signature: \_\_\_\_\_ Date \_\_\_\_\_ Date \_\_\_\_\_

## STUDENT RELEASE

As parent/guardian, I understand that the After School Program will begin immediately after school is out and will end by <u>6:00 p.m</u>.

I give the After School Program staff permission to release my child from the after school program without supervision. I understand that my high school-age child will sign himself/herself out of program, and will be released on his/her own.

I understand that my high school-age child may sign himself/herself out from the After School program and be released prior to 6:00 pm.

As parent/guardian, I hereby release and discharge the Oakland Unified School District and its officers, employees, agents and volunteers from all claims for injury, illness, death, loss or damage arising from my child's release from the After School Program without supervision.

Parent/Guardian/Caretaker Signature

Date

## PERMISSION TO EVALUATE PROGRAMS AND TRACK STUDENT PROGRESS

I give permission for the After School Program Staff and any designated evaluation consultant to review my child's school data (including but not limited to test scores, report cards, attendance, other performance indices, and demographic data), and input my child's data into the after school database for the purpose of providing targeted support and academic instruction and assessing the academic effectiveness of the After School Program. I also give permission for After School Program staff and any designated evaluation consultant to monitor my student's progress and to require my child to complete evaluation surveys for the purpose of determining program effectiveness.

\_\_Parent/Guardian Signature



## PHOTO/VIDEO RELEASE

During your child's attendance in the After School Program, s/he may participate in an activity that is being photographed or videotaped; these photographs/video recordings may be used for promotional purposes.

My child \_\_\_\_may \_\_\_\_may not be photographed/videotaped by the After School program for promotional purposes.

I authorize the OUSD or any third party it has approved to photograph or videotape my child during After School program activities and to edit or use any photographs or recordings at the sole discretion of OUSD. I understand that I and my child shall have no legal right or interest arising from the recording, including economic interest. I also agree to release and hold harmless the OUSD and any third party it has approved from and against all claims, demands, damages, and liabilities arising out of or use of the recording.

V

\_Parent/Guardian Signature

	Student Health Form
Student's Name	Date of Birth
Grade in 2017-18	Language spoken in the home
PARENT/GUARDIAN INFORMATION	<u>1</u>
Parent/Guardian Name (First, Last)_	
Student's Home Address	
Phone (home)	
Parent/Guardian Cell #	Parent/Guardian Work #
<u>EMERGENCY</u> In case of emergency, please contact	•:
Name:	Relationship to student:
Phone Number:	
Phone Number:	these Health Conditions and requires management a
Phone Number: <u>HEALTH</u> Please check if your child has any of school: Severe Allergy to:	these Health Conditions and requires management a
Phone Number: <u>HEALTH</u> Please check if your child has any of school: Severe Allergy to: Asthma	these Health Conditions and requires management a D Student has Epi-pen at school D Student has inhaler at school
Phone Number: <u>HEALTH</u> Please check if your child has any of school: Severe Allergy to: Asthma Diabetes	these Health Conditions and requires management a Student has Epi-pen at school Student has inhaler at school Student has medication at school
Phone Number: <u>HEALTH</u> Please check if your child has any of school: Severe Allergy to: Asthma Diabetes Seizures	these Health Conditions and requires management at Student has Epi-pen at school Student has inhaler at school Student has medication at school Student has medication at school
Phone Number: HEALTH Please check if your child has any of school: Severe Allergy to: Asthma Diabetes Seizures Sickle Cell Anemia	these Health Conditions and requires management at Student has Epi-pen at school Student has inhaler at school Student has medication at school Student has medication at school Student has medication at school
Phone Number: <u>HEALTH</u> Please check if your child has any of school: Severe Allergy to: Asthma Diabetes Seizures	these Health Conditions and requires management at Student has Epi-pen at school Student has inhaler at school Student has medication at school Student has medication at school Student has medication at school Student has medication at school

- contractorization of the table

Medical Management Plan and Separate Emergency Medication during After School Program: All students with asthma, diabetes, and severe allergies should have emergency medication available to after school program staff in the event of an asthma attack, low blood sugar, or allergic reaction along with a medical management plan (Diabetes, Severe Allergy, or Asthma Action Plan) signed by you and your doctor. The after school program will need to have medication for your child that is separate from the medication you provide the regular school day program.

See your School Nurse/Health Services for more information.

## Authorization to treat minor:

I give permission for the after school staff to administer medication that my child may require during the after school program.

In the event that I, or other parent/guardian, cannot be contacted, I hereby give permission to the after school program staff to secure proper treatment for my daughter/son/ward.

