

OAKLAND UNIFIED SCHOOL DISTRICT
Office of the Superintendent

June 26, 2013

To: Board of Education

From: Tony Smith, Superintendent
Maria Santos, Deputy Superintendent Instruction, Leadership & Equity in Action
Vernon Hal, Deputy Superintendent Business & Operations
Susana Ramirez Director, State and Federal Compliance

Re: 2013 - 2014 Community Schools Strategic Site Plan (CSSSP)

Action Requested:

The Board of Education is requested to approve the 2013-2014 Community Schools Strategic Site Plan for Student Achievement for Lafayette Elementary School.

Background:

In accordance with Education Code 64001, the Single Plan for Student Achievement (Community Schools Strategic Site Plan CSSSP) shall be reviewed annually and updated, including proposed expenditure of funds allocated to the school through the Consolidated Application, by the School Site Council. The plans shall also be annually reviewed and approved by the governing board of the local education agency at a regularly scheduled meeting. The purpose of the Single Plan for Student Achievement is to coordinate all educational services at the school. The site plan shall address how funds provided to the school will be used to improve the academic performance of all pupils to the level of the performance goals, as established by the Academic Performance Index. (API).

Discussion:

The Community Schools Strategic Site Plan builds on a premise that students are capable of learning with effective instruction, includes school goals aligned with activities, provides analysis of student performance data, focuses on student achievement and academic intervention, implements high leverage school improvement actions, directs resources where they will most directly improve student achievement, ensures that all resources are aligned to serve identified student needs, and identifies parent involvement activities associated to student success.

Fiscal Impact:

The Programs listed below are reported in the Consolidated Application and allocated to school sites through the Community Schools Strategic Site Plan.

State Programs

- Economic Impact Aid/School Compensatory Education
- Economic Impact Aid/Limited English Proficient
- Quality Education Improvement Act (QEIA)
- School Improvement Grant (SIG)

Federal Programs

- Title I, Part A

Recommendation:

The Board of Education is requested to approve the 2013-2014 Community Strategic Site Plan for Lafayette Elementary School.



Community Schools Strategic Site Plan

Single Plan for Student Achievement

School: Lafayette Elementary

6001978

School Year: 2013-2014

COMMUNITY SCHOOLS STRATEGIC SITE PLAN (CSSSP)

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COMMUNITY SCHOOLS STRATEGIC SITE PLAN

Superintendent's Letter

Dear OUSD Staff, Parents, and Community Members:

On behalf of the OUSD leadership, thank you! In our second year of the Community School Strategic Site Plan (CSSSP or C3SP) process, let's celebrate our collaborative efforts in serving all children in every neighborhood by providing high quality community schools where children, adults, and community thrive. We are committed to creating and sustaining a district of community schools capable of supporting the unique needs of each child and to link caring school communities with Oakland neighborhoods across our city. We believe that each child in Oakland must be ready to succeed in college, community, and careers that lead them to healthy and happy lives. With these beliefs, we engage in creating a Full Service Community School District filled with Full Service Community Schools. Every school will act as a resource and service hub that connects with local partners to help build healthy and vibrant schools and communities.

Learning lessons from and building upon the first year's experiences, we continue to strive for alignment, effectiveness, and efficiency. The CSSSP is closely aligned with the larger organizational strategic plan, Community Schools, Thriving Students; but we must also synchronize with other school-based instruments such as the Western Association of Schools & Colleges (WASC) accreditation and our district's pioneering School Quality Review (SQR) process. In addition to satisfying compliance requirements and guiding the allocation of categorical funds, the CSSSP is a multi-year road map for each school to become actualized as a Full Service Community School. This new school site plan has been developed by a team of cross-departmental leaders in OUSD under the advisement of principals and community leaders. The 2011-2012 Community Schools Strategic Site Plans represented our first steps in the development of each site's priorities for the 2012-2015 school years. This next step for 2012-13 will represent the deepening, enhancing, and refinement of each school's groundwork.

Last year, each site created a Community School Leadership Team, incorporating members of the School Site Council (including English Language Advisory Council (ELAC), the principal, parents, teachers, staff), and in secondary schools, student member(s). Additionally, each school recruited their afterschool partner, as well as another key community partner, to become members of the Community School Leadership Team. This leadership team will continue to analyze data, enhance strategies, and drive the development of the CSSSP for their school and supported through a collaborative engagement process that utilizes the recently adopted Meaningful Family Engagement Standards (adopted by OUSD in Spring 2012). In our second year of implementation, we are excited about supporting every school community to collaborate in service of building Full Service Community Schools across Oakland. As leaders of a Full Service Community District, we are committed to providing the conditions for this critical work to happen. I thank you for your engagement, leadership, and commitment to supporting the development of community schools and thriving students across Oakland. Thank you!

COMMUNITY SCHOOLS STRATEGIC SITE PLAN

Context & Vision

OUSD

VISION: All students will graduate from high school. As a result, they are caring, competent and critical thinkers, fully-informed, engaged and contributing citizens and prepare to succeed in college and career.

MISSION: Oakland Unified School District is becoming a Full Service Community District that serves the whole child, eliminates inequity, and provides each child with excellent teachers for every day.

GOAL AREAS:

Every student in the Oakland Unified School District will:

- Attend a SAFE, HEALTHY, and SUPPORTIVE SCHOOL - Oakland will become a full-service community district that will collaborate with civic and community partners to reduce violence in the community and schools thereby creating secure campuses where a culture of calm prevails.
- Learn the knowledge, skills, and abilities to be PREPARED for SUCCESS in COLLEGE and CAREERS when they graduate from high school, to ensure that they can read, write, speak, think critically and reason mathematically for post-secondary success.
- Have HIGH QUALITY and EFFECTIVE INSTRUCTION with excellent teachers for every day of the school year.

The Oakland Unified School District will:

- Become a FULL SERVICE COMMUNITY DISTRICT that is in service of and fully supporting the success of community schools and thriving students.
- Be ACCOUNTABLE for HIGH QUALITY for its schools and in its work across the organization.

SCHOOL SITE CONTEXT

Lafayette Elementary School prides itself in meeting criteria of a Full-Service Community (FSCS) & Science, Technology, Engineering, and Math (STEM) School. Our school is located between 17th and 18th Street on Market Streets in West Oakland. We are located in an area of West Oakland that has a rich legacy as a "Gateway" to the Bay Area due to its close proximity to landmarks such as the Port of Oakland, Lake Merritt, and Downtown. Our unique location places Lafayette in prime position to serve as a community "Hub" for neighboring students and their families. West Oakland prides itself in the historical contributions made by its natives toward positive social change. Lafayette continues to celebrate the achievements made by West Oakland-born politicians, musicians, artists, scientists, educators, and engineers. These rich cultural legacies are celebrated and used as exemplars to revitalize the intellectual, cohesive, and thriving condition of our community. Over recent years, our community has experienced high levels of unemployment, violence, drug and alcohol abuse, and family instability. These conditions present a growing need to address the social-emotional needs of both students and their families. Alarming, 19% of adults in our community lack functional literacy skills, and the unemployment rate in West Oakland has climbed to 18.3%. 62% of our students and their families are socio-economically-disadvantaged. Our faculty works hard to neutralize the effects of these conditions by providing "wrap-around" support services for the whole family. The school serves students in Kindergarten through Fifth Grade. And our approximately 308 students, reflect the current demographics of our culturally-rich, community. 57% of our students are African-American, 24% percent are Latino, with an increasing Asian and Arabic population. Our faculty dedicates their work to understanding, honoring, and showcasing the language, backgrounds, and cultures of our students. In the last seven years, Lafayette has seen a decrease in enrollment largely due to the affordability of housing in the surrounding areas as a result of gentrification. Additionally, there has been an exodus from West Oakland of many families to seek safer environments to raise their young children. Many families have difficulty accessing proper health and nutritional services to ensure strong physical and mental health. 50% of the students entering Kindergarten at Lafayette do not

have pre-school experience. In response, our faculty rises to the challenge and provides high-quality, standards-based, dynamic instruction in a clean, safe, caring, and engaging school environment. Over the past five years, Lafayette has served as a "Hub" for the community of West Oakland and we work diligently to maintain the OUSD FSCS standards. Our resources, community partnerships, and services include the following: Pre-Kindergarten transitional activities; Mental and Physical health services; Adult job and technology training; Adult Language Acquisition classes; Adult life skills, Instrumental Music, Music Production studio, Macintosh Technology lab; Clothing and Food donations; Extended Day programs, Intramural Sports, Partnerships with Community-Based organizations, washer & dryer, and Grandparents support group. Our participation in the West Oakland STEM Corridor has changed the way we have come to view instruction. We see science at the core of all curriculum and instruction and use inquiry to engage students. Teachers participate in OUSD STEM PD and we collaborate with other W. Oakland STEM schools to create a true "corridor" of dynamic science teaching and learning. We also value music integration as a tool for increasing student achievement. Our participation in the Music Integrated Learning Experience (MILE) and STEM initiatives are "innovative" ways of transforming our school that ensure we are aligned with the OUSD Strategic Plan.

VISION

Our vision is that all students will leave Lafayette with academic and social tools to ensure success in subsequent middle and high school experiences as they prepare for college and adulthood. Lafayette's administrator and faculty believe in providing the following for Pre-K to 5th grade students: A CULTURE that promotes an inclusive community, including families and community supporters, to nurture and educate our students as we embrace the diversity and rich history of West Oakland LEADERSHIP that believes in providing holistic educational experiences for Pre-K to 5th grade students that address all learning styles and multiple intelligences INSTRUCTION that is high-quality, challenging, engaging, creative, student-centered, and emphasizes science, technology, engineering, and math, as well as music integration. and GRADUATES who leave Lafayette with academic and social skills which ensure success in subsequent middle and high school experiences as they prepare for college, adulthood, life-long learning, and global citizenship.

Accountable for Quality: Ensuring Thriving Students and Healthy Communities

Strategic Priority: The Accountability Plan

In June 2011, the OUSD Board of Education adopted our School Quality Standards. These standards include outcome standards that define for OUSD what "good" performance is. These are the standards we use to measure the extent to which our schools are ensuring that all of our students are thriving and likely to contribute to the health of our communities.

1. A quality school sets and achieves clear and measurable program goals and student learning objectives.
2. All students demonstrate progress on academic and social goals each year and across years.
3. All students achieve at similarly high rates and any gaps in achievement are substantially narrowing.
4. All students achieve at levels that compare positively with state and national averages and with similar schools.
5. All students demonstrate critical thinking skills and apply those skills towards solving complex tasks.
6. All students demonstrate skills in and knowledge of the arts and literature.
7. All students demonstrate an ability to understand and interact with people from different backgrounds.
8. All students achieve and maintain satisfactory physical health including diet, nutrition, exercise, and rest.
9. All students demonstrate the attributes and skills of emotional health and well-being.
10. All students demonstrate the skills, knowledge, and dispositions needed in the world of work.
11. All students demonstrate the skills, knowledge, and dispositions of engaged citizens.

OUSD schools will use these outcome standards to define and assess how they are developing toward quality Full Service Community Schools. School-level goals and metrics in the following sections should explicitly refer to these outcomes standards.

The School Accountability Plan

Through an ongoing and deepening involvement, our families are integral partners at Lafayette. Parents and guardians partner with Lafayette faculty to share ownership of the educational process through the monitoring of the 2012-2013 CSSSP. Parents will have an opportunity at Fall registration during Back-to-School night, Annual Title I meeting, and Open House in the Spring to peruse the CSSSP. The CSSSP will also be available on the school website (English and Spanish) with a web-based option for interactive feedback and recommendations for improvement. The SSC convenes monthly (eight times per year) and monitoring of the CSSSP will be included on each month's agenda. Meeting minutes will reflect ongoing feedback from parents about CSSSP actionable items. As with the previous SPSA document, our CSSSP will also be available in Spanish for our bilingual families. Our Instructional Leadership Team (ILT) is the leading force behind the rejuvenation and sustainability of Lafayette's successes. With one member per grade level, the ILT leads the faculty in implementing research-based "Best Practices" in the classroom and will hold all community members accountable for upholding the school vision through "common language", dynamic classroom instruction, and measurable student outcomes. The ILT has reviewed the feedback received from the 2011-2012 School Quality Review (SQR) and designed an "Inquiry Question" based upon School Quality standards, that will guide our work for the 2012-2013 school year. The Instructional Leadership Team has incorporated SQR feedback and developed CSSSP actions that lead to dynamic instructional practices that produce student success. The ILT will assume partial responsibility for the ongoing analysis of qualitative and quantitative data, and will use the CSSSP as a "working document" at least three times during the school year.

School Quality Indicator 1: Quality Learning Experiences for All Students

Strategic Priority A. Balanced Literacy & Literacy Across the Curriculum

School: Lafayette Elementary

Principal: EDDIE SCRUGGS SMITH

From OUSD Strategic Plan:

We want OUSD students to read, write, speak, and think critically for success in college and careers. We want Oakland students to relish reading, writing, and speaking and to become joyful, as well as competent, around literacy. To reach that goal, we need to develop a clear and common OUSD Literacy Framework. The beginning of our work will ensure that we assess reading levels of all students across the system. Additionally, we will approach literacy from a Response to Intervention Framework, ensuring that students have access to high-quality instruction and that higher tiers of support are provided when needed. OUSD must develop a PreK-12 core curriculum aligned to college and career ready standards and to the Common Core State Standards as they develop.

District-level Goals

1. Reach double digit growth, as measured by CST, for all students- with a focus on historically underserved students.
2. Move CST FBB students to Basic in one year (in two years for MS and HS)
3. Move/maintain CST Proficient and Advanced students
4. Accelerate reading by 1.5 additional grade levels for 3rd through 5th graders as measure by SRI to reach grade level standard (2 additional grade levels starting with 6th graders for MS, 3 additional grade levels starting with 9th graders for HS)
5. Student use of academic language and engagement with grade level content aligned to the Common Core Sate Standard will be increased from fall to spring as evidenced by principal observations.

School Federal and State Academic Achievement Goals:

School goal is to meet or surpass all Title I Part A Adequate Yearly Progress and California Department of Education Academic Performance Index targets.

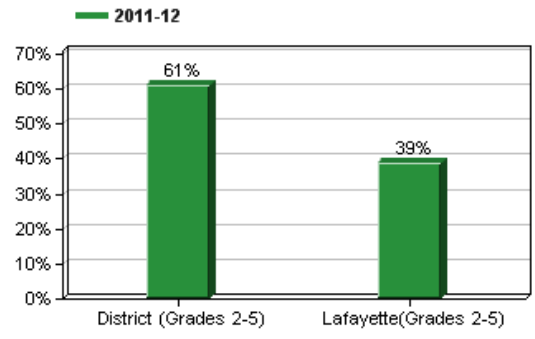
School Quality Standards relevant to this Strategic Priority

A quality school...

- provides students with curriculum that is meaningful and challenging to them [\[2011-2012: Undeveloped\]](#)
- uses instructional strategies that make learning active for students and provide them with different ways to learn [\[2011-2012: Undeveloped\]](#)
- provides and ensures equitable access to curriculum and courses that prepare all students for college [\[2011-2012: Undeveloped\]](#)

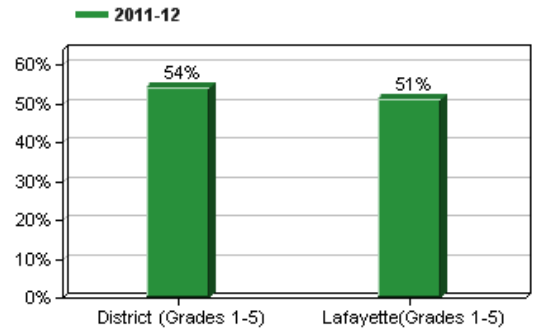
Benchmark

ELA MidYear % At/Above BMark in Reading Comprehension



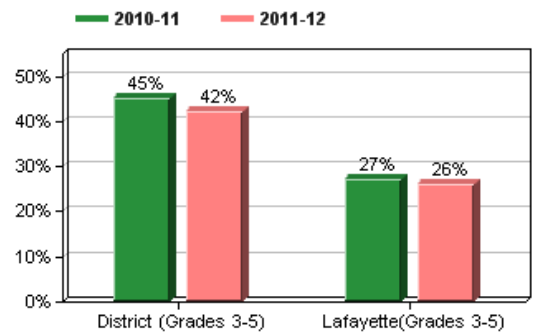
CELDT

% Growth in CELDT 2 Year Cohort Growth Report

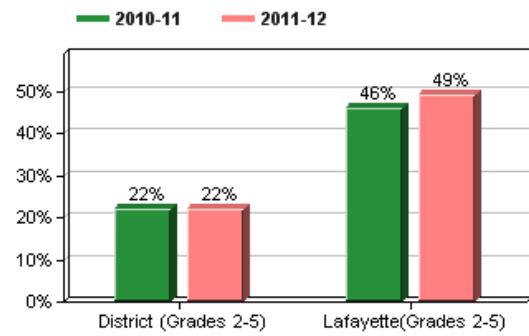


CST

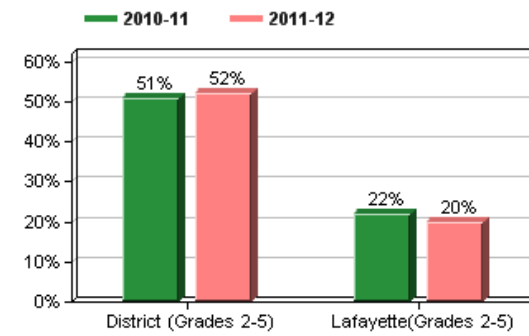
% Growth in CST/CMA ELA 2 Year Cohort Growth Report



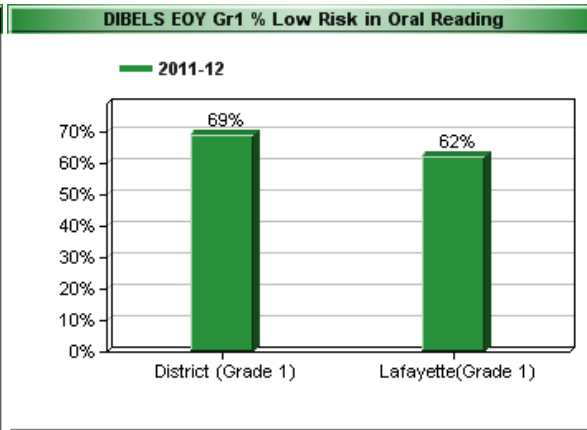
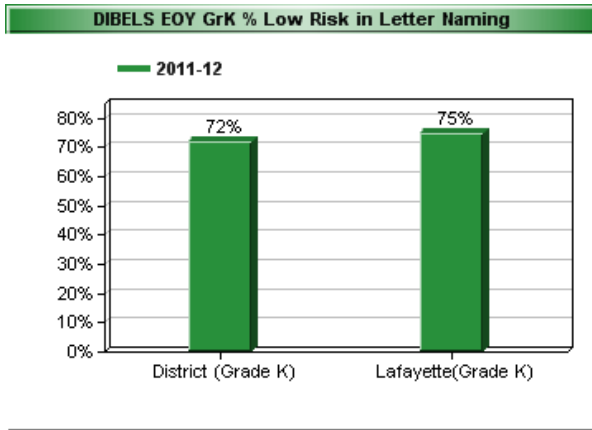
CST/CMA ELA % BB/FBB



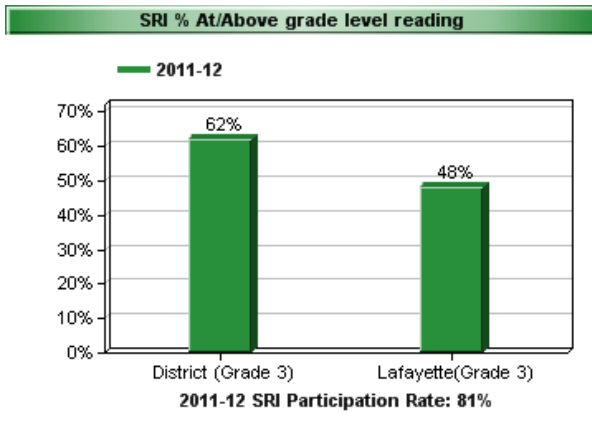
CST/CMA ELA % Prof/Adv



DIBELS



SRI



School Data

- Overall ELA from the 2011 CST indicate only 22% of Gd. 2-5 students score Proficient & Advanced.
- SQR feedback indicates that cross-curriculum correlations and integration between subject areas, only occurs in 24% of classrooms.

