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Memo

To

Board of Education

From

Antwan Wilson, Superintendent

By: Maria Santos, Deputy Superintendent, Instruction, Leadership &

Equity-in-Action

Vernon Hal, Deputy Superintendent, Business & Operations

Board Meeting Date (To be completed by

Procurement)

8-27-14

Subject

Memorandum of Understanding - YMCA of the East Bay (contractor) - 204/West

Oakland Middle School (site)

Action Requested

Approval of a Memorandum of Understanding (MOU) between District and YMCA of the East Bay, for services to be provided primarily to 204/West Oakland Middle

School.

Background

A one paragraph
explanation of why the
consultant's services are
needed.

The After School Education and Safety (ASES) Program is the result of the 2002 voter approved initiative, Proposition 49. This proposition amended California Education Code 8482 to expand and rename the former Before and After School Learning and Safe Neighborhood Partnerships Program. The ASES Program funds the establishment of local after school education and enrichment programs. These programs are created through partnerships between schools and local community resources to provide literacy, academic enrichment and safe, constructive alternatives for students in kindergarten through ninth grade. The ASES program is defined within the language of SB 638 and Education Code (EC) sections 8482 through 8484.6.

Discussion One paragraph summary of the scope of work. Approval by the Board of Education of a Memorandum of Understanding 2014-2015 between the District and YMCA of the East Bay, Oakland, CA, for the latter to serve as lead agency to provide program coordination, math intervention, homework support, student supervision and a variety of enrichment services for West Oakland Middle School's comprehensive After School Program for the period of July 1, 2014 through August 21, 2015, in the amount of \$101,173.00.

Recommendation

Approval by the Board of Education of a Memorandum of Understanding (MOU) between the District and YMCA of the East Bay for the latter to provide Arts, Recreation, Leadership and Family Literary activities in its capacity as a Comprehensive After School Program Lead Agency at West Oakland Middle School for the period July 1, 2014 through August 21, 2015.

Fiscal Impact

Funding Resource: <u>6010/After School Education and Safety (ASES) Grant</u> in an amount not to exceed \$101,173.00.

Attachments

- Memorandum of Understanding
- · Certificate of Insurance
- Program Plan and Budget
- Statement of qualifications

Memorandum of Understanding 2014-2015 Between Oakland Unified School District and

YMCA of the East Bay

| 1. | Intent. This Memorandum of Unders | standing ("MOU") establishes the Oakland Unified Scho | ool District's |
|----|--|--|----------------|
| | ("OUSD") intent to contract with | YMCA of the East Bay | |
| | ("AGENCY") to serve as the lead ag | gency to provide after-school and/or summer education | al programs |
| | and to serve a sufficient number of si | tudents and run services for a sufficient number of days | to earn the |
| | core grant allocation of funding at | 204/West Oakland Middle School | under the |
| | following grants: | | _ |
| | After Cabaci Education and C | (-1. D | |

- After School Education and Safety Program ("ASESP")
- California Department of Education ("CDE") 21st Century Community Learning Center (21st CCLC)
- Oakland Fund for Children and Youth This MOU will also outline services provided on OUSD school grounds through the Oakland Fund for Children and Youth ("OFCY") After-School Initiative funds that shall be utilized as matching funds to CDE ASESP and 21st CCLC funds.
- Private grants
- 2. **Term of MOU.** The term of this MOU shall be July 1, 2014 to August 21, 2015 and may be extended by written agreement of both parties.
- 3. Termination. OUSD may at any time terminate this MOU for any or no reason upon not less than five (5) days written notice to AGENCY. OUSD shall compensate AGENCY for services satisfactorily provided through the date of termination. In addition, OUSD may terminate this MOU for cause should AGENCY fail to perform any part of this MOU. In the event of termination for cause, OUSD may secure the required services from another contractor. If OUSD's cost of procuring services from another contractor exceeds the cost of providing the services pursuant to this MOU, AGENCY shall pay the additional cost.
- 4. Compensation. The ASESP and 21st CCLC grant award amount for 204/West Oakland Middle School is \$101,173.00 . AGENCY shall be entitled to compensation from these funds in accordance with the following terms and conditions:
 - 4.1. Total Compensation. Subject to the provisions of 4.2 Positive Attendance and the provisions of 4.3 Administrative Fee, AGENCY shall receive the amount of the grant award less OUSD's administrative fees and other site costs agreed to by the Site Administrator and AGENCY.
 - 4.2. **Positive Attendance.** Payment for services rendered related to the ASESP and 21st CCLC grants shall be based on actual student attendance rates (\$7.50 a day per student), not estimates, as those programs are "positive attendance based." OUSD reserves the right to modify the annual core allocation based on reported attendance. In the event that payments made to AGENCY exceed the reported attendance for the Core grant, the AGENCY will return payments to OUSD at the rate of \$7.50 a day per student. Documentation of attendance must be submitted through the OUSD/OFCY attendance systems in order for invoices for payment of services for the ASESP and 21st CCLC grants to be processed. Exhibit A (Attendance Reporting Schedule 2014-2015")
 - 4.2.1. Reconciliation Process for Positive Attendance Based Grant Funds. OUSD will adjust the payment of the "positive attendance based" grants based on quarterly review of monthly invoices and attendance for services rendered related to the ASESP, 21ST CCLC (Core Grant) for any adjustments resulting from the reconciliation of the attendance reports for that quarter's months. The attendance reconciliation process will assess the program's performance with respect to the required compliance with the grant mandated attendance rates. Based on the

review, financial adjustments of additional payment or additional withholding will be made. Any remaining balance(s) will be forwarded to AGENCY or OUSD. Any adjustment required in excess of the withholding will necessitate additional adjustments to future invoices and payments.

- 4.2.2. Administrative Charges and Reconciliation. Reconciliation process for positive attendance based grants must factor in the subtraction of administrative and other OUSD central charges, as outlined in section 4.3, from any grant amounts earned through attendance (OUSD indirect, custodial, evaluation, and After School Programs Office administrative and training/technical assistance fees).
- 4.3. **OUSD Administrative Fees.** OUSD shall charge and withhold up to 14% from the overall ASESP and 21st Century grant awards for central indirect, administrative, custodial, evaluation, and direct service training and technical assistance.
- 4.4. **AGENCY Administrative Fees.** AGENCY understands and agrees that it may not charge more than 4% of the total contract amount as administrative fees and that its administrative fees must be set at an appropriate dollar amount to keep the ASESP and 21st Century grants within the grant-mandated allowable 15% for total indirect/administrative costs. The agency administrative fees charged to the ASESP and 21st CCLC grants must be used for direct administrative costs and cannot be used for agency indirect costs. Direct administrative costs consist of expenditures for administrative activities that provide a direct benefit to the ASESP and 21st CCLC programs. Indirect costs consist of expenditures for administrative activities that are necessary for the general operation of the agency, but that cannot be tied to the ASESP and 21st CCLC programs.
- 4.5. **Program Budget.** Due to result-based budgeting, the grant will remain as part of the site budget. Funds will be encumbered from the site budget on behalf of AGENCY for the school year 2014-2015 and will not exceed \$101,173.00 in accordance with Exhibit B. **Exhibit B** ("ASESP/21st CCLC Planning Tool/Comprehensive After School Program Budget for AGENCY 2014-2015").
- 4.6. **Modifications to Budget**. Any modifications to the approved grant budget must be approved by OUSD, AGENCY, and CDE before expenditures of funds for modified line items are authorized. Except as expressly set forth herein, OUSD shall not be liable to AGENCY for any costs or expenses paid or incurred by AGENCY in performing services for OUSD. The granting of any payment by OUSD, or the receipt thereof by AGENCY, shall in no way lessen the liability of AGENCY to correct unsatisfactory work, although the unsatisfactory character of that work may not have been apparent or detected at the time a payment was made. Work, which does not conform to the requirements of this Agreement, may be rejected by OUSD and in that case must be replaced by AGENCY without delay.
- Program Fees. The intent of the ASESP and 21st CCLC programs is to establish local programs 4.7. that offer academic assistance and enrichment for students in need of such services regardless of their ability to pay. Though it is not against the rules to charge fees for participation in programs, the CA Department of Education discourages it because it could exclude students in need from attending and taking advantage of the after school program. Fees should not create a barrier to participation in the after school program. After school services must be equally accessible to all students targeted for services regardless of their ability to pay. Programs that propose to charge fees may not prohibit any family from participating based on their inability to pay and must offer a sliding scale of fees and scholarships for those who could not otherwise afford to participate. Any income collected from fees must be used to fund program activities specified in the grant application. AGENCY shall do full accounting of fees collected, and documentation shall be kept for 5 years for auditing purposes. If AGENCY decides to charge fees, this decision shall be made collaboratively with the Site Administrator, and AGENCY shall work collaboratively with the Site Administrator and parent leaders to develop an appropriate program fee structure for the school community. AGENCY shall provide the OUSD After School Programs Office with written documentation of the program fee

structure prior to charging any program fees, and shall provide OUSD with additional documentation upon request, to ensure grant compliance.

| 5. | Scope of Work . AGENCY will serve as lead agency at | 204/West Oakland Middle School , |
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| | will be responsible for operations and management of | the ASESP, 21st CCLC, OFCY, and private |
| | grants contracted to AGENCY by OUSD for fiscal year required activities: | r 2014-2015. This shall include the following |

- 5.1. Student Outcomes. AGENCY shall achieve the student outcomes as described in the grant application narrative and articulated in documents from the program evaluation team. AGENCY agrees to develop school specific outcomes, as defined in partnership with the principal. AGENCY recognizes that the principal is the chief decision maker for after school and summer programs, and ensures that school site objectives are met.
 - 5.1.1. Alignment with Community School Strategic Site Plan (CSSSP). AGENCY will ensure the after school program aligns with OUSD and 204/West Oakland Middle School and objectives to ensure the success of students as articulated in the Community School Strategic Site Plan (CSSSP). AGENCY will work in partnership with the school principal to ensure that the program components are aligned with and complement OUSD standards and school site curriculum.
- 5.2. Oversight. AGENCY will provide oversight, fiscal management, payroll services, technical assistance, and facilitation of collaboration with other service providers. Agency must ensure compliance with ASESP and 21st CCLC funding guideline requirements and follow OUSD after school policies and procedures. This includes compliance with OUSD staffing requirements and policies including No Child Left Behind and other legislative mandates.

| 5.3. | Enrollment. | AGENCY | will | enroll | 6th | through | n8th | grade | students | s a |
|------|----------------------|---------------|---------------|-----------|---------------|------------|-------------|---------------|----------|-----|
| | 204/Wes | t Oakland N | <u>liddle</u> | School | , t | o serve | sufficient | number of | students | and |
| | run services for a s | ufficient nur | nber | of days t | o earn the fu | ull core g | rant alloca | ation of fund | ing. | |

Program Requirements 5.4.

- 5.4.1. Program Hours. The program shall be offered Monday through Friday, every regular school day annually, commencing immediately upon the conclusion of the regular school day, operating a minimum of 15 hours/week, and until 6:00 pm daily. Instructional activities must include a balance of both academic and enrichment/recreation components.
- 5.4.2. **Program Days.** The program shall be offered a minimum of 177 180 days during the 2014 - 2015 school year. AGENCY will close the ASESP and 21st CCLC program no more than a maximum of 3 days in the 2014-2015 school year for staff professional development, as permitted by Education Code. Programs that receive 21st CCLC Supplemental grant funds or private funding for summer shall additionally operate a sufficient number of days and hours in the summer, on weekends, and during intercession in the manner prescribed by the grant legislation and/or funder, in order to meet attendance goals required by the CA Department of Education and/or the funder
- 5.4.3. Program Components. AGENCY agrees to provide programming that supports the guidelines as outlined in the ASESP and 21st CCLC grants for students at 204/West Oakland Middle School . AGENCY acknowledges and agrees to provide programming consistent with grant guidelines including, but not limited to:
 - Educational and Literacy. An educational and literacy element that must provide tutoring and/or homework assistance designed to help students meet state standards in one or more of the following core academic subjects: reading/language arts, mathematics, history and social studies, or science. A broad range of activities may be implemented based on local student needs and interests.

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- Enrichment. The enrichment element must offer an array of additional services, programs and activities that reinforce and complement the school's academic program. Enrichment may include but is not limited to arts, youth development, leadership, recreation, sports, music, career awareness, college interest, service learning and other youth development activities based upon student needs and interests. All programs must offer both enrichment and recreation/physical fitness activities as core components of the after school program and summer program.
- Family Literacy Services. In all programs receiving 21st CCLC grant funds, AGENCY shall
 assess the need for family literacy services among adult family members of the students to
 be served by the program. All programs will, at a minimum, either refer families to existing
 services or coordinate with local service providers to deliver literacy and educational
 development services.
- Supplemental and Summer Services. In all programs receiving 21st CCLC Supplemental
 grant funds or private funding for summer, AGENCY will provide educational and enrichment
 programming in the summer, on weekends, and/or during intercessions. A broad range of
 activities may be implemented based on local student needs and interests, and district
 guidelines for summer programming.
- 5.4.3.1. Snacks/Supper/Beverages: AGENCY shall meet Federal and State meal and snack requirements and all meals and snacks must be provided by OUSD Nutrition Services department. Nutrition Services shall:
 - 5.4.3.1.1. Provide meals and beverages that meet State and Federal standards;
 - 5.4.3.1.2. Provide the number of meals and beverages requested by AGENCY unless/until Nutrition Services determines that AGENCY's participation is lower than the snack/meal/beverage count provided by the AGENCY, in which case, the number will be adjusted;
 - 5.4.3.1.3. Provide all supplies including utensils, napkins, forks, required;
 - 5.4.3.1.4. Support compliance by AGENCY with required State and Federal administrative requirements;
 - 5.4.3.1.5. Provide annual training to AGENCY.
- 5.4.3.2. Each AGENCY participating in the Nutrition Services snack/meal/beverage program shall:
 - 5.4.3.2.1. Attend annual training. In the event that the person responsible for snack distribution changes, AGENCY will make arrangements with Nutrition Services for training of new employees or representative of the AGENCY;
 - 5.4.3.2.2. Complete After School Snack and Supper Menu Production Worksheets (MPW) on a daily basis;
 - 5.4.3.2.3. Ensure meal count is accurate;
 - 5.4.3.2.4. Submit completed MPW to cafeteria staff by the next business day;
 - 5.4.3.2.5. Return leftovers to cafeteria;
 - 5.4.3.2.6. Ensure that only students are served and receive food from the program;
 - 5.4.3.2.7. Ensure that meals are not removed from campus
 - 5.4.3.2.8. Immediately report to OUSD Site Coordinator and Nutrition Services any concerns related to food safety or food contamination

- 5.4.3.3. AGENCY will be billed at the rates immediately below, for meals by Nutrition Services under the following conditions.
 - 5.4.3.3.1. MPW not completed and submitted by the next business day;
 - 5.4.3.3.2. Snacks are ordered and not picked up
- 5.4.3.4. In addition to any applicable liability associated with audit findings. AGENCY will be charged the following for each meal that OUSD is unable to claim due to AGENCY's failure to comply with program requirements:

5.4.3.4.1. Snack: \$1.00 5.4.3.4.2. Supper: \$3.50

- 5.4.3.5. AGENCY will be liable for audit findings and/or assessments (See Section 12 below) that are attributable to AGENCY's failure to comply with the rules and regulations of the Nutrition Services program, including liability if reimbursement is denied Nutrition Services because of AGENCY's failure to comply with program reguirements.
- 5.4.4. **Staff Ratio.** The staff to youth ratio shall not exceed 1:20, with no more than 20 youth for each qualified, adult staff supervisor.
- 5.5. **Data Collection.** AGENCY will work with OUSD to collect and analyze data on student enrollment, student attendance, student academic performance, student satisfaction, and parent satisfaction. This includes, but is not limited to:
 - 5.5.1. **Accountability Reports.** Providing OUSD with the following set of program accountability reports:
 - Financial reports
 - Activity reports
 - · Outcomes reports: behavioral and academic
 - 5.5.2. Attendance Reports. Providing OUSD with attendance reports using the OUSD/OFCY attendance systems and maintaining required attendance records utilizing the OUSD/OFCY attendance systems, including completion of mandatory monthly reports. Original written documentation of all daily attendance records, including all daily sign in/out sheets, will be maintained by Agency for 5 years for auditing purposes.
 - 5.5.3. **Use of Enrollment Packet.** AGENCY will use OUSD After School Program Parent Permission and Student Information enrollment packet, including early release waiver, for all after school participants. (**Exhibit C**) AGENCY will seek approval from the OUSD After School Programs Office for any modifications to the OUSD enrollment packet, in advance of distribution.
- 5.6. Maintain Clean, Safe and Secure Environment. Maintaining clean, safe, and secure program environments for staff and students in conjunction with OUSD guidelines. AGENCY, as they view necessary, will initiate and establish additional cleanliness, safety, and security policies and protocol sufficient to ensure staff, student and family member safety.
- 5.7. **Meeting Participation.** AGENCY will participate in technical assistance, training, orientation, monthly meetings and other support and resource development activities provided by OUSD and collaborative partners in conducting program planning, implementation, and evaluation. These include required regular meetings with the school principal or other identified designee to ensure collaboration with the school vision. AGENCY staff will participate in meetings facilitated by the OUSD After School Programs Office to address program quality, program improvement and general troubleshooting.