Date: Parent or Guardian Signature:
-------------------------------------

Print Name: \_\_\_\_\_

Does your child have vision problems? \_\_\_\_\_

Have you ever been notified that your child has difficulty seeing? \_\_\_\_\_

Is your child supposed to wear glasses? \_\_\_\_\_

Please return this form immediately to the after school program.

Thank you!

## Exhibit D

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## SCHEDULE OF FIELD TRIPS, OFF SITE EVENTS AND OFF SITE ACTIVITIES FOR AFTER SCHOOL PROGRAM

This form should be completed by the	<sup>st</sup> day of each semester, and by the 1 <sup>st</sup> day of the summer program (if applic	able).
Contact Information:		
Site Name	Lead Agency Name	
Name of Contact Person	Email	
Telephone	Fax	2

## The following Field Trips, Off Site Events and Off Site Activities for the After School Program will occur during:

□ Fall Semester – August 21, 2017 – January 19, 2018

- Spring Semester January 22, 2018 to June 7, 2018

Name of Field Trip, Off Site Event, and/or Off Site Activities	Date(s)	Time(s)
	· · · · · · · · · · · · · · · · · · ·	
Site Coordinator Signature	Date	
Lead Agency Director Signature	Date	
Site Administrator Signature	Date	

#### EAST BAY REGIONAL PARK DISTRICT

#### WAIVER AND RELEASE OF LIABILITY AND INDEMNITY AGREEMENT

Waiver and Release of Liability. In consideration of being allowed to use and participate in activities at East Bay Regional Park District's facilities, including but not limited to its pools, lakes, shorelines and swimming lagoons ("Recreational Activity"), I, for myself and my spouse, my child, heirs, personal representatives, next of kin, and assigns, voluntarily agree to release, waive, discharge, and promise not to sue the East Bay Regional Park District, its officers, directors, agents, volunteers, and employees (collectively the "District") from any and all liability for any accident, illness, injury, death, wrongful death, or property damage/loss arising out of my participation in the Recreational Activity and/or use of District facilities and equipment (along with the use of transportation provided, arranged, or paid for by the District, including such transportation for medical treatment), whether occurring on or off District property, and whether caused by any negligence of the District or otherwise, excepting only to the extent caused by District's gross negligence.

Assumption of Risk. I understand that participation in the Recreational Activity and the use of District facilities, equipment, and transportation carry inherent risks that cannot be eliminated regardless of the care taken to avoid injury. These risks may result in injuries that include, but are not limited to, disease, cuts, eye injuries, blindness, broken bones, concussions, heart attacks, heat stroke, dehydration, joint or back injuries, slipping on uneven surfaces, brain injuries, drowning, paralysis, and death, as well as damage/loss of personal property. I also understand that these risks might arise for a variety of reasons, including but not limited to, actions, inaction or negligence of other parties, participants, or the District. I further understand that there may be other risks that are not known to me or reasonably foreseeable at this time. By signing below, I acknowledge that participation in the Recreational Activity and the use of District facilities, equipment, and transportation is voluntary and that I knowingly essume any and all risks, known and unknown.

Indemnity Agreement. In consideration for the District's permission to participate in the Recreational Activity, I voluntarily agree to indemnify and hold harmless the District from all claims, demands, and causes of action brought by me or anyone else as a result of my participation in the Recreational Activity and/or use of District facilities and equipment (along with the use of transportation provided, arranged, or paid for by the District, including such transportation for medical treatment), whether caused by any negligence of the District or otherwise, and agree to reimburse the District for any resulting costs, expenses, and attorneys' fees

Severability. I understand and acknowledge that this Agreement is intended to be as broad and inclusive as permitted by law. If any portion of this Agreement is deemed invalid, it is agreed that the remaining portion of the Agreement shall continue in full legal force and effect.

Minor Participants. If Participant is under 18, Participant's custodial parent or legal guardian must sign below, warranting that he or she is the Participant's custodial parent or legal guardian, and is agreeing to the terms and conditions of this Agreement, on both his or her and the Participant's behalf. Parent or legal guardian acknowledges by their signature that they are giving up the same rights for the minor as they would be giving up if they signed this Agreement on their own behalf.

I have read this Agreement and understand that I am giving up substantial rights by signing it, but do so voluntarily and intend to completely release the District from the liability described above to the greatest extent allowed by law. I also understand that this Agreement is legally binding on me and my child (if applicable), spouse, heirs, personal representatives, assigns, and next of kin.

Participant's Name (Print)

Name of Custodial Parent or Guardian (if Participant is under 18):\_\_\_\_\_(Print)

Signature:

Participent Signature (if over 18) or Custodial Parent or Guardian Signature

EBRPD Waiver - Swim Use Rev. 3/09



### INVOICING AND STAFF QUALIFICATIONS FORM

### 2017-18

#### **Basic Directions**

Complete the chart below for each subcontractor and attach with Lead Agency monthly invoices.