Data Analysis

- There is a need to define what academic "rigor" looks like in every classroom. This will occur when the ILT leads the process in creating schoolwide rubrics to be used for peer observations.
- Professional Development for teachers must include clearly define the characteristics of a "balanced literacy" program so that teachers will be better prepared to deliver effective, equity-centered instruction.
- ALL teachers must optimize opportunities to make cross-curriculum correlations and ask interesting and though-provoking questions to make academic content meaningful.to that

Theory of Action

- IF all teachers prescribe to Balanced Literacy as a way to incorporate all reading approaches, THEN all students will become proficient readers because we improve the skills of reading, writing, thinking, speaking and listening for all students.

- IF we actively participate in the "Science through Balanced Literacy" LCI cohort, THEN learning outcomes for all students will improve as we deepen instructional practices aligned to Common Core standards.
- IF we implement a balanced approach to literacy, THEN students will read & write for authentic purposes, engage in academic discourse, and interact with challenging texts based upon their own experiences.
- IF teachers participate in ongoing PD sponsored by LCI, THEN they will continue to develop a deep understanding of the five core areas of reading instruction (phonemic awareness, phonics, fluency, vocabulary & comprehension).

Strategies	Indicators	ST Group	Timeline	Owner	Date	Item#	Strategic Action	Budget Res.	Obj. Code	Position	FTE	Budget Amount
Provide equipment maintenance for copy machines to support production of standards-based instructional materials.	Survey data (CHKS, etc.)	All Students	Every Marking Period	Leadership Team	4/5/2013	129SQI1A3578	Provide equipment maintenance for copy machines to support production of standards-based instructional materials and or common core state standards.	N/A			0	\$0.00
High-Quality Teachers (HQT) to provide classroom instruction of grade level standards-based curriculum.	Local assessments (benchmarks, PWA)	All Students	Every Marking Period	Leadership Team	4/5/2013	129SQI1A3579	Additional teacher FTE provides reduced class size as an intervention strategy that supports improved student academic achievement.	3010-Title I		K12TCH0417	0.2	\$17,666.16
High-Quality Teachers (HQT) to provide classroom instruction of grade level standards-based curriculum.	Local assessments (benchmarks, PWA)	All Students	Every Marking Period	Leadership Team	4/5/2013	129SQI1A3580	Additional teacher FTE provides reduced class size as an intervention strategy that supports improved student academic achievement.	3010-Title I		K12TCH1981	0.2	\$13,071.06
High-Quality Teachers (HQT) to provide classroom instruction of grade level standards-based curriculum.	Local assessments (benchmarks, PWA)	All Students	Every Marking Period	Leadership Team	4/5/2013	129SQI1A3583	Additional teacher FTE provides reduced class size as an intervention strategy that supports improved student academic achievement.	3010-Title I		TCSHLT0072	0.2	\$18,025.66
High-Quality Teachers (HQT) to provide classroom instruction of grade level standards-based curriculum.	Local assessments (benchmarks, PWA)	FBB, BB and BAS	Weekly	Principal	4/5/2013	129SQI1A3584	STIPHigh-Quality STIP to provide classroom instruction of grade level standards-based curriculum.	7090-EIA - SCE		TCSTIP0184	0.25	\$7,879.88
High-Quality Teachers (HQT) to provide classroom instruction of grade level standards-based curriculum.	Local assessments (benchmarks, PWA)	All Students	Every Marking Period	Leadership Team	4/5/2013	129SQI1A5604	Additional teacher FTE provides reduced class size as an intervention strategy that supports improved student academic achievement.	7090-EIA - SCE		TCSHLT0004	0.2	\$17,738.18
High-Quality Teachers (HQT) to provide classroom instruction of grade level standards-based curriculum.	Local assessments (benchmarks, PWA)	All Students	Every Marking Period	Leadership Team	4/5/2013	129SQI1A5605	Additional teacher FTE provides reduced class size as an intervention strategy that supports improved student academic achievement.	7090-EIA - SCE		K12TCH1757	0.2	\$13,723.27

School Quality Indicator 1: Quality Learning Experiences for All Students

Strategic Priority B. Science, Technology, Engineering, Mathematics (STEM)

School: Lafayette Elementary

Principal: EDDIE SCRUGGS SMITH

From OUSD Strategic Plan:

In the past three years, students exhibited steady achievement gains in science and mathematics. More elementary teachers have scheduled science and math instruction into students' school day and are using the district-adopted materials with integrity. While we celebrate the academic gains in science and mathematics, we also recognize their inadequacy and unevenness when we delve deeper into the results for various student populations (e.g., African-American, Latino, English Language Learners), grade spans (middle and high school students) and schools. We are committed to accelerating science and mathematics gains and supporting robust teaching and learning. We plan not only to dramatically improve science and mathematics learning but also to create a deep understanding of Science, Technology, Engineering and Mathematics (STEM) careers and opportunities for linked learning, both in school and the workforce.

District-level Goals

1. Reach double digit growth, as measured by CST, for all students- with a focus on historically underserved students.
2. Move CST FBB students to Basic in one year.
3. Move/maintain CST Proficient and Advanced students
4. Increase by 10% the number of proficient and advanced students in CST science and by 15% English Language Learners and African American Males

School Federal and State Academic Achievement Goals:

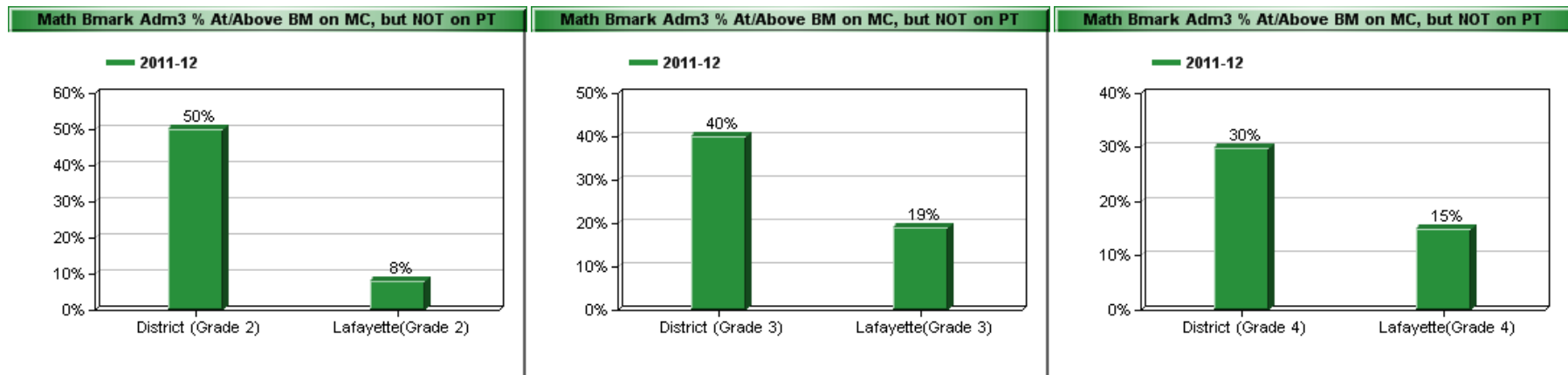
School goal is to meet or surpass all Title I Part A Adequate Yearly Progress and California Department of Education Academic Performance Index targets.

School Quality Standards relevant to this Strategic Priority

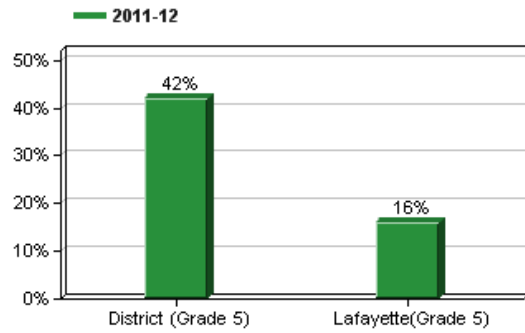
A quality school...

- provides students with curriculum that is meaningful and challenging to them [\[2011-2012: Undeveloped\]](#)
- uses instructional strategies that make learning active for students and provide them with different ways to learn [\[2011-2012: Undeveloped\]](#)
- provides and ensures equitable access to curriculum and courses that prepare all students for college [\[2011-2012: Undeveloped\]](#)

Benchmark

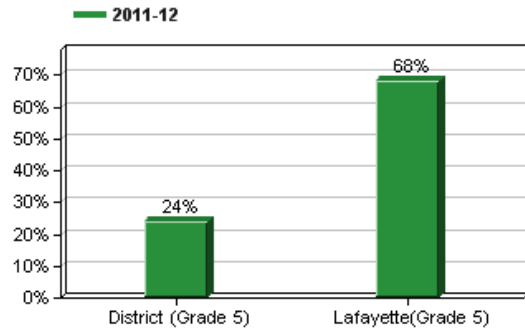


Math Bmark Adm3 % At/Above BM on MC, but NOT on PT

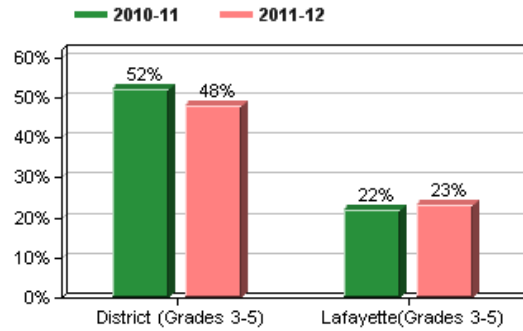


CST

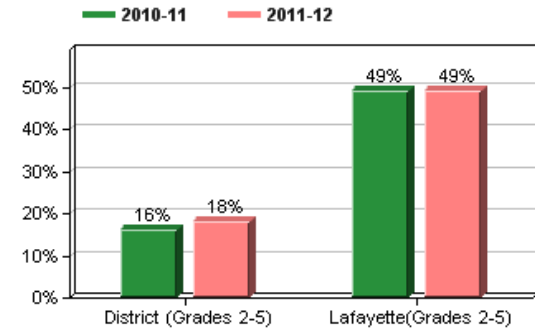
CST/CMA Gr5/Gr8 Science % BB/FBB



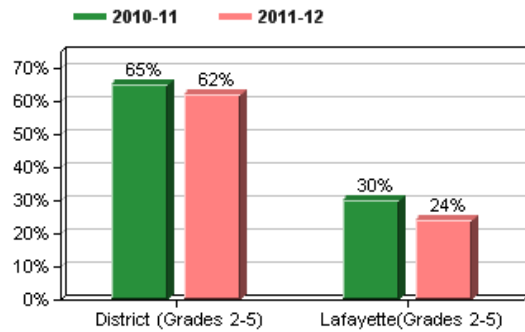
% Growth in CST/CMA Math 2 Year Cohort Growth Report



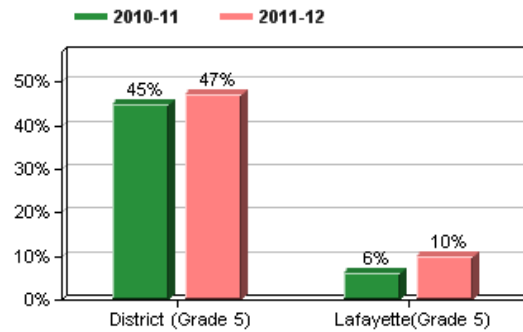
CST/CMA Math % BB/FBB



CST/CMA Math % Prof/Adv



CST/CMA Gr5/Gr8 Science % Prof/Adv



School Data

- 5th Grade CST science data for the '10-'11 school year shows a district proficiency rate of 45%, in comparison to the school proficiency rate of 6%. According to CST data, only 29.57% of our students in Grades 2-5 scored P/A.
- Of our 72 students that participated in 2011 SEEK, 83% of them showed positive growth between the pre- & post-assessments. '10-'11 CST data indicates that 48.7% of Lafayette students in grades 2-5 score Below & Far Below Basic.

Data Analysis

- Quantitative data highlights the need for intensive support for both teachers and students in STEM. Teachers will participate in research-based, high-quality STEM Professional Development facilitated by LCI.
- Teachers will be trained to develop instructional strategies for ALL classrooms that promote critical thinking, inquiry, project-based learning, effective pacing and assessment of lessons to ensure high levels of student engagement.
- To increase science achievement schoolwide, students must receive dynamic, DAILY STEM instruction above & beyond state minimums that includes student presentations, linked learning, access to leveled STEM texts and web-based resources.
- Teachers must also work in Professional Learning Communities to develop effective methods of assessing formative student achievement in STEM that follows the Cycle of Inquiry model.
- Differentiation of STEM instruction will ensure that the needs and learning styles of English Learners, African-American male, GATE, Intervention & Students with Exceptional Needs are MET and EXCEEDED.

Theory of Action

- IF Lafayette faculty actively participate in the West Oakland STEM Corridor and LCI "Science Through Balanced Literacy" Cohort, THEN teacher efficacy, and student achievement in all areas of the Common Core standards will increase.
- IF we participate in West Oakland STEM "showcases" to feature science presentations of students that attended the SEEK program during summer, THEN we will increase student engagement through project-based learning opportunities.
- We believe that IF we create student STEM "experts" that have developed strong math and technology skills, THEN we will also build student leadership and increase science achievement at all grade levels.
- IF our "departmentalization" of STEM instruction by science "lead" teachers for students in Grades 3 through 5 continues, THEN students will exceed grade level expectations in New Generation science standards.
- We will prove that IF our science focus in the area of Physiology, includes full implementation of project-based, experiential instruction through the lens of a high-quality balanced literacy program, THEN all K-5 students will thrive.

Strategies	Indicators	ST Group	Timeline	Owner	Date	Item#	Strategic Action	Budget Res.	Obj. Code	Position	FTE	Budget Amount
Teachers will collaborate in PLCs to create "hands-on" project-based learning curriculum as extension for students	Local assessments	All	Every Marking	Leadership	4/4/2013	129SQI1B3182	Students are engaged with experiential	N/A			0	\$0.00

enrolled in the 2012 SEEK program by partnering with NSBE and the department of African-American Male Achievement.	(benchmarks, PWA)	Students	Period	Team			learning projects in the classroom					
Provide research-based Professional Development by OUSD Science Dept. in the areas of Project-Based Learning and STEM.	Local assessments (benchmarks, PWA)	All Students	Every Marking Period	Leadership Team	4/4/2013	129SQI1B3191	Research-based, high leverage teaching practices lead to high levels of student engagement.	N/A			0	\$0.00
Provide assemblies to support STEM instructional focus areas.	Local assessments (benchmarks, PWA)	All Students	Monthly	Grade level team	4/5/2013	129SQI1B2575	Students receive exposure to STEM concepts that are experienced via classroom presentations and assemblies.	7090-EIA - SCE			0	\$2,078.25
Purchase classroom materials to support instruction of STEM project-based curriculum.	Grades/GPA	All Students	Monthly	Grade level team	5/15/2013	129SQI1B3186	Provide research-based supplemental instructional materials so that students have access to STEM materials that support classroom learning.	7090-EIA - SCE	4310-SUPPLIES		0	\$2,300.00
Purchase classroom materials to support instruction of STEM project-based curriculum.	Grades/GPA	All Students	Monthly	Grade level team	5/15/2013	129SQI1B5670	Provide research-based supplemental instructional materials so that students have access to STEM materials that support classroom learning.	3010-Title I	4310-SUPPLIES		0	\$687.96
Science curriculum is taught weekly at all grade levels for at least 90 minutes and cross-curriculum correlations allow for high student achievement in all areas.	Local assessments (benchmarks, PWA)	All Students	Every Marking Period	Grade level team	4/4/2013	129SQI1B3189	Students are engaged in learning of science/literacy curriculum and integration of Balanced Literacy.	N/A			0	\$0.00
Provide two (2) teachers for leadership and instruction during Summer Engineering Experience for Kids (SEEK).	CELDT	English Learners	Weekly	Leadership Team	4/4/2013	129SQI1B3587	Hire STIP sub to provide daily standards-based intervention instruction of English Language Learners in grades 3-5.	7091-EIA - LEP		TCSTIP0184	0.75	\$23,639.65

School Quality Indicator 1: Quality Learning Experiences for All Students

Strategic Priority C. Transitions & Pathways PreK-12

School: Lafayette Elementary

Principal: EDDIE SCRUGGS SMITH

From OUSD Strategic Plan:

Too many of OUSD's schools work in isolation and focus little attention on where students have been and where they are going. Early childhood programs need to be aligned to the K-5 continuum and expanded to serve more students. Principals at K-5 schools with early childhood programs will supervise the programs and help to integrate them into the school culture. We must develop transitional kindergarten programming to include curriculum and professional development. College and career readiness doesn't begin in high school. In OUSD, the elementary and middle school academic core must be aligned to what students must know, understand, and be able to do to succeed in college-preparatory courses in high school. Elementary and middle school communities in regions will collaborate to share best practices and to develop robust feeder options. Building on existing programs, OUSD will also seek additional funds to develop a comprehensive "Career Pathways" approach to preparing our young people to be successful in college and careers. In order to attract and hold students and families, we will use the FSCS model to create corridors, networking Pre-K through 12 schools in targeted areas in new and innovative ways.

School Quality Standards relevant to this Strategic Priority

A quality school...

- provides students with curriculum that is meaningful and challenging to them [\[2011-2012: Undeveloped\]](#)
- provides and ensures equitable access to curriculum and courses that prepare all students for college [\[2011-2012: Undeveloped\]](#)

Strategies	Indicators	ST Group	Timeline	Owner	Date	Item#	Strategic Action	Budget Res.	Obj. Code	Position	FTE	Budget Amount
Provide school orientation and other introductory activities for incoming Kindergartners (Pre-K Transition).	Local assessments (benchmarks, PWA)	Pre-Kindergarten	Every Marking Period	Grade level team	4/4/2013	129SQ11C4601	Provide informational meetings and tours for families of incoming Kindergarten students which support their positive and smooth transition into the school community.	N/A			0	\$0.00
Provide school orientation and other introductory activities for incoming Kindergartners (Pre-K Transition).	Local assessments (benchmarks, PWA)	Pre-Kindergarten	Every Marking Period	Grade level team	4/4/2013	129SQ11C4602	Provide summer orientation session for incoming Kdg. students.	N/A			0	\$0.00
Community Relations Specialist will provide services to parents that support increased and improved parent engagement and focus on helping them develop the necessary skills to help their children improve their academic	Attendance	All Students	Monthly	Principal	4/5/2013	129SQ11C5609	Provide parent workshops, community resources, and monitor attendance.	3010-Title I		CMRAIB9999	0.2	\$10,027.30

achievement; help parents understand policies and procedures, community resources, how to improve student attendance.												
Community Relations Specialist will provide services to parents that support increased and improved parent engagement and focus on helping them develop the necessary skills to help their children improve their academic achievement; help parents understand policies and procedures, community resources, how to improve student attendance.	Attendance	All Students	Monthly	Principal	4/5/2013	129SQ11C5616	Specialist will also work with parents individually to help them understand school policies and procedures.	7090-EIA-SCE		CMRAIB9999	0.3	\$15,040.95

School Quality Indicator 1: Quality Learning Experiences for All Students

Strategic Priority D. College, Career & Workforce

School: Lafayette Elementary

Principal: EDDIE SCRUGGS SMITH

From OUSD Strategic Plan:

In order to make sure that more students graduate, and our graduates are ready for college and career, OUSD will make a significant investment in strategies, structures, and resources to implement core elements of the secondary reform. Career pathways will connect strong academics, Career Technical Education (CTE), work-based learning experiences and support services so that students are prepared for college and career success within the context of a specific, high demand industry sector. Building on the number of career pathways that exist in high schools now, we will increase the number of well-developed and effectively-implemented pathways, which include certificates linked to occupations. OUSD's "Career Pathways" approach will lead to a full range of postsecondary and career opportunities and keep all options open after high school.

