Board Office Use: Legislative File Info.							
File ID Number:	14-1051						
Introduction Date:	6/25/2014						
Enactment Number:							
Enactment Date:							



Memo

To:

Board of Education

From: GARY YEE, EdD, ACTING SUPERINTENDENT; By: MARIA SANTOS, Deputy Superintendent

Board Meeting Date: 06/25/2014

Subject: Professional Service Contract

Contractor: Be the Change Consulting, LLC of Oakland , CA

Services for: 148-REDWOOD HEIGHTS

Board Action Requested and Recommendation: Ratification by the Board of Education of a Professional Services Contract between the District and Be the Change Consulting, LLC, Oakland, CA, for the latter to provide: To provide support for our staff in examining current behavior policies and replace punitive practices with restorative ones. They will receive support in integrating social and emotional learning into teaching practices that blend relational learning with common core development. for the period of 04/23/2014 through 06/13/2014 in an amount not to exceed \$6,500.00.

Background:

(A one paragraph explanation of why the consultant's services are needed.) While we have made growth in eliminating suspensions for our African American males, we still have a high number of African American students being referred to the office on a daily basis. We have incorporated Caring School Community Practices into our classrooms. We now need to be more intentional in the classrooms with creating restorative justice practices and building intentional communities that are equitable for all students.

Discussion:

(QUANTIFY what is being purchased.)

To provide support for our staff in examining current behavior policies and replace punitive practices with restorative ones. They will receive support in integrating social and emotional learning into teaching practices that blend relational learning with common core development.

Board Office Use: Legislative File Info.						
14-1051						
06/25/2014						



Fiscal Impact: Funding resources below not to exceed \$6,500.00

\$1,000.00 General Purpose-Unrestricted\$5,500.00 DONATIONS

Attachments: Professional Services Contract including Scope of Work Waiver Summary Resume / Statement of Qualifications EPLS Search Results Page Insurance Certification (if no Waiver was granted)

Board Office Use: Legisl	oard Office Use: Legislative File Info.						
File ID Number	14-1051						
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Enactment Date							



PROFESSIONAL SERVICES CONTRACT 2013-2014

Be the Change Consulting, LLC

This Agreement is entered into between (CONTRACTOR) and Oakland Unified School District (OUSD). OUSD is authorized by Government Code Section 53060 to contract for the furnishing of special services and advice in financial, economic, accounting, engineering, legal, and administrative matters with persons specially trained, experienced, and competent to perform such services. CONTRACTOR warrants it is specially trained, experienced, and competent to provide such services. The parties agree as follows:

- Services: CONTRACTOR shall provide the ("Services" or "Work") as described in Exhibit "A," attached hereto and incorporated 1 herein by reference.
- 04/23/2014 ____, or the day immediately following approval by the Superintendent Terms: CONTRACTOR shall commence work on 2 if the aggregate amount CONTRACTOR has contracted with the District is below \$84,100.00 in the current fiscal year; or, approval \$84,100.00 , whichever is later. The work shall be completed no later than by the Board of Education if the total contract(s) exceed 06/13/2014
- Compensation: OUSD agrees to pay CONTRACTOR for services satisfactorily rendered pursuant to this Agreement. The 3. six thousand five hundred compensation under this Contract shall not exceed

\$6,500.00) [per fiscal year], at an hourly billing rate not to exceed per hour. This sum shall be for Dollars (

full performance of this Agreement and includes all fees, costs, and expenses incurred by Contractor including, but not limited to,

labor, materials, taxes, profit, overhead, travel, insurance, subcontractor costs, and other costs.

If CONTRACTOR will be compensated hourly for services provided under this Contract, CONTRACTOR shall describe in Exhibit "A," attached hereto, the specific scope of services to be delivered on an hourly basis to OUSD.

OUSD shall not be liable to CONTRACTOR for any costs or expenses paid or incurred by CONTRACTOR in performing services for OUSD, except as follows: No Reimbursements

Payment for Work shall be made for all undisputed amounts in monthly installment payments within forty-five (45) days after CONTRACTOR submits an invoice to OUSD for Work actually completed and after OUSD's written approval of the Work, or the portion of the Work for which payment is to be made.

