Board Office Use: Legislative File Info.				
File ID Number: 14-1073				
Introduction Date: 06/25/2014				
Enactment Number:				
Enactment Date:				



Memo

To:

From:

Board of Education

GARY YEE, EdD, ACTING SUPERINTENDENT; By: MARIA SANTOS, Deputy Superintendent

Board Meeting Date: 06/25/2014

Subject: Professional Service Contract

Contractor: Critical Juncture, LLC of Mill Valley, CA

Services for: 922-COMPLEMENTARY LEARNING

Board Action Requested and Recommendation: Ratification by the Board of Education of a Professional Services Contract between the District and Critical Juncture, LLC, Mill Valley, CA, for the latter to provide: Contractor will build a database that will store normalized CHKS 2013-2014 student data and will get connected to a front-end web interface that allows the data to be visualized in charts and graphs. This will include crosswalking questions and creating a master key: and creation of a web interface to visualize the data. The database will be built in such a way that we will be able to add subsequent or prior years worth of data for the period of 03/18/2014 through 06/30/2014 in an amount not to exceed \$25,000.00.

Background:

(A one paragraph explanation of why the consultant's services are needed.) Oakland Unified School District (OUSD) has historically administered the California Healthy Kids Survey (CHKS), the state's most comprehensive survery of protective factors and resiliency, annually to OUSD students, parents, and staff. The survey, which contains over 100 survey items for elementary, middle and high school stakeholders ranging from school climate to health behavior questions, is instrumental in assessing how well OUSD is carrying out its five-year strategic plan. In order to better utilize available CHKS data, we will work with Critical Juncture to build a database optimized for an interactive, visual reporting tool for use by OUSD Departments, school sites, community partners and other stakeholders.

Discussion:

(QUANTIFY what is being purchased.)

Contractor will build a database that will store normalized CHKS 2013-2014 student data and will get connected to a front-end web interface that allows the data to be visualized in charts and graphs. This will include crosswalking questions and creating a master key: and creation of a web interface to visualize the data. The database will be built in such a way that we will be able to add subsequent or prior years worth of data

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Fiscal Impact: Funding resources below not to exceed \$25,000.00

\$10,000.00 TARGETED INSTR IMPROVEMNT TIIG

\$15,000.00 General Purpose-Unrestricted

Attachments: Professional Services Contract including Scope of Work Waiver Summary Resume / Statement of Qualifications EPLS Search Results Page Insurance Certification (if no Waiver was granted)

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PROFESSIONAL SERVICES CONTRACT 2013-2014

Critical Juncture, LLC

This Agreement is entered into between (CONTRACTOR) and Oakland Unified School District (OUSD). OUSD is authorized by Government Code Section 53060 to contract for the furnishing of special services and advice in financial, economic, accounting, engineering, legal, and administrative matters with persons specially trained, experienced, and competent to perform such services. CONTRACTOR warrants it is specially trained, experienced, and competent to provide such services. The parties agree as follows:

- Services: CONTRACTOR shall provide the ("Services" or "Work") as described in Exhibit "A," attached hereto and incorporated 1 herein by reference.
- 03/18/2014 , or the day immediately following approval by the Superintendent Terms: CONTRACTOR shall commence work on 2 if the aggregate amount CONTRACTOR has contracted with the District is below \$84,100.00 in the current fiscal year; or, approval \$84,100.00 by the Board of Education if the total contract(s) exceed whichever is later. The work shall be completed no later than 06/30/2014
- Compensation: OUSD agrees to pay CONTRACTOR for services satisfactorily rendered pursuant to this Agreement. The 3. twenty five thousand dollars compensation under this Contract shall not exceed

\$25,000.00) [per fiscal year], at an hourly billing rate not to exceed per hour. This sum shall be for Dollars (

full performance of this Agreement and includes all fees, costs, and expenses incurred by Contractor including, but not limited to,

labor, materials, taxes, profit, overhead, travel, insurance, subcontractor costs, and other costs.

If CONTRACTOR will be compensated hourly for services provided under this Contract, CONTRACTOR shall describe in Exhibit "A," attached hereto, the specific scope of services to be delivered on an hourly basis to OUSD.