- 5.8. **Relationships.** AGENCY will maintain six essential collaborative relationships to ensure partnerships towards effective program implementation:
 - Administration, faculty, and staff of 204/West Oakland Middle School
 - OUSD After School Programs Office
 - OUSD central administration departments
 - Parents/Guardians
 - Youth
 - Community organizations and public agencies
- 5.9. **Licenses.** AGENCY shall obtain and keep in force all licenses, permits, and certificates necessary for the performance of this Agreement.
- 6. Field Trip Policy. FIELD TRIPS, OFF SITE EVENTS AND OFF SITE ACTIVITIES:
 - AGENCY shall provide each Site Administrator and the OUSD After School Programs Office
 with a schedule of all after school program field trips and/or off site events and/or off site
 activities by the first day of each semester, and a schedule of all summer field trips and/or off
 site events and activities by the first day of the summer program, if AGENCY is providing
 summer services (Exhibit D)
 - AGENCY hereby certifies that after school and summer program staff and/or subcontractors will
 comply with the following procedures for all field trips, off site events and off site activities:
 - 6.1. Licenses Permission Slips/Acknowledgement. Field trip/excursion permission slip must be signed by parent(s)/guardian(s) of all student participants and an acknowledgement must be signed by all adult chaperones both of which shall include the following information:
 - 6.1.1. a full description of the trip and scheduled activities
 - 6.1.2. student/adult participant health information
 - 6.1.3. "Notice of Waiver of All Claims: Education Code § 35330 provides that all persons making a field trip or excursion shall be deemed to have waived all claims against any school district, charter school, or the State of California for injury, accident, illness or death occurring during or by reason of the field trip or excursion, regardless of who holds the claims. If the field trip or excursion to which this permission slip applies is out-of-state, I hereby knowingly waive all of my and my daughter's/son's/ward's claims against any school district, charter school, and/or the State of California for injury, accident, illness or death occurring during or by reason of the out-of state field trip or excursion."
 - 6.2. After school and summer program staff or subcontractors leading trip must have a written list of students attending trip.
 - 6.3. No student shall be prevented from making a trip due to lack of sufficient funds.
 - 6.4. After school and summer program staff or subcontractors leading trip shall have a sufficient first aid kit in his or her possession or immediately available. If the trip is conducted in areas known to be infested with poisonous snakes, this first aid kit shall contain medically accepted snakebite remedies.
 - 6.5. **Health Conditions/Medication:** Trip participant health information will be gathered and reviewed in advance of trip and any needed revisions to supervision plan made, including making sure that chaperones understand relevant information (eg food allergies). A plan will be developed to collect, secure, and dispense prescription medications from their original containers only and consistent with physician's instructions.
 - 6.6. Supervision
 - 6.6.1. AGENCY Executive Director must review and approve supervision plan.

- 6.6.2. Trip as structured is appropriate to age, grade level and course of study.
- 6.6.3. Chaperones are all AGENCY employees or subcontractors, parent(s)/guardian(s), or other authorized chaperones and are 21 or older. After School and Summer Program Coordinators and lead trip staff are satisfied that all chaperones are willing and able to perform required duites, including understanding and implementing instructions, understanding health information for students in their group, and responding effectively in the event of an emergency. Trip attendees shall be limited to assigned school or early childhood education or after school program staff, students and authorized chaperones. Guests, including but not limited to friends and other family members, are strictly prohibited absent prior written approval of the after school program coordinator or AGENCY executive director. Before the trip, after school and summer program staff leading trip shall provide any adult chaperones who may accompany the students with clear information regarding their responsibilities. Chaperones shall be assigned a prescribed group of students and shall be responsible for the continuous monitoring of these students' activities. Chaperones shall not consume alcoholic beverages or be under the influence of controlled substances while accompanying and supervising students on a trip.
- 6.6.4. When a trip is made to a place of business or industry, staff shall arrange for an employee of the host company to serve as conductor.
- 6.6.5. Adult:Student Ratio is at least 1:10 or higher if swimming or wading or high risk trip. If the trip involves water activities, this ratio shall be revised to ensure closer supervision of elementary grade or younger students, appropriate to their ages. The ratio of adults to students on field trips and excursions shall be reasonable under the circumstances.
- 6.6.6. Safety requirements have been met (eg: current First aid/CPR training of at least one chaperone, first aid kits, emergency contact and health info, instructions for chaperones, staff and chaperones have cell phones which are charged and available for communication).
- Transportation Requirements: The after school and summer program or subcontractors shall ensure compliance with all state laws and may transport by the use of its own equipment, contract to provide transportation or arrange transportation by the use of other equipment to enrolled after school and summer participants provided that: (A) parent/guardians' written permission has been obtained in advance; (B) After School Program Coordinator and/or Summer Program Coordinator has confirmed that: transportation arrangements are safe and appropriate; (C) all drivers have valid California driver's license; (D) all drivers have received fingerprint clearance; (E) provided that such transport is covered under driver or registered owner's personal automobile insurance or AGENCY automobile liability insurance policy for at least \$100,000 per individual and \$300,000 per occurrence for liability for bodily injury; and \$50,000 per occurrence for liability for property damage; (F) all drivers and registered owners of private or rented vehicles used shall complete and sign declaration of driver forms assuring that; (i) the driver is at least 21 years of age and holds a current valid California driver's license;(ii) the driver has not been convicted of reckless driving or driving under the influence of drugs or alcohol within the past five years; and (iii) the driver provides proof of sufficient insurance; (G) if after school or summer program arranges and/or contracts with a third party to provide this transportation, the organization or company with whom they contract must be licensed as a transportation provider, be certified to transport students (e.g., School Pupil Activity Bus certification) and have at least \$5,000,000 automobile and \$1,000,000 General Liability insurance; (H) arrangements have been made for additional vehicle for use in event of illness or emergency; and (I) students receive instruction in safe conduct on bus or other transport; and (J) drivers shall receive safety and emergency instructions and information which shall be kept in their vehicle, including health and emergency information for each student riding in his/her vehicle.
- 6.8. AGENCY must have reasonable confirmation that all organizations involved in the trip have demonstrated expertise and exhibit reasonably safe and reputable operating procedures and business practices appropriate to student trips.

- Vendor is licensed to provide all proposed activities. 6.9.
- 6.10. Voluntary Student Accident Insurance must be made available for purchase (required for all trips). All student participants on higher risk activities (e.g. swimming, snow trips, horseback riding, sailing, rafting, etc) must be covered by medical or accident insurance.
 - 6.10.1. Parents/quardians must be informed that there is no District insurance for the trip;
 - 6.10.2. Program fees must include coverage for accidents or injuries to participants by an insurance carrier authorized to do business in California.

6.11. ADDITIONAL REQUIREMENTS FOR HIGH RISK, OVERNIGHT, OUT OF STATE TRIPS:

6.11.1. Definition of High Risk Activities

- 6.11.1.1. Because of concerns about the risk to student safety, the after school program coordinator shall not permit the following activities on campus or during AGENCY sponsored after school or summer program trips, events and activities unless the activity is properly supervised, students wear protective gear as appropriate, and each participant has insurance coverage:
 - Amusement Parks
 - Interscholastic Athletic Activities
 - Bicycle riding
 - Circus Arts
 - Hiking (Moderate to rigorous terrain or length) vs short nature "walks"
 - Hang gliding
 - Horseback riding
 - Ice Skating
 - In-line or Roller Skating
 - Rock climbing, climbing walls
 - Skateboarding or use of non-motorized scooters
 - Snow sports of any kind
 - Trampoline; Jumpers
 - Motorcycling
 - Rodeo
 - Target Shooting
 - Water Activities including but not limited to: swimming, snorkeling, scuba diving, sailing, boating, kayaking, river rafting, water slides, water skiing etc.
 - Outdoor active, experiential programs (Ropes course, pulley, etc.)
 - Other activities determined by the school principal to have a high risk to student safety
- 6.11.1.2. The cost of insurance coverage for such activities shall be borne by the student and/or AGENCY.
- 6.11.1.3. Students who operate or ride as a passenger on a bicycle, non-motorized scooter or skateboard upon a street, bikeway or any other public bicycle path or trail shall wear a properly fitted and fastened bicycle helmet that meets the standards of law. Students also shall be required to wear such helmets while wearing in-line or roller skates.
- 6.11.2. Department of Justice and FBI fingerprinting and fingerprint clearance must be obtained for all non-District employee chaperones. Chaperones who continue beyond one school year will need to get fingerprint clearance once every three years from the time they begin chaperoning on after school program trips. Chaperones shall act in accordance with district policies,

- regulations and school rules. A person who is required to register as a sex offender pursuant to Penal Code 290 shall not serve as a chaperone on any field trip.
- 6.11.3. No chaperone shall be assigned to provide supervision or instruction of students unless he/she has submitted evidence of an examination within the past 60 days to determine that he/she is free of active tuberculosis. Chaperones whose skin test negative shall thereafter be required to take tuberculosis test every four years or sooner if deemed necessary by AGENCY.
- 6.11.4. Letter must be sent to parent(s)/guardian(s) and a meeting must be held for staff, chaperones, parent(s)/guardian(s) and students in advance of trip to discuss trip and safety related procedures, itinerary and questions.
- 6.11.5. Sleeping arrangements and night supervision are safe and appropriate.
- 6.11.6. **Vendor Proof of Insurance:** After School Program Coordinator and/or Summer Program Coordinator has obtained proof of insurance from all private vendors including:
 - Facility
 - Program

6.12. Additional Requirements for Field Trips/Excursions Which Include Swimming or Wading

- 6.12.1. No swimming or wading shall be allowed on trips unless planned and approved in advance.
- 6.12.2. When wading in the ocean, bay, river or other body of water as part of a planned, supervised outdoor education activity, after school program staff shall provide for a number of chaperones to exceed the normal one to ten ratio and shall instruct both chaperones and students of the real and potential risks inherent in such activities and the precautions necessary for their safety.

6.12.3. Swimming Activities

- 6.12.3.1. Parents/guardians must provide written permission for the student to swim and must indicate the student's swimming ability. Students whose parents do not give permission for their child to swim shall be identified in advance of trip and a tracking system designed to ensure they do not enter pool or swim area.
- 6.12.3.2. Swimming facilities, including backyard pools, must be inspected by the AGENCY Executive Director and after school program staff before the trip is scheduled.
- 6.12.3.3. Owners of private pools must provide a certificate of insurance, designating OUSD and AGENCY as an additional insured, for not less than \$2,000,000 in liability coverage.
- 6.12.3.4. Lifeguards must be designated for all swimming activities. If lifeguards are not provided by the pool owner or operator, the AGENCY Executive Director shall ensure their presence. The AGENCY Executive Director shall ensure that lifeguards are Red Cross certified or equivalent and must be at least 21 years old. A swim test must be administered before any student is permitted in the deep end of the pool or swim area. A tracking system shall be designed in advance of trip to identify those students who have and have not passed the swim test.
- 6.12.3.5. The ratio of adult chaperones to students shall be at least one to ten. In grades 4-6, this ratio shall be at least one to eight. In grades K-3, this ratio shall be at least one to four.
- 6.12.3.6. Specific supervisory responsibilities shall be determined in advance to accommodate the varying swimming abilities of students. These responsibilities shall be clarified in writing and reviewed verbally before the trip.
- 6.12.3.7. Emergency procedures shall be included with written instructions to adult chaperones and staff.

- 6.12.3.8. Staff and chaperones assigned to supervise students must wear swim suits and know how to swim and be at each side of the pool or swim area actively monitoring students at all times.
- 6.12.3.9. The After School Program Coordinator and/or Summer Program Coordinator may require students to wear flotation devices, depending upon their age and swimming ability.
- 6.12.3.10. A buddy-system or other means of surveillance shall be arranged in advance and strictly enforced during swimming activities.
- 6.13. Additional Requirements for trips to East Bay Regional Park District Bodies of Water (swimming pools, lagoons, shoreline parks and lakes) and Related Facilities
 - 6.13.1. At least 2 weeks prior to trip date, all persons attending trip, including, but not limited to, each and every student, teacher, instructor, chaperone, supervisor, parent, administrator, volunteer, or aide (hereinafter "participant") will provide to the School District Office of the General Counsel an original, properly completed, signed and dated East Bay Regional Park District Waiver (attached as Exhibit E), executed by either the participant if he or she is 18 years of age or older, or the participant's parent or legal guardian if the participant is under 18 years of age
 - 6.13.2. Should AGENCY fail to provide an original, properly completed, signed and dated East Bay Regional Park District Waiver for each trip participant as defined in Section 6.13.1 above, AGENCY agrees to hold harmless, defend and indemnify OUSD, its officers, employees, volunteers and agents from all claims and actions resulting therefrom.
- 7. Financial Records. AGENCY agrees and understands that OUSD is responsible for fiduciary and programmatic oversight for the expenditure of the ASESP and 21st CCLC grant funds contracted to AGENCY by OUSD for fiscal year 2014-2015. AGENCY will function as a sub recipient of funding and as such will follow all required fiscal guidelines and meet outlined standards as referenced in applicable Federal and State sub recipient guidelines. AGENCY will ensure that all contracted funds of this MOU are expended as per grant guidelines.
 - 7.1. **Accounting Records.** AGENCY will maintain its accounting records based upon the principles of fund accounting.
 - 7.2. Disputes. AGENCY shall make all records related to ASESP, 21ST CCLC available to OUSD for review. OUSD and AGENCY shall meet and confer regarding any disputes as to the amount of actual expenses before taking any action to collect funds.