The granting of any payment by OUSD, or the receipt thereof by CONTRACTOR, shall in no way lessen the liability of CONTRACTOR to correct unsatisfactory work, although the unsatisfactory character of that work may not have been apparent or detected at the time a payment was made. Work, which does not conform to the requirements of this Agreement, may be rejected by the District and in that case must be replaced by CONTRACTOR without delay.

Equipment and Materials: CONTRACTOR shall provide all equipment, materials, and supplies necessary for the performance of this 4. NONE Agreement except:

\$0.00 which shall not exceed a total cost of

CONTRACTOR Qualifications / Performance of Services: 5.

CONTRACTOR Qualifications: CONTRACTOR warrants it is specially trained, experienced, competent and fully licensed to provide the Services required by this Agreement in conformity with the laws and regulations of the State of California, the United States of America, and all local laws, ordinances and,/or regulations, as they may apply.

Standard of Care: CONTRACTOR warrants that CONTRACTOR has the gualifications and ability to perform the Services in a professional manner, without the advice, control, or supervision of OUSD. CONTRACTOR's services will be performed, findings obtained, reports and recommendations prepared in accordance with generally and currently accepted principles and practices of its profession for services to California school districts.

- Invoicing: Invoices furnished by CONTRACTOR under this Agreement must be in a form acceptable to OUSD. All amounts paid by 6 OUSD shall be subject to audit by OUSD. Invoices shall include, but not be limited to: Contractor name, Contractor address, invoice date, invoice number, purchase order number, name of school or department service was provided to, period of service, name of the person performing the service, date service was rendered, brief description of services provided, number of hours of service, hourly rate, total payment requested.
- Notices: All notices and invoices provided for under this Agreement shall be in writing and either personally delivered during normal 7. business hours or sent by U.S. Mail (certified, return receipt requested) with postage prepaid to the other party at the address set forth below:

Requisition No. _____

P.O. No. P1410772

Professional Services Contract

presentative:	CONTRACTOR:				
SARA STONE		Tanya Mayo			
148-REDWOOD HEIGHTS	Title:	Owner			
	Address	3237 Monterey Blvd			
akland, CA 94619		Oakland , CA 94602			
510-531-6644	Phone:	415-722-0508			
-	148-REDWOOD HEIGHTS 4401 39th Ave. Oakland, CA 94619	SARA STONE Name: 148-REDWOOD HEIGHTS Title: 4401 39th Ave. Address: Oakland, CA 94619 540 524 6244			

Notice shall be effective when received if personally served or, if mailed, three days after mailing. Either party must give written notice of a change of address.

8. Status of Contractor: This is not an employment contract. CONTRACTOR, in the performance of this Agreement, shall be and act as an independent contractor. CONTRACTOR understands and agrees that it and all of its employees shall not be considered officers, employees, agents, partner, or joint venture of OUSD, and are not entitled to benefits of any kind or nature normally provided employees of OUSD and/or to which OUSD's employees are normally entitled, including, but not limited to, State Unemployment Compensation or Worker's Compensation. CONTRACTOR shall assume full responsibility for payment of all Federal, State, and local taxes or contributions, including unemployment insurance, social security and income taxes with respect to CONTRACTOR's employees. In the performance of the work herein contemplated, CONTRACTOR is an independent contractor or business entity, with the sole authority for controlling and directing the performance of the details of the work, OUSD being interested only in the results obtained.

9. Insurance:

- 1. Unless specifically waived by OUSD, the following insurance is required:
 - i. If CONTRACTOR employs any person to perform work in connection with this Agreement, CONTRACTOR shall procure and maintain at all times during the performance of such work, Workers' Compensation Insurance in conformance with the laws of the State of California and Federal laws when applicable. Employers' Liability Insurance shall not be less than One Million Dollars (\$1,000,000) per accident or disease.

