MEASURE N COMMISSION

1000 Broadway, Suite 680 Oakland, CA 94607-4099



Measure N - College & Career Readiness - Commission

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Enactment Number	
Enactment Date	

Memo

То	Measure N Commission
From	Matin Abdel-Qawi, High School Network Superintendent
Board Meeting Date	
Subject	2022-2023 Measure N Education Improvement Plan & Linked Learning 4 Pillars Services For: Sojourner Truth Independent Study

Action Requested and Recommendation

Presentation to and discussion by Measure N Commission of Sojourner Truth Independent Study's proposed 2022-2023 Measure N Education Improvement Plan and the Linked Learning 4 Pillars, in an amount not to exceed \$104,719.02.

Background

(Why do we need these services? Why have you selected this vendor?)

Competitively Bid

Was this contract competitively bid? No

If no, exception: N/A

Fiscal Impact

Funding resource(s): Measure N

Attachments

• 2022-2023 Measure N Education Improvement Plan and Linked Learning 4 Pillars

2022-2023 MEASURE N BUDGET

Effective July 1, 2022-June 30, 2023

Resource	Allocation	Total Expended	Total Remaining
Measure N	\$104,719.02	\$104,719.02	\$0.00

School: SOJOURNER TRUTH INDEPENDENT STUDY

Site #: 330

BUDGET ACTION NUMBER	BUDGET JUSTIFICATION	COST	OBJECT CODE	OBJECT CODE DESCRIPTION	POSITION TITLE	FTE	WHOLE SCHOOL / PATHWAY NAME
330-1	Classified Support Salaries: Hire a Career Transition Specialist at 0.5 FTE to support our students to have more success in their college classes. The Career Transition Specialist is responsible for supporting students in all aspects of transition to post-secondary with a focus on students entering community college, Career Technical Education, and job training, including preapprenticeship or apprenticeship readiness, job search and application skills, job placement success, and work-based learning experiences. Responsible for transition to and success for at least one quarter once enrolled in community college, job training or employment. Establishes relationships with community colleges, especially Career Technical Education programs, employers, job training organizations and other entities to ensure successful placements with career pathway opportunities that have clear opportunities for advancement to support employment in livable wage jobs. This person would work with both our concurrent enrollment students as well as our new graduates in the December and May cohorts. The goal is to see these students complete at least one community college course and then have the confidence to continue on this path. This expenditure will support students' access to Technology careers, for students specifically being remote it can be isolating to make the transition to college. The Career Transition specialist will work with the graduating seniors (approximately 100 student). As needed, we would like to increase this position to 1.0 FTE with carryover funds. (Salary and benefits included)	\$55,000.00	2205	Classified Support Salaries		0.5 FTE	
330-2	Consultant Contract with Yvonne Salvador to provide targeted tech skills support for students who need assistance and align with WBL opportunities. The targeted support is available daily in a Zoom support for all high school students. The focus is to make sure students have access to all internships, college resources, applications to all technology industry opportunities for high school students. The support provider will be serving all 400 students in the pathway through workshops, Advisory class support, and one on one needs. As an individual contractor there is no agency fee for services.	\$40,000.00	5825	Consultant Contracts			

Consultant Contract with East Bay Consortium to hire a College and Career Readiness Specialist to provide college and career readiness support for all 400 students. East Bay Consortium will provide both group workshops and one on one support for college and career planning. The goal is for students to be aware of their post-secondary options especially with Technology industry requirements and preparation during high school. The College and Career Readiness Specialist will educate students on the exact steps for a career path, support in completing applications for college and career ready opportunities, and individualized students needs. There is a flat fee of \$8500 per two days of service a week for East Bay Consortium services. We would like to increase this amount with carryover funds up to \$25,500 when available.	\$9,719.02	5825	Consultant Contract		
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School:	SOJO	URNER TRUTH INDEPENDENT STUDY	Site #:	330
Pathway N	lame:	Technology		

School Description

This school community is located on the King Estates campus sharing the facility with Rudsdale Continuation High School and the BayTech charter school program. This school campus is located in a safe city neighborhood of middle class homes. While Oakland is considered a major urban city, this school's particular location is away from the high crime that prevails in many areas of the city of Oakland. However, most students who attend come from other poorer and majorly urban neighborhoods of this city. Thus, students may have to take several city buses or find transit across the greater Oakland area to get to this school's campus.