1. Employee, agent or subcontractor name.

2. ATI #. This is the fingerprint clearance number assigned by the Department of Justice.

- 3. Current TB Clearance. Current means within the last 4 years. This documentation should be maintained in Lead Agency files.
- 4. IA Requirement. No Child Left Behind Law requires that any staff who directly supervise students and are included in the 20:1 student-to-adult ratio meet the IA requirement. This documentation should be maintained in Lead Agency files.

Agency Information					
Agency Name	Agency's Contact Person				
Billing Period	Contact Phone #				

Employee, Agent, or Subcontractor Name	ATI #	Current TB Clearance Documentation on File	IA Requirement Documentation on File
		🗌 Yes 🗌 No	□Yes □No
		🗌 Yes 📋 No	□Yes □No
		Yes No	∐Yes ∐No
		Yes No	□Yes □No
		Yes No	Yes No
		Yes No	□Yes □No
		Yes 🗋 No	Yes No
		Yes No	□Yes □No



**PROCEDURE FOR INVOICING** 

### Oakland Unified School District Comprehensive After School Programs 2017-2018

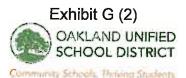
The following procedures are required in submitting invoices that utilize 21st Century and/or ASES funding:

- All 21<sup>st</sup> Century and/or ASES invoices <u>must be submitted to the OUSD After School Programs Office</u> in order to be processed and paid. We are located at 1000 Broadway, Suite 150.
- All invoices must be generated <u>on your organization's letterhead</u>. This applies to both agency and individual contractors.
- To maintain invoicing consistency so that all necessary information is included, please <u>use the attached invoicing format</u>. Simply cut and paste the format onto your organization's letterhead. Please utilize the sample invoice as a guide. All of the information in the top section of the invoice template MUST be completed in order to process for payment. Also, in the body of the template, a detailed breakdown of charges must be provided, including number of hours worked and hourly rate. Failure to fully complete an invoice according to these specifications may result in a delay of payment.
- All invoices should cover only one calendar month, i.e. the 1<sup>st</sup> through the 30<sup>th</sup> or 31<sup>st</sup>.
- <u>Contractor</u>, <u>Agency</u>, <u>Site Coordinator</u>, <u>and Principal signatures</u> must be secured prior to submission of invoices to the After School Programs Office. All of these signatures must be originals.
- Invoices for the month are generally <u>due in the After School Programs Office by 5:00 p.m. on the 10<sup>th</sup> of the following month.</u> This is not a steadfast rule; for example, the invoice for November 1-30<sup>th</sup> is due in our office on the 9<sup>th</sup> of December (the 10<sup>th</sup> is a Saturday). Invoices that are submitted after the due dates listed below will be processed the following monthly invoicing period.

The tentative schedule for OUSD payments is anticipated as follows:

Invoices due to our office by 5:00 pm on:	Accounts Payable checks to be mailed on:				
August 10, 2017	August 25, 2017				
September 8, 2017	September 22, 2017				
October 10, 2017	October 24, 2017				
November 9, 2017	November 21, 2017				
December 8, 2017	December 21, 2017				
January 10, 2018	January 25, 2018				
February 9, 2018	February 27, 2018				
March 9, 2018	March 23, 2018				
April 10, 2018	April 25, 2018				
May 10, 2018	May 23, 2018				
June 7, 2018 for May invoices	June 22, 2018				
June 15, 2018 for Final Billing	TBD				

If there are any questions regarding the invoicing process, please contact our office at (510) 879-2888.



## PROCEDURES FOR PAID INSERVICE/EXTENDED CONTRACTS AND TIME SHEETS OUSD CERTIFICATED TEACHERS 2017-2018

## The following procedures are required in submitting fiscal forms for Paid Inservice/Extended Time for OUSD employees utilizing 21<sup>st</sup> Century and/or ASES funding:

Paying OUSD Certificated Employees (Teachers)

