

OAKLAND UNIFIED SCHOOL DISTRICT Community Schools, Thriving Students

www.ousd.org/facilities

Produced August 2016



The Center: Central Kitchen and Education Center*



Skyline High School Turf Field Replacement



Greenleaf at Whittier Elementary School Campus Grade Expansion: New Two Story Classroom Building and Kinder Campus

Measures A,B, and J Independent Citizens' School Facilities Bond Oversight Committee

2014 - 2015 Annual Report

- * Project information on page 8
- ** Project information on page 5
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About Measures A, B, & J

BOND BACKGROUND

In June 2006, Oakland voters passed **Measure B**, a \$435 million School Facilities Improvement Bond which provided funding to the Oakland Unified School District (OUSD) for educational facilities such as science labs, computer labs, AND art and music rooms. The Bond also provided funding for construction, renovation repair of classrooms, multi-purpose rooms, playgrounds, gymnasiums, Pre-School/Early Childhood Development Centers and student health centers.

In June 2012, Oakland voters passed **Measure J**, a \$475 million School Facilities Improvement Bond, for OUSD to enhance the educational environment for the students and communities of Oakland and better prepare students for college and jobs. Bond funds will be used to upgrade science labs, classrooms, computers and technology; improve student safety and security; repair bathrooms, electrical systems, plumbing and sewer lines; improve energy and efficiency; and make seismic upgrades.

This annual report summarizes and highlights the work of the Independent Citizens' Bond Oversight Committee (CBOC) and reviews the expenditures in the Measure B and Measure J School Facilities Improvement Bond for the fiscal year 2014-2015.

BOND PROJECTS

The legal guidelines for spending Measure B and J funds require that OUSD restrict expenditures to those projects described in the Bond Measures' project list.

This report covers these projects, as well as those that are currently being funded through the remaining funds of unissued bonds of \$65m in Measure B.

BOND PROGRAM ADMINISTRATION

Timothy White, Deputy Chief of Facilities Planning & Management for the last 14 years left OUSD in February 2015. The District named Lance Jackson, Chief Operating Officer of Seville Group, Inc. (SGI), as Interim Director until a replacement is selected. As of the end of the fiscal year 2014-2015, a new Deputy Chief had not been selected.



PROJECT DISTRIBUTION ACROSS THE DISTRICT—FISCAL YEAR 2014-2015

CBOC Roles & Activities

PURPOSE AND DUTIES OF THE CBOC

As required by Education Code Section 15278, the District appointed a Committee of local residents, whose main charge is to inform the public about how the Bond money is being spent. The Committee actively reviews and reports on the expenditure of taxpayer's money for school construction to ensure that bond funds are spent in accordance with the provisions of the Bond. The Committee is comprised of up to 9 appointees, including a Chairperson, Vice Chairperson and Secretary.

I

Committee Members for the 2014-2015 Fiscal Year

Chair	Renee Swayne	
Vice Chair	Patricia Williams	
Member	Lisa Young	
Member	Chanu Lee	
Member	Cesar Escalante	
Member	Monte McClain	
Member	George Holland	
Secretary	Shiree Teng	
Member	Ariel Bierbaum	

"Imagine being able to learn in a school that has the facilities that are the most conducive to learning... that is what I want to see for every student in Oakland no matter where they live. The built environment is a key factor in student motivation and success, and the overall school climate. I have been pleased with the wonderful work that OUSD Facilities staff have been doing to upgrade and modernize many of the schools. Yet, we still have a lot more work to do to make sure every dollar is spent according to taxpayers' intent."

- Shiree Teng, CBOC Member

CBOC ACTIVITIES

The Committee convened and participated in a number of key activities such as preparing the Annual Report, reviewing program expenditures, and visiting project sites to observe construction progress. The Committee expresses its deep appreciation for the efforts and contributors of the OUSD Facilities Department– in particular, David Colbert, in preparing and producing this Annual Report.