8. Invoicing

- 8.1. **Billing Structure.** AGENCY shall only invoice for actual expenditures incurred. Supporting documentation must be presented along with monthly invoices upon request. Billing details must be provided upon request to OUSD to ensure compliance with related sub recipient and grant guidelines.
- 8.2. **Unallowable Expenses.** AGENCY may not purchase computers or capital equipment using ASES, 21st Century Core Grant, 21st Century Direct Access, or 21st Century Family Literacy funds.
- 8.3. Invoice Requirements. AGENCY will submit invoices with evidence of the following staff qualifications for each AGENCY employee and AGENCY agent, including employees of subcontracting agencies and volunteers: TB Clearance, current CA Department of Justice and FBI fingerprint clearance, and Instructional Aide requirement. AGENCY will utilize the required OUSD invoicing and staff qualifications form (Exhibit F) for regular invoice submission.
- 8.4. **Submission of Invoices.** AGENCY must submit invoices to OUSD on a timely and regular basis for services rendered. OUSD will not accept invoices submitted more than thirty days beyond the end of each fiscal guarter. No invoices will be accepted more than 30 days past the end of June 30

of the contractual fiscal year. AGENCY must also submit invoices according to specific invoicing deadlines as outlined by OUSD to ensure timely processing. (Exhibit G)

- 8.5. Submission of Invoices for ASESP and 21st Century Grants. For services rendered related to the ASESP and 21st CCLC grants, OUSD shall pay AGENCY, on a monthly basis, for appropriately documented expenses related to the ASESP and 21ST CCLC grants, with a cumulative total for 2014-2015 not to exceed \$101,173.00 in accordance with the attached Exhibits to this Memorandum. Invoices for payment of services shall be submitted by the 10th of each month to the OUSD After School Programs Office, utilizing the required OUSD invoicing and staff qualifications form (Exhibit F). OUSD will strive to adhere to second Accounts Payable check run per the published schedule of monthly payments if invoices are submitted in accordance with the deadlines and requirements set forth in this section and the accompanying Exhibits.
- 9. Ownership of Documents. AGENCY agrees that, pursuant to California law, it shall maintain program and fiscal documentation for the ASESP and 21st CCLC programs for a minimum of five years. All documents created by AGENCY pursuant to this MOU, including but not limited to reports, designs, schedules, registration packets, early release waivers, and other materials prepared, or in the process of being prepared, for the services to be performed by AGENCY, are and shall be at the time of creation and thereafter the property of OUSD, with all intellectual property rights therein vested in OUSD at the time of creation. OUSD shall be entitled to access to and copies of these materials during the progress of the work. Any such materials in the hands of AGENCY or in the hands of any subcontractor upon completion or termination of the work shall be immediately delivered to OUSD. If any materials are lost, damaged or destroyed before final delivery to OUSD, AGENCY shall replace them at its own expense and AGENCY hereby assumes all risks of loss, damage or destruction of or to such materials. AGENCY may retain a copy of all materials produced under this MOU for its use in its general business activities.

10. Changes

- 10.1. Agency Changes. AGENCY may, at any time, by written order, make changes consistent with Section 5 Scope of Work of this MOU. If such changes cause an increase or decrease in the budgeted cost of or the time required for performance of the agreed upon work, an equitable adjustment as mutually agreed shall be made in the limit on compensation as set forth in Section 4 or in the time of required performance as set forth in Section 5.4, or both. In the event that AGENCY encounters any unanticipated conditions or contingencies that may affect the scope of work or services and result in an adjustment in the amount of compensation specified herein, AGENCY shall so advise OUSD immediately upon notice of such condition or contingency. The written notice shall explain the circumstances giving rise to the unforeseen condition or contingency and shall set forth the proposed adjustment in compensation. Such notice shall be given to OUSD prior to the time that AGENCY performs work or services related to the proposed adjustment in compensation. Any and all pertinent changes shall be expressed in a written amendment to this MOU and signed by OUSD prior to AGENCY's implementation of such changes.
- 10.2. Changing Legislation. AGENCY understands that changes in Federal, or state legislation or District policy may impact funding levels, grant requirements, and responsibilities of AGENCY during an academic school year. This MOU may be amended during the 2014-2015 fiscal year to reflect additional changes resulting from such legislation.

11. Conduct of Consultant

- 11.1. Child Abuse and Neglect Reporting Act. AGENCY will comply with the Child Abuse and Neglect Reporting Act (CANRA) guidelines as Mandated Reporters to report suspicions of possible child abuse to the appropriate reporting agency as stated in California Penal Code § 11164 – 11174.
- 11.2. Staff Requirements. AGENCY will adhere to the following staff requirements for each AGENCY "agent", including employees, staff of subcontracting agencies, and volunteers. AGENCY will

provide OUSD with evidence of staff qualifications, consistent with invoicing requirements outlined in Section 8.3 which include:

- 11.2.1. **Tuberculosis Screening.** Current documentation of negative TB Test (PPD) on file for each AGENCY agent working with students.
- 11.2.2. Fingerprinting of Agents. Current California Department of Justice (CDOJ) fingerprint clearance and FBI fingerprint clearance for each AGENCY agent working with students. AGENCY shall not permit its agents to come into contact with students until CDOJ and FBI clearance is ascertained, and AGENCY shall certify in writing to OUSD that none of its agents who may come into contact with pupils have been convicted of a violent or a serious felony. AGENCY shall further certify that it or its subcontracting agencies have received and reviewed fingerprint results for each of its agents, and Agency or its subcontracting agencies shall request and review subsequent arrest records for all agents who may come into contact with OUSD pupils in providing services to the District under this Agreement.
- 11.2.3. **Minimum Qualifications**. AGENCY staff and agents who directly supervise students and are included in the 1:20 staff to student ratio must meet the following minimum qualifications for an instructional aide: a high school diploma or its equivalency and one of the following: (a) an AA degree; or completion of 48 semester units in college; or (b) successful completion of the Instructional Assistant exam, administered by the Alameda County Office of Education.
- 11.3. **Removal of Staff.** In the event that OUSD, in its sole discretion, at any time during the term of this MOU, desires the removal of any AGENCY related persons, employee, representative or agent from OUSD school site and/or property, AGENCY shall immediately upon receiving notice from OUSD of such desire, cause the removal of such person or persons. In the event OUSD requests the removal of any AGENCY related persons, employee, representative or agent from OUSD school site and/or property, the OUSD site administrator shall provide to the AGENCY written, supporting rationale for the decision. OUSD After School Program Office, after conferring with Legal and the Executive Officer supporting the site, shall decide, taking all the facts and circumstances into account, if AGENCY may reassign an employee or agent to another OUSD site. Prior to the removal or change of any AGENCY staff member who is a regular part of the after school program, AGENCY shall inform the Site Administrator with as much notice as possible, and will work with the Site Administrator to ensure a smooth transition in staffing.
- 11.4. Conflict of Interest. AGENCY shall abide by and be subject to all applicable OUSD policies, regulations, statutes or other laws regarding conflict of interest. AGENCY shall not hire any officer or employee of OUSD to perform any service by this Agreement. AGENCY affirms to the best of his/her/its knowledge, there exists no actual or potential conflict of interest between AGENCY's family, business or financial interest and the services provided under this MOU, and in the event of change in either private interest or services under this MOU, any question regarding possible conflict of interest which may arise as a result of such change will be brought to OUSD's attention in writing.
- 11.5. **Drug-Free / Smoke Free Policy.** AGENCY understands that OUSD does not permit drugs, alcohol, and/or smoking at any time in any buildings and/or grounds on OUSD property. AGENCY agrees to adhere to this policy for its students, staff, visitors, employees and or subcontractors.
- 11.6. **Non-Discrimination**. Consistent with the policy of OUSD in connection with all work performed under Contracts, AGENCY shall not engage in unlawful discrimination in employment on the basis of actual or perceived race, color, national origin, ancestry, religion, age, marital status, pregnancy, physical or mental disability, medical condition, veteran status, gender, sex or sexual orientation. AGENCY agrees to comply with applicable Federal and California laws including, but not limited to, the California Fair Employment and Housing Act beginning with Government Code Section 12900 and Labor Code Section 1735 and OUSD policy. In addition, AGENCY agrees to require like compliance by all its subcontractor(s).

| After Cabaal MOLL | 2014 2015 | 10 of 20 | #** <u>*</u> |
|-------------------|-----------|----------|--------------|

- 12. Indemnification. AGENCY shall indemnify, hold harmless and defend OUSD and each of its officers, officials, employees, volunteers and agents from any loss, liability, audit fines, assessments, penalties, forfeitures, costs and damages (whether in contract, tort or strict liability, including but not limited to personal injury, death at any time and property damage) incurred by OUSD, AGENCY or any other person and from any claims, demands and actions in law or equity (including attorney's fees and litigation expenses), arising or alleged to have arisen directly or indirectly out of performance of this MOU. AGENCY's obligations under the preceding sentence shall apply jointly and severally regardless of whether OUSD or any of its officers, officials, employees, volunteers or agents are actively or passively negligent, but shall not apply to any loss of liability, fines, penalties, forfeitures, costs or damages caused solely by the active negligence or by the willful misconduct of OUSD. If AGENCY shall require each subcontractor to indemnify, hold harmless and defend OUSD, its officers, officials, employees, volunteers or agents in accordance with the terms of the proceeding paragraph.
- 13. Insurance. Throughout the life of the MOU, AGENCY shall pay for and maintain in full force and effect with an insurance company(s) admitted by the California Insurance Commissioner to do business in the State of California and rated not less than "A/VII" in Best Insurance Rating Guide, the following policies of insurance:
 - 13.1. **Commercial General Liability** insurance which shall include contractual, products and completed operations, corporal punishment and sexual misconduct and harassment coverage, and bodily injury and property damage liability insurance with combined single limits of not less than \$1,000,000 per occurrence.
 - 13.2. **Worker's Compensation** insurance, as required by the California Labor Code, with not less than the statutory limits.
 - 13.3. Property and Fire insurance shall provide to protect: Real Property, against risk of direct loss, commonly known as Special Form and Fire Legal Liability, to protect against liability for portions of premises leased or rented; Business Personal Property, to protect on a Broad Form, named peril bases, for all furniture, equipment and supplies of AGENCY. If any OUSD property is leased, rented or borrowed, it shall also be insured the same as real property.

The above policies of insurance shall be written on forms acceptable to the Risk Manager of OUSD and endorsed to name the OUSD, its officers, employees, volunteers or agents, as additional insured. Said Additional Insured endorsement shall be provided to OUSD upon AGENCY's execution of this MOU and before work commence under this MOU. If at any time said policies of insurance lapse or become canceled, this MOU shall become void. The acceptance by OUSD of the above-required insurance does not serve to limit the liability or responsibility of the insurer or AGENCY to OUSD. **Exhibit H** ("Certificates of Insurance").

- 14. Litigation. [This section is intentionally deleted by the parties].
- 15. **Incorporation of Recitals and Exhibits.** The Recitals and each exhibit attached hereto are hereby incorporated herein by reference.
- 16. **Counterparts**. This MOU and all amendments and supplements to it may be executed in counterparts, and all counterparts together shall be construed as one document.
- 17. Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion: The District certifies to the best of its knowledge and belief, that it and its principals: Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency according to Federal Acquisition Regulation Subpart 9.4, and by signing this contract, verifies that this vendor does not appear on the Excluded Parties List. https://www.sam.gov/portal/public/SAM

On behalf of our respective institutions or organizations, we hereby execute this Memorandum of Understanding.

| OAKLAND UNIFIED SCHOOL DIST | RICT | |
|---|-----------------|----|
| President, Board of Education | 8-28-M Date | |
| ☐ State Administrator ☐ Superintendent | - 8-28-14 | |
| Segretary Board of Education | Date | A1 |
| Associate Superintendent Family, School, and Community Partners | Date hips Dept. | • |
| Principal | bate Date | • |
| Regional Executive Officer | Date | |
| 9 | | - |

MOU template approved by Legal May, 2014

AGENCY

Agency Director Signature 29 Jul 2019

Date

ROBERT WILHUNS, PRESIDENT/CED

r micromio, m

- Attachments:
 Exhibit A. Attendance Reporting Schedule
- Exhibit B. Planning Tool/Comprehensive After School Program Budget
- Exhibit C. Enrollment Packet, including Early Release Waiver
- Exhibit D. List of Anticipated Field Trips, Off Site Events and Off Site Activities
- Exhibit E. Waiver for use of East Bay Regional Park District Bodies of Water (Swimming Pools, Lagoons, Shoreline Parks and Lakes) and Related Facilities
- Exhibit F. Invoicing and Staff Qualifications Form
- Exhibit G. Fiscal Procedures and Policies
- . Exhibit H. Certificates of Insurance
- Exhibit I. Statement of Qualifications

Exhibit A

Attendance Reporting Schedule

| Oakland Unified School District After School Programs Attendance Reporting Schedule | | | | | |
|---|---|--|--|--|--|
| Monthly Attendance Period | Deadline to Input Attendance Data into Cityspan | | | | |
| July 1 – July 31, 2014 | August 10, 2014 | | | | |
| August 1 - August 30, 2014 | September 10, 2014 | | | | |
| September 1-30, 2014 | October 10, 2014 | | | | |
| October 1-30, 2014 | November 10, 2014 | | | | |
| November 1-30, 2014 | December 10, 2014 | | | | |
| December 1-31, 2014 | January 10, 2015 | | | | |
| January 1-31, 2015 | February 10, 2015 | | | | |
| February 1-28, 2015 | March 10, 2015 | | | | |
| March 1-31, 2015 | April 10, 2015 | | | | |
| April 1-30, 2015 | May 10, 2015 | | | | |
| May 1-31, 2015 | June 10, 2015 | | | | |
| June 1-30, 2015 | July 10, 2015 | | | | |

Exhibit B

ASES and 21st CCLC After School Program Plan and After School Budget Planning Spreadsheet

(Template distributed separately)