OUSD shall not be liable to CONTRACTOR for any costs or expenses paid or incurred by CONTRACTOR in performing services for OUSD, except as follows: No Reimbursements

Payment for Work shall be made for all undisputed amounts in monthly installment payments within forty-five (45) days after CONTRACTOR submits an invoice to OUSD for Work actually completed and after OUSD's written approval of the Work, or the portion of the Work for which payment is to be made.

The granting of any payment by OUSD, or the receipt thereof by CONTRACTOR, shall in no way lessen the liability of CONTRACTOR to correct unsatisfactory work, although the unsatisfactory character of that work may not have been apparent or detected at the time a payment was made. Work, which does not conform to the requirements of this Agreement, may be rejected by the District and in that case must be replaced by CONTRACTOR without delay.

Equipment and Materials: CONTRACTOR shall provide all equipment, materials, and supplies necessary for the performance of this 4. NONE Agreement except:

\$0.00 which shall not exceed a total cost of

CONTRACTOR Qualifications / Performance of Services: 5.

CONTRACTOR Qualifications: CONTRACTOR warrants it is specially trained, experienced, competent and fully licensed to provide the Services required by this Agreement in conformity with the laws and regulations of the State of California, the United States of America, and all local laws, ordinances and,/or regulations, as they may apply.

Standard of Care: CONTRACTOR warrants that CONTRACTOR has the gualifications and ability to perform the Services in a professional manner, without the advice, control, or supervision of OUSD. CONTRACTOR's services will be performed, findings obtained, reports and recommendations prepared in accordance with generally and currently accepted principles and practices of its profession for services to California school districts.

- Invoicing: Invoices furnished by CONTRACTOR under this Agreement must be in a form acceptable to OUSD. All amounts paid by 6 OUSD shall be subject to audit by OUSD. Invoices shall include, but not be limited to: Contractor name, Contractor address, invoice date, invoice number, purchase order number, name of school or department service was provided to, period of service, name of the person performing the service, date service was rendered, brief description of services provided, number of hours of service, hourly rate, total payment requested.
- Notices: All notices and invoices provided for under this Agreement shall be in writing and either personally delivered during normal 7. business hours or sent by U.S. Mail (certified, return receipt requested) with postage prepaid to the other party at the address set forth below:

R0409750 Reguisition No.

P.O. No. P1408192

Professional Services Contract

OUSD Rep	presentative:	CONTRA	ACTOR:
Name:	JOANNA LOCKE	Name:	Bob Burbach
Site /Dept.	922-COMPLEMENTARY LEARNING	Title:	Managing Member
Address:	746 Grand Avenue	Address:	1005 Marin Dr
_	Oakland, CA 94610		Mill Valley, CA 94941
Phone:	510-273-1523	Phone:	7342231493

Notice shall be effective when received if personally served or, if mailed, three days after mailing. Either party must give written notice of a change of address.

8. Status of Contractor: This is not an employment contract. CONTRACTOR, in the performance of this Agreement, shall be and act as an independent contractor. CONTRACTOR understands and agrees that it and all of its employees shall not be considered officers, employees, agents, partner, or joint venture of OUSD, and are not entitled to benefits of any kind or nature normally provided employees of OUSD and/or to which OUSD's employees are normally entitled, including, but not limited to, State Unemployment Compensation or Worker's Compensation. CONTRACTOR shall assume full responsibility for payment of all Federal, State, and local taxes or contributions, including unemployment insurance, social security and income taxes with respect to CONTRACTOR's employees. In the performance of the work herein contemplated, CONTRACTOR is an independent contractor or business entity, with the sole authority for controlling and directing the performance of the details of the work, OUSD being interested only in the results obtained.

9. Insurance:

- 1. Unless specifically waived by OUSD, the following insurance is required:
 - i. If CONTRACTOR employs any person to perform work in connection with this Agreement, CONTRACTOR shall procure and maintain at all times during the performance of such work, Workers' Compensation Insurance in conformance with the laws of the State of California and Federal laws when applicable. Employers' Liability Insurance shall not be less than One Million Dollars (\$1,000,000) per accident or disease.