Following is a list of Project Site Visits for 2014-2015 Fiscal Year:

October 3, 2014

State Legislative Tour at La Escuelita Education Center

November 7, 2014

Stonehurst CDC Modernization

Fremont HS Modernization & New Construction

December 5, 2014

Glenview ES Portable Replacement

Montclair ES New Classroom Building

February 27, 2015

Castlemont HS Solar Power

March 6, 2015

Central Commissary at Foster

May 1, 2015

Greenleaf ES Expansion Project at Whittier

June 5, 2015

United Nation CDC New Construction Fruitvale Paving and Portable Demolition Project Note:

CDC = Child Development Center ES = Elementary School MS = Middle School HS = High School

Measures A, B, & J Dollars at Work

2014-2015 LOCAL BUSINESS UTILIZATION

In January 2014, the Board of Education amended the Local Business Program to increase the Local Business Utilization (LBU) requirement on the Capital Program from 20% to 50% on all contracts. Since then, the program's LBU has seen an increase. As of December 2015, the Capital Program has maintained an overall 50% LBU. Out of the \$329M spent, \$171M has been reinvested back to Oakland through the utilization of Oakland businesses on District projects.

SUSTAINABILITY AND CHPS

The District's robust green building sustainability initiative requires that all design and construction projects meet its High Performance Schools Guidelines. There is a focus on natural daylight, energy, and water conservation, resource efficiency, and superior indoor environmental quality, among other sustainable attributes. The Bond Program utilizes the latest CHPS (Collaborative for High Performance Schools) Criteria (currently CA-CHPS v.2009) in all elements of design and construction of Modernization and New Building projects. See page 7 for upcoming sustainability projects.

	Election		Approval		Bonds Paid		Bond Interest			Payment	Tax Rate per \$100,000 of Assessed Value (Maximum) Per Commitment at
Measure	Year	Amount	Rate	Bonds Issued	Back	as of 5-1-16	as of 5-1-16 *	16	Be Issued	Date	time of Election
Measure C	1994	\$ 169,730,000	84.0%	\$ 169,730,000	\$ 64,578,354	\$105,151,646	\$ 28,193,519	\$ 133,345,165	\$-	8/1/2025	\$26
Measure A	2000	\$ 303,000,000	84.7%	\$ 303,000,000	\$ 92,431,646	\$210,568,354	\$ 81,854,562	\$ 292,422,916	\$ -	8/1/2031	\$66
Measure B	2006	\$ 435,000,000	78.0%	\$ 370,000,000	\$ 25,180,000	\$344,820,000	\$228,972,390	\$ 573,792,390	\$ 65,000,000	8/1/2033	\$48
Measure J	2012	\$ 475,000,000	83.7%	\$ 300,000,000	\$ 27,995,000	\$272,005,000	\$228,513,302	\$ 500,518,302	\$175,000,000	8/1/2041	\$60
	Totals:	\$1,382,730,000		\$1,142,730,000	\$210,185,000	\$932,545,000	\$567,533,773	\$1,500,078,773	\$240,000,000		

OAKLAND USD BOND PROGRAM HISTORY

* net of interest subsidies received on the Build America Bonds.

DISTRICT VISION, PRIORITIES, & GOAL

The Vision

OUSD's vision is to support academic achievements and re-establish schools as centers of the community by transforming OUSD into a full-service community school district. In this model, high quality instruction, health and physical education, nutrition, medical, dental, recreation, housing, employment, and language instruction are all provided at the school, which becomes the hub of community activity. The emphasis is on educating and caring for the whole child. Social and human services are not seen as extras or add-ons in these schools. Instead, collaboration centered on the well-being of children and families drive all programs at these schools.

The Goal

OUSD's goal is to build a Full-Service Community School District that cares for the whole child, eliminates inequity, and provides all students with excellent teachers every day.

The Priorities

OUSD's priorities are: Safe healthy, and supportive schools; High quality, effective instruction; and College and career readiness.

Building a Better Community

COMPLETED PROJECTS HIGHLIGHTS

WHITTIER PHASE 1 (Funded by Measure J)

To support the site grade expansion of Greenleaf Elementary School from K-5 to K-8, new construction and upgrades will be completed to the existing systems at the Whittier Elementary School Campus. In Summer 2015, 9 portable classrooms were demolished to provide space for the new kinder campus. In their place, 2 pre-fabricated, modular buildings featuring 4 spacious classrooms were installed. The classrooms have an abundance of natural daylight, interior toilets and sinks, and state-of-the-art teaching walls. The kinder campus houses the Transitional Kindergarten and Kindergarten classes. Also demolished in Summer 2015 was the auditorium, which will be replaced by a new multipurpose and flex classroom building.