INSERT HERE

| | FARY & MIDDLE SCHOOLS 02.2014 | | | | | | | |
|--------------------------|---|----|--------------------|----------------------|------------------------|------------------------------------|------|--|
| Site Name: Site #: | West Oakland Middle School | | Resource 6010, Pr | ASES | OFCY Match Funds | Program Fees (if applicable) | 1 21 | Other Lea Agency Fund |
| | of students to be served daily (ADA): | % | | | Lead Agency | Lead Agency | | Lead Agenc |
| Average # | TOTAL GRANT AWARD | /0 | \$134,2 | | \$82,000 | zoda r gonoj | \$0 | \$0 |
| CENTRAL | COSTS: INDIRECT, ADMIN, EVAL, PD, | | \$134,2 | 13 | \$62,000 | | \$0 | 40 |
| CUSTODIA | IL, SUPPLIES | | Party III | | | | | |
| - | OUSD Indirect (5%) OUSD ASPO admin, evaluation, and training/technical assistance costs | | \$6,391 \$8,363 | | | | | |
| | Custodial Staffing and Supplies at 3.17409359427633% | | \$3,792 | | E. | | | Professional Control |
| Eon | TOTAL SITE ALLOCATION | | \$115,6 | 73 | | | | |
| CEPTIFIC | | | \$115,0 | 10 | | | | |
| CERTIFIC | ATED PERSONNEL | | | | | | | 1-1 |
| 1120 | Quality Support Coach/Academic Liaison REQUIRED Certificated Teacher Extended Contracts- math or ELA | | \$2,500 | | | | \$0 | |
| 1120 | academic intervention or Common Core academic enrichment Certificated Teacher Extended Contracts- ELL | | \$0 | | | | \$0 | |
| | supports | | | | | | \$0 | |
| | Total certificated | | \$2,500 | | THE STATE OF | | \$0 | Apparent to the state of the st |
| CLASSIFIE | ED PERSONNEL | | | | | | | |
| 2205 | Site Coordinator (list here, if district employee) | | \$0 | \$0 | | | \$0 | \$ |
| 2220 | SSO (optional) | | \$9,500 | | | | \$0 | |
| | | | \$0 | | | | | |
| | Total classified | 10 | \$9,500 | \$0 | | | \$0 | \$ |
| BENEFITS | | | | | | | | |
| 3000's | Employee Benefits for Certificated Teachers on Extended Contract (benefits at 24%) | | \$600 | | | | | |
| 3000's | Employee Benefits for Classified Staff on Extra Time/Overtime (benefits at 20%) Employee Benefits for Salaried Employees (benefits at | | \$1,900 | | | * | | |
| 3000's | 40%) | | \$0 | | | | | |
| 3000's | Lead Agency benefits (rate: 25%) Total benefits | | \$2,500 | \$16,100 \$16,100 | \$12,621 \$12,621 | | \$0 | \$ |
| DOOKS A | ND SUPPLIES | | \$2,500 | 010,100 | 412,021 | | 40 | |
| BOUKS A | Supplies (OUSD only, except for Summer | | | 7201 | 18.7.7 | | | |
| 4310 | Supplemental) | | \$0 | | | | \$0 | \$ |
| 4310 | Curriculum (OUSD only) | | \$0 | | | | \$0 | \$ |
| 5829 | Field Trips | - | | \$1,000 | \$3,795 | | \$0 | \$ |
| 4420 | Equipment (OUSD only) | | \$0 | 1-1 | 6 | 100 | \$0 | \$ |
| | Building Intentional Communities curriculum | | | | | | | |
| | Bus tickets for students | | | | 60,000 | | | - |
| | Uniforms | - | | - | \$2,000 | | | |
| - | Supplies | | | | \$4,500 | | | |
| | Telephone District professional development on district PD days (Bridging the Bay conference, Youth Work Methods | | | \$500 | \$1,000 | | | |
| | trainings) Science Learning Community curriculum and materials (required for 21st Century sites) | | | 9300 | | | | |
| | Total books and supplies | | \$0 | \$1,500 | \$11,295 | \$0 | \$0 | 5 |
| CONTRAC | TED SERVICES | | | | 90- | | | |
| 5825 | Site Coordinator (list here if CBO staff) | | \$0 | \$0 | \$45,000 | | | |
| 5825 | Branch Operations Director | | - \$0 | \$0 | \$3,750 | - 4 | | |
| 5825 | Business Manager | | \$0 | \$0 | \$750 | | | |
| 5825 | Academic Instructors (5 x \$14 x 1.5hrs x 180 days) | | \$0 | \$18,900 | | | | |
| 5825 | Enrichment Facilitators (6 x \$14 x 4hrs x 180 days) | - | \$0 | \$60,480 | | | | |
| 5825 | Staff Training (11 x \$9 x 6 hrs) | | | \$599 | | | | |
| 5825 | Subcontractors (please list each specific subcontracting agency) | | | \$0 | | | | |
| 5825 | Building Intentional Communities Lead Instructor (required for Middle school 21st Century sites) | | | | | | | |
| 3023 | STEM Instructor(s) (required for 21st Century programs) | | | | | | | |

| Site Name: | West Oakland Middle School | | | ASES | OFCY Match Funds | Program Fees (if applicable) | Televiel Service (entre Trialis) | Other Lea |
|---------------|--|------|----------------------------|--------------|------------------------|------------------------------------|--|-----------|
| Site #: | 204 | (| Resource 6010 | Program 1553 | | 4 | | |
| Average # | of students to be served daily (ADA): | % | OUSD | Lead Agency | Lead Agency | Lead Agency | 111.5 | Lead Agen |
| 5825 | Restorative Justice Lead Facilitator (required for 21st Century sites that have a school-day RJ coordinator) | | | \$0 | | | | |
| 5825 | Family Liaison (recommended for 21st Century sites) | | | | | | | |
| 5825 | Stipends to Parents for Parent Safety Patrols (optional) | | | | | | | |
| 5825 | Mental Health consultant (optional) | | \$0 | | | | | |
| 5825 | | | | | | | | |
| 5825 | | | | | | | | |
| 5825 | | - | | | | | | |
| 5825 | | | | | | | | |
| | Total services | 373 | \$0 | \$79,979 | \$49,500 | \$0 | \$0 | |
| IN-KIND D | IRECT SERVICES | | | | | | | |
| | | | ALC: | | | | \$0 | |
| | | | | | | | \$0 | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | The Party | | | |
| | Total value of in-kind direct services | | | | | | \$0 | |
| | ENOV ADMINISTRATIVE COCTO | | | | | the same of the same of | | |
| LEAD AG | ENCY ADMINISTRATIVE COSTS | 1 2 | | \$3,593.99 | \$8,584 | | | |
| SUBTOTA | Lead Agency admin (4% max of total contracted \$) | | MI C S SMALL CONTRACTOR MA | \$3,593.99 | \$8,584 | | | |
| 3051017 | Subtotals DIRECT SERVICE | 1 19 | \$16,507 | \$97,579 | \$73,416 | \$0 | \$0 | |
| | | 1 20 | | | | \$0 | \$0 | |
| | Subtotals Admin/Indirect | (1) | \$16,539 | \$3,594 | \$8,584 | \$0 | | |
| TOTALS | | | | **** | **** | | | |
| | Total budgeted per column | | \$33,046 | \$101,173 | \$82,000 | \$0 | \$0 | |
| | Total BUDGETED | 100 | \$134 | | \$82,000 | \$0 | \$0 | \$0 |
| | BALANCE remaining to allocate | | \$ | | \$ | 0 | | |
| anti- | TOTAL GRANT AWARD/ALLOCATION TO SITE | | . \$134 | ,219 | \$82,000 | | | |

Required Signatures for Budget Approval:

Principal:

Lead Agency:

OUSD After School Programs
funded by After School Education and Safety (ASES) and 21st Century Community Learning Center (21st CCLC)
Grants

ASES and 21st CCLC After School Program Plan Elementary & Middle Schools 2014 – 2015

SECTION 1: School Site Information

| A CONTRACTOR AND ADDRESS OF THE ADDR | |
|--|------------------------|
| School Site: | Lead Agency: |
| West Oakland Middle School / | YMCA of the East Bay |
| Principal Signature: | Lead Agency Signature: |
| After School Site Coordinator Name: | Date: |
| Michael Calhoun | 7/2/119 |
| Balanced Literacy and Literacy Across the Curriculum _x_ Science, Technology, Engineering, and Mathematics (Transitions and Pathways Pre-K to 12 College, Career and Workforce Accelerating Students through Targeted Approaches _x_ Extended Learning Time _x_ School Culture (including Meaningful Student Engager _x_ Health and Wellness | |
| Interrupting Chronic Absence (Attendance) Building Capacity and Leadership Family and Student Engagement Strategic Operational Practices | |

State 3 – 4 primary goals of the After School Program and intended impacts for participating students.

The goals and objectives of the YMCA Afterschool Enrichment Program are to provide:

- An academic programs utilizing certified teachers and qualified program staff to provide homework assistance, test preparation and individualized tutoring in core subjects such as English and Math.
- An enrichment learning activities that allow children to explore their passions, learn new skills and participate in fun and experiential activities. Classes are often taught by professionals in their respective fields, which include art, debate, filmmaking, student government, journalism, dance, cooking, fashion design and entrepreneurship.
- A safe and structured environment for youth to participate in sports-based youth development activities like soccer, volleyball, basketball, and hiking. Trained staff members use research-based curricula to teach students about the importance of nutrition, health and fitness.

Through the achievement of programmatic goals and the implementation of quality programming, the desired impact of the YMCA Afterschool Enrichment Program is to develop young people into constructive contributors to society by providing quality and tailored programming that focuses on instilling and reinforcing academic excellence, promoting and teaching responsible behavior and decision making techniques, and enhancing personal growth and enabling youth to become effective student leaders.

| Strategic Questions/Desired Outcomes | Strategic Activities What after school strategic | Outcomes of Strategic Activities What short-term outcomes | Data used to assess the strategic activities | |
|---|---|---|--|--|
| As a result of our ASP efforts | activities will support the desired outcomes? | will you expect from your efforts by the end of the school year? | What data will be collected to measure these outcomes? | |
| High School Graduation: How many more Oakland children are graduating from high school? | Intervention classes will be offered in collaboration with school day teachers Project-based learning and skill-building enrichment for all program participants to keep them engaged in | 65% of participating 8th graders will receive transition support to prepare them for high school 95% of program participants will receive | Student/Parent Surveys Teacher/Principal Surveys | |

| Satisfactory School Day | the ninth grade. Monthly attendance 90% of students/families ASP Attendance ASES and 21st CCLC After School P |
|-------------------------|---|
| | academic support activities to support student skill- building. Destination Promotion Program designed to help eight grade students promote and transition to |
| | leadership to co-develop after school programming that is aligned with the regular school day program and supports school goals for student achievement Regular monitoring of academic performance of program participants by Site Coordinator and Academic Liaison; development of targeted understanding of how to support their child's learning and progress toward high school graduation 85% of Teacher and Principal year-end survey results indicate that the after school program supports school goals and student achievement |
| | strategies for parent involvement in their child's education Monthly collaborative meetings between lead agency and school Monthly collaborative this provide knowledge of steps and requirements to achieve high school graduation; 60% of families will report in year-end surveys report that they have increased |
| | Weekly boys and girls mentoring groups focused on goal-setting, requirements for high school graduation, and overcoming obstacles to school success Monthly parent education workshops that provide learning and skill-building enrichment; 50% will demonstrate increased school engagement as measured by student, parent, and teacher year-end surveys 50% of students will report on increased |

| Attendance: How many more Oakland children are attending school 95% or more? | achievement awards to after school participants who attend school 95% or more. • Weekly monitoring of school day attendance data for all after school participants; parent communication regarding regular absences • Mentoring to students regarding the importance of coming to school daily | who do not attend school at least 95% will receive mentoring, parent communication, and parent support regarding attendance concerns | Records • School Attendance Records |
|---|--|---|-------------------------------------|
| Job Skills/Career readiness: How many more students have meaningful internships and/or paying jobs? | | | |
| Health and Well-being: How many more Oakland children have access to, and use, the health services they need? | Provide students with at least 30 minutes of physical activity. Will include a mixture of moderate and vigorous activity, as well as bone and muscle strengthening activities. Activity will take place outdoors when possible. In collaboration with on-site health clinic and staff, provide health screenings and physicals for program participants. Engage parents using informational materials | | |

or activities focused on healthy eating and physical activity a minimum of three times throughout the academic year.

SECTION 4: Program Model and Lead Agency Selection

For 2014-2015, my site will operate the following program model:

- ☐ Traditional After School: voluntary program open to all students, with enrollment priorities targeting certain students ☐ Extended School Day: additional class periods added to the bell schedule during after school hours for students of a particular grade and/or all students of the school
- Blended/Hybrid: combination of some extended day and some traditional after school programming

Description and Rationale for Selection of Lead Agency

Describe how the selected Lead Agency partner will support the school's plans for Full Service Community School development.

The full service community schools model, which targets health, families, community, and academics, seeks to provide a continuum of care and support that will empower students and their families to become productive and engaged members of the community. With a great understanding of the unique and specific needs of the community in which our school resides, the YMCA of the East Bay has the experience and expertise needed to design and implement an afterschool program that will most definitely compliment the full service community school model at West Oakland Middle School.

Historically, the YMCA has a reputation of responding to the specific needs of the community in which they serve by crafting and creating tailored made programs. Their programs, services and initiatives enable kids to realize their potential, prepare teens for college, offer ways for families to have fun together, empower people to be healthier in spirit, mind and body, and help foster a nationwide service ethic.

The Y firmly believes that a strong community can only be achieved when we invest in our kids, our health and our neighbors. Thus, the Y has adopted three areas of focus which serves as the foundation and fuel for the cause-driven association. The Y is for youth development, for healthy living and for social responsibility.

With the three areas of focus a guide, the YMCA of the East Bay will support the Full Service Community School development at West Oakland Middle School in that they will engage parents, teachers, and community members by promoting the well-being and academic success of the students; by supporting physical health, fitness and safety; by complementing and coordinating the learning that occurs during the formal school day; by strengthening the ties between program goals and school teaching objectives; by implementing healthy eating and physical activity standards; by creating authentic and meaningful relationships; by providing opportunities to develop social skills; and by providing additional resources to leverage present on-campus programs and services.

SECTION 5: ATTENDANCE, PROGRAM DATES, AND PROGRAM SCHEDULE

In order to remain in compliance and meet minimum funding requirements, the after school program must commence immediately upon the conclusion of the regular day and operate at least until 6pm *on every regular school day* for elementary and middle schools. (EC 8483)

High school programs are required to operate a minimum of 15 hours per week.

Required # of Program Days your program will operate during School Year 2014-2015: 180 days required*

Projected Daily Attendance during School Year 2014-2015:

230

Program Schedule

Submit program schedule as an attachment, using the standard program schedule template.

^{*} CDE allows programs to close for a maximum of 3 of these days during the school year for professional development. Families must be notified of these program closure dates in advance, and the lead agency must maintain documentation of professional development activities offered on these dates.

SECTION 6: Academics

Your site should plan to offer a range of academic supports including:

1) Targeted Interventions 2) Skill-Building 3) Homework Support 4) Tutoring

Other possible supports may include computer lab, library exploration, project-based learning, coordination with SES tutoring.

