



OAKLAND UNIFIED
SCHOOL DISTRICT

Community Schools, Thriving Students

2013-2014
3rd Interim Financial Report

Wednesday, May 28, 2014

V.14

Agenda

- Executive Summary
- Unrestricted General Fund Overview
- General Fund Multi-Year (Unrestricted & Restricted)
- General Fund Cash Flows
- Appendix
 - Unrestricted General Fund Assumptions
 - Restricted General Fund Overview
 - Measure G Budget as of March 2014
 - School Budgets (Unrestricted & Restricted)
 - Operating Results
 - Technology Services Help Desk
 - Payroll
 - Buildings & Grounds
 - Custodial Services
 - Nutritional Services
 - Purchase Order Processing Timeline

Executive Summary



Executive Summary

- The District is projected to meet its **2%** Reserve for Economic Uncertainty as required by California Department of Education but not the **3%** stipulated by board policy. The reserve is estimated to be approximately **\$41K** under the **3%** stipulated by board policy.
- Staff is recommending submittal of the Third Interim Financial Report to the Alameda County Office of Education (ACOE) as a "Qualified" certification due to incomplete audits and unresolved prior audit findings.
- The District is projected to have a positive Unrestricted Fund Balance of **\$14.1M**, which is a decrease of approximately **\$2.2M** from Revised Second Interim.

Executive Summary

Continued

- The General Fund Projected Unrestricted Revenues have decreased by a net of approximately **\$1.9M** primarily due to:
 - The **\$1.0M** funds transferred to the Adult Ed Fund (Fund 11) being recorded as an offset against Local Control Funding Formula (LCFF) revenues and not as a Transfer Out. No impact on the fund balance.
 - Decrease of LCFF revenue of **\$.9M** related to a revised LCFF calculator supplied by the State and revised input assumptions (LCFF %, & Average Daily Attendance - ADA).
- Expenditures and Uses increased by approximately **\$.3M** primarily due to:
 - Increase in expenditures of **\$.9M** due to additional funds allocated to cover the remaining .5% salary increase.
 - Increase in Programs for Exceptional Children Contribution of **\$.7M** due to **\$.2M** to cover the .5% salary increase and **\$.5M** anticipated program expenses.
 - Increase in indirect cost (expense offset) of **\$.3M**.
 - Decrease in Transfers Out of **\$1.0M** due to funds transferred to the Adult Ed Fund (Fund 11) being recorded as an offset against LCFF revenues and not as a Transfer Out.

Executive Summary

Continued

- The District is now using the new revenue funding formula, LCFF.

- The LCFF has four driving factors:
 - ADA
 - Annual Cost of Living Adjustment (COLA)
 - Unduplicated Percentages (Supplemental and Concentration)
 - Percentage of Gap Funding During Transition

Unrestricted General Fund Overview



Unrestricted General Fund Overview
Estimate for 2013-2014

Revenues and Expenses

Unrestricted General Fund		2013-14 3rd Interim	2013-14 Revised 2nd Interim	Diff	
Local Control Funding Formula (LCFF) Revenue		\$ 257,103,718	\$ 258,955,224	\$ (1,851,506)	1
Other Revenue		34,146,427	34,201,258	(54,831)	2
Transfer-In & Sources		734,067	734,067	-	
Total Revenues & Sources	a	291,984,212	293,890,549	(1,906,337)	
Salaries,Supplies,Services & Equipment		258,813,294	257,981,650	831,644	3
Other Outgo (Pass Throughs / Debt Service)		7,519,605	7,519,605	-	
Indirect Cost (Expense Offset)		(5,685,127)	(5,382,080)	(303,047)	4
Contributions & Transfers Out		36,057,085	36,320,325	(263,241)	5
Total Expenses & Uses	b	296,704,857	296,439,501	265,357	
Change in Fund Balance	a-b=c	(4,720,645)	(2,548,952)	(2,171,693)	
Beginning Fund Balance	d	18,816,189	18,816,189	-	
Ending Fund Balance	c+d=e	\$ 14,095,544	\$ 16,267,237	\$ (2,171,693)	
See explanations on next pages					