Check one of the boxes below:

- CONTRACTOR is aware of the provisions of Section 3700 of the Labor Code which require every employer to be insured against liability for workers' compensation or to undertake self-insurance in accordance with the provisions of that code, and will comply with such provisions before commencing the performance of the Work of this Contract.
- □ CONTRACTOR does not employ anyone in the manner subject to the workers' compensation laws of California.
- ii. CONTRACTOR shall maintain Commercial General Liability insurance, including automobile coverage with limits of One Million Dollars (\$1,000,000) per occurrence for bodily injury and property damage. The coverage shall be primary as to OUSD and shall name OUSD as an additional insured. Evidence of insurance must be attached. Endorsement of OUSD as an additional insured shall not affect OUSD's rights to any claim, demand, suit or judgment made, brought or recovered against CONTRACTOR. The policy shall protect CONTRACTOR and OUSD in the same manner as though each were separately issued. Nothing in said policy shall operate to increase the Insurer's liability as set forth in the policy beyond the amount or amounts shown or to which the Insurer would have been liable if only one interest were named as an insured.
- iii. If CONTRACTOR is offering OUSD professional advice under this Contract, CONTRACTOR shall maintain Errors and Omissions insurance or Professional Liability insurance with coverage limits of One Million Dollars (\$1,000,000) per claim.

OR

- iv. CONTRACTOR is not required to maintain any insurance under this agreement. (Completed and approved Waiver of Insurance Form is required.) Waiver of insurance does not release CONTRACTOR from responsibility for any claim or demand.
- 10. Licenses and Permits: CONTRACTOR shall obtain and keep in force all licenses, permits, and certificates necessary for the performance of this Agreement.
- 11. **Assignment**: The obligations of CONTRACTOR under this Agreement shall not be assigned by CONTRACTOR without the express prior written consent of OUSD.
- 12. Non-Discrimination: It is the policy of OUSD that in connection with all work performed under Contracts there be no discrimination because of race, color, ancestry, national origin, religious creed, physical disability, medical condition, marital status, sexual orientation, gender, or age; therefore, CONTRACTOR agrees to comply with applicable Federal and California laws including, but not limited to, the California Fair Employment and Housing Act beginning with Government Code Section 12900 and Labor Code Section 1735 and OUSD policy. In addition, CONTRACTOR agrees to require like compliance by all its subcontractor(s). CONTRACTOR shall not engage in unlawful discrimination in employment on the basis of actual or perceived; race, color, national origin, ancestry, religion, age, marital status, pregnancy, physical or mental disability, medical condition, veteran status, gender, sex or sexual orientation.