- Academic Liaisons should submit a Paid Inservice form and Extended Contract teachers should submit a "Request for Extended Contract" IN ADVANCE to approve all projected work to be completed, using appropriate Budget Org Key (Object Code usually -1120 or -1122)
- The FIRST submission of the Paid Inservice/Extended Contract paperwork must be accompanied by a timesheet in order to be processed by OUSD Payroll. No payment will be rendered until timesheets are submitted to our office.
- Have Employee sign Extended Contract & ALL Time Sheets
- Have Principal approve and sign Paid Inservice/Extended Contract & ALL Time Sheets
- Please be sure to submit ORIGINALS of all documents
- Please use only ONE SIDED Time Sheets
- Deliver to OUSD After School Programs Office All 21<sup>st</sup> Century and/or ASES Paid Inservice/Extended Contracts and Time Sheets <u>must be submitted to the OUSD After School Programs</u> <u>Office</u> in order to be processed and paid. We are located at 1000 Broadway, Suite 150.
- <u>Union Contract rate for teachers is \$26.61/hr.</u>
- Union Contract rate for Academic Liaisons is \$34.67/hr.
- Once the Paid In-service form or Request for Extended Contract has been submitted and approved, only timesheets are required to be submitted for subsequent payments.

Paid Inservice/Extended Contract Timesheets Due to After School Programs Office on the following anticipated dates:	OUSD Anticipated Payroll Issue Dates ***Please note: Allow 45 days processing time for the first submission. Future submissions take approximately 5 weeks .***				
September 15, 2017	October 20, 2017				
October 16, 2017	November 22, 2017				
November 15, 2017	December 22, 2017				
December 15, 2017	January 22, 2018				
January 12, 2018	February 22,2018				
February 15, 2018	March 22, 2018				
March 15, 2018	April 20, 2018				
April 16, 2018	May 22, 2018				
May 15, 2018	June 22, 2018				
June 7, 2018	June 29, 2018				

If there are any questions regarding these documents or procedures, please contact our office at (510) 879-2888.



## PROCEDURES FOR EXTENDED TIME AND/OR OVERTIME FORMS (ET/OT) FOR OUSD CLASSIFIED EMPLOYEES 2017-2018

## The following procedures are required in submitting fiscal forms for Extended Time and/or Overtime (ET/OT) for OUSD classified employees utilizing 21<sup>st</sup> Century and/or ASES funding:

Paying OUSD Classified Employees (SSOs, Custodians, Instructional Aides, etc.)

- ♦ Complete "Combined ET/OT/CT and Move-Up/Acting Time Report", using appropriate Budget Org Key
- Have Employee Sign Form
- Have Site Coordinator Sign Form
- Have Principal Approve and Sign Form
- All Custodial ET/OT forms must be submitted to Custodial Services at 900 High Street.
- All SSO ET/OT forms must be submitted to the SSO Office at <u>1011 Union St</u>.
- Any other ET/OT forms for 21<sup>st</sup> Century and ASES classified staff must be delivered to OUSD After School Programs Office in order to be processed and paid. Please see payment schedule in chart below. Forms that are submitted after the due dates listed below will be paid on the following Payroll Issue Date. We are located at 1000 Broadway, Suite 150.
- <u>Rate varies depending on employee's hourly rate</u>

ET/OT Forms Due to After School Programs Office on the following anticipated dates:	OUSD Anticipated Payroll Issue Dates
September 15, 2017	September 29, 2017
September 29, 2017	October 12, 2017
October 12, 2017	October 31, 2017
October 31, 2017	November 15, 2017
November 15, 2017	November 30, 2017
November 30, 2017	December 15, 2017
December 15, 2017	December 29, 2017
December 22, 2017	January 12, 2018
January 12, 2018	January 31, 2018
January 31, 2018	February 15, 2018
February 15, 2018	February 28, 2018
February 28, 2018	March 15, 2018
March 15, 2018	March 29, 2018
March 29, 2018	April 14, 2018
April 13, 2018	April 30, 2018
April 30, 2018	May 15, 2018
May 15, 2018	May 31, 2018
May 31, 2018	June 15, 2018
June 7, 2018	June 29, 2018

If there are any questions regarding these documents and procedures, please contact our office at (510) 879-2888.