Unrestricted General Fund Overview
Explanation of Major Fluctuations

1 of 3

Explanation of Fluctuations - Revenues & Sources	
1	LCFF Revenue - Decrease from Revised 2nd Interim 2013-14
	Adjusted Rev related to LCFF Revised Calculation (incl incr ADA-64; LCFF % Incr-3.55%; Lower Base Rev/ADA-\$73) \$ (851,506)
	Transfer Adult Ed funds to Fund 11 (This is a change in accounting treatment. See Corresponding Decrease in Transfers Out) (1,000,000)
Total LCFF Revenue Decrease from Revised 2nd interim 2013-14 (1,851,506)	
2	Other Revenue - Decrease from Revised 2nd Interim 2013-14
	Local - Other Net \$ (54,831)
Total Other Revenue Decrease from Revised 2nd Interim 2013-14 (54,831)	
TOTAL REVENUES & SOURCES DECREASE FROM REVISED 2nd INTERIM 2013-14 \$ (1,906,337)	

Unrestricted General Fund Overview

Explanation of Major Fluctuations

2 of 3

Explanation of Fluctuations - Expenses & Uses

3	Salaries,Supplies,Services & Equipment	
	K-12 School site budget Increase from Revised 2nd Interim 2013-14	
	.5% Salary Increase Allocated to Expense	\$ 534,765
	Innovation grants for school quality review sites - transferred from site 948 (QAA)	203,441
	Total K-12 School site budget Increase from Revised 2nd Interim 2013-14	738,206
	.5% Salary Increase Allocated to Expense	\$ 206,718
	Innovation grants for school quality review sites - transferred from site 948 (QAA)	(203,441)
	Other Net	(4,649)
	Total Central site Increase from Revised 2nd Interim 2013-14	(1,372)
	Other net	\$ 94,811
	Total District Wide Budget Increase from Revised 2nd Interim 2013-14 (Sites 998 & 999)	94,811
	Total Salaries,Supplies,Services & Equipment Increase from Revised 2nd Interim 2013-14	831,644

Unrestricted General Fund Overview
Explanation of Major Fluctuations
 3 of 3

Explanation of Fluctuations - Expenses & Uses

4	Indirect Cost (Expense Offset):	
	Interprogram Indirect Increase from Revised 2nd Interim 2013-14 Due to Loading of additional Carryover and Other Restricted Resources	\$ (292,161)
	Interfund Indirect - Immaterial Decrease	(10,886)
	Total Indirect Cost Increase (Exps Offset) from Revised 2nd Interim 2013-14	(303,047)
5	Contributions & Transfers Out:	
	Transfer Adult Ed funds to Fund 11 is now a Rev Offset (This is a change in accounting treatment. See Corresponding Decr in LCFF Rev)	\$ (1,000,000)
	Increase in the District's Special Ed Contribution including .5% salary increase	713,343
	Increase in RRMA Contributions - .5% Sal Increase	23,417
	Total Contributions & Transfers Out Decrease From Revised 2nd Interim 2013-14	(263,241)
	TOTAL EXPENSES & USES Increase from Revised 2nd Interim 2013-14	\$ 265,357

Unrestricted General Fund Overview

Ending Fund Balance

Unrestricted General Fund	2013-14 3rd Interim	2013-14 Revised 2nd Interim	Diff
Ending Fund Balance	\$ 14,095,544	\$ 16,267,237	\$ (2,171,693)
Components of the Ending Fund Balance:			
Reserve for Economic Uncertainty	\$ 13,050,286	\$ 13,032,154	\$ 18,132
Designated for the Following:			
Audit Findings & One-time Items (ONE-TIME)		1,179,055	(1,179,055)
Estimated Cost of the Remaining .5% of the 2% On-going Salary Increase (ON-GOING)	-	1,010,771	(1,010,771)
Early Retirement Pgm Approved 2011-12 (ONE-TIME)	895,258	895,258	-
Revolving Cash (ONE-TIME)	150,000	150,000	-
Total Ending Fund Balance	\$ 14,095,544	\$ 16,267,237	\$ (2,171,693)
<p>Reserve for Econ Uncertainty is the 2% minimum required for OUSD per State Dept. of Ed. Board policy requires 3%. For 3rd Interim the 3% reserve requirement equals \$13,091,659. The amount estimated for 3rd Interim is approximately \$41K lower than board policy.</p> <p>The additional 1% requirement is \$4,363,886</p>			