Academic activities should be aligned with school goals and support specific student achievement needs defined by the school. Activities should be based on sound instructional strategies aligned with the regular school day program.

| | Target Popula- tion | Academic Support (choose one) | CSSSP goal(s) or school need supported by activity | Measurable Outcomes | Description of program/activity | Instructional Strategies |
|---|---------------------------|--|--|---|--|--|
| 1 | BB FBB | ☐ Homework Support ☐ Tutoring ☐ Skill Building ☑ Academic Intervention ☐ Other | Extending Learning Time Accelerating Students through Targeted Approaches | Students will display an increase level of understanding and competence with subject matter as demonstrated on classroom test and quizzes and state standardized test. Additional school wide assessments will also be used to measure gains including embedded assessments and SRA. Students will achieve gains in identified and prescribed academic benchmarks. | Students will receive subject based tutoring to assist them in the understanding of specific concepts and school day learning targets. | Students will be segregated by gender and grade and assigned one academic coach per 20 students. Students will utilize school classrooms and will have access to Smart board Technology. Academic Liaison will work collaboratively with school day teachers to align intervention curriculum with 6-week instructional plans of the school day teachers. CST prep and strategies will also be used to increase understanding and competencies, thus |

| | | | | | | impacting test scores. |
|---|---------|--|--|---|--|---|
| 2 | General | ☐ Homework Support ☐ Tutoring ☐ Skill Building ☑ Academic Intervention ☐ Other | Extending Learning Time Accelerating Students through Targeted Approaches | Students will display an increase level of understanding and competence with subject matter as demonstrated on classroom test and quizzes and state standardized test. Students will achieve gains in identified and prescribed academic benchmarks. | Students will work on strategic academic areas to support understanding and achievement. | Students will be segregated by gender and grade and assigned one academic coach per 20 students. Students will utilize school classrooms and will have access to Smart board Technology. CST prep and strategies will also be used to increase understanding and competencies, thus impacting test scores. |
| 3 | General | ☐ Homework Support ☐ Tutoring ☐ Skill Building ☐ Academic Intervention ☐ Other | Extending Learning Time Accelerating Students through Targeted Approaches | Students will display an increase level of understanding and competence with subject matter as demonstrated on classroom test and quizzes and state standardized test. | Support students with homework completion and general academic skills development. | Staff will provide additional math, science and technology, and literacy activities that are linked to what they are learning in the school to expand and enhance learning. |
| 4 | | ☐ Homework Support ☐ Tutoring ☐ Skill Building ☐ Academic Intervention ☐ Other | | | | |
| 5 | | ☐ Homework Support ☐ Tutoring ☐ Skill Building ☐ Academic Intervention ☐ Other | | | | |

SECTION 7: ENRICHMENT & PHYSICAL ACTIVITY / RECREATION

Enrichment activities and physical activity/recreation are required components of the ASES and 21st Century grants. Enrichment

activities should provide students with the opportunity to apply their classroom learning in a real, hands-on way. Enrichment activities should intentionally and creatively build skills that support students' success in school and in life. Enrichment activities often support school goals for health and wellness, positive school climate, arts learning, and student engagement.

| Type of Enrich-ment | Rationale | CSSSP goal(s) or school need supported by activity | Brief Description | Targeted Skills | Measurable Outcome |
|--------------------------|--|---|---|--|--|
| Destination Promotion | ☐ Student Identified ☑ School Identified ☐ Parent Identified ☐ Other (specify) | Transitions & Pathways PreK-12 College, Career & Workforce Accelerating Students through Targeted Approaches Extending Learning Time | Provide opportunities for students to build awareness of college and college requirements Ensure that students are aware of their progress towards high school graduation and college enrollment Provides students with curriculum that is meaningful and challenging to them Provides gender specific and grade specific academic intervention and broader enrichment supports after school | ☐ College/Career Readiness ☐ Social & Emotional Learning ☐ Leadership ☐ Academic (specify) ☐ Health and Wellness ☐ Other (specify) | Students will be able to articulate and explain the A-G requirements necessary for successful college admittance. Students will be able to compile an academic success plan identifying strategies toward successful transition to high school. Students will complete a college admissions project inclusive of a personal statement and completion of a college application. |
| Flag Football | ☑ Student Identified ☐ School Identified ☐ Parent Identified ☐ Other (specify) | Health & Wellness | Sports Based Youth Development; Intramural Recreational Enrichment Activities and Nutrition Education. Students assess and | ☐ College/Career Readiness☐ Social & Emotional Learning☐ Leadership☐ Academic (specify)☐ Health and Wellness☐ Other (specify) | Students will demonstrate physical fitness and knowledge about healthy lifestyles. Students will also demonstrate an embodiment of the |

| | | | maintain a level of physical fitness to improve health and performance. | | YMCA's four core values of caring, honesty, respect and responsibility. |
|---------------------|--|---|---|--|---|
| Boys Basketball | Student Identified School Identified Parent Identified Other (specify) | Health & Wellness | Sports Based Youth Development; Intramural Recreational Enrichment Activities and Nutrition Education. Students assess and maintain a level of physical fitness to improve health and performance. | ☐ College/Career Readiness ☐ Social & Emotional Learning ☐ Leadership ☐ Academic (specify) ☑ Health and Wellness ☐ Other (specify) | Students will demonstrate physical fitness and knowledge about healthy lifestyles. Students will also demonstrate an embodiment of the YMCA's four core values of caring, honesty, respect and responsibility. |
| Girls Basketball | ■ Student Identified □ School Identified □ Parent Identified □ Other (specify) | Health & Wellness: | Sports Based Youth Development; Intramural Recreational Enrichment Activities and Nutrition Education. Students assess and maintain a level of physical fitness to improve health and performance. | ☐ College/Career Readiness☐ Social & Emotional Learning☐ Leadership☐ Academic (specify)☐ Health and Wellness☐ Other (specify) | Students will demonstrate physical fitness and knowledge about healthy lifestyles. Students will also demonstrate an embodiment of the YMCA's four core values of caring, honesty, respect and responsibility. |
| Step Team | ☑ Student Identified ☐ School Identified ☐ Parent Identified ☐ Other (specify) | School Culture (Meaningful Student Engagement) Transitions & Pathways PreK-12 | Implementation of positive behavioral support/character development. Provides students with curriculum that is meaningful and challenging to them. | ☐ College/Career Readiness ☐ Social & Emotional Learning ☐ Leadership ☐ Academic (specify) ☐ Health and Wellness ☐ Other (specify) | Students will demonstrate physical fitness and knowledge about healthy lifestyles. Students will also demonstrate an embodiment of the YMCA's four core values of caring, honesty, respect |

| | | | | | and responsibility. |
|--------------|--|---|--|--|---|
| Art | ☑ Student Identified ☐ School Identified ☐ Parent Identified ☐ Other (specify) | School Culture (Meaningful Student Engagement) | Implementation of positive behavioral support/character development. Creates an inclusive, welcoming and caring community, fostering communication that values individuals/cultural differences. Defines learning standards for social and emotional development and implements strategies to teach those standards. | ☐ College/Career Readiness ☐ Social & Emotional Learning ☐ Leadership ☐ Academic (specify) ☐ Health and Wellness ☐ Other (specify) | Students will demonstrate an appreciation for arts and humanities. Students will also demonstrate an embodiment of the YMCA's four core values of caring, honesty, respect and responsibility. |
| Drama | Student Identified □ School Identified □ Parent Identified □ Other (specify) | School Culture (Meaningful Student Engagement): | Implementation of positive behavioral support/character development. Creates an inclusive, welcoming and caring community, fostering communication that values individuals/cultural differences. Defines learning standards for social and emotional development and implements strategies to teach those standards. | ☐ College/Career Readiness ☐ Social & Emotional Learning ☐ Leadership ☐ Academic (specify) ☐ Health and Wellness ☐ Other (specify) | Students will demonstrate an appreciation for arts and humanities. Students will also demonstrate an embodiment of the YMCA's four core values of caring, honesty, respect and responsibility. |
| Cheerleading | ☑ Student | Health & Wellness | Sports Based Youth | ☐ College/Career Readiness | Students will |

| | Identified School Identified Parent Identified Other (specify) | | Development; Intramural Recreational Enrichment Activities and Nutrition Education. Students assess and maintain a level of physical fitness to improve health and performance. | ☐ Social & Emotional Learning ☐ Leadership ☐ Academic (specify) ☐ Health and Wellness ☐ Other (specify) | demonstrate physical fitness and knowledge about healthy lifestyles. Students will also demonstrate an embodiment of the YMCA's four core values of caring, honesty, respect and responsibility. |
|-------------------------|---|--|--|--|---|
| Dance | Student Identified ☐ School Identified ☐ Parent Identified ☐ Other (specify) | Health & Wellness | Students assess and maintain a level of physical fitness to improve health and performance. | ☐ College/Career Readiness ☐ Social & Emotional Learning ☐ Leadership ☐ Academic (specify) ☐ Health and Wellness ☐ Other (specify) | Students will demonstrate physical fitness and knowledge about healthy lifestyles. Students will demonstrate an appreciation for arts and humanities. Students will also demonstrate an embodiment of the YMCA's four core values of caring, honesty, respect and responsibility. |
| Model United Nations | ☑Student Identified ☐ School Identified ☐ Parent Identified ☐ Other (specify) | School Culture (Meaningful Student Engagement) | Implementation of positive behavioral support/character development. Creates an inclusive, welcoming and caring community, fostering communication that values individuals/cultural | ☐ College/Career Readiness☐ Social & Emotional Learning☐ Leadership☐ Academic (specify)☐ Health and Wellness☐ Other (specify) | Students will demonstrate knowledge of issues that are impacting people and countries internationally. Students will develop their voice and learn to |

| Tools There | | | differences. Defines learning standards for social and emotional development and implements strategies to teach those standards. | T Collogo/Carcor Possings | engage in healthy debate and consensus making. Students will learn how to leading meetings, maintain decorum, and understand the importance of civic engagement. Students will demonstrate age appropriate social skills, compliance with requests, problem-solving skills, maintain adequate self-esteem, and not engage in antisocial behavior. Students will also demonstrate an embodiment of the YMCA's four core values of caring, honesty, respect and responsibility. |
|-----------------------|---|---|---|--|---|
| Teach Them To Fish | ☐ Student Identified☐ School Identified☐ Parent Identified☐ Other (specify) | Accelerating Students through Targeted Approaches | Implementation of gender specific positive behavioral support/character development. | ☐ College/Career Readiness ☐ Social & Emotional Learning ☐ Leadership ☐ Academic (specify) ☐ Health and Wellness ☐ Other (specify) | Students will demonstrate an embodiment of the YMCA's four core values of caring, honesty, respect and responsibility. Students will demonstrate age appropriate social skills, compliance |

| | | | | | with requests, problem-solving skills, maintain adequate selfesteem, and not engage in antisocial behavior. |
|--------------|---|--|--|---|---|
| Girls Talk | ☐ Student Identified☐ School Identified☐ Parent Identified☐ Other (specify) | Accelerating Students through Targeted Approaches | Implementation of gender specific positive behavioral support/character development. | ☐ College/Career Read ☐ Social & Emotional Le ☐ Leadership ☐ Academic (specify) ☐ Health and Wellness ☐ Other (specify) | earning demonstrate an embodiment of the YMCA's four core |
| After schoo | | context to foster pa | rent involvement, conn | ect families to the larger s | |
| should be a | iligned with school day parent workshops, fam | efforts, and suppor | t school goals for family | | family engagement efforts f activities may be offered, p and volunteer |
| goals of add | ult family members, co | nnect them to resou opment. For 21 st Ce | irces and services in the entury grantees who rec | e community, and increase | ces support the educational e their ability to support ng: <i>The activities listed</i> |
| Type of Act | |) or school Brief D | | leasurable Outcome | Alignment with school day family engagement / family literacy efforts or resources |

| ASP Orientation | Transitions & Pathways PreK-12 | Tour of site introduction of staff and review rules. A meal will be provided. | Students and parents will meet staff and learn about after-school setting to ensure safety. | Working collaboratively with family resource center to increase the number of families accessing the programs and services available on campus in support of the Full Service Community School Model. |
|-----------------------------|---|---|---|--|
| High School Fair | Transitions & Pathways PreK-12 College, Career & Workforce | Parents will obtain information about the OUSD Options process and gain support in identifying the right high school for their student. | Parents will have a clear understanding of the options process and support to successfully navigate into the best academic situation. | Working collaboratively with family resource center to increase the number of students accessing a quality high school education and successfully graduating from high school. |
| Family Night Out | Family & Community Engagement | Families will gather at West Oakland Middle School to engage in a night of fun, fellowship, family and food. | There will be an increase in the number of families who access the programs and services at West Oakland Middle. | Working collaboratively with family resource center to increase the number of families accessing the programs and services available on campus in support of the Full Service Community School Model. |
| Parent Nutrition Classes | Health & Wellness | Parents will obtain information and resources about healthy eating, nutrition and food justice, and engage them in discussions to break down environmental, social, and economic ties to our food system. | Parents will demonstrate an increased awareness of gardening and nutrition education elements. | Working collaboratively with family resource center to address the food needs and to increase access to healthier food options in an effort to combat obesity, high blood pressure, and juvenile diabetes. |

SECTION 9: Chronic Absence Action Plan

Improving school day attendance for all students and reducing chronic absenteeism is one of the key OUSD strategic goals. The district goal is that all students will attend school at least 95% of the required school days or more, thereby achieving satisfactory attendance. Students who attend school 90% or less of required days are considered chronically absent. Students whose attendance falls in the "grey zone" between 90% - 95% are considered at risk of chronic absenteeism.

In partnership with the school day, after school programs can play an important role in supporting student attendance by doing things like celebrating good attendance, informing parents about the importance of attendance, uncovering what challenges

students/families are facing that cause them to miss school, regularly monitoring student attendance data, contacting families to let them know their child was missed at school, etc., in addition to providing meaningful after school learning experiences that help keep students engaged and coming.

Below are several key strategies that after school programs can implement in partnership with the school day, in order to promote positive attendance, and support students and families who are struggling with attendance. Select **at least two** of the following strategies below, and identify specific action steps that your program will implement for each strategy.

| Strategies to Support Attendance | Action Steps |
|--|--|
| a) Recruit and address the needs of students who are at risk of chronic absenteeism. | |
| b) Inform parents about the importance of attendance and encourage parents to help each other get their students to class. | Hold bi-monthly parent meeting. Engaged and employ the voluntary services of a parent liaison to interface with parents. Create a monthly parent newsletter highlighting the keys to success. Stress attendance and active participation. Hold workshop at the beginning of the year to cover the ASP requirements and the benefits of the ASP participation. |
| c) Track students with poor program attendance and reach out to find out why and how attendance could be improved. | After the third absence, a phone goes home to parents and letter sent. Site Coordinator pulls student during the school day to inquire about chronic absence and to gauge interest in the ASP. Parent meeting held, if necessary, seeking solutions to promote continued participation and reduce absenteeism. |
| d) Celebrate good attendance and/or offer meaningful incentives to attract and reward students for attending our | Conduct weekly recognition ceremony honoring students who have demonstrated desired behaviors |

| program. | and who have maintained excellent participation and attendance. In conjunction with the school's monthly assembly, provide certificates and incentives to those who have attained attendance of 90% or better. Include names of star students and students of the month in the monthly newsletter for families and surrounding community. Create a display in the hall showcasing students of the month highlighting their achievements. |
|---|--|
| SECTION 10: Transforming School Culture and After school programs can play a critical role in su | THE RESERVE OF THE PROPERTY OF |
| | es for all students to stay engaged, be successful, and thrive. |
| a) The following are paths that OUSD schools are climate. What strategy/strategies is your school up to the control of th | e taking to change discipline and transform school culture and tilizing to transform school culture and climate? |
| _x_ PBIS (Positive Behavioral Interventions and _x_ Restorative Justice Social and Emotional Learning | Support) |
| Bullying Prevention Other: (please specify) | |
| | |
| b) How will the school and lead agency partner we supporting these efforts, and helping to transform | ork together to ensure that the after school program is aligned and school culture and climate? |
| | ad agency representative will regularly meet to discuss strategies for |

agenda as he meets bi-weekly with the traditional school day staff; ensuring that all are abreast of the after school program's deliverables and objectives and their relevance and alignment with school day goals and objectives.

c) Reducing the disproportionate suspension rates of African American students is a key priority for OUSD. Please describe any special efforts your after school program is taking to support the school engagement, social-emotional well-being, and/or academic success of African American students at your school (ie. Manhood Development circles, Ethnic Studies curriculum, recognition ceremonies for student accomplishments, Black professionals as role models or mentors, etc.):

Weekly, we will conduct gender specific and grade specific manhood development classes where young men will have the opportunity to learn about self-awareness, peaceful problem solving, health, responsible and appropriate behaviors, and setting goals to achieve dreams. Guest speakers and business professionals will be used sparingly to compliment and leverage the program implementation.

| SECTION 11: Coordination with Other Service Provider In the Full Service Community School model, the school become come together, work together, and coordinate their efforts to mee | s a hub of services where various types of service providers |
|--|---|
| The after school Site Coordinator or Director will actively participate in which of the following school group(s), in order to increase alignment between after school and school day efforts? | ☑ COST team (Coordination of Services Team) ☑ SST (Student Study Team) ☑ SSC (School Site Council) ☑ ELT (Educational Leadership Team) ☐ PTA ☐ Attendance Team/Workgroup ☑ CSSSP (Community School Strategic Site Planning) team ☑ School Culture/Climate Committee ☐ Other (specify) |
| List key community partners whom you will actively collaborate with to accomplish the goals of your program. | |
| List all subcontractors who will be paid to deliver after school services. | |
| Identify other service providers and support personnel at your school (ie. school psychologist, School Based Health Center staff, counselor, mental health therapist, school nurse, parent liaison, etc.) whom you will actively collaborate with to accomplish the goals of your program. | Safe Passages ELEV8 Project Manager Safe Passages Parent Advocate Lifelong Medical Parent Outreach Coordinator OUSD Outreach Coordinator Lifelong Medical Adolescent Services Coordinator |

| ASPIRE Clinical Staff |
|----------------------------------|
| STARS Clinical Staff |
| Our Kids Clinical Staff |
| School Based Health Center Staff |

2014-15 After School Enrollment Policy for West Oakland Middle School

OUSD has established district-wide guidelines for Target Population and Enrollment in ASES and 21st Century After School Programs. Within these guidelines, each school will create a site-specific After School Enrollment Policy that will be made public to the school community through the following methods:

- Enrollment policy will be included in After School Enrollment Packet and program materials.
- Enrollment policy will be discussed at after school parent orientation/meetings.
- Enrollment policy will be shared with school faculty.