Exhibit H

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CERTIFICATES OF INSURANCE AND ADDITIONAL INSURED ENDORSEMENT

# **INSERT HERE**

After School MOU for High Schools 2017-2018, page 30 of 33



KHARENCAME

## CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

							07	//18/2017
THIS CERTIFICATE IS ISSUED AS CERTIFICATE DOES NOT AFFIRMA BELOW. THIS CERTIFICATE OF IN REPRESENTATIVE OR PRODUCER, A	SUR4	NCE DOES NOT	Y AMEND, EXT					
IMPORTANT: If the certificate hold If SUBROGATION IS WAIVED, subju- this certificate does not confer rights						NAL INSURED provision y require an endorsement	nsorb nt.As	e endorsed. tatement on
PRCDUCER				ACT Rebecca			-	
Vantreo Insurance Brokerage 100 Stony Point Rd, Suite 160				E lo, Ext): (707)				
Santa Rosa, CA 95401			E-MAI	ess: rrountre	e@vantreo	<u></u>		
	NSURER(S) AFFORDING COVERAGE							
			INSUR			mnity ins Co		NAIC #
INSURED								38865
Bay Area Community Reso	urces	, inc.		INSURER B : California Insurance Company				00000
171 Carlos Drive San Rafael, CA 94903-2005			INSUR	INSURER D :				
San Kalael, CA 54503-2003			INSUR	ER E :				
<u> </u>			INSUR	ERF:				
		ATE NUMBER:				<b>REVISION NUMBER:</b>		
THIS IS TO CERTIFY THAT THE POLICI INDICATED. NOTWITHSTANDING ANY I CERTIFICATE MAY BE ISSUED OF MAN								
CERTIFICATE MAY BE ISSUED OR MAY EXCLUSIONS AND CONDITIONS OF SUCH							O ALL	THE TERMS,
INSR TYPE OF INSURANCE	ADDL	SUBR	YNUMBER	POLICY EFF	POLICY EXP			
A X COMMERCIAL GENERAL LIABILITY					(MIM/DD/YYYY)		5	1,000,000
	x	PHPK1684210	)	07/20/2017	07/01/2018	EACH OCCURRENCE DAMAGE TO RENTED PREMISES (Ea occurrence)	5	100,000
							\$\$	5,000
						MED EXP (Any one person) PERSONAL & ADV (NJURY	\$	1,000,000
GEN'L AGGREGATE LIMIT APPLIES PER:						GENERAL AGGREGATE	ş S	2,000,000
						PRODUCTS - COMP/OP AGG	\$	2,000,000
	-						\$	
				07/20/2017	07/01/2018	COMBINED SINGLE LIMIT	\$	1,000,000
X ANY AUTO OWNED AUTOS ONLY AUTOS	{	PHPK1684210	}			BODILY INJURY (Per person)	\$	
AUTOS ONLY AUTOS HIRED AUTOS ONLY AUTOS ONLY						BODILY NJURY (Per accident)	\$	
						PROPERTY DAMAGE (Per accident)	\$	
A UMBRELLA LIAB OCCUR						<u> </u>	\$	40.000.000
X EXCESS LIAB CLAIMS-MADE		PHUB593225		07/20/2017	07/01/2018	EACH OCCURRENCE	\$	10,000,000
DED X RETENTION \$ 10,000	1					AGGREGATE	\$	10,000,000
B WORKERS COMPENSATION AND EMPLOYERS' LIABILITY					<u> </u>	X PER OTH-	\$	———
	N/A	732183680103	ł	07/01/2017	07/01/2018	E.L. EACH ACCIDENT	5	1,000,000
OFFICER/MEMBER EXCLUDED?						E.L. DISEASE - EA EMPLOYEE		1,000,000
If yes, describe under DESCRIPTION OF OPERATIONS below						E.L. DISEASE - POLICY LIMIT	e	1,000,000
A Professional Liab		PHPK1684210		07/20/2017	07/01/2018	Each Incident	<u> </u>	1,000,000
A Abuse & Molestation		PHPK1684210	1	07/20/2017	07/01/2018	Sublimit		1,000,000
DESCRIPTION OF OPERATIONS / LOCATIONS / MELLIC								
DESCRIPTION OF OPERATIONS / LOCATIONS / VEHIC Oakland Unified School District is named a	s an A	dditional insured, p	marks Schedule, may l er form PI-GLD-H	e attached if mor S 10/11	re space is requi	red)		
		_						
CERTIFICATE HOLDER			CAN	CELLATION				
			SHC	ULD ANY OF	THE ABOVE D	ESCRIBED POLICIES BE C	ANCELL	ED BEFORE
Oakland Unified School Dist Attn: Risk Management	rict		I THE	EXPIRATIO	N DATE TH	EREOF, NOTICE WILL I	BE DEI	LIVERED IN
1000 Broadway, Ste. 440								
Oakland, CA 94607			AUTHO	RIZED REPRESE	NTATIVE			
			2	Rebecca				
ACORD 25 (2016/03)			Ne	where	<u> </u>			

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Exhibit I

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STATEMENT OF QUALIFICATIONS

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#### Bay Area Community Resources After School Programs

Bay Area Community Resources (BACR) is a regional nonprofit agency founded in 1976 whose mission is to promote healthy development among youth and families, encourage service and volunteerism, and build communities. BACR has provided after-school academic support, enrichment, and physical activity programming in Bay Area communities for more than 30 years; this includes partnerships with 27 schools in the Oakland Unified School District (OUSD) after school programs since 2004. Our after school programs are designed and staffed to be safe, accessible, and effective for students (and families) who are struggling due to poverty, academic and social-emotional challenges, and other life circumstances helping them overcome obstacles and become high achieving and joyful learners and by doing so, helping to reduce the achievement gap.