RESTROOM RENOVATIONS (Funded by Measure J)

In 2015, restroom renovations were completed at Piedmont Ave Elementary, Roosevelt Middle, Madison Park Lower Campus Elementary, Elmhurst Alliance and Elmhurst Prep Middle, Garfield Elementary, and Sobrante Park Elementary schools. The general scope of the renovations includes, but is not limited to:

- abatement of any hazardous material required,
- installation of new plumbing fixtures, new toilet accessories and toilet compartments
- replacement of existing flooring with new terrazzo
- installation of new door hardware and signage
- repainting of walls, ceilings, doors and trim

Decorative wall tile was installed to create a colorful and bright background in the restrooms. Renovations were pilot projects for a new high efficiency/high power hand dryer. A total of 58 toilets, 36 sinks and 25 urinals have been replaced so far.

FRUITVALE BLEACHERS (Funded by Measure J)

The bleachers were restored, a new press box was constructed and student restrooms were remodeled at Fruitvale Elementary School's field during the Summer and Fall of 2015. The existing wood bleachers were badly deteriorated. The damaged wood was replaced by new wood bleachers with the seating portion covered with a colored vinyl cap. The remodel of the restrooms included the replacement of toilet partitions, lavatories, removal/replacement of water closets, removal and replacement of toilet accessories, repair of wood roof deck, replacement of roofing, repair of fascia at eave, and installation of additional door hardware.

FRUITVALE PAVING (Funded by Measure J)

The scope of work includes the replacement of asphalt paving. Playground improvements include turf field, basketball hoops, 4-square, hopscotch, soccer goals, tether ball, tables, benches, and a garden with raised planter beds.

SKYLINE TURF FIELD REPLACEMENT (Funded by Measure J) Students and the greater community have enjoyed use of the field and the surrounding track at Skyline High School since 2002. Over time, frequent use of the turf and track have required its replacement. In Summer 2015, the existing turf was removed and a new synthetic turf athletic field was installed. The track was resurfaced and the existing drainage system was flushed out. An access road with new concrete v-ditches was also replaced.



Greenleaf Kinder Campus Classroom



Sobrante Park Restroom Renovation



Fruitvale Bleachers & Restroom Restoration



Skyline Turf Field Replacement

Building a Better Community

COMPLETED PROJECTS

Project Name	Budget	Percentage of Total Spending
District 1	I	
Oakland International HS California Solar Initiative (CSI)	\$988,466	
Oakland Tech HS CSI	\$3,195,170	
Sankofa ES CSI	\$436,208	
DISTRICT 1 TOTAL:	\$4,619,844	10.85%
District 2		
Oakland HS CSI	\$2,842,400	
DISTRICT 2 TOTAL:	\$2,842,400	6.68%
District 3		
Lowell MS CSI	\$1,251,746	
McClymonds HS CSI	\$2,044,908	
Westlake MS CSI	\$983,082	
DISTRICT 3 TOTAL:	\$4,279,736	10.05%
District 4		
Bret Hart MS CSI	\$1,458,505	
Montera MS CSI	\$1,731,995	
Thornhill Roofing	\$313,165	
DISTRICT 4 TOTAL:	\$3,503,665	8.23%
District 5	1 - / /	
900/955 High St Paving	\$2,100,305	
Edna Brewer MS CSI	\$1,431,746	
Fremont Portable Removal Projects	\$ 711,000	
Melrose Roofing	\$205,237	
Roosevelt MS CSI	\$1,036,649	
DISTRICT 5 TOTAL:	\$5,484,937	12.88%
District 6	<i>\(\)</i>	
Havenscourt MS CSI	\$1,059,351	
Skyline HS CSI	\$3,456,313	
DISTRICT 6 TOTAL:	\$4,515,664	10.61%
District 7	÷ .,==0,00 .	
Castlemont HS CSI	\$2,413,642	
Elmhurst MS Paving	\$1,494,461	
King Estates MS CSI	\$598,447	
Madison MS CSI	\$1,220,720	
Rudsdale Roofing	\$246,245	
DISTRICT 7 TOTAL:	\$5,973,515	14.03%
Various Districts	<i>40,010</i>	14.03/0
California Solar Initiative (CSI) Project	\$8,850,652	
Technology Infrastructure Upgrades	\$2,500,000	
VARIOUS DISTRICTS TOTAL:	\$11,350,652	26.66%
TOTAL:	\$42,570,413	100.00%

Building a Better Community

FEATURED SUSTAINABILITY PROJECTS

Proposition 39 California Clean Energy Jobs Act Energy Efficiency Project

(Funding by Measure J & Fund 40)

We completed a baseline plan from the audit/benchmarking under the 1-2 year cycle. This baseline provided the district with incentives or project types that fall within the parameter of the proposition 39 guidelines. We currently have a request for qualification for year 3-5 in anticipation of the new funding cycle. The intent of the proposal is to have a deeper understanding of the district's energy savings/efficiency needs. These needs will incorporate projects under the capital program and long term system needs (systems such as boilers, mechanical units and lighting) of buildings and grounds.