Target Population: (Describe targeted student populations in order of priority. Specify data that will inform student selection.)

| Target Population(s) | Specific Data to Inform Selection of Program Participants | (High School Only) Indicate if participation is <i>Optional</i> Mandatory for each target population | |
|-------------------------------|---|--|--|
| 7 th grade FBB, BB | Grades, teacher referrals & assessments, COST referrals, attendance reports | | |
| 8 th grade FBB, BB | Grades, teacher referrals & assessments, COST referrals, attendance reports | | |
| 6 th grade FBB, BB | Grades, teacher referrals & assessments, COST referrals, attendance reports | | |
| | | | |

| Grade levels prioritized for programming | 7, 8, 6 |
|--|---------|
|--|---------|

Note: The ASES and 21st CCLC grants require that programs are open to all students of the school, if space remains after outreach is done to targeted students. (For example, if program slots remain open after you have reached out to fill slots with target populations identified above, then by law, you must accept a kindergarten family that desires program services, even if your program prioritizes students in grades 1-5.)

Additional Notes:

- · Successful after school programs are heterogeneous and include several target populations.
- Sites cannot simply utilize a first come-first serve process for enrolling students; sites should establish priorities for participation.
- Programs are intended to help close the achievement gap by serving a variety of students with academic and other needs.
- In alignment with OUSD's strategic goal to reduce chronic absenteeism, programs should consider targeting students at risk of chronic absenteeism, as determined by individual attendance rates between 90 95% during the current school year. (Programs should collaborate with school site leadership to obtain student attendance data.)
- Program must enroll adequate numbers of students to meet CDE attendance targets.

Enrollment Process and Timeline: (Summarize your enrollment timeline below. Describe how your school will identify and recruit students beginning in Spring 2014. Indicate how families will be notified of 2014-15 enrollment before the last day of school, June

12, 2014.)

| Timeline After School Enrollment Steps/Process | | Individual(s) responsible | | |
|--|---|---------------------------|--|--|
| Spring 2013 | Continue to invite youth into focus groups and planning sessions for program development and assessment to ensure that we are offering programs that meet the needs and desires of the youth. | Afterschool Program Staff | | |
| Spring 2013 | Daily outreach to students during the school day. Through flyers, promotional booths at lunchtime and afterschool to increase program awareness. | | | |
| Spring 2013 | Advisory Class presentations about the after school program. | Afterschool Program Staff | | |
| Spring 2013 | | | | |
| Spring 2013 | Mailing our program schedule to parents, to inform them about the opportunities, their students have on campus. | Afterschool Program Staff | | |
| Spring 2013 | We make weekly announcements on the School PA System for staff and students to stay informed about the ASP. | Afterschool Program Staff | | |
| Spring 2013 | Develop a time-sensitive tutorial program to increase student athlete eligibility year around. Afterschool Program Statement of the student athlete eligibility year around. | | | |
| We will intentionally outreach to parents and returning students for the 2010-2011, conducting focus groups to discuss the ASP Code of Conduct, Group Field Trips and Behavior Incentives Strategies. Afterschool I | | Afterschool Program Staff | | |
| April – June 2013 | Spring Enrollment Begins; outreaching to 50 families Families notified of enrollment | Afterschool Program Staff | | |
| August - September 2013 | - September 2013 New school year enrollment; remaining slots filled Afterschool Program Sta | | | |

Important dates to include in your timeline:

- April June: Spring enrollment for 2014-15 programs.
- Families will be notified of 2014-15 after school enrollment before the last day of school, June 12, 2014.
- After school programs begin on 1st Day of school, with enrollment at a minimum 75% capacity.
- August September: New school year enrollment of families for remaining program slots.

- Remaining program slots will be filled by September 30, 2014.
- All programs must maintain waitlists after program slots are filled.

Principal Signature:

Lead Agency Signature:

2014-15 Assurances for Grant Compliance and After School Alignment with School Day

Principal and Lead Agency representative will review and discuss each assurance below, and initial next to each item to signify agreement. Attached separately are the following documents referenced below: 1) Grant Assurances signed by OUSD Superintendent, 2) After School MOU template, and 3) Quality Support Coach/Academic Liaison Role Description.

| Principal initials | Lead Agency initials | 2014 – 15 Assurances for Grant Compliance and After School Alignment with School Day |
|-----------------------|----------------------------|--|
| RS | M | Site Administrator and Lead Agency Director/Site Coordinator have reviewed the CA Dept of Education's ASES and/or 21 st Century Grant Assurances, and understand mandated grant compliance elements. |
| ns T | X | Site Administrator and Lead Agency Director have reviewed the Lead Agency After School MOU together, and agree to the requirements outlined in the MOU for the lead agency partner. |
| RS | M | Site Administrator will meet regularly with Site Coordinator to ensure program is meeting identified goals. |
| RS | M | Site will share student outcome data to better refine program (Attendance data, test scores, Report Cards, IEP's, etc). |
| 25 | N | The principal and lead agency partner have reviewed and discussed the Quality Support Coach key responsibilities. Both Principal and lead agency partner understand that this role is critical for strengthening staff practices and the quality of the after school program. Site will identify a certificated, qualified individual to serve as the program's Quality Support Coach and to fulfill all responsibilities outlined in the role description. |
| RS | W. | Site will invite Site Coordinator and appropriate after school staff to participate in school day meetings and professional development opportunities, in order to ensure consistency in standards of teaching and learning and positive school climate. |
| 25 | IX | Site will invite Site Coordinator to participate on SSC, COST, SST, and/or CSSSP teams to ensure coordination of services. |
| 115 | (X) | Site will coordinate the use of facilities and site level resources in support of program goals. |
| 15 | X | Site will provide Site Coordinator with office space that includes access to internet and phone. |
| N) | The second | Site Administrator will share the School Site Safety Plan with the Site Coordinator and discuss appropriate policies and procedures to ensure safety during the after school hours. |
| | 7 | N A Simple Simpl |

Principal Signature:

Lead Agency Signature:

ASES and 21st CCLC After School Programs 2014-2015

Quality Support Coach (formerly called "Academic Liaison")

After school research clearly shows that high quality programs result in increased youth outcomes. The higher the program quality, the more youth outcomes are achieved. The Quality Support Coach is a required position and plays a critical role in supporting after school program quality through the following high leverage staff capacity-building activities:

- Provide classroom observations, coaching support, and trainings to improve staff practices and program quality.
- Support the after school program's Assess Plan Improve program quality improvement cycle by helping after school programs gather and review data on program quality, make plans for improvement, and receive training and coaching supports aligned to improvement plans.
- · Bridge the after school program with school day goals, priorities, curriculum, pedagogy, and data.
- Provide lesson planning support and lesson modeling to strengthen after school instruction.
- Help develop/design after school academic offerings and curriculum, and support alignment of after school activities with the Common Core standards

The Quality Support Coach can be a credentialed teacher from the school faculty or other qualified professional working with the school (for example, a Literacy Specialist, Math Coach from LCI, BTSA Coach, etc.). This individual will receive training and specific direction on the Quality Support Coach role from the OUSD After School Programs Office. The After School Programs Office will provide specific deliverables aligned with the key job duties listed above. The required budget allocation for this position is \$2,500 for the year, equivalent to 83 hrs/year at a Paid-In-Service contract rate of \$30.12/hour.

| Quality Support Coaching Planning |
|---|
| a) Please identify who will fulfill the Quality Support Coach role for 2014-15: |
| ☑ A credentialed teacher on staff who has effective skills and experiences in coaching and/or adult learning ☐ A qualified professional who is part of the school staff ☐ An OUSD coach connected to the school (i.e. LCI Literacy or Math coach, BTSA coach, etc.) ☐ Other individual (please specify in detail): |
| If known, please specify the name of the person who will fill the Academic Liaison role, and identify his/her role in the school: Lake Raymond, Science Teacher |
| b) Some schools are challenged in finding a qualified individual on staff who can fulfill the Quality Support Coach role. In this case, the OUSD After School Programs Office will work actively to try to find an OUSD coach to match with the |

| school. Please mark: My school needs support in finding an individual who can effectively fulf ☐ Yes ☑ No | ill the role of Quality Support Coach. | |
|--|--|----|
| Teachers on Extended Contract for Direct Service In addition to a Quality Support Coach, some schools choose to have te service to students after school, such as after school intervention, support Forward, and academic enrichment. Please list specific after school classes/activities that will be facility Important note: Teachers on extended contract who are providing direct the negotiated rate of \$23.16/hr (per OEA contract). After school grant in The Quality Support Coach cannot provide direct service to students. The | ated by teachers paid on extended contract. It services to students after school must be paid funds can be utilized for this direct service work. The Quality Support Coach is primarily responsib | at |
| for providing coaching and training, and is paid at the negotiated Paid-Inbuilding services. Teachers doing direct service work after school must List after school classes/activities that will be facilitated by teachers on extended contract | | |
| Principal Signature: Lead Age | ency Signature: | |

After School Safety and Emergency Planning for 2014-15

| After School Safety and Emergency Planning |
|--|
| A) The Comprehensive School Site Safety Plan will incorporate the After School Program. The Principal and Site Coordinator will discuss plans and procedures for after school safety, and the Site Coordinator will have access to the Comprehensive School Site Safety Plan. Yes No |
| If no, explain after school plans to ensure student and staff safety should an incident of violence or other crisis/emergency occur on or near the school campus during after school hours: |
| B) Describe the training that site will provide after school staff on safety procedures, including lockdown procedures and communication protocols for crisis response. |
| After school director will be a part of the summer staff retreat and will engage in assisting to develop processes and procedures that are inclusive of both the traditional school day program and the after school program. |
| C) Principal and Site Coordinator have reviewed the OUSD After School Emergency/Crisis 1st Level Response Notification Protocol. ☑ Yes ☐ No |
| Facility Keys |
| Will the After School Program have access to facility keys for all areas where after school programming occurs? ☑ Yes ☐ No |
| If no, indicate how the school campus will be secured if crisis should occur during after school hours and if lockdown is necessary: |
| SSO Staffing: (check one) |
| ☐ Site has a school day SSO who can accommodate after school related work as part of their regular salary. |
| ☑ Site will pay Extra time/Over time (ET/OT) to accommodate an after school SSO. |
| ☐ Site does not need an SSO or does not have the resources to have an after school SSO. |
| Principal Signature: Lead Agency Signature: |
| ASES and 21st CCLC After School Programs 2014-2015 |

Professional Development and Staff Wellness

Professional Development: After school staff should receive adequate professional development, including coaching support and trainings, in order to grow and improve their practice. Programs should utilize data from the YPQA/SAPQA youth program quality assessment tool to determine the areas of focus for professional development.

a) Programs are allowed up to three days of program closure during the school year to offer staff professional development. Please indicate which three days (if any) your program plans to close this year for PD:

Days are to be determined pending needs assessment of program staff.

b) What professional development, coaching, and training supports will be provided by the lead agency partner?

Lead agency partner will provide conflict resolution training, classroom management training, lesson planning training, and effective guidance and discipline techniques training.

c) What professional development opportunities will be provided by the school site?

School site will provide site specific training regarding conflict resolution, crisis management, classroom management, and CST prep.

d) ASPO professional development will consist of the mandatory August Institute (Aug. 5-9, four days for new site coordinators; three days for returning site coordinators), mandatory monthly site coordinator meetings (2 hrs/month), optional Youth Work Methods trainings (9 workshops aligned to YPQA, 2 hours each), and various professional learning communities (time commitment varies). Please mark:

I understand that professional development helps ensure program quality. My program is committed to providing/accessing professional development opportunities for after school staff, based on needs identified by program data. My program will adequately budget for staff time to participate in professional development over the course of the year (for key line staff, recommended at least 20 hours of PD/year). 🗵 Yes 🗆 No

Staff Wellness

e)) Please describe ways your program will work to support staff wellness over the course of the year:

Staff will utilize restorative justice principles and circles during staff meetings and PDs that will allow for healthy dialogue and discussion.

Staff will receive gym memberships to the YMCA of the East Bay and will be encouraged to engage in physical activity, cooperative games, dance or sports.

Staff meetings and PDs will provide healthy snack options.

Principal Signature: 9

Lead Agency Signature:

Addendum for 21st Century Community Learning Center Grantees Only

Equitable Access: (must be completed by all programs that receive 21st Century Equitable Access funding)

Some 21st Century programs receive extra Equitable Access funding. The intent of Equitable Access funding is to provide targeted supports for special populations of students who may face challenges and barriers to program participation. Examples of allowable use of Equitable Access funds include:

- additional academic interventions/supports to struggling students (ie. English Language Learners, students with special needs, etc.)
- mental health support services that enable students to fully participate in the after school program
- translation services, bus tickets, and other supports that make it possible for students to participate in program

How will your 21st Century program support equitable access in your program? Which population(s) of students in your program will receive extra support through the Equitable Access supplemental grant? Please described your planned use of Equitable Access funds. Your plans must align with your Equitable Access budget.

21st Century Supplemental Programming during 2014-15 School Year

Describe your planned programming on weekends, intercession breaks, and other non-school days during the 2014-15 school year. Your supplemental program plans must match your proposed supplemental program budget.