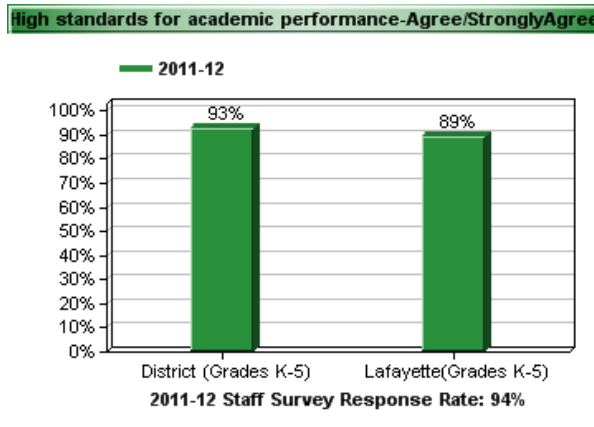
1. Combined 4- & 5- year graduation rate will increase by 10%- with graduation rate based on 9th grade enrollment (HS only)
2. Increase by 15% the number of African-American Males and Latino Males who pass CAHSEE on the first attempt (HS only)
3. 80% of the ninth graders will complete 60 credits (HS only)

School Quality Standards relevant to this Strategic Priority

A quality school...

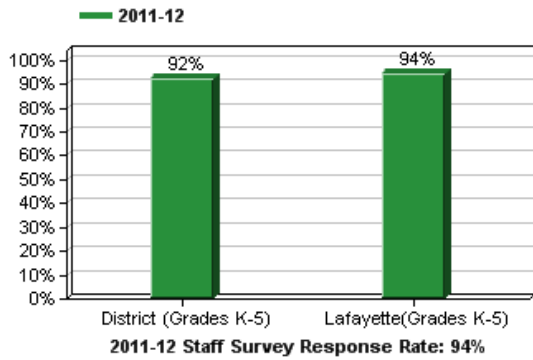
- provides students with curriculum that is meaningful and challenging to them [\[2011-2012: Undeveloped\]](#)
- ensures that students know what they're learning, why they're learning it and how it can be applied [\[2011-2012: Beginning\]](#)
- provides and ensures equitable access to curriculum and courses that prepare all students for college [\[2011-2012: Undeveloped\]](#)

Survey - High Standards

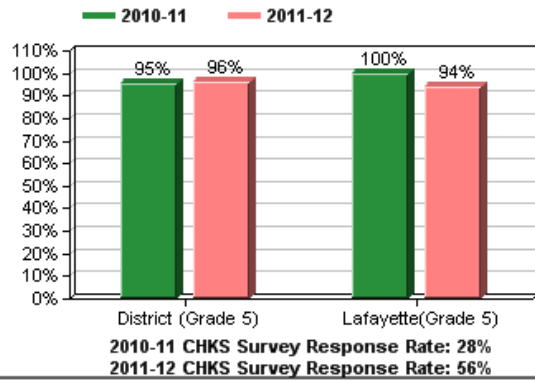


Survey - Success

School promotes academic success. __% Agree/Strongly Agree



Do you plan to go to college after high school? __% Yes



School Quality Indicator 1: Quality Learning Experiences for All Students

Strategic Priority E. Accelerating Students through Targeted Approaches* (Collaborative Teacher Inquiry/African American Male Achievement/Academic Language & Literacy/Focal 15/English Learners/Students with Disabilities/GATE)

School: Lafayette Elementary

Principal: EDDIE SCRUGGS SMITH

From OUSD Strategic Plan:

We need to close the achievement gap through targeted approaches, focusing on literacy development, African American Male Achievement, targeted inquiry, English Language Learners, Students with Disabilities, and Programs for Exceptional Children. The patterns of academic performance we see in our district, schools, and classrooms are evidence of a system that is horribly inadequate. We need to differentiate supports and strategies in order to accelerate achievement and address the disparities in educational and social outcomes for populations of students.

1. Increase the number of African American Male students on the honor roll by 15%

School Quality Standards relevant to this Strategic Priority

A quality school...

- provides academic intervention and broader enrichment supports before, during, and after school [[2011-2012: Developing](#)]

School Data

- 64% of our African-American male students in Gds. 2-5 scored Far Below Basic and Below Basic in Math on the 2011 CST.
- 57% of our African-American male students in Gds. 2-5 scored Far Below Basic and Below Basis in English Language Arts on the 2011 CST.

Data Analysis

- Our SQR School Self-Reflection data from faculty in the area of "Effective strategies & services to support the physical, emotional, and social needs of our diverse students" reflects a growing need to increase social-emotional support for student
- Our summative data from 2011, indicates an unrgent need for Professional Development that will build teacher capacity for addressing the social and academic needs of ALL students.
- In order to meet the academic needs of students from all cultures and ethnicities, PD for teachers must address multiple intelligences, learning styles, & how African-American and Latino students learn best.
- Data for African-American males is alarming. Our Professional Development in the area of "Strategies for Boys' Education" and stimulating the intelligent minds of Black boys MUST continue.
- Our 2011 Focal 15 work must be reinstated so that ALL teachers develop as culturally responsive educators.

Theory of Action

- IF students receive instruction that is differentiated and tailored to meet individual need for either intervention or acceleration, THEN the patterns of achievement gaps between students is interrupted.
 - IF teachers are prepared to address individual learning styles and multiple intelligences, THEN students thrive, instructional access is equitable, and academic achievement increases in all areas.
-

Strategies	Indicators	ST Group	Timeline	Owner	Date	Item#	Strategic Action	Budget Res.	Obj. Code	Position	FTE	Budget Amount
The Focal 15 work will continue to address the academic needs of African-American male and EL students.	Grades/GPA	Below Basic	Every Marking Period	Grade level team	4/5/2013	129SQ1E3200	African-American male and EL students in grades K-5 will participate in project-based learning projects as part of the year-long SEEK program follow-up.	N/A			0	\$0.00
The Focal 15 work will continue to address the academic needs of African-American male and EL students.	Grades/GPA	FBB, BB and BAS	Weekly	Grade level team	4/5/2013	129SQ1E3209	Intervention Teacher will provide Focal 15, EL students and African American males with support in weekly intervention tutoring groups.	N/A			0	\$0.00
SPED classes will participate in study trips that are aligned with student IEP goals and grade level Common Core standards.	Other (OCR, etc)	Special Education	Every Marking Period	Grade level team	4/4/2013	129SQ1E3210	Students with exceptional need will actively participate in experiential learning through study trips.	N/A			0	\$0.00
Provide daily instruction of 30 minute English Language Development for second-language learners.	CELDT	English Learners	Every Marking Period	Grade level team	4/4/2013	129SQ1E3211	Students gain english language development instruction to increase English language speaking and writing proficiency.	N/A			0	\$0.00
Teachers work collaboratively in Professional Learning Communities (PLCs) to use the Cycle of Inquiry to analyze benchmark data and develop individualized student learning plans for differentiation.	Local assessments (benchmarks, PWA)	All Students	Every Marking Period	Grade level team	4/4/2013	129SQ1E3212	Students receive ongoing differentiated instruction.	N/A			0	\$0.00
Hire STIP sub to provide daily standards-based intervention instruction of English Language Learners in grades K-5.	CELDT	English Learners	Weekly	Leadership Team	4/8/2013	129SQ1E3581	Hire STIP sub to provide daily standards-based intervention instruction of English Language Learners in grades K-5.	N/A			0	\$0.00
Hire STIP sub to provide daily standards-based intervention instruction of English Language Learners in grades K-5.	CELDT	English Learners	Every Marking Period	Leadership Team	4/8/2013	129SQ1E3582	Purchase supplemental standards-based instructional materials for ELs	7091-EIA-LEP	4310-SUPPLIES		0	\$3,642.49
Provide program for GATE students.	Grades/GPA	Proficient and Advanced	Every Marking Period	Grade level team	4/4/2013	129SQ1E4600	Implement differentiated instruction for GATE students by providing high-interest and challenging extension activities integrated into classroom instructional program	N/A			0	\$0.00

School Quality Indicator 1: Quality Learning Experiences for All Students

Strategic Priority F. Extending Learning Time

School: Lafayette Elementary

Principal: EDDIE SCRUGGS SMITH

From OUSD Strategic Plan:

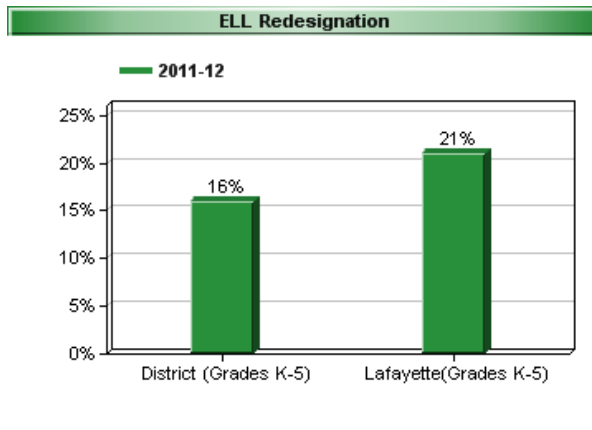
We want each student to attend a school that offers a comprehensive and integrated approach to education in which the school acts as a hub of partnerships that organizes the resources within the community. We need to build extended learning opportunities whereby the school and community work together to break down barriers to learning and foster true, authentic collaborations in service of thriving students. We envision a system in which schools extend beyond the traditional school day ? offering students and families learning opportunities before and after school, on weekends, and during the summer.

School Quality Standards relevant to this Strategic Priority

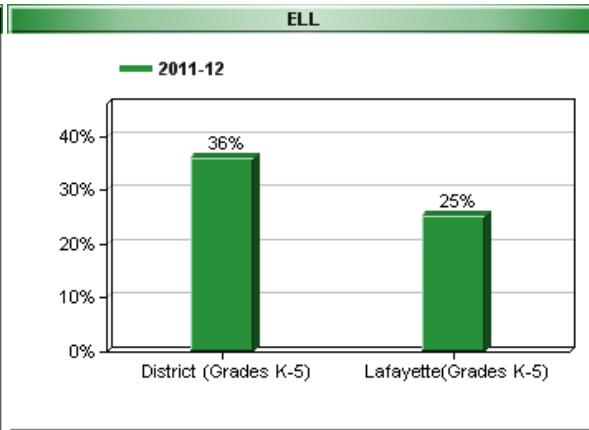
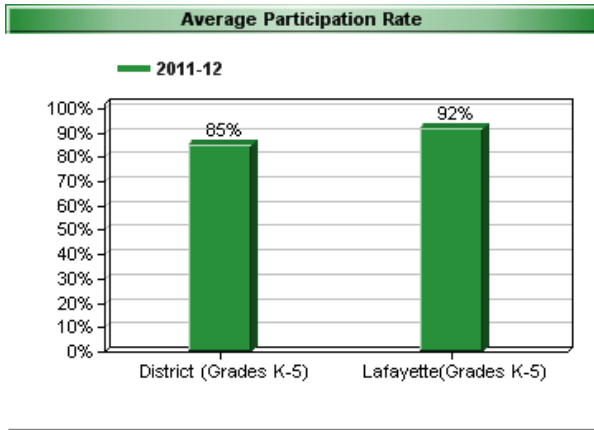
A quality school...

- provides academic intervention and broader enrichment supports before, during, and after school [[2011-2012: Developing](#)]

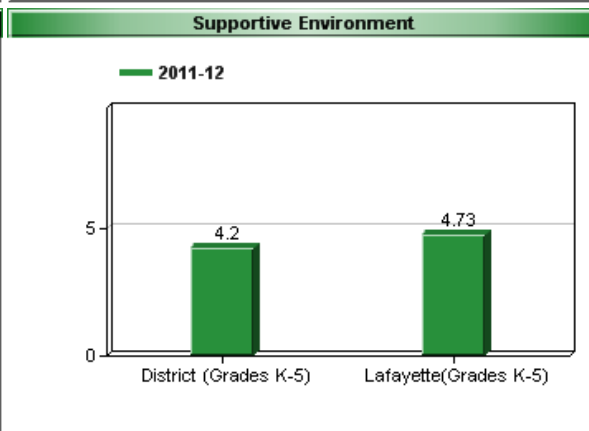
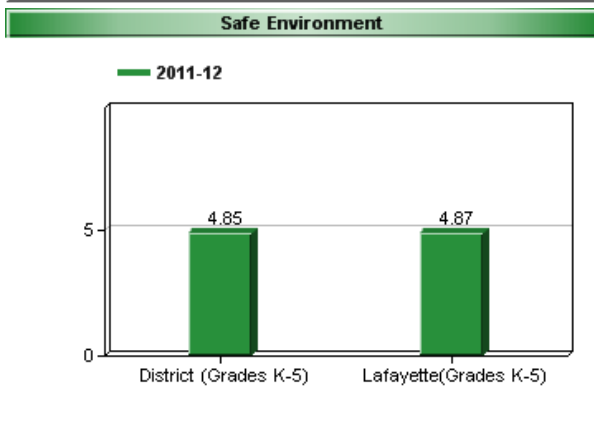
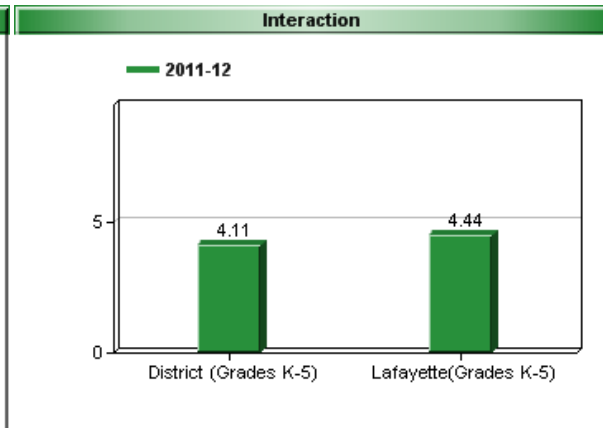
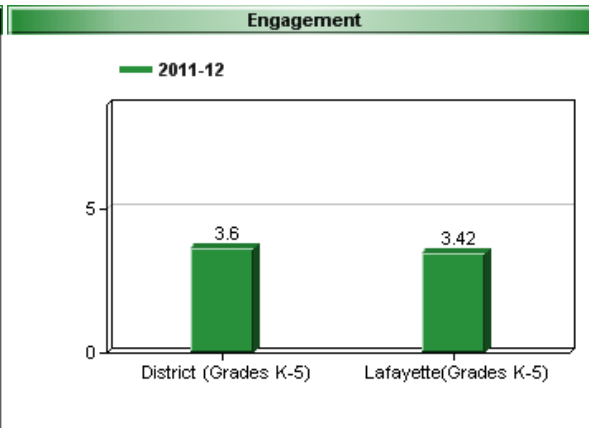
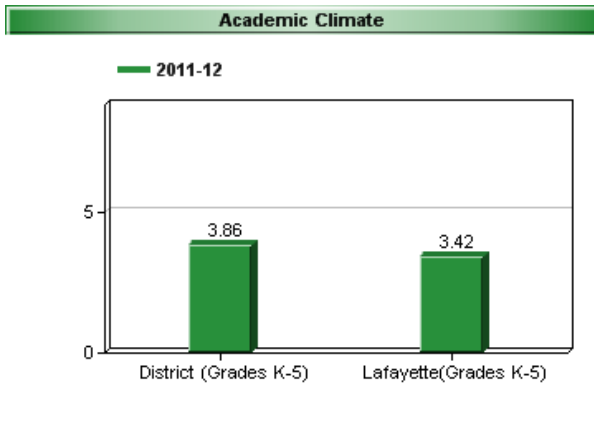
After School Program- Student Impact



After School Program- Participation



After School Program- Point of Service Quality [Scale of 1-5 (low to high)]



School Data

- According to 125 of 311 (40%) participate in the Afterschool program coordinated by Bay Area Community Resources.

- 98 of 311 students (32%) of our students have adult mentors of the BOOST Program that provide extended day mentoring.

Data Analysis

- In spite of the high participation rate of students in extended learning programs, there needs to be a stronger emphasis upon academic achievement than enrichment.
- The work of the Academic Liaison will increase communication of student learning objectives to afterschool mentors and tutors.
- Extended learning opportunities must bolster schoolwide focus areas such as: Balanced Literacy, STEM and MILE.

Theory of Action

- The faculty & Administration of Lafayette believe that IF we provide Afterschool and supplemental learning opportunities that serve as an extension of the regular school day, THEN student achievement will increase.
- IF our Full-Service Community School increases opportunities that support education of the "whole family", THEN community literacy rates will increase.
- IF we maintaining an Academic Liaison to ensure alignment of regular day and extended-learning, THEN student reach their academic potential and objectives.

Strategies	Indicators	ST Group	Timeline	Owner	Date	Item#	Strategic Action	Budget Res.	Obj. Code	Position	FTE	Budget Amount
Provide Monday through Thursday Adult Education classes of English Language for Second Language Learners.	Survey data (CHKS, etc.)	English Learners	End of Year	Community Partner	4/5/2013	129SQL1F2586	Increase literacy of English learner parents and guardians.	N/A			0	\$0.00
Provide Afterschool Program to include enrichment activities as well as activities that extend the academic components of the regular school day.	State tests (CST/STAR, PFT)	All Students	Every Marking Period	After school program coordinator	4/5/2013	129SQL1F3585	Partnership with Bay Area Community Resources.	N/A			0	\$0.00
Provide Afterschool Program to include enrichment activities as well as activities that extend the academic components of the regular school day.	State tests (CST/STAR, PFT)	All Students	Every Marking Period	After school program coordinator	4/5/2013	129SQL1F3586	Provide funding for Academic Liaison to improve communication with teachers.	N/A			0	\$0.00

School Quality Indicator 2: Safe, Healthy & Supportive Learning Environments

Strategic Priority A. School Culture (including Meaningful Student Engagement)

School: Lafayette Elementary

Principal: EDDIE SCRUGGS SMITH

From OUSD Strategic Plan:

Full Service Community Schools create a safe and supportive environment where students can thrive academically, socially, and emotionally. Schools offer a comprehensive and integrated approach to education that is founded on caring relationships and high expectations. Healthy school cultures include preventative, early intervention, and intensive services and supports accessible to all students. School-wide positive behavioral and academic supports are augmented by Tier 2 targeted intervention and Tier 3 individualized supports, which are monitored and coordinated through COST and SST. Schools create professional learning structures to support adults to learn the science and practice of teaching Social Emotional Learning (SEL) skills to increase the capacities of students to manage emotions, develop empathy and concern for others, establish positive relationships, make responsible decisions, and handle challenging situations effectively. A thriving school culture also encourages student leadership and motivational programs, such as expanded celebrations of student achievements.

District-level Goals

- Reduce Disciplinary Hearing Process referrals by 20%

School Safety Plan Goals

Goal 1: Reduce Physical Altercations by 10% (and reduce the number of suspensions)

- Strategy 1.1: Conference with student(s) and parent(s) to provide counseling with the support of Circle of Care;
- Strategy 1.2: School wide participation with implementing Positive Behavioral Intervention Support (PBIS); School wide implementation of the 3 Be's: Be Respectful, Be Responsible and Be Safe.

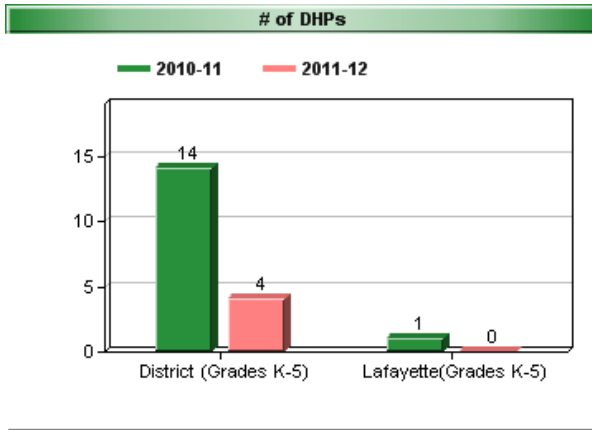
Goal 2: Increase student engagement and reduce bullying

- Strategy 2.1: Use of the Discipline matrix to collect data about repetitive student behavior (level 1-3 the teacher resolves and level 4 the Principal will resolve).
- Strategy 2.2: November is anti-bully month (poster and poetry contest); Establish Student Council to allow students to have the opportunity to be leaders and voice in structuring a positive school environment.