The following projects were developed in association with Building & Ground's needs and energy audit/benchmarking plan. They represent projects funded under the year 1 and 2 cycle.

- Howard Elementary
- Kaiser Elementary
- Peralta Elementary
- Manzanita Community
- Elmhurst Community Prep
- Bret Harte Middle
- Montera Middle
- Madison Park Business Academy
- Oakland High
- Oakland International High
- Oakland Technical High

Building a Better Community

FEATURED PROJECTS IN DESIGN

The Center: Central Kitchen and Education Center

(Funded by Measure J)

'The Center' will feature:

- 40,000 sq. ft Central Kitchen designed to prepare 35,000 fresh student meals daily. Space will include facilities for receiving and shipping, storage, foodpreparation bulk staging, equipment washing, waste treatment, and training and education, as well as 10,000 sq. ft of administrative space
- 5,000 sq. ft Education Center housing a teaching kitchen and culinary classrooms that will support Linked Learning career pathways in agriculture, culinary arts, botany, and related fields for kids in grades K-12, and add a new branch to West Oakland's Science, Technology, Engineering, and Math (STEM) Corridor



Madison Park Business & Art Academy Expansion

(Funded by Measure J and Fund 35)

The new 30,464 square foot classroom building will feature:

- 14 classrooms equipped with new classroom furniture selected to best serve student and teacher needs
- 2 science laboratories featuring demonstration tables for experimental work and investigation and gas for more robust experimentation
- 4 student restrooms will feature low water flow fixtures; rain water will also be captured, stored, and filtered into plumbing system and will be used for flushing toilets
- 6 administrative offices and increased staff work space, including a break room, conference room, work room and staff restrooms
- Exterior assembly area for student activities, such as student body candidate election speech, performance, and outdoor learning, featuring concrete seating and power outlets



Building a Better Community

FEATURED PROJECTS IN DESIGN

Glenview Elementary New Construction Project (Funded by Measure J)

The Glenview Elementary School New Construction project scope replaces the existing structures with a new two-story building. The new classroom building will feature:

- Existing main entry and accompanying façade, yard in front of main entry will be repaved
- New handicap accessible (ADA) stair lift by stairs will provide accessibility from street level to the main entry doorway
- 21 classrooms equipped with new furniture selected to best serve student and teacher needs
- Infrastructure for educational technology tools installed in classroom ceilings to provide easy and safe access
- New Multipurpose room with new stage, storage under stage for chairs, folding cafeteria tables, and striping for basketball for indoor physical education
- Administrative offices
- Modern and efficient plumbing, electric HVAC, and WiFi systems

Oakland Technical High School Health Clinic Project

(Funded by Measure J)

This project will be located in a renovated portion of the basement at Oakland Technical High School to provide a new, larger health care facility that will replace the existing portable that houses the Health Clinic. The design of the new clinic will meet state healthcare facility requirements and will be a licensed clinic. The Health Clinic will support two main functions, a medical/dental zone and a mental/behavioral zone. The layout will help to limit noise and allow for privacy and a quieter zone.

Finishing Kitchens at Kaiser, Laurel, Piedmont Ave and Hillcrest

(Funded by Measure J)

As part of the Rethinking School Lunch in Oakland initiative, the finishing kitchens are designed to prepare meals from bulk ingredients delivered by the new Central Commissary. Currently each existing kitchen serves pre-packaged hot food delivered to the school. This new design will allow students the opportunity to have fresh prepared meals onsite. Each finishing kitchen at each site includes a fully equipped kitchen containing a servicing line, dry goods storage, tray wash area, food preparation area, staff restroom and custodial closet. Hot food will be prepared and served in the new kitchen and includes a full-service salad bar, fresh fruit, milk coolers and a hydration station.