Professional Services Contract

- Drug-Free / Smoke Free Policy: No drugs, alcohol, and/or smoking are allowed at any time in any buildings and/or grounds on OUSD property. No students, staff, visitors, CONTRACTORS, or subcontractors are to use controlled substances, alcohol or tobacco on these sites.
- 14. **Indemnification**: CONTRACTOR agrees to hold harmless, indemnify, and defend OUSD and its officers, agents, and employees from any and all claims or losses accruing or resulting from injury, damage, or death of any person, firm, or corporation in connection with the performance of this Agreement. CONTRACTOR also agrees to hold harmless, indemnify, and defend OUSD and its elective board, officers, agents, and employees from any and all claims or losses incurred by any supplier, contractor, or subcontractor furnishing work, services, or materials to CONTRACTOR in connection with the performance of this Agreement. This provision survives termination of this Agreement.
- 15. Copyright/Trademark/Patent/Ownership: CONTRACTOR understands and agrees that all matters produced under this Agreement shall become the property of OUSD and cannot be used without OUSD's express written permission. OUSD shall have all right, title and interest in said matters, including the right to secure and maintain the copyright, trademark, and/or patent of said matter in the name of OUSD. CONTRACTOR consents to use of CONTRACTOR's name in conjunction with the sale, use, performance and distribution of the matters, for any purpose and in any medium. These matters include, without limitation, drawings, plans, specifications, studies, reports, memoranda, computation sheets, the contents of computer diskettes, artwork, copy, posters, billboards, photographs, videotapes, audiotapes, systems designs, software, reports, diagrams, surveys, source codes or any other original works of authorship, or other documents prepared by CONTRACTOR or its Sub-CONTRACTORs in connection with the Services performed under this Agreement. All works shall be works for hire as defined under Title 17 of the United States Code, and all copyrights in those works are the property of OUSD.
- 16. **Waiver**: No delay or omission by either party in exercising any right under this Agreement shall operate as a waiver of that or any other right or prevent a similar subsequent act from constituting a violation of the Agreement.
- 17. **Termination**: OUSD may at any time terminate this Agreement upon written notice to CONTRACTOR. OUSD shall compensate CONTRACTOR for services satisfactorily provided through the date of termination. In addition, OUSD may terminate this Agreement for cause should CONTRACTOR fail to perform any part of this Agreement. In the event of termination for cause, OUSD may secure the required services from another contractor. If the cost to OUSD exceeds the cost of providing the services pursuant to this Agreement, CONTRACTOR shall pay the additional cost.
- 18. **Conduct of CONTRACTOR**: CONTRACTOR will adhere to the following staff requirements and provide OUSD with evidence of staff qualifications, which include:
 - 1. **Tuberculosis Screening**: CONTRACTOR is required to screen employees who will be working at OUSD sites for more than six hours. CONTRACTOR affirms that each employee has current proof of negative TB testing on file and TB results are monitored.
 - 2. Fingerprinting of Employees and Agents. The fingerprinting and criminal background investigation requirements of Education Code section 45125.1 apply to CONTRACTOR's services under this Agreement and CONTRACTOR certifies its compliance with these provisions as follows: "CONTRACTOR certifies that CONTRACTOR has complied with the fingerprinting and criminal background investigation requirements of Education Code section 45125.1 with respect to all CONTRACTOR's employees, subcontractors, agents, and subcontractors' employees or agents ("Employees") regardless of whether those Employees are paid or unpaid, concurrently employed by OUSD, or acting as independent contractors of CONTRACTOR, who may have contact with OUSD pupils in the course of providing services pursuant to the Agreement, and the California Department of Justice has determined that none of those Employees has been convicted of a felony, as that term is defined in Education Code section 45122.1. Contractor further certifies that it has received and reviewed fingerprint results for each of its Employees and Contractor has requested and reviews subsequent arrest records for all Employees who may come into contract with OUSD pupils in providing services to the District under this Agreement.

In the event that OUSD, in its sole discretion, at any time during the term of this contract, desires the removal of any CONTRACTOR related persons, employee, representative or agent from an OUSD school site and, or property, CONTRACTOR shall immediately, upon receiving notice from OUSD of such desire, cause the removal of such person or persons.

- 19. No Rights in Third Parties: This Agreement does not create any rights in, or inure to the benefit of, any third party except as expressly provided herein.
- 20. **OUSD's Evaluation of CONTRACTOR and CONTRACTOR's Employees and/or Subcontractors**. OUSD may evaluate CONTRACTOR's work in any way that OUSD is entitled to do so pursuant to applicable law. The OUSD's evaluation may include, without limitation:
 - 1. Requesting that OUSD employee(s) evaluate the CONTRACTOR and the CONTRACTOR's employees and subcontractors and each of their performance.
 - 2. Announced and unannounced observance of CONTRACTOR, CONTRACTOR's employee(s), and/or subcontractor(s).
- 21. Limitation of OUSD Liability: Other than as provided in this Agreement, OUSD's financial obligations under this Agreement shall be limited to the payment of the compensation provided in this Agreement. Notwithstanding any other provision of this Agreement, in no event, shall OUSD be liable, regardless of whether any claim is based on contract or tort, for any special, consequential, indirect or incidental damages, including, but not limited to, lost profits or revenue, arising out of, or in connection with, this Agreement for the services performed in connection with this Agreement.
- 22. Confidentiality: CONTRACTOR and all CONTRACTOR's agents, personnel, employee(s), and/or subcontractor(s) shall maintain the confidentiality of all information received in the course of performing the Services. CONTRACTOR understands that student records are confidential and agrees to comply with all state and federal laws concerning the maintenance and disclosure of student records. This requirement to maintain confidentiality shall extend beyond the termination of this Agreement. Contractors will be permitted

Professional Services Contract

access to student data only where permissible under state and federal law and only after executing OUSD's Confidentiality Agreement Regarding Student Data.

23. **Conflict of Interest**: CONTRACTOR shall abide by and be subject to all applicable OUSD policies, regulations, statutes or other laws regarding conflict of interest. CONTRACTOR shall not hire any officer or employee of OUSD to perform any service by this Agreement.