Check one of the boxes below:

- CONTRACTOR is aware of the provisions of Section 3700 of the Labor Code which require every employer to be insured against liability for workers' compensation or to undertake self-insurance in accordance with the provisions of that code, and will comply with such provisions before commencing the performance of the Work of this Contract.
- □ CONTRACTOR does not employ anyone in the manner subject to the workers' compensation laws of California.
- ii. CONTRACTOR shall maintain Commercial General Liability insurance, including automobile coverage with limits of One Million Dollars (\$1,000,000) per occurrence for bodily injury and property damage. The coverage shall be primary as to OUSD and shall name OUSD as an additional insured. Evidence of insurance must be attached. Endorsement of OUSD as an additional insured shall not affect OUSD's rights to any claim, demand, suit or judgment made, brought or recovered against CONTRACTOR. The policy shall protect CONTRACTOR and OUSD in the same manner as though each were separately issued. Nothing in said policy shall operate to increase the Insurer's liability as set forth in the policy beyond the amount or amounts shown or to which the Insurer would have been liable if only one interest were named as an insured.
- iii. If CONTRACTOR is offering OUSD professional advice under this Contract, CONTRACTOR shall maintain Errors and Omissions insurance or Professional Liability insurance with coverage limits of One Million Dollars (\$1,000,000) per claim.

OR

- iv. CONTRACTOR is not required to maintain any insurance under this agreement. (Completed and approved Waiver of Insurance Form is required.) Waiver of insurance does not release CONTRACTOR from responsibility for any claim or demand.
- 10. Licenses and Permits: CONTRACTOR shall obtain and keep in force all licenses, permits, and certificates necessary for the performance of this Agreement.
- 11. **Assignment**: The obligations of CONTRACTOR under this Agreement shall not be assigned by CONTRACTOR without the express prior written consent of OUSD.
- 12. Non-Discrimination: It is the policy of OUSD that in connection with all work performed under Contracts there be no discrimination because of race, color, ancestry, national origin, religious creed, physical disability, medical condition, marital status, sexual orientation, gender, or age; therefore, CONTRACTOR agrees to comply with applicable Federal and California laws including, but not limited to, the California Fair Employment and Housing Act beginning with Government Code Section 12900 and Labor Code Section 1735 and OUSD policy. In addition, CONTRACTOR agrees to require like compliance by all its subcontractor(s). CONTRACTOR shall not engage in unlawful discrimination in employment on the basis of actual or perceived; race, color, national origin, ancestry, religion, age, marital status, pregnancy, physical or mental disability, medical condition, veteran status, gender, sex or sexual orientation.