BACR is the lead community agency— managing the entire program, providing staff, and delivering services—27 schools in Oakland, 13 in San Francisco, 5 in Alameda, 5 in San Rafael, 8 in Antioch, 15 in West Contra Costa County, and 12 in Mt. Diablo Unified in Contra Costa County..

#### **OUR VALUES**

- Provide children with a safe, nurturing and enjoyable environment after school.
- Integrate youth development practices into everything we do.
- Meet the needs of the schools, students, parents, and partner non-profits we serve.
- Empower youth by building confidence in their academic and social abilities
- Respect and embrace the sociocultural norms and history of the communities we serve in order improve the present, and sustain future generations.
- Give youth just, equal, and meaningful opportunities to learn, grow, and succeed.
- We like to have FUN! Take every opportunity to enjoy and celebrate our work.

### PROGRAM MODEL

#### **Academic Assistance**

- Homework support: Students work in small groups with trained staff.
- Academic enrichment: Students get hands-on opportunities to master academic content, through robotics, chemistry lab, poetry slams, and creative writing workshops.
- Academic interventions: Students who need it get one-on-one review sessions with teachers or tutors and Supplemental Educational Services tutoring.
- \* Test preparation and credit recovery: High school students get help to graduate.

#### Enrichment

- Students explore their interests and build new skills. Visual and performing arts, community service, and student-led projects that promote pride, embody culturally-responsive activities, and integrate learning objectives in California Content Standards.
- Enrichment activities are tailored to each school site.

#### Recreation

Students can exercise, relax, and build social skills through organized sports, cooperative games, and free time.

#### Showcases

Young people get opportunities to showcase their work and share their achievements with peers and family.

#### **EVIDENCE OF OUTCOMES**

Recent Oakland elementary school surveys of youth showed positive outcomes: Students	
I feel safe in this program.	89%
There is an adult at this program who cares about me.	91%
*When I'm in this program, I feel good about myself.	87%
In this program, I learn how to use my time to finish	
all my school work.	91%
Recent Oakland middle school surveys of youth showed positive outcomes: Students	
<ul> <li>In this program, there is an adult who wants me to do my best.</li> </ul>	87%
This program helps me to feel like a part of my school.	72%
Recent Oakland high school surveys of youth showed positive outcomes: Students	
The adults in this program listen to what I have to say.	95%
This program helps me learn ways to study (like reading directions).	90%
<ul> <li>Since coming to this program, I am better at setting goals for myself.</li> </ul>	90%

#### **ADVANTAGES FOR PARTNER SCHOOLS**

- Experience and Commitment. Over 3 decades of leading after school programs.
- Infrastructure. A strong, well-funded organization and administrative structure.
- Flexibility and Adaptability. A program tailored to each school's after school goals.
- High Quality Staff. We select and support highly committed and professional staff.
- Leveraged Resources. We have the capacity to bring AmeriCorps Members into the program. BACR continuously seeks new funding and new opportunities to add value.

#### **CONTACT US**

Any location: Marty Weinstein, Executive Director, (415) 755-2321; <u>mweinstein@bacr.org</u> East Bay: Marisa Ramirez, (510) 559-3025; <u>mramirez@bacr.org</u> San Francisco and Marin County: Don Blasky (415) 755-2311; <u>dblasky@bacr.org</u> Visit our website: <u>www.bacr.org</u>

### EXHIBIT J

## Agreement to Allow Distinct & Separate Employment by OUSD and AGENCY

As set forth in Paragraph 11.4 of the Memorandum of Understanding between AGENCY and Oakland Unified School District ("OUSD"), this Agreement ("Agreement") allows for the employment of the EMPLOYEE, \_\_\_\_\_\_\_, for distinct and separate employment roles with OUSD and with AGENCY. These two employment positions do not overlap in duties, hours, or control by the respective employers, OUSD or AGENCY. As used in this Agreement, "Parties" means Employee, OUSD, and AGENCY.