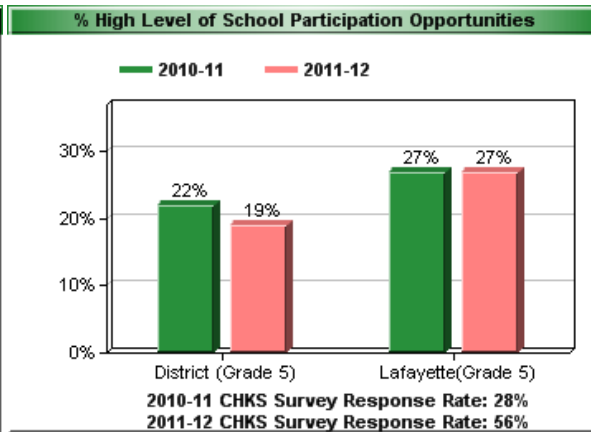
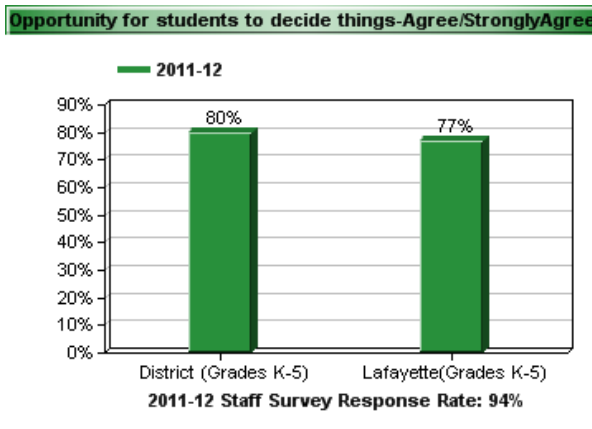
School Quality Standards relevant to this Strategic Priority

A quality school...

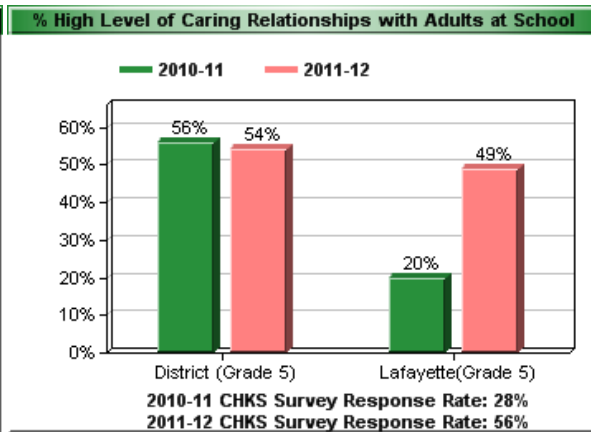
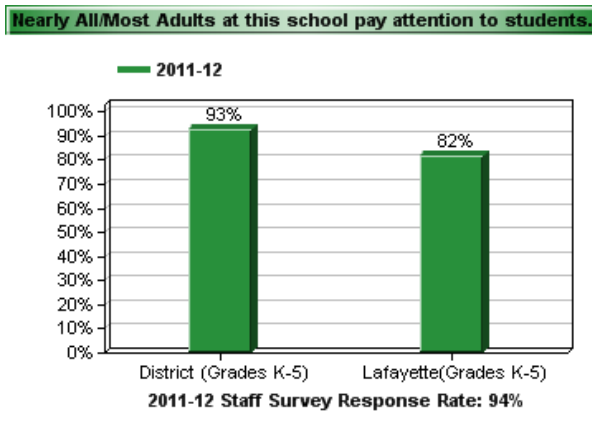
- is a safe and healthy center of the community, open to community use before, during, and after the school day [\[2011-2012: Developing\]](#)
- offers a coordinated and integrated system of academic and learning support services, provided by adults and youth [\[2011-2012: Beginning\]](#)
- identifies at-risk students and intervenes early, to help students and their parents develop concrete plans for the future [\[2011-2012: Beginning\]](#)
- creates an inclusive, welcoming and caring community, fostering communication that values individual/cultural differences [\[2011-2012: Developing\]](#)



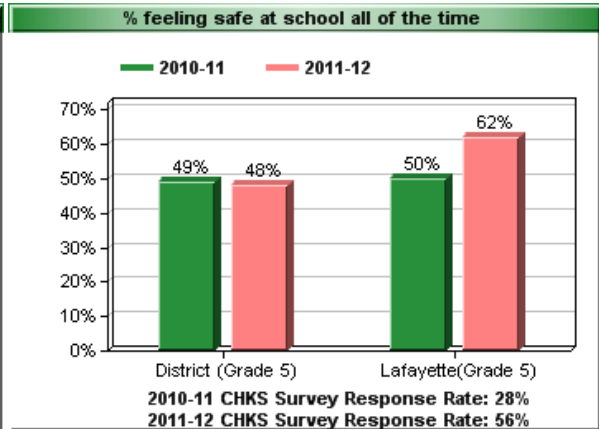
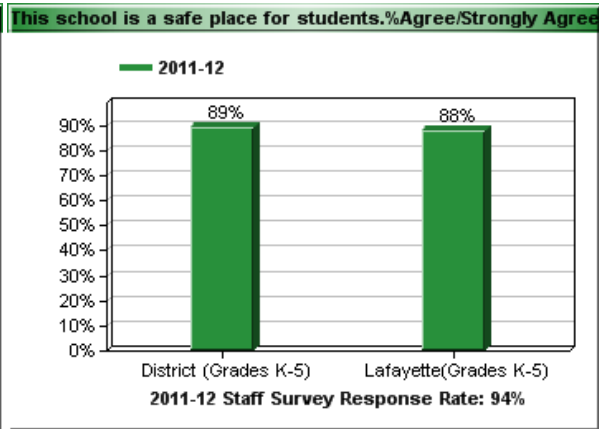
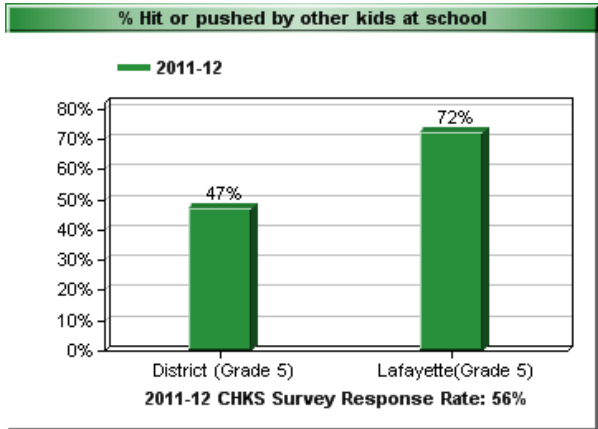
Survey - Engagement



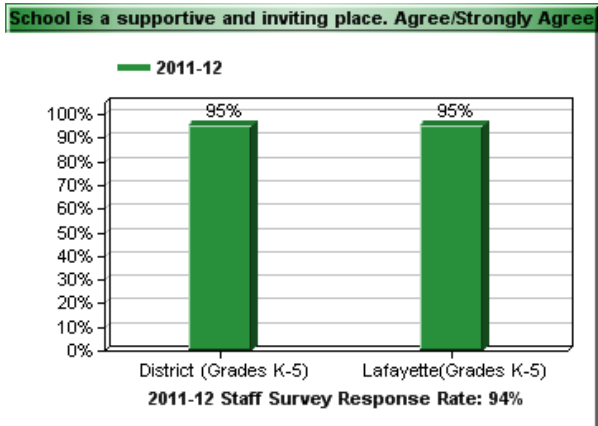
Survey - Relationships



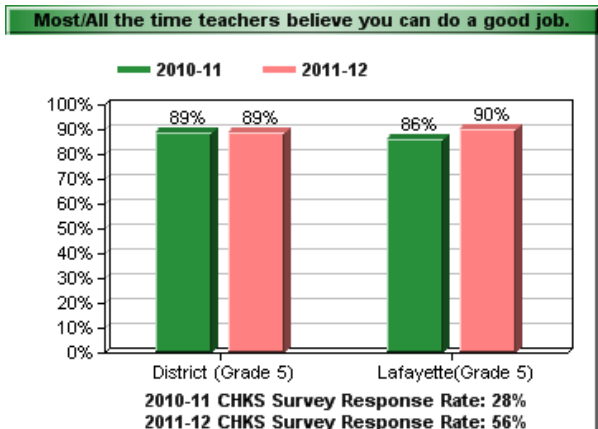
Survey - Safety



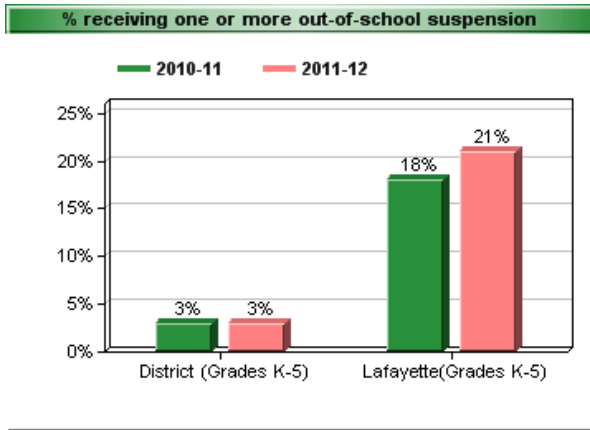
Survey - Welcoming



Survey- Beliefs



Suspensions



Theory of Action

- We believe that IF we provide school conditions to ensure a safe and trusting environment, THEN all students will feel nurtured and confident enough to succeed.
- IF teachers are knowledgeable about effective methods for creating and maintaining classroom environments conducive to high levels of student achievement, THEN all students will reach their academic potential.
- IF we incorporate feedback from the School Quality Review (SQR) with integrity, THEN our School Culture will improve based upon shared leadership and common language.

Strategies	Indicators	ST Group	Timeline	Owner	Date	Item#	Strategic Action	Budget Res.	Obj. Code	Position	FTE	Budget Amount
Provide School Site Officer to ensure safe school premises.	Suspension	All Students	End of Year	Leadership Team	4/4/2013	129SQI2A3437	Students and Faculty will receive adequate supervision of school exterior and interior locations.	N/A			0	\$0.00

School Quality Indicator 2: Safe, Healthy & Supportive Learning Environments

Strategic Priority B. Health & Wellness

School: Lafayette Elementary

Principal: EDDIE SCRUGGS SMITH

From OUSD Strategic Plan:

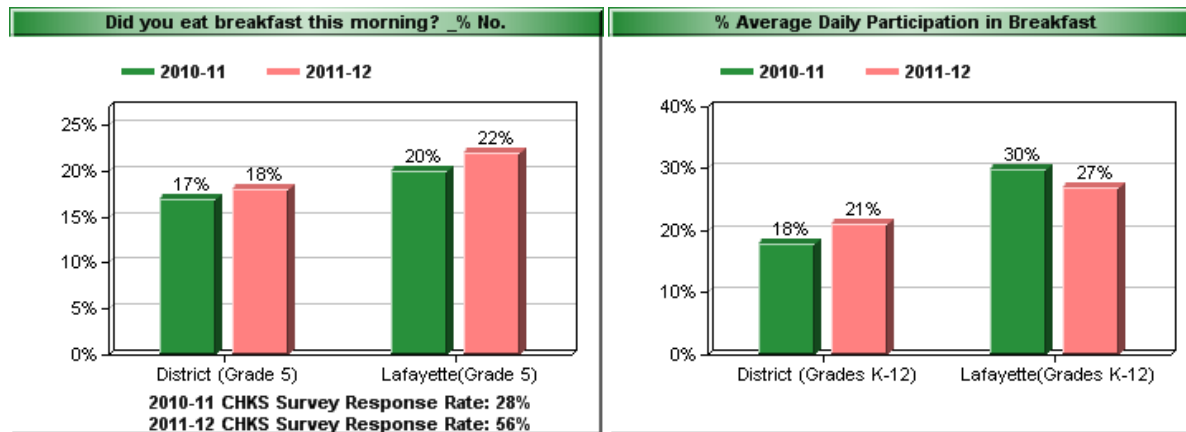
A Full Service Community School serves the needs of the whole child, providing a range of Health & Wellness programs and services along a continuum from prevention to intervention. OUSD's Wellness Policy provides a framework for creating a physically healthy school environment where students have access to nutritious food, free drinking water, opportunities to be physically active and good indoor air quality. Quality physical education is provided for the required amount of time to all students. In addition, students' health and mental health needs are met on-site or through a robust referral system that connects students and families to community providers. A FSCS also provides health education (e.g., nutrition, gardening, reproductive health) and social-emotional learning (SEL) that is aligned with and supports the core curriculum. Families are engaged around supporting their children's health as well as their own. Staff wellness is seen as integral and is actively fostered.

School Quality Standards relevant to this Strategic Priority

A quality school...

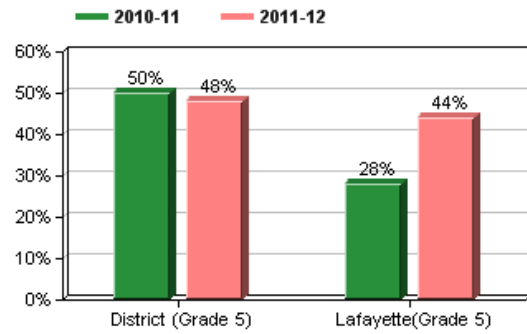
- offers a coordinated and integrated system of academic and learning support services, provided by adults and youth [[2011-2012: Beginning](#)]

Breakfast



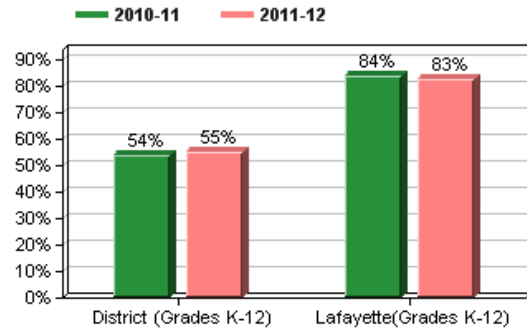
Fitness

% in Healthy Fitness Zone for Body Composition



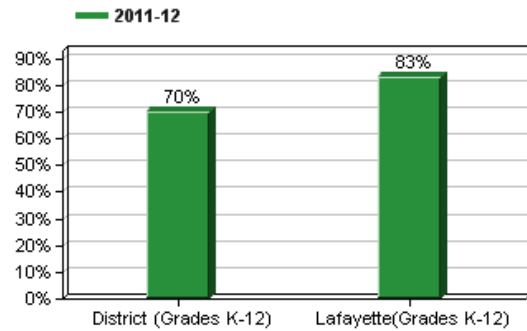
Lunch

% Average Daily Participation in Lunch



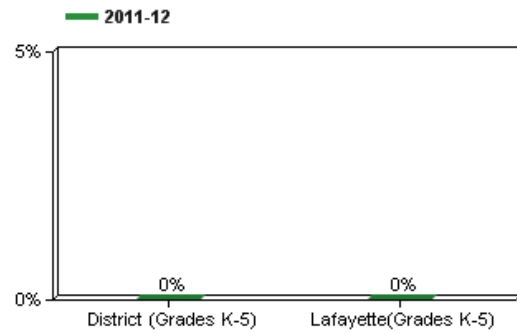
Socio Economics

Free/Reduced Lunch %



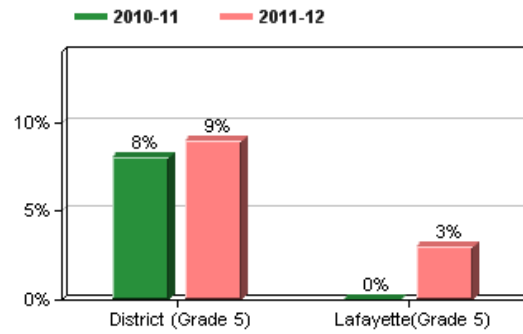
Survey - Drugs / Alcohol

Student alcohol&drug use is a severe problem at this school.



2011-12 Staff Survey Response Rate: 94%

% drinking alcohol in past month



2010-11 CHKS Survey Response Rate: 28%
2011-12 CHKS Survey Response Rate: 56%

School Quality Indicator 2: Safe, Healthy & Supportive Learning Environments

Strategic Priority C. Interrupting Chronic Absence (Attendance)

School: Lafayette Elementary

Principal: EDDIE SCRUGGS SMITH

From OUSD Strategic Plan:

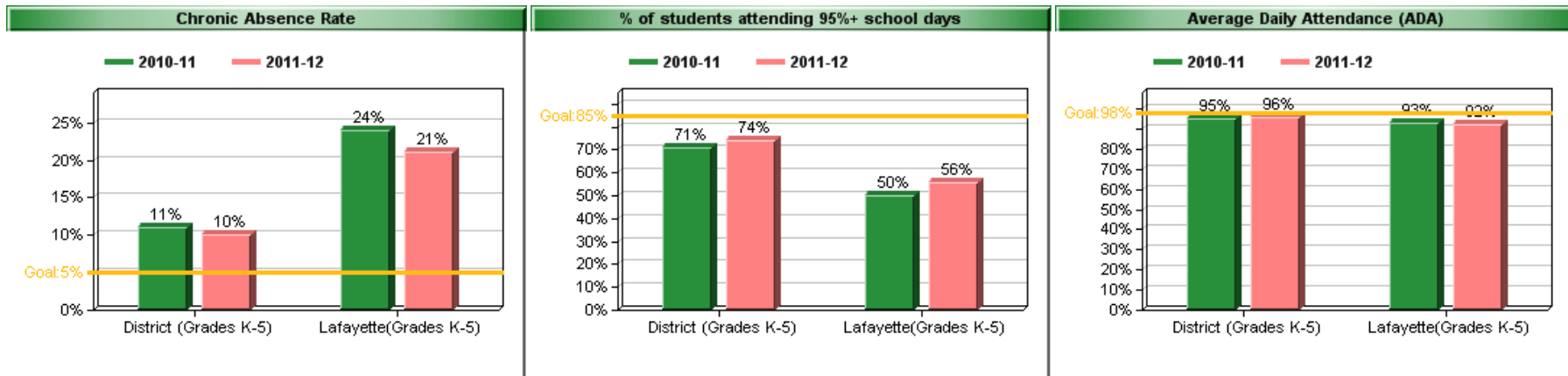
Full Service Community Schools support attendance improvements as part of transforming educational outcomes for students. Chronic absence, defined as missing 10% or more school days for any reason, is a key indicator and area of focus in Full Service Community Schools. Chronic absence, which impacts one in seven Oakland students, is correlated with lowered reading outcomes and graduation rates. If our system begins addressing chronic absence at the Pre-K and K levels, we would see marked differences in student learning by 3rd grade.

1. Reduce Chronic Absence (students missing 10% or more of the school year) to 5% or less
2. Increase Satisfactory Attendance (percentage of students attending 95% or more of school days) to 85%
3. Interrupt patterns of chronic absences and suspensions to reach a 98% attendance rate (ADA)

School Quality Standards relevant to this Strategic Priority

A quality school...

- offers a coordinated and integrated system of academic and learning support services, provided by adults and youth [\[2011-2012: Beginning\]](#)
- identifies at-risk students and intervenes early, to help students and their parents develop concrete plans for the future [\[2011-2012: Beginning\]](#)



Data Analysis

- School level attendance data from AERIES as of 12/9/11 indicates that 14% of all students in Gds. K-5 are chronically absent.
- As compared to the OUSD District-wide attendance rate of 11% for chronic absences, Lafayette students are chronically absent 24% of the time.
- In West Oakland, (Region 1) for the 10-11 school year, 9% of students have chronic absences, whereas, Lafayette students are chronically absent 24% of the time.
- During the period between August 2011 and March 2012, 45 students were absent due to suspension.
- Of the 53 students listed as chronically absent during the period between August 2011 and March 2012, 35 of them were African-American.

Theory of Action

- The Faculty and Administration of Lafayette believe that IF we use timely diagnosis and referrals for student intervention and support, THEN we ensure individual student needs are exceeded.
- IF student attendance is monitored in a consistent and timely manner and effective strategies are used to support students and families, THEN in we will increase attendance.
- IF we maintain ongoing "Coordination of Services Team" (COST) team meetings, THEN we improve communication between resource partners and ensure the alignment of support services for students and their families.