CONTRACTOR affirms to the best of his/her/its knowledge, there exists no actual or potential conflict of interest between CONTRACTOR's family, business or financial interest and the services provided under this Agreement, and in the event of change in either private interest or services under this Agreement, any question regarding possible conflict of interest which may arise as a result of such change will be brought to OUSD's attention in writing.

Through its execution of this Agreement, CONTRACTOR acknowledges that it is familiar with the provisions of section 1090 *et seq.* and section 87100 *et seq.* of the Government Code of the State of California, and certifies that it does not know of any facts which constitute a violation of said provisions. In the event CONTRACTOR receives any information subsequent to execution of this Agreement which might constitute a violation of said provisions, CONTRACTOR agrees it shall notify OUSD in writing.

- 24. Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion: CONTRACTOR certifies to the best of his/her/its knowledge and belief, that it and its principals: Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency according to Federal Acquisition Regulation Subpart 9.4, and by signing this contract, certifies that this vendor does not appear on the Excluded Parties List. (https://www.epls.gov/epls/search.do)
- 25. Litigation: This Agreement shall be performed in Oakland, California and is governed by the laws of the State of California. The Alameda County Superior Court shall have jurisdiction over any state court litigation initiated to enforce or interpret this Agreement. If litigation is initiated, the prevailing party shall be entitled to reasonable attorney's fees and costs.
- 26. Incorporation of Recitals and Exhibits: The Recitals and each exhibit attached hereto are hereby incorporated herein by reference.
- 27. Integration/Entire Agreement of Parties: This Agreement constitutes the entire agreement between the Parties and supersedes all prior discussions, negotiations, and agreements, whether oral or written. This Agreement may be amended or modified only by a written instrument executed by both Parties.
- 28. **Counterparts**: This Agreement and all amendments and supplements to it may be executed in counterparts, and all counterparts together shall be construed as one document.
- 29. **Signature Authority**: Each party has the full power and authority to enter into and perform this Agreement, and the person signing this Agreement on behalf of each Party has been given the proper authority and empowered to enter into this Agreement.
- 30. Contract Contingent on Governing Board Approval: OUSD shall not be bound by the terms of this Agreement until it has been formally approved by OUSD's Governing Board, and no payment shall be owed or made to CONTRACTOR absent formal approval. This Agreement shall be deemed to be approved when it has been signed by the Board of Education, and/or the Superintendent as its designee.

OAKLAND UNIFIED SCHOOL DISTRICT

CONTRACTOR

MARIA SANTOS	04/30/2014	Bob Burbach	05/19/2014
 President, Board of Education Superintendent or Designee 	Date	Contractor eSignature	Date
		Bob Burbach, Manag	ging Member
Secretary, Board of Education	Date	Print Name, Title	<u>.</u>

EXHIBIT "A" SCOPE OF WORK

[IF A CONTRACTOR PROVIDES AN ACCEPTABLE DESCRIPTION OF SERVICES AS PART OF A PROPOSAL, THAT DESCRIPTION OF SERVICES MAY BE ATTACHED <u>WITHOUT</u> ANY TERMS, CONDITIONS, LIMITATIONS, ETC., FROM THAT PROPOSAL.]

1. Description of Services to be Provided: Provide a description of the service(s) the contractor will provide. Be specific about what service(s) OUSD is purchasing and what *this* Contractor will do.

Through this contract, Critical Juncture will 1) build the CHKS database, including cross-walking questions and creating a master key; and 2) create a web interface to visualize the data. Critical Juncture will also provide technical assistance and website hosting. Training of site leaders to use the public-facing website will be internally conducted.

2. Specific Outcomes: What are the expected outcomes from the services of this Contract? Be specific. For example, as a result of the service(s): 1) How many more Oakland children are graduating from high school? 2) How many more Oakland children are attending school 95% or more? 3) How many more students have meaningful internships and/or paying jobs? 4) How many more Oakland children have access to, and use, the health services they need? Provide details of program participation (Students will...) and measurable outcomes (Participants will be able to...). NOT THE GOALS OF THE SITE OR DEPARTMENT.

The outcome will be a database for 2013-2014 CHKS student data and a public-facing website with drop down options to populate graphs from the data. Through this database we will be able to better track changes in health behaviors and perceptions of students, families and staff.