(Please do NOT include summer program plans here; there will be a separate summer planning template.)

| Number of supplemental program days you plan to offer during the 2014-15 school year: | |
|---|--|
| Dates of Service: | |
| Hours of Operation: (note that supplemental programs | |
| must operate at least 3 hours/session) | |
| Description of Supplemental program activities: (describe | goals of programming, target audience, planned activities, etc.) |
| | |

Exhibit C

OAKLAND UNIFIED SCHOOL DISTRICT ASES AND 21ST CENTURY AFTER SCHOOL PROGRAMS

PARENT PERMISSION AND STUDENT INFORMATION - ELEMENTARY AND MIDDLE SCHOOLS

| Student's Name | - 114 | Grade | | Date of Birth | <u> </u> |
|---|-------------|------------|--------------|------------------|-----------------|
| Parent/Guardian Name (Please | print) | Signature | | | Today's Date |
| Home Address | | City | Zip | | |
| Home Phone | | Work Phone | | Cell Phone | |
| E | MERGENCY (| CONTACT IN | NFORMATI | ON | |
| In case of emergency please co | entact: | | | | |
| Name | Relationsh | nip | | Phone: work/ | nome/cell |
| Does your child have health cov | verage? | У | es | No | |
| Name of Medical Insurance | Policy/ In | surance# | Prima | ry Insured's No | ame |
| Medical History that may be of | fimportance | <u></u> | ledication S | Student is takir | ng |
| List any Allergies | | | | - | |
| Name of Child's Doctor | | Telephone | | - | |
| I authorize After School Progr may be necessary for my child | | | | ergency medic | al treatment wl |
| | | | | | |

| R | RELEASE OF LIABILITY |
|---|---|
| I understand the nature of the after so | chool program and that participation is voluntary. I understand |
| that the Oakland Unified School Distric | ct is not responsible for loss, damage, illness, or injury to |
| person or property as a result of partic | cipation in the after school program. I hereby release and |
| | District and its officers, employees, agents, and volunteers |
| - | s, death, loss or damage as a result of after school program |
| activities. | -, , , , , , , , |
| | |
| ✓ Parent/Guardian Signature: | Date |
| Estatenti Guardian Signature. | Duie |
| | |
| | NT RELEASE/ PICK UP POLICY |
| | he After School Program will begin immediately after school is out of be released to go home from the After School Program until they ne of the individuals listed below: |
| <u> </u> | |
| Parent/Guardian/Caretaker Signature | Date |
| When I am unable to pick my child up, I child to: | I give After School Program staff permission to release my |
| Name/Relationship | Phone Numbers: Home/Work/Cell |
| · | |
| Name/Relationship | Phone Numbers: Home/Work/Cell |
| picked up by 6:00 p.m., After School Pr | on time. The program ends by 6:00 p.m. If students are not rogram staff are required by law to report to Child Protective instances of tardiness in picking up your child will result in |
| PERMISSION TO EVALUA | ATE PROGRAMS AND TRACK STUDENT PROGRESS |
| cards, attendance, and other performance i instruction, and assessing the effectiveness | gram Staff to review my child's school data (test scores, report indices), for the purpose of providing targeted support and academic s of the After School Program. I also give permission for After progress and to require my child to complete evaluation surveys for tiveness. |
| Parent/Gua | urdian Signature |
| A Stor Cale | ool MOLL 2014, 2015, page 19 of 20 |
| After Scho | ool MOU 2014-2015, page 18 of 30 |



PHOTO/VIDEO RELEASE

| | fter School Program, s/he may participate in an activity that is being tographs/video recordings may be used for promotional purposes. |
|--|--|
| My childmaymay not be photopurposes. | graphed/videotaped by the After School program for promotional |
| School program activities and to edit of understand that I and my child shall ha economic interest. I also agree to rele | rty it has approved to photograph or videotape my child during After ruse any photographs or recordings at the sole discretion of OUSD. I we no legal right or interest arising from the recording, including ase and hold harmless the OUSD and any third party it has approved amages, and liabilities arising out of or use of the recording. |
| ✓Parent | /Guardian Signature |

EARLY RELEASE WAIVER (OPTIONAL) - ELEMENTARY AND MIDDLE SCHOOL STUDENTS

- * Elementary School students are expected to participate in the after school program <u>every</u> day until 6pm, for a total of 15 hours per week.
- * Middle School students are expected to participate in the after school program at least 3 days per week until 6pm, for a minimum total of 9 hours per week of participation.

Students who are able to fulfill these attendance requirements have priority for enrollment.

Based on the OUSD Early Release Policy, families can request Early Release of their child from the after school program for any of the following reasons:

- Parallel Program
- Family Emergency
- Personal Family Circumstance
- Medical appointment
- Transportation
- Community safety
- · Child accident
- Other conditions, as deemed appropriate

| School Site: | |
|--|--|
| Name of Program: | |
| Name of Student: | |
| Grade: | |
| I request early release of my child from the After Sch | nool Program ato'clock p.m. |
| (please check reason) | |
| □ I am concerned for my child's safety in returning h | ome by him/herself after dark. |
| I am unavailable to pick my child up after this time. | |
| Other: | |
| As parent/guardian, I hereby release and discharge th officers, employees, agents and volunteers from all cla that my child may suffer as a result of his/her early re | ims for injury, illness, death, loss or damage |
| \checkmark | |
| Signature of Parent/Guardian | Date |
| | |

After School MOU 2014-2015, page 21 of 30

WAIVER OF PICK UP POLICY AND PERMISSION TO RELEASE WITHOUT SUPERVISION (OPTIONAL)

| FOR STUDENTS AGES AND OLDER ONLY School Site: | У | |
|--|---|---------------|
| Name of Student: | | |
| Grade: | | |
| Date of Birth of Student: | | |
| If I arrive later than the dismissal time or am und School Program: | able to pick up my child at the end of | f the After |
| □ I give the After School Program staff permiss program without supervision. | sion to release my child from the aft | terschool |
| As parent/guardian, I hereby release and dischargofficers, employees, agents, and volunteers from as a result of the release of my child without superunable to pick up my child at the end of the After | all claims for injury, illness, death, l ervision if I arrive later than dismiss | oss or damage |
| ✓ | | |
| Signature of Parent/Guardian | Date | |
| | | |
| | | |

Exhibit D

Schedule of Field Trips, Off Site Events and Off Site Activities for After School **Program**

This form should be completed by the 1st day of each semester, and by the 1st day of the summer program (if applicable).

| Contact Information: | |
|---|--|
| Site Name | Lead Agency Name |
| Name of Contact Person | Email |
| Telephone | Fax |
| The following Field Trips, Off Site Eve Program will occur during: | nts and Off Site Activities for the After School |
| ☐ Fall Semester- August 25, 2014 ☐ Spring Semester- February 2, 20 ☐ Summer Program (Specify dates: | 015 to June 11, 2015 |
| Name of Field Trip, Off Site Event, and/or Off Site Activities | Date(s) Time(s) |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| | |
| Site Coordinator Signature | Date |
| | |
| Lead Agency Director Signature | |

EAST BAY REGIONAL PARK DISTRICT

WAIVER AND RELEASE OF LIABILITY AND INDEMNITY AGREEMENT

Waiver and Release of Liability. In consideration of being allowed to use and participate in activities at East Bay Regional Park District's facilities, including but not limited to its pools, lakes, shorelines and swimming lagoons ("Recreational Activity"), I, for myself and my spouse, my child, heirs, personal representatives, next of kin, and assigns, voluntarily agree to release, waive, discharge, and promise not to sue the East Bay Regional Park District, its officers, directors, agents, volunteers, and employees (collectively the "District") from any and all liability for any accident, illness, injury, death, wrongful death, or property damage/loss arising out of my participation in the Recreational Activity and/or use of District facilities and equipment (along with the use of transportation provided, arranged, or paid for by the District, including such transportation for medical treatment), whether occurring on or off District property, and whether caused by any negligence of the District or otherwise, excepting only to the extent caused by District's gross negligence.

Assumption of Risk. I understand that participation in the Recreational Activity and the use of District facilities, equipment, and transportation carry inherent risks that cannot be eliminated regardless of the care taken to avoid injury. These risks may result in injuries that include, but are not limited to, disease, cuts, eye injuries, blindness, broken bones, concussions, heart attacks, heat stroke, dehydration, joint or back injuries, slipping on uneven surfaces, brain injuries, drowning, paralysis, and death, as well as damage/loss of personal property. I also understand that these risks might arise for a variety of reasons, including but not limited to, actions, inaction or negligence of other parties, participants, or the District. I further understand that there may be other risks that are not known to me or reasonably foreseeable at this time. By signing below, I acknowledge that participation in the Recreational Activity and the use of District facilities, equipment, and transportation is voluntary and that I knowingly assume any and all risks, known and unknown.

Indemnity Agreement. In consideration for the District's permission to participate in the Recreational Activity. I voluntarily agree to indemnify and hold harmless the District from all claims, demands, and causes of action brought by me or anyone else as a result of my participation in the Recreational Activity and/or use of District facilities and equipment (along with the use of transportation provided, arranged, or paid for by the District, including such transportation for medical treatment), whether caused by any negligence of the District or otherwise, and agree to reimburse the District for any resulting costs, expenses, and attorneys' fees

Severability. I understand and acknowledge that this Agreement is intended to be as broad and inclusive as permitted by law. If any portion of this Agreement is deemed invalid, it is agreed that the remaining portion of the Agreement shall continue in full legal force and effect.

Minor Participants. If Participant is under 18, Participant's custodial parent or legal guardian must sign below, warranting that he or she is the Participant's custodial parent or legal guardian, and is agreeing to the terms and conditions of this Agreement, on both his or her and the Participant's behalf. Parent or legal guardian acknowledges by their signature that they are giving up the same rights for the minor as they would be giving up if they signed this Agreement on their own behalf.

I have read this Agreement and understand that I am giving up substantial rights by signing it, but do so voluntarily and intend to completely release the District from the liability described above to the greatest extent allowed by law. I also understand that this Agreement is legally binding on me and my child (if applicable), spouse, heirs, personal representatives, assigns, and next of kin.

| Participant's Name (Print) | | _ |
|--|-----------------------|---|
| Name of Custodial Parent or Guardian (if Par | icipant is under 18): | _ |
| Signature: Fact upant Signature of own for our Destrict | Date: | _ |
| Factuberr Signature in average for the con- | EBRPD Waver - Swim I | |



INVOICING AND STAFF QUALIFICATIONS FORM 2014-2015

Basic Directions

Complete the chart below for each subcontractor and attach with Lead Agency monthly invoices.

- 1. Employee, agent or subcontractor name.
- 2. ATI #. This is the fingerprint clearance number assigned by the Department of Justice.
- 3. Current TB Clearance. Current means within the last 4 years. This documentation should be maintained in Lead Agency files.
- 4. IA Requirement. No Child Left Behind Law requires that any staff who directly supervise students and are included in the 20:1 student-to-adult ratio meet the IA requirement. This documentation should be maintained in Lead Agency files.

| | Ager | cy Info | ormation | |
|------------------------------|------|---------|---------------------------------------|--------------------------------------|
| Agency Name | | - 1 | gency's Contact Person | |
| Billing Period | | (| Contact Phone # | - |
| | | | | |
| Employee, Ag Subcontracto | ATI# | | Current TB Clearance Documentation on | Page 1A Requirement Documentation on |

| Subcontractor Name | ATI# | Current TB Clearance Documentation on File | IA Requirement Documentation on File |
|--------------------|------|--|--------------------------------------|
| | | ☐ Yes ☐ No | □Yes □No |
| | | ☐ Yes ☐ No | ☐Yes ☐No |
| | | ☐ Yes ☐ No | □Yes □No |
| | | ☐ Yes ☐ No | □Yes □No |
| | | ☐ Yes ☐ No | ☐Yes ☐No |
| | | ☐ Yes ☐ No | □Yes □No |
| | | ☐ Yes ☐ No | □Yes □No |
| | | ☐ Yes ☐ No | □Yes □No |



PROCEDURE FOR INVOICING Oakland Unified School District Comprehensive After School Programs 2014-2015

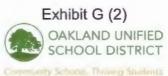
The following procedures are required in submitting invoices that utilize 21st Century and/or ASES funding:

- ◆ All 21st Century and/or ASES invoices <u>must be submitted to the OUSD After School Programs Office</u> in order to be processed and paid. We are located at 746 Grand Ave, Lakeview Campus, Room 3.
- ◆ All invoices must be generated on your organization's letterhead. This applies to both agency and individual contractors.
- To maintain invoicing consistency so that all necessary information is included, please <u>use the attached invoicing format</u>. Simply cut and paste the format onto your organization's letterhead. Please utilize the sample invoice as a guide. All of the information in the top section of the invoice template MUST be completed in order to process for payment. Also, in the body of the template, a detailed breakdown of charges must be provided, including number of hours worked and hourly rate. Failure to fully complete an invoice according to these specifications may result in a delay of payment.
- ♦ All invoices should <u>cover only one calendar month</u>, i.e. the 1st through the 30th or 31st.
- Contractor, Agency, Site Coordinator, and Principal signatures must be secured prior to submission of invoices to the After School Programs Office. All of these signatures must be originals.
- ♦ Invoices for the month are generally <u>due</u> in the <u>After School Programs Office</u> by 5:00 p.m. on the 10th of <u>the following month</u>. This is not a steadfast rule; for example, the invoice for September 1-30th is due in our office on the 11th of October (the 10th is a Sunday). **Invoices that are submitted after the due** dates listed below will be processed the following monthly invoicing period.

As of now, the schedule for OUSD payments is anticipated as follows:

| Invoices due to our office by 5:00 pm on: | Accounts Payable checks to be mailed on: |
|---|--|
| August 8, 2014 | August 23, 2014 |
| September 10, 2014 | September 25, 2014 |
| October 10, 2014 | October 25, 2014 |
| November 10, 2014 | November 22, 2014 |
| December 10, 2014 | December 23, 2014 |
| January 9, 2015 | January 25, 2015 |
| February 10, 2015 | February 26, 2015 |
| March 10, 2015 | March 26, 2015 |
| April 10, 2015 | April 25, 2015 |
| May 8, 2015 | May 23, 2015 |
| June 10, 2015 for May invoices | June 26, 2015 |
| June 12, 2015 for Final Billing | TBD |

If there are any questions regarding the invoicing process, please contact our office at (510) 273-1550.