Strategies	Indicators	ST Group	Timeline	Owner	Date	Item#	Strategic Action	Budget Res.	Obj. Code	Position	FTE	Budget Amount
Community Relations Specialist will provide services to parents that support increased and improved parent engagement and focus on helping them develop the necessary skills to help their children improve their academic achievement; help parents understand policies and procedures, community resources, how to improve student attendance.	Attendance	All Students	Monthly	Principal	4/5/2013	129SQI2C5609	Provide parent workshops, community resources, and monitor attendance.	3010-Title I		CMRAIB9999	0.2	\$10,027.30
Community Relations Specialist will provide services to parents that support increased and improved parent engagement and focus on helping them develop the necessary skills to help their children improve their academic achievement;	Attendance	All Students	Monthly	Principal	4/5/2013	129SQI2C5616	Specialist will also work with parents individually to help them understand school policies and procedures.	7090-EIA-SCE		CMRAIB9999	0.3	\$15,040.95

help parents understand policies and procedures, community resources, how to improve student attendance.												
Monitor student attendance and provide ongoing SART and SARB referrals to increase student attendance.	Attendance	All Students	Monthly	Leadership Team	4/4/2013	129SQI2C3588	With assistance from the Attendance Department and other district/school programs (Transitional Housing, school therapist, RSP, Family Engagement) Host Lafayette Elementary Attendance Push (LEAP) Meetings in the fall (November 2012) and Spring (March 2013);	N/A			0	\$0.00

School Quality Indicator 3: Learning Communities Focused on Continuous Improvement

Strategic Priority A. Building Capacity & Leadership (Professional Development/Learning Communities/Coaching/Staff Induction)

School: Lafayette Elementary

Principal: EDDIE SCRUGGS SMITH

From OUSD Strategic Plan:

We want to recruit, retain, and reward high-quality teachers, principals, and other leaders to ensure that all students learn to the best of their abilities. OUSD must become a highly-sought-after place of employment where educational leaders know they will be challenged and supported by colleagues, supervisors, and community members with high expectations. We need to develop aggressive strategies to recruit and retain the best and brightest talent in OUSD. Building on our developing frameworks for effective teaching and school leadership, and furthering the development and capacity of our teachers and principals through various forms of professional development will allow us to sustain effective teachers and leaders committed to Oakland's children.

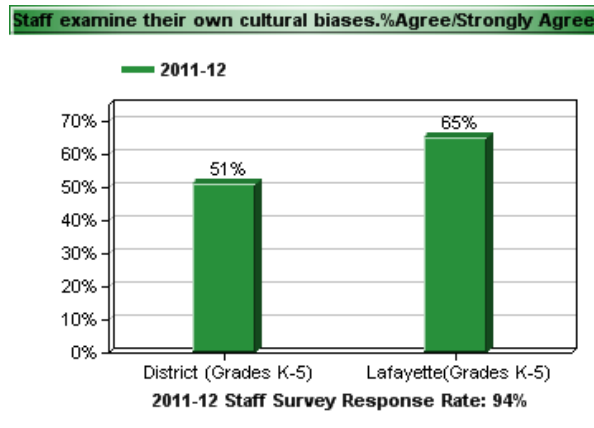
1. Improve the conditions in schools to retain 80% of effective teachers

School Quality Standards relevant to this Strategic Priority

A quality school...

- provides learning opportunities that build capacity of all stakeholders to give input, participate in, or lead key decisions.
- makes sure that teachers work together in professional learning communities focused on student progress [[2011-2012: Developing](#)]
- ensures that staff regularly analyze multiple kinds of data about student performance and their experience of learning [[2011-2012: Beginning](#)]
- provides professional development that models effective practices, promotes teacher leadership, and supports teachers to continuously improve their classroom practice [[2011-2012: Beginning](#)]

Survey - Professional Learning



Data Analysis

- According to the recent School Quality Review, participation in Professional Learning Communities, has not resulted in high-quality instructional practices in all Lafayette classrooms.
- School Quality Review feedback indicates a need to Build Capacity of teachers to increase Shared-Leadership.
- School Quality Review (SQR) feedback based upon observation and anecdotal data indicates that the School Vision & Mission has not yet been developed so that teachers share a "common language" about learning targets.
- SQR analysis highlights the need for instructional coaching to build instructional capacity for new and veteran teachers.

Theory of Action

- The Faculty and Administration of Lafayette believe that using research-based, professional exemplars of effective Professional Learning Communities will increase collaboration and shared leadership.
- We believe that when the Cycle of Inquiry model is implemented with fidelity, teacher practice will include ongoing analysis of student achievement data to address instructional needs.
- As a component of the Shared Leadership within the Lafayette learning community, the Instructional Leadership Team (ILT) will serve to use the CSSSP as a "working document" to create and maintain high-leverage instructional strategies.

;

School Quality Indicator 4: Meaningful Student, Family, and Community Engagement/Partnerships

Strategic Priority A. Family & Community Engagement

School: Lafayette Elementary

Principal: EDDIE SCRUGGS SMITH

From OUSD Strategic Plan:

A quality Full Service Community School (FSCS) involves students, families, and the community in the decision-making process as a way to develop collaborative partnerships. A FSCS works with families as partners to understand how the student is progressing and participating in school. Additionally, a Full Service Community School establishes and aligns partnerships with community-based organizations, civic and business partners to strengthen the academic, social-emotional and health outcomes for students and families.

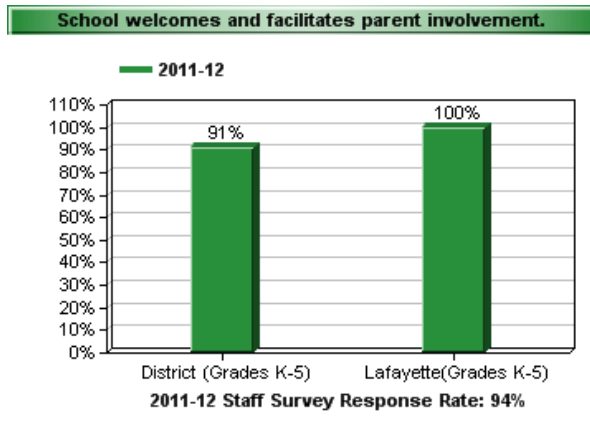
1. 75% or more of parents and guardians are regularly offered trainings and opportunities to actively participate in the academic and social development of their student(s).

School Quality Standards relevant to this Strategic Priority

A quality school...

- builds effective partnerships by using principles of student and family/community engagement
- shares decision-making with its students, their families, and the community, as part of working together in partnership [\[2011-2012: Beginning\]](#)
- provides opportunities for families to understand what their child is learning; why they're learning it; what it looks like to perform well [\[2011-2012: Undeveloped\]](#)

Survey - Welcoming



Specialist will provide services to parents that support increased and improved parent engagement and focus on helping them develop the necessary skills to help their children improve their academic achievement; help parents understand policies and procedures, community resources, how to improve student attendance.	Attendance	All Students	Monthly	Principal	4/5/2013	129SQI4A5616	Specialist will also work with parents individually to help them understand school policies and procedures.	7090-EIA - SCE		CMRAIB9999	0.3	\$15,040.95
Provide refreshments for Parent Education activities.	Survey data (CHKS, etc.)	All Students	End of Year	Principal	4/8/2013	129SQI4A3573	Provide refreshments for Parent Education activities such as Sip and Chat with the Principal as well as Family Engagement programs.	9901-Title I - Parent Participation	4311-MEETING REFRESHMENTS		0	\$1,412.61

School Quality Indicator 5: Effective School Leadership & Resource Management

Strategic Priority A. Strategic Operational Practices

School: Lafayette Elementary

Principal: EDDIE SCRUGGS SMITH

From OUSD Strategic Plan:

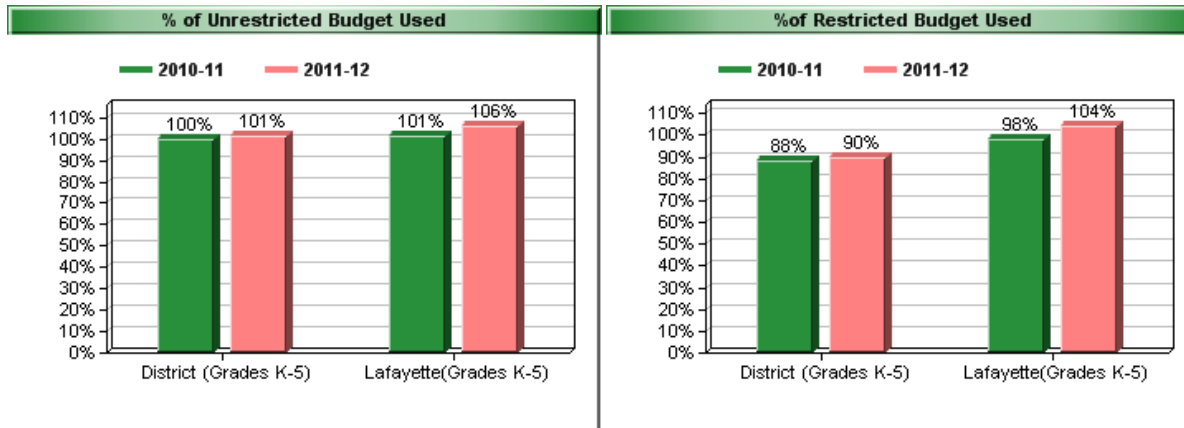
We need Full Service Community Leaders for OUSD classrooms, schools, regions and the central office. These leaders have to juggle many tasks: they need to manage operations effectively, they need to become highly effective instructional leaders, and they need to build relationships and strategic collaborations with parents and community members. Leaders will need to assess their own levels of expertise with leadership practices, operations, instruction and community engagement and work together to share tools, knowledge and strategies in these areas to accelerate everyone's capacity to deliver on the promise of high quality effective instruction and Full Service Community Schools.

School Quality Standards relevant to this Strategic Priority

A quality school...

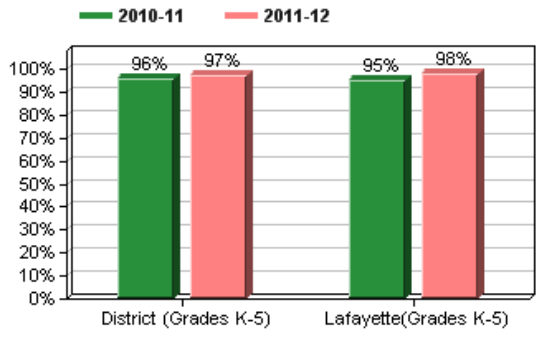
- creates and sustains equitable conditions for learning and advocates for interrupting patterns of inequities. [\[2011-2012: Beginning\]](#)
- guides and supports the development of quality instruction across the school [\[2011-2012: Developing\]](#)
- collaboratively develops outcomes, monitors progress, and fosters a culture of accountability. [\[2011-2012: Undeveloped\]](#)
- is distributed, through professional learning communities, collaborative planning teams, and select individuals [\[2011-2012: Developing\]](#)

Budget



Sub Fill Rate

Substitute Fill Rate







;

State & Federal Preliminary and Final Budget

Programs Included in this Plan

The School Site Council intends for this school to participate in the following programs:

State Program	Projected Budget	Final Budget
 Economic Impact Aid/State Compensatory Education Purpose: Help educationally disadvantaged students succeed in the regular program ...EIA-SCE RESOURCE #7090	\$58,760.53	
 Economic Impact Aid/English Learner Program Purpose: Develop fluency in English and academic proficiency of English learners ...EIA-LEP RESOURCE #7091	\$27,282.14	
Total Amount of Preliminary Projected State Categorical Funds Allocated to this School	\$86,042.67	
Federal Program	Projected Budget	Final Budget
 Title I, Part A: Schoolwide Program Purpose: Upgrade the entire educational program of eligible schools in high poverty areas ...TITLE I Resource #3010	\$59,478.14	
 Title I, Part A: Parent Engagement Activities Purpose: Targets educationally disadvantaged students in eligible schools to help achieve grade level proficiency ...TITLE I Resource #3010	\$1,412.61	
Total Amount of Preliminary Projected Federal Categorical Funds Allocated to this School	\$60,890.75	

Appendices

- Parent Involvement Policy
- School-Parent Compact
- SSC Membership Roster

Type into the gray boxes, then print and sign.

ASSURANCES
2013-2014

School Site: Lafayette Elementary
Site Number: 129

The following state and federal categorical funding source(s) will be a part of the School-Based Coordinated Program at the school:

- Title I School-Wide Program
- Title I Targeted Assistance Program
- EIA/State Compensatory Education
- EIA/Limited English Proficient
- QEIA
- SIG

1. The council/committees have been formed and correctly constituted in accordance with the procedures established by the district governing board, federal or state law or regulations.
2. The school plan is based upon a thorough analysis of student academic performance. The actions proposed herein form a sound, comprehensive, coordinated plan to reach stated school goals to improve student academic performance.
3. It is the responsibility of the School Site Council to monitor the implementation and effectiveness of the actions outlined in the site plan throughout the 2013-2014 School Year.
4. The English Language Advisory Council (ELAC) reviewed English Learner data, priority needs, and suggested improvement strategies on reading and writing.
10/29/12 2/11/13 4/8/13
5. The School Site Council adopted the Single Plan for Student Achievement at a public meeting(s) on February 13, 2013
6. The signatures below verify that the chairpersons, teachers, students, and parents on behalf of their respective councils/committees, have participated in the planning process, reviewed the school plan for the appropriate special programs, and recommend the school plan and budget to the district governing board.

Attested:

Charles Allensworth

SSC Chairperson's Signature

Carolina Hacho

ELAC Chairperson's Signature

Eddie Scruggs Smith

Principal Signature

Sandra Aguilera

Executive Officer's Signature

Susana Ramirez

Director, State & Federal Compliance Signature

Charles Allensworth
SSC Chairperson's Name (printed) 5/13/13
Date

Carolina Hacho
ELAC Chairperson's Name (printed) 5/13/13
Date

Eddie Scruggs Smith
Principal's Name (printed) 5/13/13
Date

Sandra Aguilera
Executive Officer's Name (printed) 5/17/13
Date

Susana Ramirez
Director, State & Federal's Name (printed) 5/5/13
Date

School Site Council Membership Roster – Elementary School

School Name: Lafayette Elementary School

School Year 2012-2013

Chairperson: Charles Allensworth	Vice Chairperson: Carolina Hacho
Secretary: Tanisha Silas	DAC Representative: Charles Allensworth

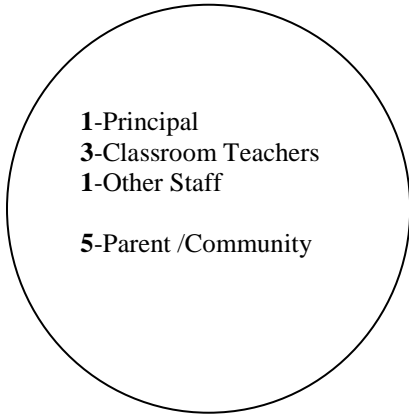
Check Appropriate Representation

Members' Names	Address	Principal	Classroom Teacher	Other Staff	Parent/Comm
Eddie Scruggs Smith	1700 Market Street, Oakland, CA	X			
Evelyn Delgado	1700 Market Street, Oakland, CA			X	
Charles Allensworth	2801 Summit St Apt 104, Oakland, CA 94609				X
Taniha Silas	836 Poplar Way, Oakland, CA 94607				X
Carolina Hacho	856 Milton St, Oakland, CA 94607				X
Maria Lares	1412 15th St, Oakland, CA 94607				X
Estela Hernandez	708 27th St Apt Lower, Oakland, CA 94612				X
Sharon Travers	1700 Market Street, Oakland, CA 94607		X		
Angelina Gilyard-Shyne	1700 Market Street, Oakland, CA 94607		X		
Carmen Hendon	1700 Market Street, Oakland, CA 94607		X		
DAC Representative					
Charles Allensworth					
	Email:				

Meeting Schedule	
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SSC Legal Requirements:

- (1) Members **MUST** be selected/elected by peer groups;
- (2) There must be an equal number of school staff and parent/community members;
- (3) Majority of school staff membership must be classroom teachers;
- (4) Parent/community members cannot be OUSD employees at the site.



Title I School Parental Involvement Policy 2013 - 2014

(italics indicate an area that needs to be completed)

All Title I schools will develop a written Title I parental involvement policy with input from and distribution to all Title I parents to include a description of the means for carrying out the following Title I parental involvement requirements.

Involvement of Parents in the Title I Program

Lafayette Elementary agrees to implement the following statutory requirements:

- Will convene an annual Title I meeting to perform the following:
 1. Inform parents of their schools participation in the Title I Program.
 2. Explain the requirements of the Title 1 Program.
 3. Explain the parents' right to be involved in an organized, ongoing, and timely way, in the planning review, and improvement of its Title I Program.
 4. The parents' right to participate in the development of the District's Title 1 Plan. The annual Title I meeting is held during Back to School night. The requirements of Title I and parent's rights are explained during this meeting. Parents are also informed about the SSC and invited to join. Finally, during this meeting parents are
- Offer a flexible number of meetings for parents: The Title I Meeting will be held September 19 2013 at the Back to School Night event; SSC Meetings are held the second Friday of the month (agenda is sent home to all parents 72 hours before each meeting).
- Involve parents of Title I students in an organized, ongoing, and timely way in the planning, review, and improvement of its Title I programs and the Title I parent Involvement Policy. Parents are involved in the school planning and improvement in the following ways: SSC, Sip and Chat Principal Meetings, Family Engagement Meetings (with Sara Nuño on Fridays): During these meetings parents, teachers, community organizations, and the Principal have the opportunity to review data and improve our Title I program.
- Provides parents of Title I students with timely information about Title I programs. Parents receive notices, robo calls, and newsletters home to share information about Title I programs.
- Provides parents of Title I students with an explanation of the curriculum, assessments, and proficiency levels students are expected to meet. Information about curriculum, assessments, and proficiency levels are provided during the Title I meeting, data is shared at the parent teacher conferences, data is sent home, and principal also shares data at SSC meetings as well as the Sip and Chat meetings.
- Provides parents of Title I students, if requested, with opportunities for regular meetings to participate in decisions relating to the education of their children. SSC meetings, Sip and Chat with the Principal, Family Engagement meetings

School-Parent Compact

Lafayette Elementary has jointly developed with and distributed to parents of Title I students a School-Parent Compact that outlines how parents, the school staff, and students will share the responsibility for improved student academic achievement. It also describes how the school and parents will develop a partnership to help children reach proficiency on the California content standards.

Building Parent Capacity for Involvement

Lafayette Elementary engages parents in meaningful interactions with the school. It supports a partnership among staff, parents, and the community to improve student academic achievement. To help reach these goals, and build capacity for parent involvement, it does the following:

- Assists Title I parents in understanding academic content standards, assessments, and how to monitor and improve the achievement of their children.
 - 1) The State of California's academic content standards
 - 2) The State of California's student academic achievement standards
 - 3) The State of California's and Oakland Unified School District's academic assessments, including alternate assessments
 - 4) Academic proficiency levels students are expected to achieve
 - 5) How to monitor their child's progress

Parents receive notices, robo calls about upcoming meetings pertaining to academic information/assessments, newsletters home as well as SST meetings.

- Provides materials and training to help Title I Program Parents work with their children to improve their children's academic achievement. *Parents are notified about parent workshops offered by Family Engagement (Sara Nuño) as well as regular meetings facilitated by the Principal (newsletters, memos, robo calls to all families) to disseminate materials and training help.*
- Educates staff, with the assistance of Title I parents, on the value of parent contributions and how to work with parents as equal partners. Staff members professional development on how to support parents; staff members engaged parents through SSC; Parents regularly volunteer and have worked with the teachers to present cultural lessons in the classes; Family Engagement has helped our parents to organize and partner with teachers.
- Coordinates and integrates the Title I Program Parental Involvement activities with other activities that encourage and support parents to more fully participate in the education of their children. Parent And Child Together (PACT); Volunteer Drive (at the start of school parents get support on completing this process (finger printing, TB, background check for free).
- Distributes to Title I Program parents, in a timely way, program information related to school and parent programs, meetings, and other activities in a form and language that the parents understand. Information is distributed at Back to School Night and sent home to all parents via memo's and newsletters.
- Provides support, during regularly meetings, for parental activities requested by Title I Program parents. Support for parents during meetings: babysitting, translation of documents to Spanish and Arabic, translators present at meetings.

