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Memo

To

Board of Education

From

Tony Smith, Ph.D., Superintendent

By: Maria Santos, Deputy Superintendent, Instruction, Leadership &

Equity-in-Action

Vernon Hal, Deputy Superintendent, Business & Operations

Board Meeting Date (To be completed by

Procurement)

February 8, 2012

Subject

Report on the District's Current and Future Projected Cash Flow Presented by

Deputy Superintendent - Business & Operations, FY 2011-12

Action Requested

Presentation of Report from Deputy Superintendent on the District's actual cash

flow as of November 30, 2011 and projected cash flow through June 30, 2012,

trends, problems and issues, if any.

Background

The State Controller's Office has not expressed an audit opinion on our

financial statements due to: cash not being reconciled since FY 2002-03; the District has not reported the same cash balances as the Alameda County

Treasury and Alameda County Office of Education (ACOE) since that time; both the State and ACOE are aware of the issue and supportive of the District's actions taken to address the problem. An outside CPA firm hired by the District

has reconciled the cash through June 30, 2008. Financial Services is working with the CPA firm and Technology Services to institute permanent fixes.

Discussion

In compliance to Operational Expectation #8 - Financial Administration, line item #4, attached herein is a monthly cash flow projection financial report for the General Fund - budgeted revenues and expenditures. Historical

months are reported as actuals and remaining months as projections. The

State revision is not included in this cash flow spreadsheet.

Recommendation

Presentation of Report from Deputy Superintendent on the District's actual cash

flow as of November 30, 2011 and projected cash flow through June 30, 2012,

trends, problems and issues, if any.

Attachments

Cash Flow Worksheet, as of November 30, 2011, FY 2011-12



6 Due from other funds: \$1.5m from Adult Ed, \$1.1M from county due to

7 Includes repayment of \$25m to fund 21 for temp loan due to State deferral of State Aid.

9 Includes \$8.6M of SE entitlement; Low Income Title I \$19.2m; \$2m Mental Health 10 Includes \$13.4M transfer to charter schools in lieu of paying property taxes

11 Transfer includes State Loan (\$2.1m), Defred Maintenance (\$2.1m) 12 Includes \$29.3m SE and transport; \$12.1m clss sze rdction; \$5.4 lottery

15 The projected spike in April is due to the \$8M early retirement payout.

\$336K R/L & \$787K PERS Redu.

and other miscellaneous adjustments

8 Chabot Science lease payment collected quarterly

13 Includes payment of Emergency Appt. loan of (\$6m). 14 Adult Ed (\$1.0); Deferred Maintenance (\$2.1M)

Oakland Unified School District FORM CASH

Cach Flow Worksheet - 01 General Fund

SCHOOL DISTRICT		Cash Flow Worksheet - 01 General Fund 2011-2012						
2 we from John		Actual	Actual	Actual	Actual	Actual	Projected	
Description	Note	July	August	September	October	November	December	
Beginning Cash Balance		6,080,718	(5,788,702)	21,705,671	50,450,592	28,233,682	18,257,569	
Property Taxes	4	14,732	-	6,170,490	157,365	159,422	25,551,578	
State Aid (Principal Apportionme	ent) 2		-	14,170,634	17,690	10,743,407	10,743,408	
Other Revenue Limit Revenues	10	56,610	(2,115,559)	(945,564)	(877,028)	(882,498)	(3,679,713	
Federal Revenue	9	-	1,398,929	14,177,900	1,949,523	1,116,732	11,305,633	
State Revenues	12	1,004,294	6,566,686	11,509,791	7,844,751	7,451,732	13,307,574	
Local Revenues	3	71,724	243,392	1,878,430	841,817	253,572	11,232,853	
Interfund Transfer In	11	-	-	2,358,970		2,570,118	-	
Other Financing Source	8	-	-	112,500	**	-	112,500	
Other Receipts/Non-Revenue	6	-	1,446,888	532,418	_			
Total Revenues		1,147,359	7,540,337	49,965,569	9,934,118	21,412,485	68,573,833	
Certificated Salaries	1	3,048,686	2,671,197	14,225,866	14,172,059	14,269,500	14,983,028	
Classified Salaries	1	3,447,319	3,466,666	5,240,500	5,037,646	5,108,508	5,340,054	
Employee Benefits	15	2,462,391	2,228,978	8,143,868	7,935,739	8,123,536	7,360,190	
Supplies and Services	14	2,005,009	2,705,131	3,939,640	7,543,808	6,175,566	6,937,66	
Capital Outlays	1	8,173	49,767	26,660	113,671	11,638	53,982	
Other Outgo	13	_	19,027	1,671,435	(386,731)	1,717,783	927,272	
Interfund Transfers Out	14	-	16,126	45,133	1,093,782	597,634	_	
Other Finance Uses	1	_	-	***	-	**		
Other Disbursements/Non-Expe	ense 7	-	14,256	1,980,881		-	10,000,000	
Total Expenditures		10,971,578	11,171,148	35,273,983	35,509,975	36,004,165	45,602,193	
Change in Accounts Receivable	5	20,655,062	32,606,501	21,970,746	2,680,571	5,924,263	219,920	
Change in Accounts Payable	5	(22,700,263)	(1,481,317)	(7,917,411)	678,376	(1,308,696)	156,248	
Ending Cash Balance		(5,788,702)	21,705,671	50,450,592	28,233,682	18,257,569	41,605,377	
Assumption	ns							
Based on straight line amortization of bu	adgeted amt less actual-to-date.							
Based on State (CDE) 2011-12 Fiscal Yes Deferred payment of \$47M to be received								
Includes Parcel Tax (measure G) of \$20.7	7M. Pmts in Dec and Apr							
Includes Secure Roll of \$51M.								
Collection/paymnt of py AR / AP within year end accruals will not be significantly								