Professional Services Contract

- Drug-Free / Smoke Free Policy: No drugs, alcohol, and/or smoking are allowed at any time in any buildings and/or grounds on OUSD property. No students, staff, visitors, CONTRACTORS, or subcontractors are to use controlled substances, alcohol or tobacco on these sites.
- 14. **Indemnification**: CONTRACTOR agrees to hold harmless, indemnify, and defend OUSD and its officers, agents, and employees from any and all claims or losses accruing or resulting from injury, damage, or death of any person, firm, or corporation in connection with the performance of this Agreement. CONTRACTOR also agrees to hold harmless, indemnify, and defend OUSD and its elective board, officers, agents, and employees from any and all claims or losses incurred by any supplier, contractor, or subcontractor furnishing work, services, or materials to CONTRACTOR in connection with the performance of this Agreement. This provision survives termination of this Agreement.
- 15. Copyright/Trademark/Patent/Ownership: CONTRACTOR understands and agrees that all matters produced under this Agreement shall become the property of OUSD and cannot be used without OUSD's express written permission. OUSD shall have all right, title and interest in said matters, including the right to secure and maintain the copyright, trademark, and/or patent of said matter in the name of OUSD. CONTRACTOR consents to use of CONTRACTOR's name in conjunction with the sale, use, performance and distribution of the matters, for any purpose and in any medium. These matters include, without limitation, drawings, plans, specifications, studies, reports, memoranda, computation sheets, the contents of computer diskettes, artwork, copy, posters, billboards, photographs, videotapes, audiotapes, systems designs, software, reports, diagrams, surveys, source codes or any other original works of authorship, or other documents prepared by CONTRACTOR or its Sub-CONTRACTORs in connection with the Services performed under this Agreement. All works shall be works for hire as defined under Title 17 of the United States Code, and all copyrights in those works are the property of OUSD.
- 16. **Waiver**: No delay or omission by either party in exercising any right under this Agreement shall operate as a waiver of that or any other right or prevent a similar subsequent act from constituting a violation of the Agreement.
- 17. **Termination**: OUSD may at any time terminate this Agreement upon written notice to CONTRACTOR. OUSD shall compensate CONTRACTOR for services satisfactorily provided through the date of termination. In addition, OUSD may terminate this Agreement for cause should CONTRACTOR fail to perform any part of this Agreement. In the event of termination for cause, OUSD may secure the required services from another contractor. If the cost to OUSD exceeds the cost of providing the services pursuant to this Agreement, CONTRACTOR shall pay the additional cost.
- 18. **Conduct of CONTRACTOR**: CONTRACTOR will adhere to the following staff requirements and provide OUSD with evidence of staff qualifications, which include:
 - 1. **Tuberculosis Screening**: CONTRACTOR is required to screen employees who will be working at OUSD sites for more than six hours. CONTRACTOR affirms that each employee has current proof of negative TB testing on file and TB results are monitored.
 - 2. Fingerprinting of Employees and Agents. The fingerprinting and criminal background investigation requirements of Education Code section 45125.1 apply to CONTRACTOR's services under this Agreement and CONTRACTOR certifies its compliance with these provisions as follows: "CONTRACTOR certifies that CONTRACTOR has complied with the fingerprinting and criminal background investigation requirements of Education Code section 45125.1 with respect to all CONTRACTOR's employees, subcontractors, agents, and subcontractors' employees or agents ("Employees") regardless of whether those Employees are paid or unpaid, concurrently employed by OUSD, or acting as independent contractors of CONTRACTOR, who may have contact with OUSD pupils in the course of providing services pursuant to the Agreement, and the California Department of Justice has determined that none of those Employees has been convicted of a felony, as that term is defined in Education Code section 45122.1. Contractor further certifies that it has received and reviewed fingerprint results for each of its Employees and Contractor has requested and reviews subsequent arrest records for all Employees who may come into contract with OUSD pupils in providing services to the District under this Agreement.

In the event that OUSD, in its sole discretion, at any time during the term of this contract, desires the removal of any CONTRACTOR related persons, employee, representative or agent from an OUSD school site and, or property, CONTRACTOR shall immediately, upon receiving notice from OUSD of such desire, cause the removal of such person or persons.

- 19. No Rights in Third Parties: This Agreement does not create any rights in, or inure to the benefit of, any third party except as expressly provided herein.
- 20. **OUSD's Evaluation of CONTRACTOR and CONTRACTOR's Employees and/or Subcontractors**. OUSD may evaluate CONTRACTOR's work in any way that OUSD is entitled to do so pursuant to applicable law. The OUSD's evaluation may include, without limitation:
 - 1. Requesting that OUSD employee(s) evaluate the CONTRACTOR and the CONTRACTOR's employees and subcontractors and each of their performance.
 - 2. Announced and unannounced observance of CONTRACTOR, CONTRACTOR's employee(s), and/or subcontractor(s).
- 21. Limitation of OUSD Liability: Other than as provided in this Agreement, OUSD's financial obligations under this Agreement shall be limited to the payment of the compensation provided in this Agreement. Notwithstanding any other provision of this Agreement, in no event, shall OUSD be liable, regardless of whether any claim is based on contract or tort, for any special, consequential, indirect or incidental damages, including, but not limited to, lost profits or revenue, arising out of, or in connection with, this Agreement for the services performed in connection with this Agreement.
- 22. Confidentiality: CONTRACTOR and all CONTRACTOR's agents, personnel, employee(s), and/or subcontractor(s) shall maintain the confidentiality of all information received in the course of performing the Services. CONTRACTOR understands that student records are confidential and agrees to comply with all state and federal laws concerning the maintenance and disclosure of student records. This requirement to maintain confidentiality shall extend beyond the termination of this Agreement. Contractors will be permitted

Professional Services Contract

access to student data only where permissible under state and federal law and only after executing OUSD's Confidentiality Agreement Regarding Student Data.