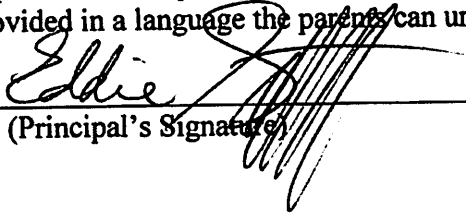
Accessibility

- Provide opportunities for all Title I parents to participate, including parents with limited English proficiency, parents with disabilities, and parents of migratory students. This includes providing information and school reports in a form and language parents understand. Support for parents during meetings: babysitting, translation of documents to Spanish and Arabic, translators present at meetings.

Adoption

This School Parental Involvement Policy has been developed jointly with, and agreed upon with, parents of children participating in Title 1, Part A Programs, as evidenced by

This policy was adopted by the (name of school) School Site Council on (mm/dd/yy) and will be in effect for the 2013-14 School Year. The school will distribute this policy to all parents of participating Title 1, Part A, children. It will be made available to the local community. The Lafayette Elementary notification to parents of this policy will be in an understandable uniform format and, to the extent practicable, provided in a language the parents can understand.



(Principal's Signature)



(Date)

Lafayette Elementary School Compact

It is important that families and schools work together to help students achieve high academic standards. Through a process that included teachers, families, students and community representatives, the following are agreed upon roles and responsibilities that we as partners will carry out to support student success in school and life.

Staff Pledge:

I agree to carry out the following responsibilities to the best of my ability:

- Provide high-quality curriculum and instruction.
- Endeavor to motivate my students to learn.
- Have high expectations and help every child to develop a love of learning.
- Communicate regularly with families about student progress through conferences, parent-teacher meetings, progress reports, and other available means.
- Provide reasonable opportunities for parents to volunteer and participate in their child's class, and to observe classroom activities.
- Provide a warm, safe, and caring learning environment.
- Provide meaningful, daily homework assignments to reinforce and extend learning (30 minutes for grades 1-3 and 60 minutes for grades 4-5).
- Participate in professional development opportunities that improve teaching and learning and support the formation of partnerships with families and the community.
- Actively participate in collaborative decision making and consistently work with families and my school colleagues to make schools accessible and welcoming places for families which help each student achieve the school's high academic standards.
- Respect the school, students, staff and families.

Student Pledge:

I agree to carry out the following responsibilities to the best of my ability:

- Come to school ready to learn and work hard.
- Bring necessary materials, completed assignments and homework.
- Know and follow school and class rules.
- Ask for help when I need it.
- Communicate regularly with my parents and teachers about school experiences so that they can help me to be successful in school.
- Limit my TV watching and instead study or read every day after school.
- Respect the school, classmates, staff and families.

Family/Parent Pledge:

I agree to carry out the following responsibilities to the best of my ability:

- Provide a quiet time and place for homework and monitor TV viewing.
- Read to my child or encourage my child to read every day (20 minutes K-3, and 30 minutes for grades 4-5).
- Communicate with the teacher or the school when I have a concern.
- Ensure that my child attends school every day, gets adequate sleep, regular medical attention and proper nutrition.
- Regularly monitor my child's progress in school.

- Participate at school in activities such as school decision making, volunteering and/or attending parent-teacher conferences.
- Communicate the importance of education and learning to my child.
- Respect the school, staff, students, and families.

Student

Teacher

Parent/Guardian

California Department of Education
Academic Program Survey—Elementary School Level
March 2013

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.				
1. Instructional Program	1.1 The school/district provides locally-adopted, standards-aligned, basic core instructional programs and materials in Reading/Language Arts (RLA)/English language development (ELD) in every classroom with materials for every student, including ancillary materials for universal access. The school/district may also provide Common Core State Standards (CCSS)-aligned instructional materials.	<p>Full implementation means that all students, including English learners (ELs), students with disabilities (SWDs), students with learning difficulties, and advanced learners in all grade levels, are provided the locally-adopted, standards-aligned, basic core instructional program materials in RLA/ELD, which may include CCSS-aligned instructional materials. These materials are implemented to support the needs of all students.</p> <ul style="list-style-type: none"> • At all levels, teachers use the locally-adopted basic core and program ancillary materials designed for universal access/differentiated instruction to meet the needs of students, including strategic learners. • If the selected program has been designed with additional ancillary materials, including intensive vocabulary instructional support kindergarten through grade three (K–3), and reading intervention kits (grades one through three), those ancillary materials should be used with and beyond the basic program. The ancillary materials are used for universal access. Universal access is a term that describes differentiated instruction that meets the needs of all students, including ELs, students with reading difficulties, students with disabilities (SWDs), and advanced learners. • Some SWDs may need special modifications and/or accommodations of curriculum or instruction, as specified in their individualized education program (IEP), to enable them to participate successfully in a basic core classroom. 	Objective	Fully	Substantially	Partially	Minimally
			1.1	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			Key Components				
			<p>Instructional Program Materials All students are <u>X</u> assessed, <u> </u>X placed, and <u> </u>X provided locally-adopted, standards-aligned, instructional program materials. This may include CCSS-aligned materials.</p> <p>Number of Students: 300 All Students. 95 ELs. 36 SWDs.</p> <p>Use Identify all that apply: X_ Basic core and/or CCSS-aligned materials are used as designed. <u> </u>X_ Ancillary materials are used as designed.</p>				
Documentation		Additional Comments					
	Reading/Language Arts/ELD						
District Purchase Date:							
School Distribution Date:							
Classroom Distribution Date:							
Attach publisher purchase order (PO) documentation for sets of classroom basic core materials.							

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.				
1. Instructional Program	1.2 The school/district provides locally-adopted, standards-aligned, basic core instructional programs and materials in ELD. These programs are implemented as designed.	Full implementation means that ELs are provided locally-adopted, standards-aligned, instructional program materials in ELD. These materials are implemented as designed to support the assessed English proficiency needs of students. <ul style="list-style-type: none"> Students are appropriately placed into ELD using California English Language Development Test (CELDT) and all available English proficiency measures. At all grade levels, teachers use the ELD components of the adopted program used in the district or supplemental material designed for ELD with students identified for ELD on an English proficiency assessment. 	Objective	Fully	Substantially	Partially	Minimally
			1.2	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			Key Components Appropriate Instructional Program Materials All EL students are appropriately <u> X </u> assessed, <u> X </u> placed, and <u> X </u> provided appropriate locally-adopted, standards-aligned, instructional program materials. Appropriate Use <u> X </u> Materials/ELD components are used as designed.				
Documentation		Additional Comments					
	Reading/Language Arts/ELD						
District Purchase Date:							
School Distribution Date:							
Classroom Distribution Date:							
Attach publisher PO documentation for sets of classroom basic core materials.							

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.																								
1. Instructional Program	1.3 The school/district provides RLA/ELD intensive intervention programs and materials in grades four through eight. These programs are implemented as designed and documented to be in use in every intervention classroom with materials for every identified student.	Full implementation means that all students identified as needing intensive intervention (two or more years below grade level) in grades four through eight, including ELs and SWDs, are provided the intensive intervention materials that provide accelerated instruction at the students' assessed level of need. These materials are provided to all identified students and implemented as designed. <ul style="list-style-type: none"> • Intervention programs are stand-alone, intensive RLA programs that have been designed to accelerate student learning two grade levels for every year of instruction. • The programs should position students to progress rapidly toward successful reentry into the basic program at their appropriate grade level. Students who reenter the basic program may need an additional strategic support. 	Objective	Fully	Substantially	Partially	Minimally																				
			1.3	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%																				
			Key Components																								
			Appropriate Instructional Program Materials All students are __X__ assessed, __X__ placed, and __X__ provided appropriate intervention program materials.																								
			<table border="1" style="width:100%; border-collapse: collapse; text-align: center;"> <thead> <tr> <th colspan="4">Number of Intensive Intervention Students</th> </tr> <tr> <th></th> <th>Gr. 4</th> <th>Gr. 5</th> <th>Gr. 6</th> </tr> </thead> <tbody> <tr> <td>All Intensive learners</td> <td>27</td> <td>15</td> <td></td> </tr> <tr> <td>All Intensive ELs</td> <td>16</td> <td>5</td> <td></td> </tr> <tr> <td>All Intensive SWDs</td> <td>7</td> <td>6</td> <td></td> </tr> </tbody> </table>					Number of Intensive Intervention Students					Gr. 4	Gr. 5	Gr. 6	All Intensive learners	27	15		All Intensive ELs	16	5		All Intensive SWDs	7	6	
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Number/Percentage Provided Intensive Intervention																											
	Grade 4	Grade 5	Grade 6																								
Total Intensive Students	100%	100%																									
Intensive ELs	100%	100%																									
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			Appropriate Use _____ Materials are used as designed.																								
Documentation		Additional Comments																									
	Reading/Language Arts/ELD																										
District Purchase Date:																											
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Classroom Distribution Date:																											
Attach publisher PO documentation for sets of classroom basic core materials.																											

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.				
1. Instructional Program	1.4 The school/district provides California standards-aligned, or CCSS-aligned, basic core instructional programs and materials in mathematics in every classroom with materials for every student, including ancillary materials for universal access. These programs are implemented as designed.	<p>Full implementation means that all students, including ELs, SWDs, students with learning difficulties, and advanced learners in all grade levels are provided California or CCSS standards-aligned, basic core instructional program materials in mathematics. These materials are implemented as designed to support the needs of all students.</p> <ul style="list-style-type: none"> At all levels, teachers use the locally-adopted basic core mathematics program and ancillary materials designed for universal access/differentiated instruction to meet the needs of students, including strategic learners. If the selected program has been designed with additional ancillary materials, those materials should be used with and beyond the basic program. The ancillary materials are used for universal access. Universal access is a term that describes differentiated instruction that meets the needs of all students, including ELs, students with mathematics difficulties, SWDs, and advanced learners. In grade eight, all students, including ELs and SWDs, may be placed in CCSS grade 8, Integrated Mathematics 1, Algebra I or in a pre-Algebra/Algebra Readiness program based on placement assessment data. Some SWDs may need special modifications and/or accommodations of curriculum or instruction, as specified in their IEP, to enable them to participate successfully in a basic core classroom. 	Objective	Fully	Substantially	Partially	Minimally
1.4				4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
<p align="center">Key Components</p> <p>Instructional Program Materials All students are ___ assessed, ___ placed, and ___ provided locally-adopted, standards-aligned, instructional program materials. This may include CCSS-aligned materials.</p> <p>Number of Students: 300 All Students. 95 ELs. 36 SWDs.</p> <p>Appropriate Use Identify all that apply: _X_ Basic core and/or CCSS-aligned materials are used as designed. _X_ Ancillary materials are used as designed.</p>							
Documentation		Additional Comments					
Mathematics							
District Purchase Date:							
School Distribution Date:							
Classroom Distribution Date:							
Attach publisher PO documentation for sets of classroom basic core materials.							

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.																								
1. Instructional Program	<p>1.5 The school/district provides locally-adopted, standards-aligned mathematics intervention programs and materials in grades four through seven. These programs are implemented as designed and documented to be in use with materials for every identified intensive student.</p> <p>Districts using the 2001 and 2005 SBE adoptions: Students identified as needing intensive mathematics intervention are provided additional time and support using the ancillary materials from the locally-adopted program.</p>	<p>Full implementation means that all students identified as needing intensive intervention (two or more years below level in mathematics) in grades four through seven, including ELs and SWDs, are provided locally-adopted, standards-aligned intervention materials at their assessed level of need. These materials are implemented as designed and documented to be in use when additional intervention support is needed.</p> <ul style="list-style-type: none"> For mathematics, grades four through seven intensive intervention materials are not designed as a curriculum to replace basic core instruction. The intensive intervention materials are to be used as an addition to the basic core instructional program so that students learn foundational skills and concepts essential for success in a basic grade-level mathematics program. 	Objective	Fully	Substantially	Partially	Minimally																				
1.5				<p>4 100%</p>	<p>3 At least 75%</p>	<p>2 At least 50%</p>	<p>1 Less than 50%</p>																				
<p align="center">Key Components</p> <p>Appropriate Instructional Program Materials All students are <u> X </u> assessed, <u> X </u> placed, and <u> X </u> provided appropriate locally-adopted, standards-aligned instructional program materials. Students served:</p> <table border="1" data-bbox="1388 706 2003 836"> <thead> <tr> <th colspan="4">Number of Intensive Intervention Students</th> </tr> <tr> <th></th> <th>Gr. 4</th> <th>Gr. 5</th> <th>Gr. 6</th> </tr> </thead> <tbody> <tr> <td>All Intensive learners</td> <td>27</td> <td>15</td> <td></td> </tr> <tr> <td>All Intensive ELs</td> <td>16</td> <td>5</td> <td></td> </tr> <tr> <td>All Intensive SWDs</td> <td>7</td> <td>6</td> <td></td> </tr> </tbody> </table> <p>Appropriate Use <u> X </u> Materials are used as designed.</p>								Number of Intensive Intervention Students					Gr. 4	Gr. 5	Gr. 6	All Intensive learners	27	15		All Intensive ELs	16	5		All Intensive SWDs	7	6	
Number of Intensive Intervention Students																											
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California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components									
			Objective	Fully	Substantially	Partially	Minimally					
2. Instructional Time	2.1 The school/district allocates adequate instructional time as recommended on page 290 of the California Reading/Language Arts (RLA) Framework at http://www.cde.ca.gov/ci/cr/cf/documents/rlafw.pdf for the, locally-adopted, standards-aligned, basic core programs for RLA/ELD, which may include CCSS-aligned instructional materials. This time is given priority and protected from interruptions.	Full implementation means that the school’s schedule allocates for all RLA/ELD classrooms adequate instructional time in the RLA/ELD basic core materials, which may include CCSS-aligned instructional materials. This provides all students, including ELs, SWDs, students with learning difficulties, and advanced learners, adequate instruction and practice to meet their instructional needs. <ul style="list-style-type: none"> This time is given priority and protected from interruptions. 	Objective	Fully	Substantially	Partially	Minimally					
			2.1	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%					
			Key Components									
			Allocation of Instructional Time ___X___ Time is given priority and protected from interruptions.									
			Identify the number of instructional minutes (length of periods) offered at each grade level.									
			Number of instructional minutes at each grade level									
				K	1	2	3	4	5	6	7	8
			All Students	3600 0	50400 0	5 0 4 0 0	50 40 00 0 0	5 4 0 0 0	50 00 0 0 0			
			ELs	3600 0	50400 0	5 0 4 0 0	50 40 00 0 0	5 4 0 0 0	50 00 0 0 0			
			SWDs	3600 0	50400 0	5 0 4 0 0	50 40 00 0 0	5 4 0 0 0	50 00 0 0 0			
Documentation		Additional Comments										
	Reading/Language Arts/ELD											
District Instructional Regulations:												
School Instructional Regulations:												
Attach appropriate documents												

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.																																									
2. Instructional Time	2.2 The school/district provides adequate additional instructional time as described and recommended on page 290 of the California RLA Framework at http://www.cde.ca.gov/ci/cr/cf/documents/rlafw.pdf for students identified for strategic support in RLA.	Full implementation of strategic support means that the school schedule allocates adequate additional instructional time beyond the basic core program to support identified strategic students, including ELs, SWDs and students with learning difficulties. The district/ school uses assessments and placement criteria to determine the instructional needs of strategic students and the intensity of support offered to these students. <ul style="list-style-type: none"> This time is given priority and protected from interruptions. Students identified as in need of strategic support are defined as students demonstrating proficiency in RLA standards no more than two years below grade level. Assessments will determine whether a student’s learning difficulties may be addressed by the regular classroom teacher with minimal assistance beyond differentiation within the core period or whether the student’s need will be better met by additional time with targeted instruction. The locally-adopted, standards-aligned, basic core materials and the core ancillary materials serve as the predominant instructional program provided to meet the instructional needs of identified strategic students so that they can participate in and progress through daily lessons in the core program with their peers. 	Objective	Fully	Substantially	Partially	Minimally																																					
			2.2	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%																																					
			Key Components																																									
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California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.																
2. Instructional Time	2.3 The school/district provides adequate additional instructional time within the school day as recommended on pages 290-91 of the California RLA Framework at http://www.cde.ca.gov/ci/cr/cf/documents/rlafw.pdf for ELD instruction for identified ELs. This time is given priority and protected from interruptions.	Full implementation means that the school’s schedule allocates adequate ELD instructional time for all identified ELs. This time is in addition to instructional time in the basic core program, is given priority, and is protected from interruptions. <ul style="list-style-type: none"> ELs are appropriately placed into ELD using CELDT and all available English proficiency measures... ELs who are also identified as SWDs must receive ELD instruction. 	Objective	Fully	Substantially	Partially	Minimally												
			2.3	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%												
			Key Components																
			Allocation of Instructional Time Identify all that apply: X_ Time is given priority and protected from interruptions. X_ ELD instruction is additional time in the schedule.																
			Identify number of EL students by CELDT level and number of ELD minutes offered at each CELDT level.																
			<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 25%;">Proficiency Levels</th> <th style="width: 25%;">Levels 1–2</th> <th style="width: 25%;">Level 3</th> <th style="width: 25%;">Level 4–5</th> </tr> </thead> <tbody> <tr> <td>Number of Students</td> <td style="text-align: center;">32</td> <td style="text-align: center;">37</td> <td style="text-align: center;">18</td> </tr> <tr> <td>Number of Instructional minutes in ELD (beyond 2.1 and 2.2)</td> <td style="text-align: center;">30</td> <td style="text-align: center;">30</td> <td style="text-align: center;">30</td> </tr> </tbody> </table>					Proficiency Levels	Levels 1–2	Level 3	Level 4–5	Number of Students	32	37	18	Number of Instructional minutes in ELD (beyond 2.1 and 2.2)	30	30	30
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California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.																																		
2. Instructional Time	2.4 The school/district provides adequate instructional time as recommended on page 291 in the California RLA Framework at http://www.cde.ca.gov/ci/cr/cf/documents/rlafw.pdf for the locally-adopted intensive intervention programs in RLA. This time is given priority and protected from interruptions.	<p>Full implementation means that the school schedule provides adequate, uninterrupted instructional time for all students identified as needing intensive intervention, including ELs and SWDs. The RLA intensive intervention reading program materials are utilized as designed to provide adequate instruction and practice to meet the needs of all identified intensive intervention students.</p> <ul style="list-style-type: none"> • This time is given priority and protected from interruption. • Students in need of intensive intervention are defined as students demonstrating proficiency in RLA two or more years below grade level. • The school schedule allocates sufficient instructional time for implementation of the intensive intervention programs as stated in the framework. • The school schedule reflects that ELs in an intensive reading intervention program designated for ELs also receive embedded ELD instruction as per program design. Program 5 (Intensive Reading Intervention for ELs) or the intensive reading intervention materials designated for ELs from the previous 2002/2005 SBE-adopted materials lists meet the recommended time. 	Objective	Fully	Substantially	Partially	Minimally																														
			2.4	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%																														
<p align="center">Key Components</p> <p>Allocation of Instructional Time <input checked="" type="checkbox"/> Time is given priority and protected from interruptions.</p> <p>Indicate total length (minutes) designated for intensive intervention:</p> <table border="1" data-bbox="1417 735 2032 865"> <thead> <tr> <th colspan="6">Number of instructional minutes at each grade level</th> </tr> <tr> <th></th> <th>4</th> <th>5</th> <th>6</th> <th>7</th> <th>8</th> </tr> </thead> <tbody> <tr> <td>All Intensive learners</td> <td>54000</td> <td>50000</td> <td></td> <td></td> <td></td> </tr> <tr> <td>Intensive Els</td> <td>54000</td> <td>50000</td> <td></td> <td></td> <td></td> </tr> <tr> <td>Intensive SWDs</td> <td>54000</td> <td>50000</td> <td></td> <td></td> <td></td> </tr> </tbody> </table>								Number of instructional minutes at each grade level							4	5	6	7	8	All Intensive learners	54000	50000				Intensive Els	54000	50000				Intensive SWDs	54000	50000			
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California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.																																																			
2. Instructional Time	2.5 The school/district provides adequate instructional time as recommended on page 10 of the California Mathematics Framework at http://www.cde.ca.gov/ci/cr/cf/documents/mathfrwk.pdf for the locally-adopted, standards-aligned, basic core programs for mathematics and may include CCSS-aligned instructional materials. This time is given priority and is protected from interruptions.	Full implementation means that the school schedule provides adequate instructional time for all mathematics classrooms in the locally-adopted, standards-aligned mathematics basic core materials, which may include CCSS-aligned instructional materials. This schedule provides all students, including ELs, SWDs, students with learning difficulties, and advanced learners, adequate instruction and practice to meet their instructional needs. <ul style="list-style-type: none"> This time is given priority and is protected from interruptions. 	Objective	Fully	Substantially	Partially	Minimally																																															
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			<p align="center">Key Components</p> <p>Allocation of Instructional Time <input checked="" type="checkbox"/> Time is given priority and protected from interruptions.</p> <p>Identify number of instructional minutes offered at each grade level:</p> <table border="1" data-bbox="1392 735 2032 959"> <thead> <tr> <th colspan="10">Number of instructional minutes at each grade level</th> </tr> <tr> <th></th> <th>K</th> <th>1</th> <th>2</th> <th>3</th> <th>4</th> <th>5</th> <th>6</th> <th>7</th> <th>8</th> </tr> </thead> <tbody> <tr> <td>All Students</td> <td>36 00 0</td> <td>50 40 00</td> <td>50 40 0</td> <td>50 40 00</td> <td>54 00 0</td> <td>50 00 0</td> <td></td> <td></td> <td></td> </tr> <tr> <td>ELs</td> <td>36 00 0</td> <td>50 40 00</td> <td>50 40 0</td> <td>50 40 00</td> <td>54 00 0</td> <td>50 00 0</td> <td></td> <td></td> <td></td> </tr> <tr> <td>SWDs</td> <td>36 00 0</td> <td>50 40 00</td> <td>50 40 0</td> <td>50 40 00</td> <td>54 00 0</td> <td>50 00 0</td> <td></td> <td></td> <td></td> </tr> </tbody> </table>					Number of instructional minutes at each grade level											K	1	2	3	4	5	6	7	8	All Students	36 00 0	50 40 00	50 40 0	50 40 00	54 00 0	50 00 0				ELs	36 00 0	50 40 00	50 40 0	50 40 00	54 00 0	50 00 0				SWDs	36 00 0	50 40 00	50 40 0	50 40 00	54 00 0	50 00 0
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California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.																																																						
2. Instructional Time	2.6 The school/district provides adequate additional instructional time as described and recommended on page 235 in the California Mathematics Framework at http://www.cde.ca.gov/ci/cr/cf/documents/mathfrwk.pdf for kindergarten through grade eight students identified for strategic intervention support in mathematics.	Full implementation means that the school schedule allocates adequate additional time to support identified strategic students, including ELs, SWDs, and students with learning difficulties. The district uses assessments and placement criteria to determine the instructional needs of strategic students and the intensity of support offered to these students. <ul style="list-style-type: none"> Strategic students are defined as demonstrating proficiency in mathematics standards within two grade levels, but are unable to master grade-level standards. Assessments will determine whether a student’s learning difficulties may be addressed by the regular classroom teacher with minimal assistance beyond differentiation within the core period or whether the student’s need will be better met by additional time with targeted instruction. For kindergarten through grade eight, the basic core materials and the core ancillary materials will serve as the predominant instructional program provided to meet the instructional needs of identified strategic students so that they can participate in and progress through daily lessons in the basic core program with their peers. 	Objective	Fully	Substantially	Partially	Minimally																																																		
			2.6	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%																																																		
			Key Components																																																						
			<p>Appropriate Allocation of Instructional Time X Time is given priority and protected from interruptions.</p> <p>Identify Number of Strategic students served and the amount of strategic instructional time offered at each grade level.</p>																																																						
<table border="1"> <thead> <tr> <th colspan="10">Number of students at each grade level</th> </tr> <tr> <th></th> <th>K</th> <th>1</th> <th>2</th> <th>3</th> <th>4</th> <th>5</th> <th>6</th> <th>7</th> <th>8</th> </tr> </thead> <tbody> <tr> <td>All Strategic</td> <td>15</td> <td>10</td> <td>1</td> <td>12</td> <td>10</td> <td>1</td> <td></td> <td></td> <td></td> </tr> <tr> <td>All Strategic ELs</td> <td>5</td> <td>7</td> <td>1</td> <td>5</td> <td>3</td> <td>0</td> <td></td> <td></td> <td></td> </tr> <tr> <td>All Strategic SWDs</td> <td></td> <td>2</td> <td>4</td> <td>2</td> <td>5</td> <td>5</td> <td></td> <td></td> <td></td> </tr> </tbody> </table>								Number of students at each grade level											K	1	2	3	4	5	6	7	8	All Strategic	15	10	1	12	10	1				All Strategic ELs	5	7	1	5	3	0				All Strategic SWDs		2	4	2	5	5			
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Documentation		Additional Comments
	Mathematics	
District Instructional Regulations:		
School Instructional Regulations:		
Attach appropriate documents		