Unrestricted General Fund Overview

Structural Surplus / One-Time Items

Structural Deficit for Unrestr Gen Fund - 2013-14 3rd Interim vs. 2013-14 Revised 2nd Interim				
		2013-14 3rd Interim	2013-14 2nd Interim	Diff
Excess of revenues over expenses	A	\$ (4,720,645)	\$ (2,548,952)	\$ (2,171,693)
Less One-Time Unrestricted General Fund Revenues & Expenses:				
1 One-time Investment in Programs for Exceptional Children		700,000	700,000	-
2 One-time Investment in Summer School for High Schools		600,000	600,000	-
3 TSA Strategy (Three year strategy-Yr 2 is 2013-14)		592,719	592,719	-
4 One-time Support for Audit work		500,000	500,000	-
5 Additional funds allocated to schools, per Board directive (Feb. 26, 2014 Board mtg)		1,561,469	1,561,469	-
6 Newcomer Programs		361,998	361,998	-
7 One-time Investment in Barack Obama Academy		320,000	320,000	-
8 One-Time Funds to Support Whole School Improvement Process		500,000	500,000	-
9 One-time Investment in Intergrated Human Capital Data Management System		300,000	300,000	-
10 Write-offs		100,000	100,000	-
One-Time Unrestricted General Fund Revenues /Expenses	B	5,536,186	5,536,186	-
Structural Surplus After Deducted One-Time Items	A+B=C	\$ 815,541	\$ 2,987,234	\$ (2,171,693)

General Fund Multi-Year Projections Unrestricted & Restricted



General Fund Multi-Year Projections Assumptions

	Unrestricted General Fund		Restricted General Fund	
	2014-15	2015-16	2014-15	2015-16
REVENUE:				
LCFF Revenue	\$ 291,974,369	\$ 317,622,153		
Other Revenue	Flat / CPI Incr	Flat / CPI Incr	Flat / CPI Incr	Flat / CPI Incr
EXPENSES:				
Salaries (Certificated & Classified):				
Step & Column	1.50%	1.50%	1.50%	1.50%
Salary Increase	0%	0%	0%	0%
Benefits:				
Salary Driven	1.50%	1.50%	1.50%	1.50%
Health & Welfare	3.00%	8.00%	3.00%	8.00%
Non Salary CPI Increase:				
Supplies	2.10%	2.30%	2.10%	2.30%
Services	2.10%	2.30%	2.10%	2.30%
Equipment	2.10%	2.30%	2.10%	2.30%
Incr exps for RRMA Incr Contrib			\$ 1,700,000	\$ 5,680,121
TRANSFERS IN:				
Mainly From Self Insurance Fd	\$ 734,067	\$ 734,067		
From Facility Fund			\$ 2,093,782	\$ 2,093,782
TRANSFERS OUT:				
To Deferred Maint Fund			\$ (2,093,782)	\$ (2,093,782)
To Early Childhood	\$ (325,000)	\$ -		
CONTRIBUTIONS:				
Special Ed Program	\$ (28,870,869)	\$ (28,870,869)	\$ 28,870,869	\$ 28,870,869
RRMA (B&G)	\$ (8,108,935)	\$ (13,477,292)	\$ 8,108,935	\$ 13,477,292
Other	\$ (104,466)	\$ (104,466)	\$ 104,466	\$ 104,466
REDUCTIONSTO BALANCE	\$ -	\$ -	\$ (4,100,000)	\$ (8,500,000)

General Fund Multi-Year Projections
Unrestricted

Unrestricted General Fund		2013-14	2014-15	2015-16
Unrestricted LCFF Revenues		\$ 257,103,718	\$ 282,694,111	\$ 308,341,895
Other Revenue		34,146,427	33,946,427	34,015,568
Transfer-In, Sources & Contrib		(34,650,203)	(36,350,203)	(41,718,559)
Total Revenues & Sources	a	256,599,943	280,290,336	300,638,904
Salaries,Supplies,Services & Equipment		258,813,295	263,470,441	270,035,741
Other outgo (Pass Throughs / Debt Service)		7,519,605	7,519,605	7,550,484
Indirect Cost (Expense Offset)		(5,685,127)	(5,705,230)	(5,741,066)
Transfers Out		672,815	325,000	-
Total Expenses & Uses	b	261,320,587	265,609,816	271,845,160
Change in Fund Balance	a-b=c	(4,720,645)	14,680,520	28,793,745
Beginning Fund Balance	d	18,816,189	14,095,544	28,776,064
Ending Fund Balance	c+d=e	\$ 14,095,544	\$ 28,776,064	\$ 57,569,809