3.	Alignment with District Strategic Plan:	Indicate the goals and visions supported by the services of this contract:
	(Check all that apply.)	

- Ensure a high quality instructional core
- EX Develop social, emotional and physical health
- Create equitable opportunities for learning
- High quality and effective instruction

- Prepare students for success in college and careers
- Safe, healthy and supportive schools
- Accountable for quality
- Full service community district
- 4. Alignment with Community School Strategic Site Plan CSSSP (required if using State or Federal Funds): Please select:
 - Action Item included in Board Approved CSSSP: (no additional documentation required)
 - Item Number(s): Not Applicable
 - No Restricted Funds

Action Item added as modification to Board Approved CSSSP – Submit the following documents to the Resource Manager either electronically via email of scanned documents, fax or drop off.

- 1. Relevant page of CSSSP with action item highlighted. Page must include header with the word "Modified", modification date, school site name, both principal and school site council chair initials and date.
- 2. Meeting announcement for meeting in which the CSSSP modification was approved.
- 3. Minutes for meeting in which the CSSSP modification was approved indicating approval of the modification.
- 4. Sign-in sheet for meeting in which the CSSSP modification was approved.



ContractsOnline: Contract Waiver Summary

Site Number-Name: 922-COMPLEMENTARY LEARNING

Principal / Department Head: JOANNA LOCKE

Contractor Name: Bob Burbach

Business Name: Critical Juncture, LLC

Contract Type: Standard

Anticipated Start Date: 03/18/2014

Contract End Date: 06/30/2014

Rate Type: FLAT

Contract Amount: \$25,000.00

Applicable Waivers

Approved by Risk Management

Insurance-Reduction Waiver Status: NA

Waiver-Reduction Type: \$1,000,000 Required

Other Reduction Amount: NA

Approval Date:

Approved by Deputy Superintendent

Billing Waiver Status: Approved	Approval Date: 04/22/2014
Fingerprint Waiver Status: Approved	Approval Date: 04/23/2014
TB Test Waiver Status: Approved	Approval Date: 04/23/2014

Critical Juncture, LLC Statement of Qualifications

Business:

Critical Juncture, LLC was formed in 2010 to provide modern web development and system architecture for government, healthcare and education. Critical Juncture is focused on enabling real change through software; that is we place a higher value on the change that software can create than on the creation of the software itself. We do this by focusing identifying when and where to apply effort for the largest impact as we distill massive datasets into understandable and actionable information.

We do this by focusing on user experience in order to build tools that are intuitive yet powerful. We invest considerable time and effort to understand the problem domain in order to ensure that the application meets actual needs in the process forming long-term partnerships with partners who demand more than the status quo.

As a company we harness the power of small teams to ensure quality and responsiveness. Through the utilization of open source technology we reduce costs and ensure long-term viability of the software we create. We deliver working software quickly, gathering feedback and iteratively improving the software on a continual basis.

Software Highlights:

- California Maternal Data Center
 - o Website: https://demo.datacenter.cmqcc.org/
 - Video: <u>http://www.youtube.com/watch?v=k4E0scrKJqk</u>
- Federal Register 2.0
 - o Website: <u>https://www.federalregister.gov</u>
 - o Video: <u>http://www.youtube.com/watch?v=U5k50B5KXmc</u>

Clients:

- National Archives & Records Administration, Office of the Federal Register / Government Printing Office
- Centers for Disease Control & Prevention / California Maternal Quality Care Collaborative (Stanford University School of Medicine)

- California HealthCare Foundation / California Maternal Quality Care Collaborative (Stanford University School of Medicine)
- Integrated Healthcare Association / California Maternal Quality Care Collaborative (Stanford University School of Medicine)
- California Hospital Association / California Maternal Quality Care Collaborative (Stanford University School of Medicine)
- Association of Women's Health, Obstetric and Neonatal Nurses / Merck for Mothers
- UC San Diego / First 5 of San Diego / Regional Perinatal System
- California Perinatal Quality Care Collaborative (Stanford University School of Medicine)
- Siempre Unidos / Siempre Sol

Awards:

- 2013 Open Source for America Award for Outstanding Open Source project from Open Source for America for our work using open source on the Federal Register 2.0 project.
- Bright Idea Award from The Ash Center for Democratic Governance and Innovation at the John F. Kennedy School of Government, Harvard University for FederalRegister.gov.
- Walter Gellhorn Innovation Award from Administrative Conference of the United States (ACUS) for developing FederalRegister.gov.
- Apps for Innovation, Grand Prize from the Consumer Electronics Association for Govpulse.us.
- Apps for America 2, Runner Up for Govpulse.us.