23. **Conflict of Interest**: CONTRACTOR shall abide by and be subject to all applicable OUSD policies, regulations, statutes or other laws regarding conflict of interest. CONTRACTOR shall not hire any officer or employee of OUSD to perform any service by this Agreement.

CONTRACTOR affirms to the best of his/her/its knowledge, there exists no actual or potential conflict of interest between CONTRACTOR's family, business or financial interest and the services provided under this Agreement, and in the event of change in either private interest or services under this Agreement, any question regarding possible conflict of interest which may arise as a result of such change will be brought to OUSD's attention in writing.

Through its execution of this Agreement, CONTRACTOR acknowledges that it is familiar with the provisions of section 1090 *et seq.* and section 87100 *et seq.* of the Government Code of the State of California, and certifies that it does not know of any facts which constitute a violation of said provisions. In the event CONTRACTOR receives any information subsequent to execution of this Agreement which might constitute a violation of said provisions, CONTRACTOR agrees it shall notify OUSD in writing.

- 24. Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion: CONTRACTOR certifies to the best of his/her/its knowledge and belief, that it and its principals: Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency according to Federal Acquisition Regulation Subpart 9.4, and by signing this contract, certifies that this vendor does not appear on the Excluded Parties List. (https://www.epls.gov/epls/search.do)
- 25. Litigation: This Agreement shall be performed in Oakland, California and is governed by the laws of the State of California. The Alameda County Superior Court shall have jurisdiction over any state court litigation initiated to enforce or interpret this Agreement. If litigation is initiated, the prevailing party shall be entitled to reasonable attorney's fees and costs.
- 26. Incorporation of Recitals and Exhibits: The Recitals and each exhibit attached hereto are hereby incorporated herein by reference.
- 27. Integration/Entire Agreement of Parties: This Agreement constitutes the entire agreement between the Parties and supersedes all prior discussions, negotiations, and agreements, whether oral or written. This Agreement may be amended or modified only by a written instrument executed by both Parties.
- 28. **Counterparts**: This Agreement and all amendments and supplements to it may be executed in counterparts, and all counterparts together shall be construed as one document.
- 29. **Signature Authority**: Each party has the full power and authority to enter into and perform this Agreement, and the person signing this Agreement on behalf of each Party has been given the proper authority and empowered to enter into this Agreement.
- 30. Contract Contingent on Governing Board Approval: OUSD shall not be bound by the terms of this Agreement until it has been formally approved by OUSD's Governing Board, and no payment shall be owed or made to CONTRACTOR absent formal approval. This Agreement shall be deemed to be approved when it has been signed by the Board of Education, and/or the Superintendent as its designee.

OAKLAND UNIFIED SCHOOL DISTRICT

CONTRACTOR

MARIA SANTOS	05/16/2014	Tanya Mayo	05/16/2014
 President, Board of Education Superintendent or Designee 	Date	Contractor eSignature	Date
		Tanya Mayo, G	Owner
Secretary, Board of Education	Date	Print Name, Title	·

EXHIBIT "A" SCOPE OF WORK

[IF A CONTRACTOR PROVIDES AN ACCEPTABLE DESCRIPTION OF SERVICES AS PART OF A PROPOSAL, THAT DESCRIPTION OF SERVICES MAY BE ATTACHED <u>WITHOUT</u> ANY TERMS, CONDITIONS, LIMITATIONS, ETC., FROM THAT PROPOSAL.]

1. Description of Services to be Provided: Provide a description of the service(s) the contractor will provide. Be specific about what service(s) OUSD is purchasing and what *this* Contractor will do.

Scope of Work is Attached

2. Specific Outcomes: What are the expected outcomes from the services of this Contract? Be specific. For example, as a result of the service(s): 1) How many more Oakland children are graduating from high school? 2) How many more Oakland children are attending school 95% or more? 3) How many more students have meaningful internships and/or paying jobs? 4) How many more Oakland children have access to, and use, the health services they need? Provide details of program participation (Students will...) and measurable outcomes (Participants will be able to...). NOT THE GOALS OF THE SITE OR DEPARTMENT.

We will eliminate suspensions for African American students. We will see a decrease in office referrals of African American students. We will have restorative practices and build intentional communities in all classrooms.