The students who attend Sojourner Truth are generally socially-economically disadvantaged and face challenges to their overall welfare that result from living in high crime-related neighborhoods of poverty. Unemployment within the adult population is pandemic, with sixty percent or more of the households receiving some economic subsidy. Sojourner Truth students are adversely impacted by substantial environment risks and poor health conditions. Students' daily interactions include exposure to gang activities, crime and substance dependency. A significant percentage of students either come from single-parent homes or are being raised by another adult than a parent. All these descriptors are contributing factors that substantially impact student learning. The independent study program, however, seems to enroll students and their families who more readily support and sustain a stable environment and for several, these students come to the independent study program due to cultural and religious safety issues.

Sojourner Truth Independent Study Program follows the guidelines of the California Department of Education and has developed a comprehensive school program. This program offers classes from Kindergarten to twelfth grade. This high school program has weekly curriculum assignments that have been developed and written by the School Pathways Company. This company worked with Sojourner Truth and the Oakland Unified School District to develop independent study modules that are aligned with the Common Core Curriculum Standards, and meet state department of education guideline for independent study regulations. This computer-assisted program allows all students to have access to the core curriculum and matriculate through the high school program within the semester sequence.

The Sojourner Truth Electronic Learning Program (ELP) is an adjunct program that integrates the core curriculum with technology (Blended Learning) or a method that shift teacher instruction and attend to differentiation by incorporating technology in the useful, meaningful ways to enhance student learning. This program has two sections: a morning and an afternoon program that allows up to 45 students at one time to access online computer courses. Students work at their own pace and receive credits following completion of specific course modules and performance assessments.

School Mission and Vision

VISION: Our students will graduate from high school with the tools to further their academic or career goals. They will possess a willingness to continually challenge themselves and become socially responsible. Students will be empathetic citizens with an appreciation for diversity.

MISSION: The mission of Sojourner Truth School Community is to awaken the minds of our students by creating a nurturing environment that empowers students to achieve excellence through individualized instruction.

School Demographics

Special	% Male	% Female	% Oakland Residents	% LCFF	% English Learners	% LTEL	% SPED RSP	% SPED Mild- Moderate	% SPED Severe
Populations	39.7%	60.3%	97.6%		7.2%	6.7%			
Student Population by	African- American	American Indian/Alaskan Native	Asian	Hispanic/Latino	Filipino	Pacific/ Islander	Caucasian	Multiracial	Newcomers
Race/Ethnicity	35.6%	0.0%	5.7%	42.3%	0.5%	0.5%	7.7%	5.2%	0.5%
Farget Student	THE LITT								

Population Which student population will you focus on in order to reduce disparities?

SCHOOL PERFORMANCE GOALS AND INDICATORS

Whole School Indicator	18-19 Baseline Data	19-20 Data	20-21 Goal	20-21 Data	21-22 Goal	21-22 Data	22-23 Goal (3- Year Goal)
Four-Year Cohort Graduation Rate	45.0%	Not Available	50.0%	36.9%%	20-21 Data + 5%	Not Available	55.00%
Four-Year Cohort Dropout Rate	23.3%	Not Available	20.0%	24.60%	20-21 Data + 5%	Not Available	15.00%
A-G Completion	30.6%	Not Available	35.0%	16.90%	Not Applicable	Not Available	30.00%
On Track to Graduate- 9th Grade	9.1%	Not Available	5.0%	Not Applicable	Not Applicable	16.70%	25.00%
Percentage of students who participated in at least 1 Work-Based Learning activity	30.7%	6.5%	40.0%	50.00%	20-21 Data + 5%	Not Available	55.00%