Existing Glenview Elementary Front Entrance Façade

Building a Better Community

FEATURED PROJECTS IN DESIGN

Whittier Elementary Expansion Project Phase 2

(Funded by Measure J)

Phase 2 of the grade expansion of Greenleaf Elementary School from K-5 to K-8 is construction of a new 14,646 square foot two story classroom building and a new 9,600 square foot multipurpose and flex classroom building. The new classroom building will be a high performance building featuring good lighting, clean air, and comfortable classrooms to create healthy learning environments for students. It will house offices and a library.



Future Multipurpose Building



Future Two Story Classroom Building

Audit Review and Findings

ANNUAL EXPENDITURE REVIEW

Of all the activities undertaken by the CBOC, its primary duty is to review and ensure that the Measure B and J funds are spent in accordance with the Bond language. The chart at the end of this report reflects a summary of project expenditures for the Fiscal Year Ended June 30, 2015. The report is organized to reflect the life of each project commencing with the Pre-Design Phase and concluding with the Completed Phase. The cumulative expenditures for the Measure B and J bond program totaled \$428,932,766 through June 30, 2015.

There were no bond Issuances for the 2014/2015 Fiscal Year.

FINANCIAL AND PERFORMANCE AUDIT

As required by Measure B and J, each fiscal year a financial and performance audit of Measure B and J expenditures is conducted. Yano Accountancy Corporation conducted the Financial and Performance Audits of Measure B and J Revenues and Expenditures for the year ending June 30, 2015.

The Financial Audit included a review of the financial schedule presented by the District. The Financial Audit was concluded with no findings. Please see links below for the 2014/2015 Financial and Performance Audit. The Performance Audit evaluated the District's compliance in ensuring all proceeds were spent on bond-approved projects and implemented internal controls.

• <u>2014/2015 Measures "B & J" Financial and Performance Audit Report for the Fiscal Year Ending June 30, 2015</u>

CBOC STATEMENT OF COMPLIANCE

The 2014/2015 Measure B & J Annual Report is submitted to the Board of Education by the Committee, in accordance with the Education Code section 15278 (b). The Committee advises that, to the best of its knowledge based on available information provided by the District, OUSD is in compliance with the requirements of Article XXIIA, Section 1(b)(3) of the California Constitution. Specifically, the performance and financial audits were conducted and included a list of bond-approved projects. There were no findings disputing the requirements that all bond proceeds be used on bond-approved projects and that bond proceeds not be used to pay administrator salaries.

Measure B Expenditures

Project Number	Detailed Status	Site	Project	FY 14/15 Expenses
7127	Design	Allendale	Allendale Fire Alarm Replacement	57,826
13143	Design	Edna Brewer	Fire and Intrusion Alarm Replacement	33,200
7121	Design	Far West High School	Fire and Intrusion Alarm Replacement	29,595
13105	Design	Foster Elementary	Central Commissary	28,522
13132	Design	Grass Valley CDC	Fire and Intrusion Alarm Replacement	9,876
7120	Design	Joaquin Miller	Fire and Intrusion Alarm Replacement	34,580
12109	Design	Laurel Elementary	Intrusion Alarm	11,988
	Design Total			205,588
7125	Construction	Bella Vista Elementary	Fire and Intrusion Alarm Replacement	116,957
7122	Construction	Lafayette Elementary	Fire and Intrusion Alarm Replacement	229,632
7123	Construction	Piedmont Avenue Elem.	Fire and Intrusion Alarm Replacement	265,809
	Construction T			612,398
7024	Completed	Arroyo Viejo	CDC Replacement	24,331
13142	Completed	Golden Gate (Aspire)	Roof & Gutters	12,225
7140	Completed	Calvin Simmons	Improvements and Career Tech Lab	415,944
3049.4B	Completed	Cox Elementary	Additional classroom Phase 4	201
7047	Completed	La Esculelita Educational Complex	New Educational Complex	2,102,450
13118	Completed	Fremont High	Library Repair	12,933
7030	Completed	Havenscourt Middle	Classroom and Cafeteria	31,321
6009	Completed	Highland Small Schools	New Building	14,744
12101	Completed	King Estates Schools	Seismic Retrofit	13,459
6004	Completed	Lowell Middle	Modernization	60,719
13102	Completed	Madison Middle	Interim Housing	120,740
13121	Completed	Madison Middle	Interim Housing II	339,995
12104	Completed	McClymonds	Intrusion Alarm	1,710,485
3044	Completed	McClymonds Small Schools	Small Schools	17,668
7050	Completed	Montclair	New Classroom	496,536
3034	Completed	Montera	Modernization	6,683
12102	Completed	Montera	Seismic Retrofit	3,489
12103	Completed	Oakland Tech	Seismic Retrofit	2,984
13146	Completed	Oakland Tech	Scaffolding	37,178
7145	Completed	Piedmont	Portable Library	1,600
6010	Completed	Prescott Small Schools	Small Schools (PLACE)	1,736
13104	Completed	Ralph Bunche	Portables	13,812
13101	Completed	Washington Small Schools	Interim Housing	9,882
13120	Completed	Washington Small Schools	Interim Housing II	237,066
6012 12102	Completed Completed	Washington Small Schools Whittier	Small Schools (Sankofa)	50,174
13103 13103	Completed	Whittier	Interim Housing Interim Housing II	12,190 162,767
13103	Completed To			5,913,310
N/A	N/A	District Staff Salaries	N/A	53,530
N/A N/A	N/A N/A	Consultant & Professional Services	N/A N/A	356,496
11//7	Total Other Ex			410,026
		ponulturoo		7 141 322