Due from other funds: \$1.5m from Adult Ed, \$1.1M from county due to \$336K R/L & \$787K PERS Redu. 7 Includes repayment of \$25m to fund 21 for temp loan due to State deferral of State Aid.

9 Includes \$8.6M of SE entitlement; Low Income Title I \$19.2m; \$2m Mental Health 10 Includes \$13.4M transfer to charter schools in lieu of paying property taxes and other miscellaneous adjustments 11 Transfer includes State Loan (\$2.1m), Defred Maintenance (\$2.1m) 12 Includes \$29.3m SE and transport; \$12.1m clss sze rdction; \$5.4 lottery

15 The projected spike in April is due to the \$8M early retirement payout.

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13 Includes payment of Emergency Appt. loan of (\$6m). 14 Adult Ed (\$1.0); Deferred Maintenance (\$2.1M)

Oakland Unified School District FORM CASH

SCHOOL DISTRICT				Cash Flow Worksheet - 01 General Fund 2011-2012						
		Projected	Projected	Projected	Projected	Projected	Projected			
Description	Note	January	February	March	April	May	June			
Beginning Cash Balance		41,605,377	62,391,632	36,117,089	27,288,055	17,419,764	(8,744,346			
Property Taxes	4	2,427,107	62,920	3,587,731	22,915,705	62,920	15,871,886			
State Aid (Principal Apportionm	ent) 2	30,057,876	657,436	-	5,588,209	1,753,164	-			
Other Revenue Limit Revenues	10	824,501	78,670	(3,679,713)	78,670	78,670	(141,760			
Federal Revenue	9	1,141,647	1,437,339	12,357,280	2,185,078	1,149,737	21,882,06			
State Revenues	12	15,400,580	4,530,603	7,142,811	9,873,143	4,969,538	12,982,26			
Local Revenues	3	2,308,893	2,308,893	2,348,893	12,661,193	2,837,134	839,46			
Interfund Transfer In	11	-	483,192	483,192	483,192	483,192	483,19			
Other Financing Source	8		-	112,500	-	-	112,500			
Other Receipts/Non-Revenue	6	1,124,113	-		-					
Total Revenues		53,284,718	9,559,055	22,352,695	53,785,191	11,334,355	52,029,608			
Certificated Salaries	1	14,983,028	14,983,028	14,983,028	14,983,028	14,983,028	14,983,028			
Classified Salaries	1	5,340,054	5,340,054	5,340,054	5,340,054	5,340,054	5,340,054			
Employee Benefits	15	7,360,190	7,360,190	7,360,190	17,213,222	7,760,190	7,607,158			
Supplies and Services	14	6,459,231	7,788,972	9,040,743	10,119,239	11,176,119	26,306,812			
Capital Outlays	1	53,982	53,982	53,982	53,982	53,982	53,982			
Other Outgo	13	533,285	307,372	406,806	(56,044)	307,372	2,895,780			
Interfund Transfers Out	14	-	en.	-	1,000,000	-	663,523			
Other Finance Uses	1	-	-	-	-	_	_			
Other Disbursements/Non-Exp	ense 7	-		-	15,000,000	-	-			
Total Expenditures		34,729,770	35,833,598	37,184,803	63,653,481	39,620,745	57,850,343			
Change in Accounts Receivable	5	2,231,307	-	6,003,074	_	2,122,279	(28,882,94			
Change in Accounts Payable	5	-	-	-	-	-	14,063,879			
Ending Cash Balance		62,391,632	36,117,089	27,288,055	17,419,764	(8,744,346)	(29,384,149			
Assumption	ons									
1 Based on straight line amortization of b	udgeted amt less actual-to-date.									
Based on State (CDE) 2011-12 Fiscal Young										
3 Includes Parcel Tax (measure G) of \$20	.7M. Pmts in Dec and Apr									
4 Includes Secure Roll of \$51M.										
Collection/paymnt of py AR / AP with year end accruals will not be significantly	nin 90 days of fiscal year. Assumes									
year end accruals will not be significantly	different from py									