3.	Alignment with District Strategic Plan: Indicate the goals and visions supported by the services of this contract:
	(Check all that apply.)

- Ensure a high quality instructional core
- EX Develop social, emotional and physical health
- Create equitable opportunities for learning
- I High quality and effective instruction

- Prepare students for success in college and careers
- Safe, healthy and supportive schools
- Accountable for quality
- Full service community district
- Alignment with Community School Strategic Site Plan CSSSP (required if using State or Federal Funds): Please select:
 - Action Item included in Board Approved CSSSP: (no additional documentation required)
 - Item Number(s): Not Applicable

No Restricted Funds

Action Item added as modification to Board Approved CSSSP – Submit the following documents to the Resource Manager either electronically via email of scanned documents, fax or drop off.

- 1. Relevant page of CSSSP with action item highlighted. Page must include header with the word "Modified", modification date, school site name, both principal and school site council chair initials and date.
- 2. Meeting announcement for meeting in which the CSSSP modification was approved.
- 3. Minutes for meeting in which the CSSSP modification was approved indicating approval of the modification.
- 4. Sign-in sheet for meeting in which the CSSSP modification was approved.



Building Intentional Communities at Redwood Heights Elementary Schools

"Once social change begins it can not be reversed. You cannot un-educate the person that has learned to read. You can not humiliate the person who feels pride. You cannot oppress the people who are not afraid anymore." -Cesar Chavez

February 2014

Be the Change Consulting:

Investing in our children, our families, and our future.

Building Intentional Community at Redwood Heights Elementary School

"Once social change begins it can not be reversed. You can not un-educate the person that has learned to read. You can not humiliate the person who feels pride. You can not oppress the people who are not afraid anymore." -Cesar Chavez

Our Philosophy:

Be the Change Consulting specializes in connecting youth development theory and community organizing models to education reform. We create unique and tailored learning experiences for practitioners in both school day and after school settings through experiential learning, hands-on coaching, dynamic facilitation, and reflective action research.

Our Building Intentional Communities Initiative is a field-tested and research validated approach to creating strong learning environments, where every young person is provided the conditions they need to learn, and each instructor is provided with the tools to create such a learning environment. As our communities experience dynamic changes in population, socio-economic levels of families, and diminishing funding for youth development and the arts, our schools are left with less resources to meet higher needs for a more diverse population. We ask ourselves the question- how can we provide teachers with the conditions to go deeper for a broader population? Without smart answers, our schools are left asking the wrong questions: which students cause the most trouble? Which teachers are worth investing in? Which families are most useful to this community?

The Building Intentional Communities model takes a restorative approach to framing the questions, and a holistic, systems-design approach to crafting intentional solutions. We believe our educational environments have been bombarded with too many new ideas, leaving leadership teams feeling overwhelmed, teaching teams feeling disempowered, and families feeling unheard. In our process we return to simple foundational principles- naming collective values, finding strategies to co-create learning spaces with teachers and students, and identifying restorative practices to address harm and impact when someone makes a choice that goes against community values. This process requires a re-framing for educators to establish a restorative analysis, and an opportunity for instructors to practice becoming facilitators of learning rather than teachers of content.

What we Do

We understand the Redwood Heights teaching team has established a peaceful climate using the Caring Schools Communities approach. We propose to build on this foundation now to create a climate of justice. In the next three years we propose to:

- Examine current behavior policies and replace punitive practices with restorative ones.
- Support teachers to integrate social-emotional-learning into teaching practices to blend relational learning with common core development. This is a strategy to mitigate the effects of large classroom sizes, as strong relationships will create micro-communities of learners, instead of a teacher-driven environment.
- Develop a more inclusive community by reducing incidents of bullying, increasing positive interactions amongst students, and empower students to ally for their own beliefs through the use of sociometric charts and inclusion activities.
- Integrating youth leadership opportunities into core classes with project-based learning.

What Changes as a Result of this Process

We see building an intentional community as a combination of creating the right environment, facilitating meaningful skill-building, and offering intentional experiences that empower youth to see themselves as leaders of character today. We believe that given the right social conditions and held to high expectations every young person has the opportunity to flourish.