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Percentage of students who have passed dual enrollment courses with a C- or better	Not Applicable	Not Applicable	Not Applicable	Not Applicable	20-21 Data + 5%	Not Applicable	Not Applicable	
Percentage of students in Linked Learning pathways	100.0%	96.70%	100.0%	100.00%	20-21 Data + 5%	Not Available	100.00%	
et Student Population Indicator (Latinx Students)	18-19 Baseline Data	19-20 Data	20-21 Goal	20-21 Data	21-22 Goal	21-22 Data	22-23 Goal (3- Year Goal)	
Four-Year Cohort Graduation Rate	32.0%	Not Available	50.0%	41.4%%	20-21 Data + 5%	Not Available	55.00%	
Four-Year Cohort Dropout Rate	32.0%	Not Available	20.0%	20.7%%	20-21 Data + 5%	Not Available	15%	
A-G Completion	7.0%	Not Available	35.0%	13.80%	Not Applicable	Not Available	40.00%	
On Track to Graduate - 9th Grade	11.1%	Not Available	5.0%	Not Applicable	Not Applicable	3.6%%	15.00%	
Percentage of students who participated in at least 1 Work-Based Learning activity	37.0%	7.1%	40.0%	35.00%	20-21 Data + 5%	Not Available	45.00%	
Percentage of students who have passed dual enrollment courses with a C- or better	Not Applicable	Not Applicable	Not Applicable	Not Applicable	20-21 Data + 5%	Not Applicable	Not Applicable	
Percentage of students in Linked Learning pathways	100.0%	96.1%	100.0%	100.00%	20-21 Data + 5%	Not Available	100.00%	
ROOT CAUSE ANALYSIS								
Indicator		Stre	ngths	Highest Levera What is the challenge the result in elimination, or so disparities within the	nat, if dissolved, would substantial reduction, in	What is the deepest causes that, if disso elimination, or substa	se Analysis underlying cause, or lived, would result in antial reduction, of the enge?	
our-Year Cohort Graduation Rate		Flexible schedule; highly personalized learning environment		Increase teacher-student contact hours		Master schedule and low demands in terms of student attendance and contact with primary teacher		
Four-Year Cohort Dropout Rate		Flexible schedule; highly personalized learning environment		Increase teacher-student contact hours		Master schedule and low demands in terms of student attendance and contact with primary teacher		
A-G Completion		Flexible schedule; highly personalized learning environment		Increase teacher-student contact hours; conducting in-person transcript reviews		Master schedule and low demands in terms of student attendance and contact with primary teacher; student need to review and understand transcript		
On Track to Graduate - 9th Grade	On Track to Graduate - 9th Grade		Flexible schedule; highly personalized learning environment		Students matriculating into Sojourner Truth after 9th grade		Early recruitment	
Percentage of students who participated in at least 1 Work-Based Learning activity		Career Symposium; onboarding of WBL lead with youth development framework		Broader student participation		Increasing the visibility of the WBL lead and increasing the connections between primary teachers, the WBL lead, and students.		
Percentage of students who have passed dual enrobetter	rollment courses with a C- or	Not Applicable		Not Applicable		Not Applicable		
Percentage of students in Linked Learning pathwa	ys	All students parti pathway.	icipating in	More meaningful engagement in Pathway.		Common expectation that all students will learn more tech skills		
PATHWAY QUALITY ASSESSMENT								
Using the Measure N Self Assessment Rubric, assess the following:	Evidence of Stree	ngths	Areas	For Growth		Next Steps		

Rigorous Academics (pages 3, 4, 5 of rubric)	Flexibility in format, independent electronic learning platform	ent study and	learning options (ng more long distance e.g. virtual one-on- ssroom, etc) - going			nmunity Engagement		
CTE (pages 3,4,5 of rubric)	Digital Media, Google Sherpa electives	, Computer Sci	Assessing tech lit		Administar NorthStathroughout the year literacy.	ar Tech Literacy r to monitor stu	y assessments dent growth in tech		
WBL (page 6 of rubric)	Career Symposium		Increasing studer opportunities	it participation in WBL	Schedule times for WBL opportunities.	WBL to visit cla	assrooms and share		
Comprehensive Student Supports (page 7 of rubric)	Campus Culture and Climate; schedule; highly personalized environment; high availability supports	learning	Creating a studer targeted intervent		Create Student Tra	cker			
Pathway Student Outcomes (page 2 of rubric)	Campus Culture and Climate; schedule; highly personalized		Creating a student tracker to do targeted interventions.		Create Student Tra	cker			
Mark Town In the Park And		2020-2021: YE	EAR ONE ANALY	SIS					
Pathway Strategic Goals	STREET,		HINDTH.						
Pathway Quality Strategic 3 Year Goal		What ovidence	will you look for to b	(now you are success	iul?				
b) builds depth (knowledge, skills, and exoption (Year 1) and c) connects to some (e.g. community college, community-basetc.) (Year 2 or 3)	form of support after graduation.	and student por c) 1-2 deep par youth" (student d) High rates of	rtfolios) tnerships with com	munity-based organiz e in college and caree ge	ations that serve and	help case mar			
Strategic Actions									
Strategic Actions What are the 3-5 key strategic actions for enquality pathway development for the whole s	abling conditions to support high	What evidence	will you look for to k	now you are successi	ul?				
Identify 1-2 deep industry partnerships at		Advisory Board including industry partners and community-based organizations							
Identify 1-2 deep community-based orga an Advisory Board	nization partnerships and create	Advisory Board including industry partners and community-based organizations							
Connect each student with a mentor, indibased organization.	ustry partner, and/or community-	Collect and cap	ture student-level o	lata onto existing stud	ent tracker.				
Revise Master Schedule to maximize tea	cher-student contact hours.	Revised master	r schedule and incre	eased amount of cont	act hours between te	achers and stu	dents.		
Budget Expenditures									
2020-2021 Budget									
Budget Justification: One to two sentences that provides the following inform: - What the specific expenditure, vendor, or service is? - How the specific expenditure, vendor, or service provid: - What need this specific expenditure or service address	ed is aligned to pathway development?	соѕт	OBJECT CODE	OBJECT CODE DESCRIPTION	POSITION TITLE	FTE	PATHWAY NAME (if applicable)		