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.																															
2. Instructional Time	2.7 The school/district provides adequate instructional time in the locally-adopted mathematics intervention materials for identified intensive intervention students needing specialized instruction to acquire the mathematics skills and concepts necessary to meet grade-level mathematics standards.	Full implementation means that the school’s schedule allocates adequate instructional time for students identified as needing intensive intervention to acquire the grade-level or pre-algebraic skills and concepts necessary to succeed in Algebra I. The district/school uses assessments and placement criteria to determine the instructional needs of intensive intervention students. <ul style="list-style-type: none"> For grades four through seven, students needing intensive intervention are defined as demonstrating proficiency of mathematics standards below two grade levels but unable to master grade-level standards. For grade eight, mathematics intensive intervention students are defined as those who are achieving below seventh-grade mathematics standards. For districts using the 2007 SBE-adoption: <ul style="list-style-type: none"> The locally-adopted grades four through seven intensive intervention materials are not designed as a curriculum to replace basic core instruction. The intensive intervention materials are to be used when additional intervention support is needed. For districts using the 2001 and 2005 SBE-adoptions: <ul style="list-style-type: none"> Students who have been assessed and identified as needing intensive mathematics intervention should be provided additional time and support using the ancillary materials from the locally-adopted program. 	Objective	Fully	Substantially	Partially	Minimally																											
			2.7	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%																											
			Key Components Allocation of Instructional Time ___4___ Time is given priority and protected from interruptions. Indicate total number of additional minutes: <table border="1" data-bbox="1436 704 2013 1008"> <thead> <tr> <th colspan="6">Number of additional instructional minutes at each grade level</th> </tr> <tr> <th></th> <th>4</th> <th>5</th> <th>6</th> <th>7</th> <th>Pre-algebra/Algebra Readiness</th> </tr> </thead> <tbody> <tr> <td>All Intensive Learners</td> <td>54 00 0</td> <td>50 00 0</td> <td></td> <td></td> <td></td> </tr> <tr> <td>All Intensive ELs</td> <td>54 00 0</td> <td>50 00 0</td> <td></td> <td></td> <td></td> </tr> <tr> <td>All Intensive SWDs</td> <td>54 00 0</td> <td>50 00 0</td> <td></td> <td></td> <td></td> </tr> </tbody> </table>					Number of additional instructional minutes at each grade level							4	5	6	7	Pre-algebra/Algebra Readiness	All Intensive Learners	54 00 0	50 00 0				All Intensive ELs	54 00 0	50 00 0				All Intensive SWDs	54 00 0	50 00 0
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Documentation		Additional Comments																																
Mathematics																																		
District Instructional Regulations:																																		
School Instructional Regulations:																																		
Attach appropriate documents																																		

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components				
			Objective	Fully	Substantially	Partially	Minimally
3. Lesson Pacing Guide	3.1 The school/district prepares, distributes, and monitors the use of an annual district instructional/assessment pacing guide for each grade level (kindergarten through grade eight) for the locally-adopted, standards-aligned RLA/ELD and intensive intervention programs in order for all teachers to follow a common sequence of instruction and assessment.	Full implementation means the annual district instructional/assessment pacing guides are in use to fully implement the locally-adopted, standards-aligned RLA/ELD and intensive intervention programs by grade level and/or program level (and by tracks if in a year-round school). <ul style="list-style-type: none"> Use of the pacing guide ensures that all students receive a common sequence of grade-level instruction and common assessments. Data analysis of common assessments in teacher collaboration informs instructional planning and decision-making. The basic core course pacing guide is the foundational pacing guide for the strategic support class. The strategic support teacher uses the basic core course pacing guide and intensifies the focus on key standards ensuring: 1) an alignment to the grade-level RLA/ELD content being taught; 2) the use of the locally-adopted basic core program ancillary materials; 3) time for pre/re-teaching; and 4) time to address specific skill needs of students. 		4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			<p align="center">Key Components</p> <p>Instructional/Assessment Pacing Guides ___X___ Distributed to each grade level. ___X___ In use at every grade level.</p> <p>Pacing Guide Use Monitored ___X___ Principal monitors use.</p>				
Documentation		Additional Comments					
	Reading/Language Arts/ELD						
District/School Pacing Plan by Grade Level:							
Attach appropriate documents.							

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components				
			Review and identify which key components apply. Circle the most appropriate rating.				
			Objective	Fully	Substantially	Partially	Minimally
3. Lesson Pacing Guide	3.2 The school/district prepares, distributes, and monitors the use of an annual district instructional/assessment pacing guide for each grade level (kindergarten through grade eight) for the locally-adopted, standards-aligned mathematics program in order for all teachers to follow a common sequence of instruction and assessment.	Full implementation means the annual district instructional/assessment pacing guides are in use to fully implement the locally-adopted, standards-aligned mathematics program by grade-level (and by tracks if a year-round school). <ul style="list-style-type: none"> Use of the pacing guide ensures that all students receive a common sequence of grade-level instruction and common assessments. Data analysis of common assessments in teacher collaboration informs instructional planning and decision-making. The basic core course pacing guide is the foundational pacing guide for the strategic support class. The strategic support teacher uses the core course pacing guide and intensifies the focus on key standards ensuring: 1) an alignment to the grade-level mathematics content being taught; 2) the use of the locally-adopted basic core program ancillary materials; 3) time for pre/re-teaching; and 4) time to address specific skill needs of students. 	3.2	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			Key Components				
			Instructional/Assessment Pacing Guides X__ Distributed to each grade level. __X__ In use at every grade level. Pacing Guide Use Monitored X Principal monitors use.				
Documentation		Additional Comments					
	Mathematics						
School Plan for Assistance and Support to Teachers:							
Attach appropriate documents.							

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.				
			Objective	Fully	Substantially	Partially	Minimally
4. Professional Development for School Administrators	4.1 The district provides the principal and vice-principal(s) with professional development focused on leadership, support and monitoring to fully implement the locally-adopted, standards-aligned RLA/ELD basic core and intervention program materials, including CCSS-aligned instructional materials, in use at the school through a knowledgeable, experienced provider.	<p>Full implementation means the district validates that-the principal and vice-principal(s) are engaged in professional development focused on the locally-adopted, standards-aligned RLA/ELD basic core and intervention program materials including CCSS-aligned instructional materials in use at the school. The professional development provided by a knowledgeable, experienced provider focuses on the following:</p> <ul style="list-style-type: none"> • The RLA/ELD basic core or intensive reading intervention materials including CCSS-aligned materials in use at the school; • The ancillary materials available to differentiate instruction for ELs and SWDs, advanced/benchmark and struggling strategic learners; • Curriculum framework language and the academic content standards addressed in the materials; • The use of the instructional/assessment pacing guide; • Leadership strategies to support and monitor the use of a variety of formative and summative assessments including state, placement and common standards-aligned, curriculum embedded and benchmark assessments, to determine student placement/exit, ongoing progress monitoring and program effectiveness; • Structured teacher collaboration time to analyze and use assessment data to inform classroom and school-wide practices; and • A professional development system to advance teachers to a level of fully and skillfully implementing all components of the locally-adopted program; and the understanding and use of research-based practices to plan and deliver instruction to meet varying student needs. 	Objective	Fully	Substantially	Partially	Minimally
			4.1	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			Key Components				
			<p>Principal X__ Training in RLA/ELD. _____ Coaching, as resources permit.</p> <p>Vice Principal(s) _____ Training in RLA/ELD. _____ Coaching, as resources permit.</p>				
Suggested Documentation		Additional Comments					
	RLA/ELD						

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components				
			Objective	Fully	Substantially	Partially	Minimally
4. Professional Development for School Administrators	4.2 The district provides the principal and vice-principal(s) with professional development focused on leadership, support and monitoring to fully implement the locally-adopted, standards-aligned, mathematics basic core and intervention materials, including CCSS-aligned instruction materials, in use at the school through a knowledgeable, experienced provider.	Full implementation means the district validates that the principal and vice-principal(s) are engaged in professional development focused on the locally-adopted, standards-aligned, mathematics basic core and intervention program materials, including CCSS-aligned instructional materials. The professional development provided by a knowledgeable, experienced provider focuses on the following: <ul style="list-style-type: none"> • The current locally-adopted, standards-aligned mathematics materials including CCSS-aligned instructional materials used in the school; • The ancillary materials available to differentiate instruction for ELs and SWDs, advanced/benchmark and struggling strategic learners; • Curriculum framework language and the academic content standards addressed in the materials; • The use of the instructional/assessment pacing guide; • Leadership strategies to support and monitor the use of a variety of formative and summative assessments including state, placement and common standards-aligned, curriculum embedded and benchmark assessments, to determine student placement/exit, ongoing progress monitoring and program effectiveness; • Structured teacher collaboration time to analyze and use assessment data to inform classroom and school-wide practices; and • A professional development system to advance teachers to a level of fully and skillfully implementing all components of the locally-adopted program; and the understanding and use of research-based practices to plan and deliver instruction to meet varying student needs. 	4.2	4 100%	3 At least 75%	2 At least 59%	1 Less than 50%
			Key Components				
			Principal <input checked="" type="checkbox"/> Training in Mathematics. <input type="checkbox"/> Coaching, as resources permit. Vice Principal(s) <input type="checkbox"/> Training in Mathematics. <input type="checkbox"/> Coaching, as resources permit.				
Suggested Documentation		Additional Comments					
	Mathematics						

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components				
			Objective	Fully	Substantially	Partially	Minimally
4. Professional Development for School Administrators	4.3 The district provides and monitors on-going targeted professional development and support to increase the principal's and vice-principal's instructional leadership skills to monitor and support the full implementation of the EPCs.	<p>Full implementation means that the district provides and monitors regular, on-going targeted professional development and support for the principal and vice-principal(s) to monitor and support the full implementation of the EPCs. Targeted professional development and support may include:</p> <ul style="list-style-type: none"> Development, use, and monitoring of classroom observation protocols to include: <ul style="list-style-type: none"> Full and skillful implementation of instructional materials including use of ancillaries. The effective implementation of targeted research-based instructional strategies to meet the needs of all students including ELs and SWDs. Data team protocol training to lead grade/subject area teachers in the analysis and use of data including formative curriculum-embedded assessments, district benchmarks, and state summative data to inform classroom and school-wide practices. Supporting and training general, special education, and intervention teachers to use common, standards-aligned formative assessments to collaborate about the progress and adapt instruction to support struggling learners. Training to facilitate meetings, have difficult conversations, and provide teachers with constructive instructional feedback. Participation in English language learner professional development to highlight instructional practices to support ELs in learning academic content standards. Training on Response to Instruction and Intervention (RtI²) to provide support for tiered intervention and implementation and monitoring of standards-aligned IEPs. Training in effective communication with teachers, parents, and community stakeholders about implementation of instructional materials. Coaching for the principal and vice-principal(s) to fully implement the various EPC objectives. 	4.3	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			Key Components				
			<p>Identify type of professional development/ support. (Refer to the suggested targeted professional development and support list.)</p> <p>Common Core Aligned (Math, ELA, & Writing) ELL Support (CABE) Special Education PLC (Dufour)</p>				

California Department of Education
Academic Program Survey—Elementary School Level

Suggested Documentation			Additional Comments
	RLA/ELD	Mathematics	

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components				
			Objective	Fully	Substantially	Partially	Minimally
5. Credentialed Teachers and Professional Development Opportunity	5.1 The school/district staffs all classrooms with fully credentialed, highly qualified teachers, per the requirements of the Elementary and Secondary Education Act (ESEA).	Full implementation means that all classrooms have highly-qualified teachers appropriately credentialed for their assignments.	5.1	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			Key Components				
			X _____ Percentage of fully credentialed, highly-qualified teachers.				
Documentation		Additional Comments					
	RLA/ELD	Mathematics					

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.				
5. Credentialed Teachers and Professional Development Opportunity	5.2 The school/district provides teachers of RLA/ELD (in all grade levels and programs, including special education and ELD) with instructional materials professional development focused on the locally-adopted, standards-aligned RLA/ELD and intensive intervention program, and/or CCSS-aligned instructional materials, in use at the school.	<p>Full implementation means that all teachers of RLA/ELD and intensive intervention are engaged in instructional materials professional development focused on the locally-adopted, standards-aligned RLA/ELD program, intensive intervention program, and/or CCSS-aligned instructional materials in use at the school.</p> <p>The professional development focuses on the content, structure, lesson planning, pacing, and instructional delivery of the locally-adopted materials, including the ancillary materials available to differentiate instruction for ELs and SWDs, advanced/benchmark and struggling strategic learners; curriculum framework language and the academic content standards addressed in the materials; the use of a variety of assessments including placement and common standards-aligned, curriculum-embedded/formative assessments for student placement/exit and progress monitoring; protocols for collaborative data conversations; and the need for ongoing professional development at the school site to skillfully implement all components of the locally-adopted program and understand and use research-based practices to plan and deliver instruction to meet varying student needs.</p> <p>Some activities might include:</p> <ul style="list-style-type: none"> • Data team protocol training to analyze and use data to inform classroom and school-wide practices. • Participation in Grade Level/Team Meetings: Weekly/monthly collaborative time to discuss and use student achievement results to determine student 	Objective	Fully	Substantially	Partially	Minimally
			5.2	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			Key Components				
Indicate number of teachers at each grade level engaged in professional development.							
			Number of Teachers	Training	Classroom Support		
		Grade 1	2	100%	100%		
		Grade 2	2	100%	100%		
		Grade 3	2	100%	100%		
		Grade 4	2	100%	100%		
		Grade 5	2	100%	100%		
		Grade 6					
		Grade 7					
		Grade 8					

California Department of Education
Academic Program Survey—Elementary School Level

		<p>progress, the degree to which the locally-adopted curriculum is being implemented, the effective use of research-based practices, and to plan, deliver and adjust instruction.</p> <ul style="list-style-type: none"> • Coaching Participation: classroom coaching tied directly to the skillful implementation of all components of the locally-adopted program, which may include content support as well as research-based strategies for effective delivery of instruction. • Participation in English language learner professional development to highlight instructional practices to support ELs in learning academic content standards. • Teacher-led Demonstration Lessons: reflection and summary sheets from an exemplary classroom lesson of the locally-adopted curriculum provided by a coach or mentor. • Curriculum-Embedded Technology Support: use of technology tools provided with the locally-adopted curriculum to enhance curriculum knowledge and implementation. • Training on RtI² including support on providing tiered intervention. • Implementation and monitoring of standards-aligned Individualized Education Program (IEP). • Training for general, special education, and intervention teachers to use common, ongoing, standards-aligned, formative assessments to collaborate about the progress of common students and adapt and adjust instruction to support struggling learners. 	
Documentation		Additional Comments	
	RLA/ELD		