As we began to study various approaches to engage young people in conversations about morals, values and ethics, we realized that the first teacher for character is experience. Young people develop a "feel" for good character by what is modeled and embodied in the adults and institutions that house them.

Since 2010, Be the Change Consulting has field tested several approaches to character education in public education settings, and developed a unique program design and education reform model for practitioners to understand the connections between students' character, their attitude towards school, and the learning climate. Our evaluation data clearly shows that:

Staff participating in BIC trainings:

- Are able to facilitate engaging, experiential lessons on values, ethics, inclusion and justice with minimum prep time
- Create a learning climate in their classrooms where youth feel emotionally safe to take risks
- Activate the metaphor that learning is a process, not a set of outcomes
- Understand that the right answer is less important than the right question

Youth participating in BIC activities and classes:

- Increase their awareness that they are members of a classroom community, and learn to negotiate, take turns, compromise, and argue respectfully
- Develop logical thinking, debate skills, reasoning and make abstract connections between the classroom and the real world
- Decrease instances of violence, fighting, bullying and name calling
- Feel empowered to stand up for their own beliefs and the rights of others

Our field experience indicates the strongest formula to combat common barriers to youth learning and create a holistic center for academic achievement is to create a seamless relationship between classrooms in the school through:

Instituting schoolwide climate change practices to develop students' sense of connection to the teaching staff Aligned staff practices in behavior guidance to move youth from extrinsic to intrinsic motivation

Integrating a robust character education curriculum that combines projectbased learning, personal reflection, and connections to social context

Reduce behavior issus and establish an environment where students want to and can learn.

Through a combination of training, coaching and on-going support this model provides a concrete strategy to establish a school community where youth can activate curiosity, explore their world in community with peers, and achieve rigorous educational outcomes. Our ultimate goal is to enable schools to produce students empowered to pursue any dream they choose and become co-architects of a more equitable world.

Pilot-Year Projects

We envision a three-year process with the Redwood Heights Elementary School to establish the Building Intentional Communities model.

In the pilot year we propose to introduce this content at the close of the 2014 school year with the following activities:

A 150 minute **Introduction to Building Intentional Communities Training** which includes:

- An interactive simulation of how learning environments impact learners, with a disproportionate impact on students from lower-income or minority backgrounds
- A facilitated discussion of the components of high-quality learning environments
- An analysis of problematic behaviors that impact learning at Redwood Heights
- A values card sort exercise to co-create values, beliefs and practices that can shift problematic behaviors into learning and connecting opportunities

A Climate Blaster Toolkit for teachers to kickoff the 2015-2016 school year with a Climate Blaster which includes:

- A Building Intentional Communities
 Implementation Guide for twenty teachers
- A 2-piece set of Building Intentional Communities Classroom curriculum for twenty teachers
- A Climate Blaster calendar of activities with a suggested 30-minute activity for each day of the week for the first three weeks of school



A follow up Consultation with the leadership

team to design the 2014-2015 school year capacity building activities, which may include but is not limited to classroom observations, teacher inquiry group facilitation, establishing a Leaders of Today class, supporting advanced teachers to integrate Social-Emotional-Learning and Restorative Practices into their teaching. Based on the priorities identified we will support the development of a budget and fundraising plan for the 2014-2016 school years.

As the 2014-2015 year kicks off, we will support the start of the year through classroom observations using our school-climate observation tools, select teacher training, and additional curriculum tools.

Total Investment: \$10,000



ContractsOnline: Contract Waiver Summary

Site Number-Name: 148-REDWOOD HEIGHTS

Principal / Department Head: SARA STONE

Contractor Name: Tanya Mayo

Business Name: Be the Change Consulting, LLC

Contract Type: Standard

Anticipated Start Date: 04/23/2014

Contract End Date: 06/13/2014

Rate Type: FLAT

Contract Amount: \$6,500.00

Applicable Waivers

Approved by Risk Management

Insurance-Reduction Waiver Status: NA

Waiver-Reduction Type: \$1,000,000 Required

Other Reduction Amount: NA

Approval Date:

Approved by Deputy Superintendent

Billing Waiver Status: Approved	Approval Date: 05/15/2014
Fingerprint Waiver Status: Approved	Approval Date: 05/15/2014
TB Test Waiver Status: Approved	Approval Date: 05/15/2014



Building Intentional Communities at Redwood Heights Elementary Schools

"Once social change begins it can not be reversed. You cannot un-educate the person that has learned to read. You can not humiliate the person who feels pride. You cannot oppress the people who are not afraid anymore." -Cesar Chavez

February 2014

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What we Do

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- Integrating youth leadership opportunities into core classes with project-based learning.