- 1. <u>Employment Position</u>. OUSD shall provide Employee with a written document describing the position that Employee shall perform for OUSD. AGENCY shall provide Employee with a written document describing the position that Employee shall perform for AGENCY. None of the duties performed for either employer shall interfere or conflict with their responsibilities for the other employer.
- Hours of Work. OUSD shall inform Employee of the hours of work for the OUSD employment position. AGENCY shall inform Employee of the hours of work for the AGENCY position. None of the work hours shall be overlapping. Employee shall not work any hours beyond the regular working hours for either OUSD or AGENCY unless express written approval is given by the Employer for whom the extra hours are being worked.
- 3. <u>Control & Supervision OUSD Employment.</u> During the employment position and working hours performed for OUSD, EMPLOYEE will devote their full services to OUSD and shall not engage in any work that conflicts with or compromises EMPLOYEE's best efforts to OUSD. EMPLOYEE shall be supervised by designated OUSD personnel and OUSD will provide the information, tools, and equipment necessary for such employment. OUSD shall control all aspects of the employment relationship for the work performed for OUSD. EMPLOYEE shall not use the information, tools, or equipment of OUSD in performing the work for AGENCY, without OUSD's express permission. All work product of the EMPLOYEE shall belong to the employer for whom the services were being provided at the time the work was created. AGENCY shall not have any control or supervision over EMPLOYEE during the EMPLOYEE's OUSD work hours.
- 4. <u>Control & Supervision AGENCY Employment.</u> During the employment position and working hours performed for AGENCY, EMPLOYEE will devote their full services to AGENCY and shall not engage in any work that conflicts with or compromises EMPLOYEE's best efforts to AGENCY. EMPLOYEE shall be supervised by designated AGENCY personnel and AGENCY will provide the information, tools, and equipment necessary for such employment. AGENCY shall control all aspects of the employment relationship for the work performed for AGENCY. EMPLOYEE shall not use the information, tools, or equipment of AGENCY in performing the work for OUSD, without AGENCY's express permission. All work product of the EMPLOYEE shall belong to the employer for whom the services were being provided at the time the work was created. OUSD shall not have any control or supervision over EMPLOYEE during the EMPLOYEE's AGENCY work hours.
- 5. <u>Workers Compensation Liability Insurance.</u> As required by California and federal law, each employer shall maintain workers compensation liability insurance for Employee's behalf for the employment position for which EMPLOYEE is employed by each of them.
- 6. <u>Wages.</u> OUSD is separately and independently liable for all wages and benefits earned by EMPLOYEE for performance of the OUSD employment position. OUSD shall have no liability for any portion of wages and benefits earned by EMPLOYEE for performance of the AGENCY employment position, and AGENCY agrees to indemnify, defend, and hold harmless OUSD from any such claim. Similarly, AGENCY is separately and independently liable for all wages and benefits earned by EMPLOYEE for performance of the AGENCY employment position. AGENCY shall have no liability for any portion of wages and benefits earned by EMPLOYEE for performance of the AGENCY employment position. AGENCY shall have no liability for any portion of wages and benefits earned by EMPLOYEE for performance of the OUSD employment position, and OUSD agrees to indemnify, defend, and hold harmless OUSD from any such claim.
- 7. <u>No Joint Employer Relationship.</u> The Parties acknowledge and agree that it is not their intent to create any joint employer relationship and, instead, each employment relationship is separate and distinct as set forth in this Agreement. Notwithstanding, EMPLOYEE understands and agrees personnel information may be exchanged between OUSD and AGENCY.

- 8. <u>Termination</u>. Subject to any applicable employment laws, any Party may terminate this Agreement or any employment relationship created under this Agreement with two weeks written notice to the other Parties.
- 9. <u>Litigation</u>. This Agreement shall be performed in Oakland, California and is governed by the Laws of the State of California. The Alameda County Superior Court shall have jurisdiction over any state court litigation initiated to enforce or interpret this Agreement.
- 10. <u>Integration/Entire Agreement of Parties</u>: This Agreement and the Memorandum of Understanding between AGENCY and OUSD from which this Agreement stems, constitute the entire agreement between the Parties and supersedes all prior discussions, negotiations, and agreements, whether oral or written. This Agreement may be amended or modified only by a written instrument executed by all Parties.
- 11. <u>Counterparts.</u> This Agreement and all amendments and supplements to it may be executed in counterparts, and all counterparts together shall be construed as one document.
- 12. <u>Signature Authority.</u> Each party has the full power and authority to enter into and perform this Agreement, and the person signing this Agreement on behalf of each Party has been given the proper authority and empowered to enter into this Agreement.
- 13. <u>Employment Contingent on Governing Board Approval</u>: OUSD shall not be bound by the terms of this Agreement or employment of EMPLOYEE until it has been formally approved by OUSD's Governing Board, and no payment shall be owed or made to EMPLOYEE absent formal approval. This Agreement shall be deemed to be approved when it has been signed all Parties and employment of EMPLOYEE has been approved by the Governing Board.