Fund .25 FTE salary for the Pathway Coach: Hire a pathway coach to support pathway development	\$24,800.00	5708		Pathway Coach	.25 FTE	
Consultant Contract to hire an College and Career Readiness through East Bay Consortium to provide college and career readiness support for students	\$17,000.00	5825				
Technology Equipment: Purchase equipment to buildout technology pathway classes, more specifically, Graphic Design.	\$10,000.00	4410				
Hire support to provide targeted tech skills support for students who need assistance and align with WBL opportunities	\$40,000.00	5825				
Computers for Technology Classes to buildout technology pathway classes, more specifically, Graphic Design.	\$15,000.00	4420				
Teacher Salary Stipends: Extended Contracts for Planning Time for teachers to integrate, collaborate, and training for incorporation of technology pathway	\$18,812.80	1120				
Conference Expenses for Teacher Externships: Opportunities for teachers to engage in teacher externships to learn more about technology industry in order to incorporate tech pathway	\$2,500.00	5220				
Consultant Contract with BACR to provide Student Internships with the ECCCO Program: issue student internships for as part of the technology pathway	\$8,000.00	5825				
Family Tech Liaison: Liaison will connect with students' parent(s) (guardian(s) to assess and support family digital needs. The vision for the pathway is to have a hub where the family tech liaison and SJT students supporting Oakland families with bridging the Digital Divide that existsthat is: access to hardware, software, online access, maintenance, and repair.	\$20,000.00	5825				
Northstar Digital Licensure Assessment for one year that assesses students' skill levels in the use of technology. We will utilize the data to focus on gaps to build on students' technology skills through pathway classes and projects such as Graphic Design class and Fab Lab.	\$500.00	5846				
Meeting Refreshments - Pathway Exhibition students share their technology learning with the community. Funds will be used for refreshments for events in which industry and community members will be invited.	\$1,000.00	4311				
Facility Rental including equipment like chairs, tables, and Audio Visual for the Pathway Exhibition event.	\$2,500.00	5624 / 5622				
	2021-2022: YE	AR TWO ANALY	'SIS			
Pathway Strategic Goals						
Pathway Quality Strategic 3 Year Goal		you take that imp w you were succes		What will you do di improve?	fferent next year to	continue to
In the 2020-21 academic school year, we will ensure every student a) builds their breadth of knowledge of post-secondary options (i.e. immediate educational and/or employment opportunities after graduating) b) builds depth (knowledge, skills, and experience) in their most preferred option (Year 1) and c) connects to some form of support after graduation. (e.g. community college, community-based organization, industry partner, etc.) (Year 2 or 3)	economic, socia students and far rolling out Distar make any mean	nilies as well as th nt Learning, we ha	npact it has had on se challenges of	We will assess the learning have had to provide the nece it has had and then strategic goals.	on students and far essary support to m	milies and began itigate the effects

2021-2021 Strategic Actions - What are the 3-5 key new or revised strategic actions to support pathway development in 2021-2022?	What evidence will you look for to know you are successful? - How are you considering adapting your strategic actions for 2021-2022 given what you have learned this year about how to best support students?
We are in the process of redesigning Sojourner Truth's master schedule, curriculum and instructional focus (a seamless core, CTE, Work-Based learning, and student support program) with the goal of becoming an integrated project-based and technological pathway that will lead to students graduating college, career, and community ready.	Our goal is to have 100 % of our students enrolled in a technology pathway and graduating being college, career, and community ready.