Founder Biographies:

Bob Burbach is a software developer and new media designer specializing in modern web technologies including Ruby on Rails and JavaScript. He is passionate about beautiful, intuitive interfaces coupled with solid application design and scalable server architecture - all with the goal providing the best user experience possible. He also has a passion for open data and transparency with a desire to see technology used to improve the way we live and how the institutions around us function. Whether it's wrangling large datasets into usable interfaces, providing data collection and analytics tools for educators, or experimenting with new technologies Bob is often found trying to expand the boundaries of what our public institutions believe is possible and affordable.

Prior to becoming a founder of Critical Juncture, Bob ran a design consultancy and was a Web Applications Developer for the University of Michigan Medical School where he developed next generation tools for conveying risk information to patients and families. He received a BA in mass media communication from the University of Michigan and has completed coursework in new media design.

Andrew Carpenter is a software developer and designer, focusing on building data manipulation and analysis tools that allow content-area experts to leverage existing datasets for immediate wins.

Andrew is passionate about turning data into actionable information, in areas ranging from open government to healthcare to education. Recent projects include work linking birth certificate data to hospital records, empowering physicians and hospitals to better understand where they can improve the quality of their care; this tool is in use in half the hospitals in California, and this summer will launch across Washington State.

Immediately prior to co-founding Critical Juncture, Andrew was a Technology Lead at WestEd, where he led the Open Source group; in five years, he and his team developed, launched and maintained over 30 applications that provided professional development to teachers, ensured compliance, and increased organizational efficiency. He received a BA in Political Science at Swarthmore College, earning High Honors. Intending to become to a high school teacher, Andrew completed all the necessary coursework for teaching credentials.

Andrew Carpenter and Bob Burbach were both named *Champions of Change for Open Data* by President Obama in June 2011.



CERTIFICATE OF LIABILITY INSURANCE

DATE (MM/DD/YYYY)

Ü		03/28/2014
	SSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE H	
	DT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY TH	
BELOW. THIS CERTIFIC	CATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), A	UTHORIZED
REPRESENTATIVE OR	PRODUCER, AND THE CERTIFICATE HOLDER.	

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

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PRO	PRODUCER Express Service Insurance Agency, Inc.					CONTACT NAME: Lori Keskitalo				
			ency, mc.	PHONE [A/C, No, Ext): (415)440-5136 FAX (A/C, No): (415)440-5139				440-5139		
2085 Van Ness Avenue			E-MAIL	ss: lori@	insurance41					
	San Francisco, CA 941	09				INS	URER(S) AFFOR	DING COVERAGE		NAIC #
	License #: 0G83954				INSURE		elers Insur			19046
INSU	RED			· · · · · · · · · · · · · · · · · · ·			<u> 1613 111301</u>			10040
	Critical Juncture LLC									
	Andrew Carpenter			INSURER C :						
	1005 Marin Drive				INSURER D :					
	Mill Valley, CA 94941				INSURER E :					
L					INSURE	RF:				
_				ENUMBER: 00002286-5				REVISION NUMBER:		
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INSR LTR	TYPE OF INSURANCE		WVD	POLICY NUMBER		(MM/DD/YYYY)	(MM/DD/YYYY)	LIN	ITS	
A	GENERAL LIABILITY	Υ		6804B414798		02/27/2014	02/27/2015	EACH OCCURRENCE	\$	2,000,000
	X COMMERCIAL GENERAL LIABILITY							DAMAGE TO RENTED PREMISES (Ea occurrence)	\$	300,000
	CLAIMS-MADE X OCCUR							MED EXP (Any one person)	\$	5,000
								PERSONAL & ADV INJURY	s	2,000,000
								GENERAL AGGREGATE	s	4,000,000
	GEN'L AGGREGATE LIMIT APPLIES PER:							PRODUCTS - COMP/OP AGO	s s	
	X POLICY PRO- LECT LOC								\$	
A				6804B414798		02/27/2014	02/27/2015	COMBINED SINGLE LIMIT (Ea accident)	s	1.000.000
 ^	ANY AUTO			00040414/30		02/2//2014	022772010	BODILY INJURY (Per person)		1,000,000
	ALL OWNED SCHEDULED							BODILY INJURY (Per accider		
	AUTOS AUTOS NON-OWNED AUTOS							PROPERTY DAMAGE	, , ,	
	X HIRED AUTOS AUTOS							(Per accident)	\$	
<u> </u>										
								EACH OCCURRENCE	\$	······
	CLAING-MADE							AGGREGATE	\$	
<u> </u>	DED RETENTION \$							WC STATU- OTI	\$	· · · · · · · · · · · · · · · · · · ·
AND EMPLOYERS' LIABILITY Y / N										· · · · · · · · · · · · · · · · · · ·
ANY PROPRIETOR/PARTNER/EXECUTIVE		N/A						E.L. EACH ACCIDENT	\$	
(Mandatory in NH) If yes, describe under								E.L. DISEASE - EA EMPLOY	E \$	
DESCRIPTION OF OPERATIONS below								E.L. DISEASE - POLICY LIMI	\$	