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.																																									
5. Credentialed Teachers and Professional Development Opportunity	5.3 The school/district provides teachers of mathematics (in all grade levels and programs, including special education and ELD) with instructional materials professional development focused on locally-adopted, standards-aligned mathematics program, intensive intervention program, and/or CCSS-aligned materials in use at the school.	<p>Full implementation means that all teachers of mathematics are engaged in instructional materials professional development focused on the locally-adopted, standards-aligned mathematics program, intensive intervention program, and/or CCSS-aligned instructional materials in use at the school.</p> <p>The professional development focuses on the content, structure, lesson planning, pacing, and instructional delivery of the locally-adopted materials, including the ancillary materials available to differentiate instruction for ELs and SWDs, advanced/benchmark and struggling strategic learners; curriculum Framework language and the academic content standards addressed in the materials; the use of a variety of assessments including placement and common standards-aligned, curriculum embedded/formative assessments for student placement/exit and progress monitoring; protocols for collaborative data conversations; and the need for ongoing professional development at the school site to skillfully implement all components of the locally-adopted program and understand and use research-based practices to plan and deliver instruction to meet varying student needs.</p> <p>Some activities might include:</p> <ul style="list-style-type: none"> • Use of intensive intervention instructional materials along with the basic core program. • Data team protocol training to analyze and use data to inform classroom and school-wide practices. • Participation in Grade Level/Team Meetings: 	Objective	Fully	Substantially	Partially	Minimally																																					
			5.3	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%																																					
			<p align="center">Key Components</p> <p>Indicate number of teachers at each grade level engaged in professional development.</p> <table border="1" data-bbox="1394 646 2032 1211"> <thead> <tr> <th></th> <th>Number of Teachers</th> <th>Training</th> <th>Classroom Support</th> </tr> </thead> <tbody> <tr><td>Grade 1</td><td>2</td><td>100%</td><td>100%</td></tr> <tr><td>Grade 2</td><td>2</td><td>100%</td><td>100%</td></tr> <tr><td>Grade 3</td><td>2</td><td>100%</td><td>100%</td></tr> <tr><td>Grade 4</td><td>2</td><td>100%</td><td>100%</td></tr> <tr><td>Grade 5</td><td>2</td><td>100%</td><td>100%</td></tr> <tr><td>Grade 6</td><td></td><td></td><td></td></tr> <tr><td>Grade 7</td><td></td><td></td><td></td></tr> <tr><td>Algebra 1</td><td></td><td></td><td></td></tr> <tr><td>Pre-algebra/Algebra Readiness</td><td></td><td></td><td></td></tr> </tbody> </table>						Number of Teachers	Training	Classroom Support	Grade 1	2	100%	100%	Grade 2	2	100%	100%	Grade 3	2	100%	100%	Grade 4	2	100%	100%	Grade 5	2	100%	100%	Grade 6				Grade 7				Algebra 1				Pre-algebra/Algebra Readiness
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California Department of Education
Academic Program Survey—Elementary School Level

		<p>weekly/monthly collaborative time to discuss and use student achievement results to determine student progress, the degree to which the locally-adopted curriculum is being implemented, the effective use of research-based practices, and to plan, deliver and adjust instruction.</p> <ul style="list-style-type: none"> • Coaching Participation: classroom coaching tied directly to the skillful implementation of all components of the locally-adopted program, which may include content support as well as research-based strategies for effective delivery of instruction. • Participation in English language professional development to highlight instructional practices to support ELs in learning academic content standards. • Teacher-led demonstration lessons: reflection and summary sheets from an exemplary classroom lesson of the locally-adopted curriculum provided by a coach or mentor. • Curriculum-Embedded Technology Support: use of technology tools provided with the locally-adopted curriculum to enhance curriculum knowledge and implementation. • Training on RtI² including support on providing tiered intervention. • Implementation and monitoring of standards-aligned IEP. • Training for general, special education, and intervention teachers to use common, ongoing, standards-aligned, formative assessments to collaborate about the progress of common students and adapt and adjust instruction to support struggling learners. 	
Documentation		Additional Comments	
	Mathematics		

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.				
6. Ongoing Instructional Assistance and Support for Teachers	6.1 The school/district provides instructional assistance and ongoing support to all teachers of RLA/ELD and strategic and intensive intervention. Some possible options include: trained coaches, content experts, and specialists who are knowledgeable about the locally-adopted program, and work inside the classrooms to support teachers and deepen their knowledge about the content and the delivery of instruction.	Full implementation means that the school/district provides to all RLA/ELD and intervention teachers ongoing, targeted support through trained and experienced content experts, coaches, specialists, or other teacher support personnel with subject-matter expertise. The coaches, content experts, and specialists who work primarily in the classroom assist with the full and skillful implementation of the district's locally-adopted, standards-aligned RLA/ELD, intensive intervention, and/or CCSS aligned instructional programs to improve student achievement. <ul style="list-style-type: none"> The ongoing instructional assistance includes ensuring all teachers are trained to an advanced level on research-based practices and instructional delivery through onsite professional development and demonstration lessons, including observation and feedback for next steps. Support includes assisting teachers with planning and preparation, teacher collaboration, student goal setting, progress monitoring, data analysis, intervention placement and monitoring, and strategies for instructing intervention students, ELs, SWDs, benchmark, and advanced learners. The coaches/content experts are trained in and knowledgeable about the current locally-adopted program and implementation of the CCSS and are provided ongoing professional development and support to assist them in strengthening the instructional practices of teachers. The principal structures and monitors the use and impact of coaching services on students' achievement. 	Objective	Fully	Substantially	Partially	Minimally
			6.1	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			<p align="center">Key Components</p> <p>Coaches/content experts/specialists _____ Type of instructional assistance. _____ Works primarily in classrooms.</p> <p>Describe type of classroom/teacher assistance regularly provided to teachers: Monthly Professional Development</p> <p>Describe criteria used for identifying and providing coaching support: All teachers receive</p> <p>Monitoring Coaching System ___X___ Principal structures/monitors instructional assistance services.</p> <p>Trained Coaches/ Content Experts/Specialists _____ Provided with materials-based training.</p> <p>Describe type of training/ support planned and/or provided for coaches/content experts/specialists:</p>				
Documentation		Additional Comments					
	Reading/Language Arts/ELD						
School Plan for Assistance and Support to Teachers:							
Attach appropriate documents.							

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.				
6. Ongoing Instructional Assistance and Support for Teachers	6.2 The school/district provides instructional assistance and ongoing support to all teachers of mathematics, including strategic and intensive intervention teachers. Some possible options include trained coaches, content experts, and specialists who are knowledgeable about the locally-adopted program and work inside the classrooms to support teachers and deepen their knowledge about the content and the delivery of instruction.	Full implementation means that the school/district provides all mathematics and intervention teachers ongoing, targeted support through content experts, coaches, specialists, or other teacher support personnel with subject matter expertise. The content experts, coaches, and specialists who work primarily in the classroom assist with the full and skillful implementation of the district’s current locally-adopted, standards-aligned instructional programs and/or CCSS-aligned programs in mathematics to improve student achievement. <ul style="list-style-type: none"> The ongoing instructional assistance includes ensuring that all teachers are trained to an advanced level on research-based practices and instructional delivery through onsite professional development and demonstration lessons, including observation and feedback for next steps. Support includes assisting teachers with planning and preparation, teacher collaboration, student goal setting, progress monitoring, data analysis, intervention placement and monitoring, and strategies for instructing intervention students, ELs, SWDs, benchmark, and advanced learners. The coaches/content experts are trained in and knowledgeable about the current, locally-adopted program and/or CCSS-aligned programs and are provided ongoing professional development and support to assist them in strengthening the instructional practices of teachers. The principal structures and monitors the use and impact of coaching services on students’ achievement. 	Objective	Fully	Substantially	Partially	Minimally
			6.2	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			<p align="center">Key Components</p> <p>Coaches/content experts/specialists: _____ Type of instructional assistance. _____ Works primarily in classrooms.</p> <p>Describe type of classroom/teacher assistance regularly provided to teachers: Monthly Professional Development Describe criteria used for identifying and providing coaching support: All teachers receive</p> <p>Monitoring Coaching System __X__ Principal structures/monitors instructional assistance services.</p> <p>Trained Coaches/ Content Experts/Specialists _____ Provided with materials-based training.</p> <p>Describe type of training/ support planned and/or provided for coaches/content experts/specialists:</p>				
Documentation		Additional Comments					
	Mathematics						
School Plan for Assistance and Support to Teachers:							
Attach appropriate documents.							

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components				
			Review and identify which key components apply. Circle the most appropriate rating.				
			Objective	Fully	Substantially	Partially	Minimally
7. Student Achievement Monitoring System	7.1 The school/district uses an ongoing assessment and monitoring system that provides timely data from common assessments based on the locally-adopted, standards-aligned RLA/ELD, intensive intervention, and any CCSS-aligned programs used in the school/district. Student achievement results from assessments (i.e., entry-level placement and/or diagnostic; progress monitoring, including frequent formative and curriculum-embedded; and summative assessments) are used to inform teachers and principals about student placement, diagnosis, progress, and effectiveness of instruction.	<p>Full implementation means that the district provides and supports an easily accessible electronic data management system, and the school is uniformly administering, scoring, analyzing, and using student achievement data from entry-level and/or diagnostic assessments, progress monitoring assessments (including frequent formative and curriculum-embedded assessments), and summative assessments on a timely basis.</p> <ul style="list-style-type: none"> The data from these assessments are disaggregated and used to determine student placement and/or diagnosis of readiness for grade-level, standards-aligned instruction, monitor ongoing student progress, identify individual student needs, inform decisions regarding classroom and school wide instructional practices, and determine effectiveness of instructional practices and implementation of the locally-adopted programs. For the ongoing monitoring system, data collection (including electronic) is used, and teachers are trained to disaggregate and analyze student data to assist with identifying patterns of performance and modifying instruction to meet the needs of all students, including ELs and SWDs. Common curriculum embedded/formative assessments are given at least every six to eight weeks to monitor student progress, but more frequent formative assessments will assist teachers to collaborate and identify more immediate student needs. 	7.1	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			Key Components				
			Ongoing Assessment and Monitoring System				
			<input checked="" type="checkbox"/> District supported electronic data management system.				
			<input type="checkbox"/> District-wide reporting and analysis of assessment results.				
			<input type="checkbox"/> School-wide reporting and analysis of assessment results.				
			<input checked="" type="checkbox"/> Timely data from assessments available to and easily accessible by administrators and teachers.				
			<input checked="" type="checkbox"/> Common curriculum embedded/formative assessments in use school-wide.				
			Training on Accessing and Using Electronic Data System				
			<input checked="" type="checkbox"/> Staff trained on using and accessing data from the electronic data system.				
			Using Formative Assessment Results				
			<input checked="" type="checkbox"/> Common curriculum embedded/formative assessments administered frequently.				
			<input type="checkbox"/> School-wide assessment calendar developed and used.				
			<input checked="" type="checkbox"/> Professional development provided for administrators and teachers on data analysis and data-informed instruction.				
Documentation		Additional Comments					
Reading/Language Arts/ELD							
Example of Curriculum Embedded Assessments:							
Sample report of assessment at the following levels							
Classroom:	District						
Attach appropriate documents.							

California Department of Education
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Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components				
			Review and identify which key components apply. Circle the most appropriate rating.				
7. Student Achievement Monitoring System	7.2 The school/district uses an ongoing assessment and monitoring system that provides timely data from common assessments based on the locally-adopted, standards-aligned, basic core mathematics, intensive intervention, and/or CCSS-aligned programs. Student achievement results from assessments (i.e., entry-level diagnostic; progress monitoring, including frequent formative and curriculum-embedded; and summative assessments) are used to inform teachers and principals about student placement, diagnosis, progress, and effectiveness of instruction.	Full implementation means that the district provides and supports an easily accessible electronic data management system, and the school is uniformly administering, scoring, analyzing, and using student achievement data from entry-level and/or diagnostic assessments, and progress monitoring assessments (including frequent formative and curriculum-embedded assessments) and summative assessments on a timely basis. <ul style="list-style-type: none"> The data from these assessments are disaggregated and used to determine student placement and/or diagnosis of readiness for grade-level, standards-aligned instruction, monitor ongoing student progress, identify individual student needs, inform decisions regarding classroom and school wide instructional practices, and determine effectiveness of instructional practices and implementation of the locally-adopted programs. For the ongoing monitoring system, data collection (including electronic) is used, and teachers are trained to disaggregate and analyze student data to assist with identifying patterns of performance and modifying instruction to meet the needs of all students, including ELs and SWDs. Common formative assessments are given at least every six to eight weeks to monitor student progress, but more frequent formative assessments will assist teachers to collaborate and identify more immediate student needs. 	Objective	Fully	Substantially	Partially	Minimally
			7.2	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			Key Components				
			Ongoing Assessment and Monitoring System <input checked="" type="checkbox"/> District supported electronic data management system. <input type="checkbox"/> District-wide reporting and analysis of assessment results. <input type="checkbox"/> School-wide reporting and analysis of assessment results. <input checked="" type="checkbox"/> Timely data from assessments available to and easily accessible by administrators and teachers. <input checked="" type="checkbox"/> Common curriculum embedded/formative assessments in use school-wide.				
			Training on Accessing and Using Electronic Data System <input checked="" type="checkbox"/> Staff trained on using and accessing data from the electronic data system.				
			Using Formative Assessment Results <input checked="" type="checkbox"/> Common curriculum embedded/formative assessments administered frequently. <input type="checkbox"/> School-wide assessment calendar developed and used. <input checked="" type="checkbox"/> Professional development provided for administrators and teachers on data analysis and data-informed instruction.				
Documentation		Additional Comments					
Mathematics							
Example of Curriculum Embedded Assessments:							
Sample report of assessment at the following levels							
Classroom:	District						
Attach appropriate documents.							

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.				
			Objective	Fully	Substantially	Partially	Minimally
8. Monthly Collaboration by Grade Level or Program Level for Teachers Facilitated by the Principal	8.1 The school/district facilitates and supports a one-hour structured collaboration meeting (preferably two) per month in order for teachers to analyze, discuss, and utilize the results of the school/district assessments of student progress in the instructional programs in use at the school. The purpose of collaboration is to guide student placement, instructional planning and delivery, and progress monitoring.	Full implementation means that the school/district, through the principal or designee, uniformly provides and supports structured opportunities to collaborate monthly on a continuous and frequent basis (preferably at least twice a month) for all teachers of reading and language arts, including strategic and intensive intervention, special education, and ELD teachers. <ul style="list-style-type: none"> Teachers are trained in collaboration meeting protocols. Collaboration meetings frequently include using and analyzing timely results from the common school/district assessments: <ul style="list-style-type: none"> Entry-level placement and/or diagnostic; Progress monitoring, including frequent formative and curriculum-embedded; and Summative benchmark assessments. Collaborative discussions are centered on strengthening the implementation of the locally-adopted instructional programs, lesson design, and delivery, including the use of research-based strategies, to support the mastery of content standards for all students, including ELs and SWDs. 	Objective	Fully	Substantially	Partially	Minimally
			8.1	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			Key Components				
			Scheduled Structured Collaboration Meetings				
			___2___ Number per month. 100% All teachers including strategic, intensive intervention, special education, and ELD teachers participate. 100% Meetings are structured; protocols/tools are developed and used. 100% Training for collaboration meeting protocols provided to teachers. 100% Professional development provided for administrators and teachers on data analysis and data-informed instruction. 100% Professional development provided for administrators and teachers on setting specific and measurable student achievement goals at school and classroom levels.				
			Collaborative Meeting Discussion Content				
			100% Using and analyzing timely student common assessment results from all students. 100% Strengthening program implementation. 100%_ Designing and improving lessons and instruction. 100%_ Identifying research-based strategies to support specific skill needs of all students.				
Documentation		Additional Comments					
	Reading/Language Arts/ELD						
School Schedule for Monthly Grade-Level Meetings and Example of Lesson Plans:							
Attach appropriate documents.							

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components				
			Review and identify which key components apply. Circle the most appropriate rating.				
			Objective	Fully	Substantially	Partially	Minimally
8. Monthly Collaboration by Grade Level or Program Level for Teachers Facilitated by the Principal	8.2 The school/district facilitates and supports a one-hour structured collaboration meeting (preferably two) per month in order for subject matter/course-level teachers to analyze, discuss, and utilize the results of the school/district assessments of student progress in the mathematics instructional programs in use at the school. The purpose of the collaboration is to guide student placement, instructional planning and delivery, and progress monitoring.	<p>Full implementation means that the school/district, through the principal or designee, uniformly provides and supports structured opportunities to collaborate monthly on a continuous and frequent basis (preferably at least twice monthly) for all teachers of mathematics, including strategic and intensive intervention, special education, and ELD teachers.</p> <ul style="list-style-type: none"> Teachers are trained in collaboration meeting protocols. Collaboration meetings frequently include using and analyzing timely results from the common school/district assessments: <ul style="list-style-type: none"> Entry-level placement and/or diagnostic; Progress monitoring, including frequent formative and curriculum-embedded assessments; and Summative benchmark assessments. Collaborative discussions are centered on strengthening the implementation of the locally-adopted instructional programs, lesson design and delivery, including the use of research-based strategies, to support the mastery of content standards for all students, including ELs and SWDs. 	8.2	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			<p>Key Components</p> <p>Scheduled Structured Collaboration Meetings</p> <p>___2___ Number per month.</p> <p>100% All teachers including strategic, intensive intervention, special education, and ELD teachers participate.</p> <p>100% Meetings are structured; protocols/tools are developed and used.</p> <p>100% Training for collaboration meeting protocols provided to teachers.</p> <p>100% Professional development provided for administrators and teachers on data analysis and data-informed instruction.</p> <p>100% Professional development provided for administrators and teachers on setting specific and measurable student achievement goals at school and classroom levels.</p> <p>Collaborative Meeting Discussion Content</p> <p>100% Using and analyzing timely student common assessment results from all students.</p> <p>100% Strengthening program implementation.</p> <p>100%_ Designing and improving lessons and instruction.</p> <p>100%_ Identifying research-based strategies to support specific skill needs of all students.</p>				
Documentation		Additional Comments					
	Mathematics						
School Plan for Assistance and Support to Teachers:							
Attach appropriate documents.							

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.				
9. Fiscal Support	9.1 The school/district's general and categorical funds are coordinated, prioritized, and allocated to align with the full implementation of the EPCs in RLA/ELD and the Single Plan for Student Achievement (SPSA).	Full implementation means that the allocation and coordination of district and school site general and categorical funds to support implementation of the EPCs in RLA, and ELD, are aligned and prioritized in the SPSA. <ul style="list-style-type: none"> The SPSA is aligned with the goals and activities in the LEA Plan. The district, working in conjunction with the school, provides ongoing support, fiscal and in-kind resources to implement fully and sustain the strategic priorities identified by the school/district in the APS, and applied in the SPSA. The district requires that SPSA expenditures detail EPC alignment. District general and categorical budgets and LEA Plan demonstrate on-going commitment to continue support for EPC-related school reform. 	Objective	Fully	Substantially	Partially	Minimally
			9.1	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			<p align="center">Key Components</p> <p>Allocation of Funds ___X___ District and site categorical and general funding are aligned to support EPC implementation.</p> <p>Coordination of Funds X___ The SPSA aligns to the goals and activities in the LEA Plan.</p>				
Documentation		Additional Comments					
Reading/Language Arts/ELD							
Plan uses all revenues appropriately.							
Attach appropriate documents.							

California Department of Education
Academic Program Survey—Elementary School Level

Essential Program Component	Objective	Criteria and Clarifications	Implementation Status and Key Components Review and identify which key components apply. Circle the most appropriate rating.				
			Objective	Fully	Substantially	Partially	Minimally
9. Fiscal Support	9.2 The school/district’s general and categorical funds are coordinated, prioritized, and allocated to align with the full implementation of the EPCs in mathematics and the SPSA.	Full implementation means that the allocation and coordination of district and school site general and categorical funds to support implementation of the EPCs in mathematics are aligned and prioritized in the SPSA. <ul style="list-style-type: none"> The SPSA is aligned with the goals and activities in the LEA Plan. The district, working in conjunction with the school, provides ongoing support, fiscal and in-kind resources to implement fully and sustain the strategic priorities identified by the school/district in the APS, and applied in the SPSA. The district requires that SPSA expenditures detail EPC alignment. District general and categorical budgets and LEA Plan demonstrate on-going commitment to continue support for EPC-related school reform. 	Objective	Fully	Substantially	Partially	Minimally
			9.2	4 100%	3 At least 75%	2 At least 50%	1 Less than 50%
			Key Components				
			Allocation of Funds <input checked="" type="checkbox"/> District and site categorical and general funding are aligned to support EPC implementation.				
			Coordination of Funds <input checked="" type="checkbox"/> The SPSA aligns to the goals and activities in the LEA Plan.				
Documentation		Additional Comments					
	Mathematics						
Plan uses all revenues appropriately.							
Attach appropriate documents.							