What Changes as a Result of this Process

We see building an intentional community as a combination of creating the right environment, facilitating meaningful skill-building, and offering intentional experiences that empower youth to see themselves as leaders of character today. We believe that given the right social conditions and held to high expectations every young person has the opportunity to flourish.

As we began to study various approaches to engage young people in conversations about morals, values and ethics, we realized that the first teacher for character is experience. Young people develop a "feel" for good character by what is modeled and embodied in the adults and institutions that house them.

Since 2010, Be the Change Consulting has field tested several approaches to character education in public education settings, and developed a unique program design and education reform model for practitioners to understand the connections between students' character, their attitude towards school, and the learning climate. Our evaluation data clearly shows that:

Staff participating in BIC trainings:

- Are able to facilitate engaging, experiential lessons on values, ethics, inclusion and justice with minimum prep time
- Create a learning climate in their classrooms where youth feel emotionally safe to take risks
- Activate the metaphor that learning is a process, not a set of outcomes
- Understand that the right answer is less important than the right question

Youth participating in BIC activities and classes:

- Increase their awareness that they are members of a classroom community, and learn to negotiate, take turns, compromise, and argue respectfully
- Develop logical thinking, debate skills, reasoning and make abstract connections between the classroom and the real world
- Decrease instances of violence, fighting, bullying and name calling
- Feel empowered to stand up for their own beliefs and the rights of others

Our field experience indicates the strongest formula to combat common barriers to youth learning and create a holistic center for academic achievement is to create a seamless relationship between classrooms in the school through:

Instituting schoolwide climate change practices to develop students' sense of connection to the teaching staff Aligned staff practices in behavior guidance to move youth from extrinsic to intrinsic motivation

Integrating a robust character education curriculum that combines projectbased learning, personal reflection, and connections to social context

Reduce behavior issus and establish an environment where students want to and can learn.

Through a combination of training, coaching and on-going support this model provides a concrete strategy to establish a school community where youth can activate curiosity, explore their world in community with peers, and achieve rigorous educational outcomes. Our ultimate goal is to enable schools to produce students empowered to pursue any dream they choose and become co-architects of a more equitable world.

Pilot-Year Projects

We envision a three-year process with the Redwood Heights Elementary School to establish the Building Intentional Communities model.

In the pilot year we propose to introduce this content at the close of the 2014 school year with the following activities:

A 150 minute **Introduction to Building Intentional Communities Training** which includes:

- An interactive simulation of how learning environments impact learners, with a disproportionate impact on students from lower-income or minority backgrounds
- A facilitated discussion of the components of high-quality learning environments
- An analysis of problematic behaviors that impact learning at Redwood Heights
- A values card sort exercise to co-create values, beliefs and practices that can shift problematic behaviors into learning and connecting opportunities

A Climate Blaster Toolkit for teachers to kickoff the 2015-2016 school year with a Climate Blaster which includes:

- A Building Intentional Communities
 Implementation Guide for twenty teachers
- A 2-piece set of Building Intentional Communities Classroom curriculum for twenty teachers
- A Climate Blaster calendar of activities with a suggested 30-minute activity for each day of the week for the first three weeks of school



A follow up Consultation with the leadership

team to design the 2014-2015 school year capacity building activities, which may include but is not limited to classroom observations, teacher inquiry group facilitation, establishing a Leaders of Today class, supporting advanced teachers to integrate Social-Emotional-Learning and Restorative Practices into their teaching. Based on the priorities identified we will support the development of a budget and fundraising plan for the 2014-2016 school years.

As the 2014-2015 year kicks off, we will support the start of the year through classroom observations using our school-climate observation tools, select teacher training, and additional curriculum tools.

Total Investment: \$10,000

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