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required) The Certificate Holder is an Additional Insured for General Liability coverage with respect to the Named Insured's business operations.

CERTIFICATE HOLDER

CANCELLATION

Oakland Unified School District	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE			
ATTN: Risk Management	THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN			
900 High Street	ACCORDANCE WITH THE POLICY PROVISIONS.			
Oakland, CA 94601	AUTHORIZED REPRESENTATIVE 228 Y			

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<u>EMPLDYER5</u>°

WORKERS' COMPENSATION AND EMPLOYERS LIABILITY INSURANCE POLICY

EMPLOYERS COMPENSATION INS CO	Policy Number Policy Period From To				
A Stock Company	EIG 2089091 00 04/01/2014 04/01/2015 12:01 A.M. Standard Time at the described location				
POLICY DECLARATION Trans	action				
INFORMATION PAGE CARRIER NAME EMPLOYERS COMPENSATION INS CO NCCI Carrier # 41394 WCIRB CARRIER# 00441	Prior Policy Number NEW				
Named Insured and Address	Agent Address				
CRITICAL JUNCTURE LLC CRITICAL JUNCTURE 1005 MARIN DRIVE MILL VALLEY CA 94941	EXPRESS SERVICE INS AGENCY INC 2085 VAN NESS AVE SAN FRANCISCO, CA 94109				
	Telephone: 415-440-5136 7315400				
Other Workplaces Not Shown Above:	See Schedule				
Extended Named Insured:	See Schedule				
FEIN #222269895Legal Entity:LIM LIABILITY COBureau/Risk ID:Unemployment Id Number:					
ITEM 2. POLICY PERIOD is from 12:01 A.M., 04/01/2014 insured's mailing address. ITEM 3. COVERAGE	to 12:01 A.M., 04/01/2015 Standard Time at the				

Α.	Workers' Compensation Insurance:	Part One of the policy applies to the Workers'	Compensation Law of the states
	listed here: CA		

B. Employers Liability Insurance: Part Two of the policy applies to work in each state listed in Item 3A. The limits of our liability under Part Two are:

Bodily Injury by Accident	\$ 1,000,000	Each Accident
Bodily Injury by Disease	\$ 1,000,000	Policy Limit
Bodily Injury by Disease	\$ 1,000,000	Each Employee

C. Other States Insurance: Part Three of the policy applies to the states, if any, listed here:

All states EXCEPT monopolistic states

D. This policy includes these endorsements and schedules: See Endorsement Schedule.

ITEM 4. PREMIUM

The premium for this policy will be determined by our Manuals of Rules, Classifications, Rates, and Rating Plans. All information required below is subject to verification and change by audit. See Extension of Information Page.

C L A S S I F I C A T I O N S

Minimum Premium	Deposit Premium	Total Estimated Annual	Premium Interim Adjustment of Premium
\$750	\$833.00	\$833	Annual
Servicing Office			2001
EMPLOYERS COMPENSATION INS CO 500 NORTH BRAND BLVD., SUITE 700		Authorized	Representative:
GLENDALE, CA	91302-3916	Countersigr	ned by:
Group Code:		Date:	03/31/2014