OAKLAND UNIFIED SCHOOL DISTRICT

□!!President, Board of Education □!!Superintendent or Designee

Secretary, Board of Education

AGENCY

EMPLOYEE



Bay Area Community Resources

#### **Administrative** Office

171 Carlos Drive San Rafael California 94903-2005

Phone 415.444.5580 Fax 415.444.5598 Website www.bacr.org

Martin Weinstein CEO

Mary Jo Williams COO

#### **Board** of Directors

Lissa Franklin President

Nancy McEvers Anderson Bryan Breckenridge Robert Davisson Benedict Hur David Lilienstein Christina Lee Rob Ness Bud Travers Monica Vaughan Shannon Vincent April 1, 2017

To Whom It May Concern:

It is the Bay Area Community Resources policy to ensure to the best of our abilities that everyone we bring into our BACR programs to work with our clients are properly screened so as to minimize any risk, either physical or emotional, to the children and other clients we serve. We achieve this through FBI and DOJ fingerprint background checks on all our employees, independent contractors, subcontractors and volunteers working in our OUSD school programs. We are set up to receive subsequent arrest records. In addition, all staff must turn in a negative TB clearance before they begin working with our students in OUSD.

We certify that all staff meet our staff qualifications including TB clearance, and FBI/DOJ clearance before they begin working with the students. We can provide verification upon demand from OUSD. On a monthly basis this information is submitted to our district after school programs office with our invoices, indicating ATI numbers.

Sincerely,

Mousa

Marisa Ramirez Program Director mramirez@bacr.org



## MEMORANDUM OF UNDERSTANDING ROUTING FORM 2017-2018

#### Basic Directions

Services cannot be provided until the MOU is fully approved and a Purchase Order has been issued.

- 1. Contractor and OUSD Administrator reach agreement about scope of work and compensation.
- 2. Contractor and OUSD Administrator agreed upon terms are reflected in the Memorandum of Understanding.
- 3. OUSD Administrator verifies contractor does not appear on the Excluded Parties List.
- 4. OUSD contract originator creates the requisition on IFAS.
- 5. Within 2 weeks of creating the requisition, the OUSD Administrator submits completed MOU packet to Legal for approval.

			Agen	cy Information	A CONTRACT OF A		
Agency Name	Bay Area Community Resources			Agency's Contact Person	Martin Weinstein		
Street Address	171 Carlos Drive			Title	Chief Executive Officer		
City	San Rafael			Telephone	415-755-2321		
State	CA	Zip Code	94903	Email	mweinstein@bacr.org		
OUSD Vendor Number		1001628					
Attachments	State	ment of qualificat	ions	compensation insurance appear on the Excluded F	Parties List. (www.sam.gov/portal/public/Sam/)		

	Co	mpensation an	d Terms – Mu	st be within OUS	D Billing Gu	iidelines		
Anticipated Start Date	July 1, 2017 Date v		ork will end	August 17, 2018 Total Con		act Amount	\$ 178,913.00	
			Budget I	nformation				
Resource #	Resource Name		Org Key #		Object Code	Amount		Req. #
4124	21st CCLC - Core		3051879401		5825	\$ 178,913.00		
			_		5825	\$		
					5825	\$		
					5825	\$	10	
OUSD Contract Originator Information								
Name of OUSD Contact		Staci Morrison		Email	5	Staci.Ross-Morrison		@ousd.org
Telephone		510-879-3050		Fax	510-450-542	8		
Site/Dept. Name		305/Oakland Technical High School		Enrollment Grades		9th	through	12th
Approval and Routing (in order of approval steps)								
Services cannot be provided before the MOU is fully approved and a Purchase Order is issued. Signing this document affirms that to your knowledge services were not provided before a PO was issued.  OUSD Administrator verifies that this vendor does not appear on the Excluded Parties List (https://www.sam.gov)								
Please sign under the appropriate column.			Approved		Denied – Reaso			Date
1. Site Administrator			Sona	mon	$\overline{\nabla}$			6/21/17
2. Resource Manag	jer	Settick	1/1 /				62117	
3. Network Superintendent / Executive Director				A				6/27/17
4. Cabinet (SBO, CFO, CSO, Deputy Chief)			1 Sel	01				
5. Board of Education or Superintendent								<u> </u>
Procurement	ocurement Date Received							<u> </u>

SAM Search Results List of records matching your search for :							
Search Term : bay* area* community* resources* Record Status: Active							
ENTITY BAY AREA COMMUNITY RESOURCES, INC. Status:Active							
DUNS: 102947132 +4:	GW8 DoDAAC:						
Expiration Date: Jun 15, 2018	Has Active Exclusion?: No	Debt Subject to Offset?: No					
Address: 171 CARLOS DR City: SAN RAFAEL ZIP Code: 94903-2005	State/Province: ( Country: UNITE						