Impact of 2020-2021 Budget Expenditures

- How did distance learning impact your budget expenditures?
 What did you find was the most effective use of resources towards your goals and strategic actions and why?

For the most part, we expended a small percentage of our funds allocated for pathway coach, college and career readiness consultant, and extended contracts for teacher planning, but the bulk of the funds that were allocated for computers, technology equipment and support, student internships, and family support were not expended, due to the COVID-19 pandemic and distant learning challenges.

Budget Expenditures

Budget Justification: Enter one to two sentences to create a Proper Justification using the questions below. Explicitly describe the expenditure - no vague language, no acronyms, no hyperlinks and quantify when applicable. - What is the specific expenditure or service type? - How does the specific expenditure or service type support or is aligned to pathway development? - How does this expenditure improve student engagement and how many students will be served?	соѕт	OBJECT CODE	OBJECT CODE DESCRIPTION	POSITION TITLE	FTE	PATHWAY NAME (if applicable)
-What need does this specific expenditure or service type address? Hire a Pathway Coach, at .25 FTE. The pathway coach will support pathway development.	\$24,800.00	2305	Supervisor & Administrator Salaries	College & Career Pathway Coach	.25 FTE	
Consultant Contract to hire an College and Career Readiness Specialist through East Bay Consortium to provide college and career readiness support for all students	\$25,500.00	5825	Consultant Contracts		-	
Consultant Contract: hire support to provide targeted tech skills support for students who need assistance and align with WBL opportunities	\$40,000.00	5825	Consultant Contracts			
Computers: for Technology Classes to buildout technology pathway classes, more specifically, Graphic Design.	\$15,000.00	4420	Computers			
Teacher Salary Stipends: Extended Contracts for Planning Time for teachers to integrate, collaborate, and training for incorporation of technology pathway	\$18,812.80	1120	Teacher Salaries Stipends			
Conference Expenses: Travel expenses for Teacher Professional Development. Opportunities for teachers to engage in teacher externships to learn more about technology industry in order to incorporate tech pathway	\$1,039.47	5220	Conference Expenses			
Consultant Contract for the Exploring College, Career, & Community Options Program (ECCCO) to provide student internships and issue student internship stipends as part of the technology pathway	\$12,000.00	5825	Consultant Contracts			

Consultant Contract to hire a Family Tech Liaison: Liaison will connect with students' parent(s)/guardian(s) to assess and support family digital needs. The vision for the pathway is to have a hub where the family tech liaison and SJT students supporting Oakland families with bridging the Digital Divide that existsthat is: access to hardware, software, online access, maintenance, and repair.	\$20,000.00	5825	Consultant Contracts			
Licensing Agreements: Northstar Digital Licensure Agreement for one year that assesses students' skill levels in the use of technology. We will utilize the data to focus on gaps to build on students' technology skills through pathway classes and projects such as Graphic Design class and Fab Lab.	\$500.00	5846	Licensing Agreements			
Meeting Refreshments for the Pathway Exhibition students share their technology learning with the community. Funds will be used for refreshments for events in which industry and community members will be invited.	\$1,000.00	4311	Meeting Refreshments			
Facility Rental for the Pathway Exhibition event.	\$1,500.00	5624	Rental - Facility			
Equipment Rental: chairs, tables, and Audio Visual for the Pathway Exhibition event.	\$1,000.00	5622	Rental - Equipment			
2	022-2023: YEAF	R THREE ANA	ALYSIS			
Pathway Strategic Goals						
Pathway Quality Strategic 3 Year Goals	What actions did you take that improved outcomes? How do you know you were successful? What will you do differently next year to continue to improve?					
In the 2020-21 academic school year, we will ensure every student a) builds their breadth of knowledge of post-secondary options (i.e. immediate educational and/or employment opportunities after graduating) b) builds depth (knowledge, skills, and experience) in their most preferred option (Year 1) and c) connects to some form of support after graduation. (e.g. community college, community-based organization, industry partner, etc.) (Year 2 or 3)	d resources with Technology internships and other industry opportunities. In addition, EBC provided one course for students to have more opportunities					or students would or classes. In outer science
Pathway Strategic Actions						
2021-2022 Strategic Actions	Impact of 2021-22 Strategic Actions - Which strategic actions were most effective in helping you meet your goals? Why? - Which strategic action did not work as effectively as you would have liked? Why?					
We are in the process of redesigning Sojourner Truth's master schedule, curriculum and instructional focus (a seamless core, CTE, Work-Based learning, and student support program) with the goal of becoming an integrated project-based and technological pathway that will lead to students graduating college, career, and community ready.	We were able to create a master schedule that supported college and career readiness. With the unique remote structure of SJT, it is important to dictate services and resources for our Technology pathway. We were able to have consistent check-in support plus utilize the East Bay Consortium college advisors for targeted supports for seniors.					
For 2022-2023, if there are any revisions to the strategic actions	s or new strateg	ic actions, li	st below			
2022-2023 Strategic Actions - What are 3-5 key new or revised strategic actions to support pathway development in 2022-2023?	What evidence wi	II you look for t sidering adapting	o know you are successfor your strategic actions for 2	u l? 2022-23 given what	you have learned this	year about how to