PROCEDURES for PAID INSERVICE/EXTENDED CONTRACTS and TIME SHEETS OUSD CERTIFICATED TEACHERS 2014-2015

The following procedures are required in submitting fiscal forms for Paid Inservice/Extended Time for OUSD employees utilizing 21st Century and/or ASES funding:

Paying OUSD Certificated Employees (Teachers)

- Academic Liaisons should submit a Paid Inservice form and Extended Contract teachers should submit a "Request for Extended Contract" IN ADVANCE to approve all projected work to be completed, using appropriate Budget Org Key (Object Code usually -1120 or -1122)
- The FIRST submission of the Paid Inservice/Extended Contract paperwork must be accompanied by a timesheet in order to be processed by OUSD Payroll. No payment will be rendered until timesheets are submitted to our office.
- Have Employee sign Extended Contract & ALL Time Sheets
- ♦ Have Principal approve and sign Paid Inservice/Extended Contract & ALL Time Sheets
- Please be sure to submit ORIGINALS of all documents
- ♦ Please use only ONE SIDED Time Sheets
- Deliver to OUSD After School Programs Office All 21st Century and/or ASES Paid Inserivce/Extended Contracts and Time Sheets must be submitted to the OUSD After School Programs Office in order to be processed and paid. We are located at 746 Grand Ave., Lakeview Campus, room
 3.
- Union Contract rate for teachers is \$23.16/hr.
- ♦ Union Contract rate for Academic Liaisons is \$30.12/hr.
- Once the Paid In-service form or Request for Extended Contract has been submitted and approved, only timesheets are required to be submitted for subsequent payments.

| OUSD Anticipated Payroll Issue Dates ***Please note: Allow 45 days processing time for the first submission. Future submissions take approximately 2 weeks .*** | | | | |
|---|--|--|--|--|
| October 15, 2014 | | | | |
| November 14, 2014 | | | | |
| December 15, 2014 | | | | |
| January 15, 2015 | | | | |
| February 13, 2015 | | | | |
| March 13, 2015 | | | | |
| April 15, 2015 | | | | |
| May 15, 2015 | | | | |
| June 15, 2015 | | | | |
| June 30, 2015 | | | | |
| | | | | |

If there are any questions regarding these documents or procedures, please contact our office at (510) 273-1550.

Exhibit G (3)



PROCEDURES for EXTENDED TIME and/or OVERTIME FORMS (ET/OT) for OUSD CLASSIFIED EMPLOYEES 2014-2015

The following procedures are required in submitting fiscal forms for Extended Time and/or Overtime (ET/OT) for OUSD classified employees utilizing 21st Century and/or ASES funding:

Paying OUSD Classified Employees (SSOs, Custodians, Instructional Aides, etc.)

- ◆ Complete "Combined ET/OT/CT and Move-Up/Acting Time Report", using appropriate Budget Org Key
- ♦ Have Employee Sign Form
- Have Site Coordinator Sign Form
- Have Principal Approve and Sign Form
- ◆ All Custodial ET/OT forms must be submitted to Custodial Services at 900 High Street.
- ◆ All SSO ET/OT forms must be submitted to the SSO Office at 1011 Union St.
- ♦ Any other ET/OT forms for 21st Century and ASES classified staff must be delivered to Oakland SUCCESS After School Programs Office in order to be processed and paid. Please see payment schedule in chart below. Forms that are submitted after the due dates listed below will be paid on the following Payroll Issue Date. We are located at 746 Grand Ave, Lakeview Campus, Room 3.
- Rate varies depending on employee's hourly rate

| ET/OT Forms Due to After School Programs Office on the following anticipated dates: | OUSD Anticipated Payroll Issue Dates |
|---|--------------------------------------|
| September 13, 2014 | September 30, 2014 |
| September 30, 2014 | October 15, 2014 |
| October 15, 2014 | October 30, 2014 |
| October 31, 2014 | November 1542014 |
| November 15, 2014 | November 26, 2014 |
| November 22, 2014 | December 15, 2014 |
| December 13, 2014 | December 30, 2014 |
| December 20, 2014 | January 15, 2015 |
| January 15, 2015 | January 30, 2015 |
| January 30, 2015 | February 13, 2015 |
| February 14, 2015 | February 27, 2015 |
| February 28, 2015 | March 13, 2015 |
| March 14, 2015 | March 30, 2015 |
| March 28, 2015 | April 15, 2015 |
| April 15, 2015 | April 30, 2015 |
| April 30, 2015 | May 15, 2015 |
| May 15, 2015 | May 29, 2015 |
| May 30, 2015 | June 15, 2015 |
| June 13, 2015 | June 30, 2015 |

If there are any questions regarding these documents and procedures, please contact our office at (510) 273-1550.

Exhibit H

Certificates of Insurance and Additional Insured Endorsement

INSERT HERE



CERTIFICATE OF LIABILITY INSURANCE

6/1/2015

6/30/2014

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

| PRODUCER LOG | ckton Insurance Brokers, LLC | CONTACT NAME: | | | | | |
|--|--|--|-------|--|--|--|--|
| CA License #OF15767 Two Embarcadero Center, Suite 1700 San Francisco CA 94111 (415) 568-4000 | PHONE FAX (A/C, No): E-MAIL ADDRESS: | | | | | | |
| | INSURER(S) AFFORDING COVERAGE | NAIC# | | | | | |
| | INSURER A: Philadelphia Indemnity Insurance Company | 18058 | | | | | |
| INSURED YOU | Young Men's Christian Association of the East Bay 2330 Broadway Oakland CA 94612 | INSURER B: Travelers Property Casualty Co of America | 25674 | | | | |
| 233 | | INSURER C: | | | | | |
| Oal | | INSURER D : | | | | | |
| | | INSURER E : | | | | | |
| <u></u> | | INSURER F: | | | | | |

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

| ISR TR | TYPE OF INSURANCE | ADDL | SUBR WVD | POLICY NUMBER | POLICY EFF (MM/DD/YYYY) | POLICY EXP (MM/DD/YYYY) | LIMITS | 3 |
|-----------|--|------|-------------|------------------|----------------------------|----------------------------|---|---|
| A | X COMMERCIAL GENERAL LIABILITY CLAIMS-MADE X OCCUR X Soc Ser E&O X Sexual Abuse GEN'L AGGREGATE LIMIT APPLIES PER: X POLICY PRO- JECT LOC OTHER: | Y | N | РНРК1195607 | 6/30/2014 | 6/30/2015 | DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE | \$ 1,000,000 \$ 100,000 \$ 10,000 \$ 1,000,000 \$ 3,000,000 \$ 1,000,000 \$ |
| | AUTOMOBILE LIABILITY X ANY AUTO ALL OWNED AUTOS X HIRED AUTOS X Comp Ded \$1 KX Coll Ded \$1K | N | N | PHPK1195607 | 6/30/2014 | 6/30/2015 | COMBINED SINGLE LIMIT (Ea accident) BODILY INJURY (Per person) BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident) | \$ 1,000,000 \$ XXXXXXX \$ XXXXXXX \$ XXXXXXX \$ XXXXXXX |
| | UMBRELLA LIAB OCCUR EXCESS LIAB CLAIMS-MADE DED RETENTIONS | | | NOT APPLICABLE | | | EACH OCCURRENCE AGGREGATE | \$ XXXXXXXX \$ XXXXXXXX \$ XXXXXXX |
| | WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below | N/A | N | TC2JUB6A05045214 | 6/1/2014 | 6/1/2015 | X PER OTH- ER EL. EACH ACCIDENT E.L. DISEASE - EA EMPLOYEE E.L. DISEASE - POLICY LIMIT | \$ 1,000,000 |

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)
Urban Services YMCA- Certifiate holder is included as additional insured as respects to their interests in the staff assistance with academic and enrichment school operations at WOMS during the school day at West Oakland Middle School ongoing throughout the policy period for liability arising out of the operations of the insured.

| CERTIFICATE HOLDER | CANCELLATION | | | | | |
|--|---|--|--|--|--|--|
| 12008125 Oakland Unified School District Attn: Risk Management | SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS | | | | | |

900 High Street Oakland CA 94601

AUTHORIZED REPRI Adams, Missonous

I rights reserved.

Exhibit I

Statement of Qualifications

INSERT HERE



FOR YOUTH DEVELOPMENT® FOR HEALTHY LIVING FOR SOCIAL RESPONSIBILITY

COMMUNITY IS OUR FOCUS

Community Benefit Report
YMCA OF THE EAST BAY





WHO WE ARE

The Y is the nation's leading nonprofit committed to strengthening communities through youth development, healthy living and social responsibility. The YMCA of the East Bay is comprised of 9 Branches, 3 over night camps, 45 childcare sites and 30 extension sites with each being a powerful advocate for the needs of the children, families and individuals in communities throughout the state. As a charity, YMCA of the East Bay exists to strengthen local communities. Every day we work with thousands of men, women and children to ensure that everyone, regardless of age, income or background, has the opportunity to learn, grow and thrive.

WHERE WE ARE

Branches

- . Downtown Oakland YMCA | Oakland
- EM Downer Family YMCA | Richmond
- . Eastlake YMCA | Oakland
- Eden Area YMCA | Hayward
- Fremont/Newark YMCA | Fremont
- . Hilltop Family YMCA | Richmond
- . M. Robinson Baker YMCA | Oakland
- Tri-Valley YMCA | Dublin

YMCA Camping Services

- The YMCA at Camp Arroyo | Livermore
- YMCA Camp Loma Mar | Pescadero
- YMCA Camp Ravencliff | Redway

WHAT WE DO

YOUTH DEVELOPMENT

- Building Futures Mentoring Program
- Kids Night Out

At the Y, we believe the values and skills learned early in life are vital building blocks for quality of life and future success. Our programs are staffed with people who understand the cognitive, physical and social development of kids, as well as teaching children how to be their best selves.

HEALTHY LIVING

- Lifestyle Fitness Programs
- Healthy Kids Day

Our health and wellness classes promote increasing strength, endurance and enhancing ones flexibility, as well as providing knowledge to prevent injury and illness. The Y partners with local hospitals and health organizations to expand our resources and ensure the quality of service we deliver to our members and communities.

SOCIAL RESPONSIBILITY

- Youth & Government and Model United Nations
- Outdoor Education School

With our educational and leadership programs, the Y is committed to nurturing our members and communities to have an opportunity to envision and pursue a positive future for themselves, and to take an active role in strengthening their neighborhoods.

Our programs promote leadership through character development, and celebrate the need to appreciate and respect one another as well as our natural environment.

STRENGTHENING YMCA OF THE EAST BAY COMMUNITIES







YMCA OF THE EAST BAY PROFILE

| YMCA of the East Bay Members | 17,330 |
|---------------------------------|-----------|
| Children and teens served | 4,919 |
| Seniors Served | 4,396 |
| Volunteers | 1300+ |
| Charitable Dollars Raised | \$860,060 |
| Financial Assistance Granted | \$814,585 |
| Loca! Community Program Centers | 9 |
| Local Community Childcare Sites | 45 |

36 % of the Y participants are Children

THE YMCA'S MISSION

To put Christian principals into practice through programs that build healthy spirit, mind, and body for all

YOUTH DEVELOPMENT

At the Y we believe all children deserve the opportunity to discover who they are and what they can achieve. By participating in values-based YMCA programs **4,919 YMCA East Bay youth and teens** are advancing their learning, making smarter choices, getting healthy, and developing life-long values of caring, honesty, respect and responsibility.

In the East Bay, the Y works in 12 school districts serving thousands of children every day in 45 childcare program sites located in YMCAs and other community based facilities. The Y offers families affordable, high quality and safe care for children in preschool through middle school. Through scholarships, program subsidies, partnerships and community outreach the Y provides critical assistance to thousands of low-income families in the East Bay.

HEALTHY LIVING

At the Y we are committed to helping people of all ages and abilities reach their full potential by engaging them in healthy activities. With a focus on healthy spirit, mind and body for all, we bring families closer together, encouraging healthy choices, and fostering community through fitness, sports, and activities that install values and develop healthy active habits for their futures. Last year 40,504 residents were actively engaged in our programs at local YMCAs throughout the East Bay.

SOCIAL RESPONSIBILITY

At the YMCA we believe it is our responsibility to be active in local affairs, and participate with others to address community issues and concerns. We provide \$814,585 in financial assistance and partner with numerous organizations throughout the East bay. As a result we help strengthen communities and support our neighbors. For more than 160 years, Y's in the East Bay have been helping people develop skills and emotional well-being through education and training, creating local jobs, encouraging volunteerism, pursuing diversity and building healthier communities through collaborations. YMCA of the East Bay employs more than 808 full-time and part-time jobs, and nearly 1300 volunteers at local YMCA's.



August 1, 2014

To Whom It May Concern:

The letter confirms that all YMCA of the East Bay staff placed at our 2014-2015 contracted afterschool programs in the Oakland Unified School District will meet the following OUSD requirements:

- Negative TB test (within 3 years)
- · FBI and DOJ fingerprinted

Thank you,

Liz Penny

Sr. Director of Youth Development Metropolitan Oakland Region

YMCA of the East Bay

SAM Search Results List of records matching your search for :

Search Term : YMCA* of the* East* Bay* Record Status: Active

No Search Results

July 29, 2014 10:04 PM Page 1 of 1



MEMORANDUM OF UNDERSTANDING ROUTING FORM 2014-2015

Basic Directions

Services cannot be provided until the MOU is fully approved and a Purchase Order has been issued.

Agency Information

Agency's

Contact Person

Robert Wilkins

Chief Executive Officer

- 1. Contractor and OUSD Administrator reach agreement about scope of work and compensation.
- 2. Contractor and OUSD Administrator agreed upon terms are reflected in the Memorandum of Understanding.
- 3. OUSD Administrator verifies contractor does not appear on the Excluded Parties List.
- 4. OUSD contract originator creates the requisition on IFAS.

YMCA of the East Bay

2330 Broadway

5. Within 2 weeks of creating the requisition, the OUSD Administrator submits completed MOU packet to Legal for approval.

| City | Oakland | | | Telephone | 510/3 | 510/318-7654 | | | |
|---|--------------------|--|-----------------------|--------------------------|---------------------|-------------------|----------------|--------------|--|
| State | CA | Zip Code | 94612 | Email | rwilkin | s@ymcaeastbay.org | | | |
| OUSD Vendor N | umber | V018151 | | | | | | | |
| Attachments | ■Staten ■Progra | nent of qualification am Planning Too | | | | t. (www.sam.g | ov/portal/pu | blic/Sam/) | |
| | | Compensation | n and Terms - Mu | st be within OU | SD Billing G | uidelines | | | |
| Anticipated Start Date | | | ate work will end | 08/21/2015 | Total Cont | ract Amount | \$101,173.00 | | |
| | | | Budget | Information | | | | | |
| Resource # | Resourc | e Name | Org Ke | y # | Object Code | Amount | Req. # | | |
| 6010 ASES | ES | 3 20415534 | | 5825 | \$101,173.00 | R0150841 | | | |
| | | | | 5825 | \$ | | · · | | |
| | | | | | 5825 | \$ | | | |
| | | | | - | 5825 | \$ | | | |
| | | | OUSD Contract C | riginator Informa | ation | | | | |
| Name of OUSD Contact Ron | | Ron Smith | Email | | Ron.Smith @ousd.k12 | | ousd.k12.ca.us | | |
| Telephone | phone 510 | | 10/874-6788 | Fax | | 510/874-679 | | | |
| Site/Dept. Name | | 204/West C | Dakland Middle School | School Enrollment Grades | | 6th through 8th | | 8th | |
| | | Арр | roval and Routing | in order of appro | oval steps) | | | | |
| services were not pro | ovided before a | PO was issued. | approved and a Purcha | | | | | | |
| | | | or does not appear | | arties List (ht | | | oublic/SAM/) | |
| Please sign under the appropriate column. | | 1 0 A | Approved | | Denied – Reason | | Date | | |
| 1. Site Administrator | | 1 | | | | | 41414 | | |
| 2. Oakland After School Programs Office | | Chila. | y and | | | | 3-11-14 | | |
| 3. Network or Exec | cutive Officer | | Sho | 96 | | | | | |
| 4. Cabinet (CAO, C | CCO, CFO, C | SO, Asst Sup) | | | | | | | |
| 5. Board of Educat | tion or Super | intendent | | | | | | | |
| Procurement | Date Receiv | ed | | | | | | | |

Agency Name

Street Address