TOTAL

7,141,322

Measure J Expenditures

Project	Detailed			FY 14/15			
Number	Status	Site	Project	Expenses			
13158	Pre Design	Fremont HS	Replacement	75,569			
13175	Pre Design	Hillcrest ES	Finishing Kitchen	92,245			
13177	Pre Design	Kaiser ES	Finishing Kitchen	88,504			
13179	Pre Design	Laurel ES	Finishing Kitchen	98,255			
13201	Pre Design	Manzanita (SEED)	Play Area Improvement	6,600			
13184	Pre Design	Piedmont Ave ES	Finishing Kitchen	78,197			
	Pre Design Tot			439,369			
13195	Design	Parker ES	Astro Turf Installation	29,635			
13133	Design	Foster ES	Central Commissary	3,813,535			
13124	Design	Madison MS	Expansion Project	654,119			
13125	Design	Washington ES	Expansion Project	36,356			
13134	Design	Glenview ES	Renovation or Replacement	989,224			
13140	Design	Fruitvale ES	Restroom Renovation	59,506			
13189	Design	Webster and Lockwood	Restroom Renovation	96,710			
13194	Design	Burbank ES	Site Improvements	86,013			
13136	Design	Fruitvale ES	Paving and Infrastructure	132,933			
	Design Total			5,898,031			
13196	Construction	Fruitvale ES	Bleachers/Restrooms	376,484			
13126	Construction	Whittier ES	Expansion Project	3,445,215			
13135	Construction	900/955 High Street	Paving and Infrastructure	881,920			
13199	Construction	Joaquin Miller ES	Playstructure Surface Replacemt	80,917			
13148	Construction	Various Schools	Prop 39 Projects	368,925			
13147	Construction	Various Schools	Portable Demolition	880,599			
13191	Construction	Allendale, Garfield, Maxwell Park and Parker	Restroom Renovation	60,943			
13128	Construction	Various Schools	California Solar Initiative	18,061,414			
13130	Construction	Elmhurst MS	Paving and Infrastructure	1,295,490			
13160	Construction	Elmhurst MS	Restroom Renovation	132,751			
13190	Construction	Far West, Roosevelt, Piedmont	Restroom Renovation	127,141			
13141	Construction	Sobrante Park ES	Restroom Renovation	38,350			
N/A	Construction	Tech Common Core	Technology Infrastructure	2,495,705			
N/A	Construction	Tech E-Rate	Technology Projects	1,917,965			
13154	Construction	Oakland International HS	Turf Replacement	374,130			
13197	Construction	Skyline HS	Turf Replacement	238,532			
	Construction T			30,776,482			
13151	Completed	Melrose ES	Roofing Project	169,593			
13153	Completed	Rudsdale ES	Roofing Project	213,142			
13152	Completed	Thornhill ES	Roofing Project	270,859			
-	Completed Tot	1		653,594			
N/A	N/A	District Staff Salaries	N/A	2,339,447			
N/A	N/A	Consultant Expense	N/A	6,725,345			
	Total Other Expenditures 9,064,792						
Total 46,832,268							