Targeted technology college and career readiness and work based learning via Advisory	Advisory classes is mandatory 30 min daily requirement that all students have in their schedule. In the remote setting, this is best way to connect with the teacher students to provide technology pathway information, provide supports for students interested in technology careers and college majors, and share internships and events that are industry related.							
Adding the next technology course in the pathway sequence	This year we were able to offer Computer Applications to students as their signature technology class. The class also focused instruction on Computer Science principles and had students creating coding projects. Next year, it would make sense to differentiate the course offering labeled as Computer Science and a more advanced option.							
Computer Science classes in middle school	We have over 250 students in middle school that take an elective class. This year the class was called Exploratory where computer science was only a portion of the instruction. Next year, we would like to confirm that the elective option starting in Middle School is fully Computer Science Based.							
Post-secondary career transition services	Many of our high school have the ability to take community college classes and intern at various programs since our SJT classes are remote. The ability to have a staff member support students to access advanced training in industry specific classes, job training, apprenticeship would support students' success as they transition out of high school. Providing and guiding students through these opportunities needs coordination, follow through, and access that our students need.							
Budget Analysis of 2021-2022 Measure N Budget								
Impact of 2021-2022 Budget Expenditures - What did you find was the most effective use of resources towards your goals	and strategic action	ns and why?						
The most effective use of resources this school year was utilizing the his setting. Ms Yvonne was available daily to support students in a specific college and career readiness events and opportunities. In addition, the especific questions, support, and guidance.	d Zoom space and	time plus providing	g a Google classroom	with all the resource	ces for industry spe	cific along with		
2022-2023 Budget Expenditures								
2022-2023 Budget: Enabling Conditions Whole School								
BUDGET JUSTIFICATION For All Budget Line Items, enter 3-5 sentences to create a Proper Justification that answers the below questions. For Object Codes 1120, 5825 and all FTE, please also make sure to respond to the additional Budget Justification questions outlined in the EIP Instructions. - What is the specific expenditure or service type? Please provide a brief description (no vague language or hyperlinks) and quantify if applicable.	COST	OBJECT CODE	OBJECT CODE DESCRIPTION	POSITION TITLE	FTE	PATHWAY NAME (if applicable)		

- How does the specific expenditure impact students in the pathway and support your 2022-23 pathway goals/strategic actions?

Classified Support Salaries: Hire a Career Transition Specialist at 0.5 FTE to support our students to have more success in their college classes. The Career Transition Specialist is responsible for supporting students in all aspects of transition to post-secondary with a focus on students entering community college, Career Technical Education, and job training, including pre-apprenticeship or apprenticeship readiness, job search and application skills, job placement success, and work-based learning experiences. Responsible for transition to and success for at least one quarter once enrolled in community college, job training or employment. Establishes relationships with community colleges, especially Career Technical Education programs, employers, job training organizations and other entities to ensure successful placements with career pathway opportunities that have clear opportunities for advancement to support employment in livable wage jobs. This person would work with both our concurrent enrollment students as well as our new graduates in the December and May cohorts. The goal is to see these students complete at least one community college course and then have the confidence to continue on this path. This expenditure will support students' access to Technology careers, for students specifically being remote it can be isolating to make the transition to college. The Career Transition specialist will work with the graduating seniors (approximately 100 student). As needed, we would like to increase this position to 1.0 FTE with carryover funds. (Salary and benefits included)	\$55,000.00	2205	Classified Support Salaries	0.5 FTE	
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