General Fund Multi-Year Projections
Restricted

Restricted General Fund		2013-14	2014-15	2015-16
Unrestricted LCFF Revenues		\$ 10,034,371	\$ 10,034,371	\$ 10,034,371
Other Revenue		121,985,511	121,985,511	123,087,901
Transfer-In, Sources & Contrib		37,478,052	39,178,052	44,546,409
Total Revenues & Sources	a	169,497,934	171,197,934	177,668,680
Salaries, Supplies, Services & Equipment		167,698,230	168,516,696	169,972,134
Other outgo (Pass Throughs / Debt Service)		1,164,368	1,164,368	1,164,368
Indirect Cost (Expense Offset)		4,111,675	4,131,778	4,167,613
Transfers Out		2,093,782	2,093,782	2,093,782
Total Expenses & Uses	b	175,068,055	175,906,624	177,397,898
Change in Fund Balance	a-b=c	(5,570,121)	(4,708,690)	270,782
Beginning Fund Balance	d	10,446,238	4,876,116	167,426
Ending Fund Balance	c+d=e	\$ 4,876,116	\$ 167,426	\$ 438,208

General Fund Cash Flows



General Fund Cash Flow Analysis

- Cash flow for projected months (May 2014 to June 2014) are primarily based on Federal, State and Local cash payment schedules and prior year actuals.
- Total cash deferrals for Local Control Funding Formula (LCFF), Federal Revenues and State Aid is projected at **\$40 million**.
- To have sufficient cash on hand to close the current fiscal year and to meet financial obligations during the summer, the District has temporarily borrowed **\$20 million**.
- With the temporary borrowing, the 2013-14 Third Interim Cash Flow projections reflect positive cash balance of **\$10.5 million**.

General Fund Cash Flow Analysis

Actual Cash Balance	July 2013 Actual	August 2013 Actual	September 2013 Actual	October 2013 Actual	November 2013 Actual	December 2013 Actual
Beginning Cash	\$ 45,284,384	\$ 43,778,650	\$ 49,739,143	\$ 18,076,273	\$ 25,231,684	\$ 18,349,034
Total Receipts	9,742,889	7,293,534	42,360,524	26,013,911	24,725,862	77,615,843
Total Disbursements	10,544,793	11,748,749	32,440,648	37,476,862	35,384,589	37,532,710
A/R & A/P	(703,830)	10,415,708	(41,582,746)	18,618,362	3,776,076	58,502
Net Increase / Decrease	(1,505,734)	5,960,493	(31,662,870)	7,155,411	(6,882,650)	40,141,635
Ending Cash	\$ 43,778,650	\$ 49,739,143	\$ 18,076,273	\$ 25,231,684	\$ 18,349,034	\$ 58,490,669

Actual Cash Balance	January 2014 Actual	February 2014 Actual	March 2014 Actual	April 2014 Actual	May 2014 Projected	June 2014 Projected
Beginning Cash	58,490,669	45,399,344	27,099,545	28,641,914	70,419,992	20,780,393
Total Receipts	21,031,036	24,059,542	27,869,899	60,483,084	2,742,879	85,339,140
Total Disbursements	34,927,117	37,641,814	38,223,703	34,063,358	41,875,661	59,715,093
A/R & A/P	804,757	(4,717,529)	11,896,173	15,358,352	(10,506,817)	(35,861,800)
Net Increase / Decrease	(13,091,325)	(18,299,800)	1,542,369	41,778,078	(49,639,599)	(10,237,752)
Ending Cash	\$ 45,399,344	\$ 27,099,545	\$ 28,641,914	\$ 70,419,992	\$ 20,780,393	\$ 10,542,641

Thank You Any Questions



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Appendix Unrestricted General Fund Assumptions

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2013-14 3rd Interim Unrestricted General Fund Assumptions					Explanations of Fluctuation
	2013-14 3rd Interim	2013-14 2nd Interim	Diff		
LCFF Revenue Assumptions					
Average Daily Attendance (ADA)	35,147.21	35,082.77	64		
LCFF Factor (unduplicated)	77.59%	74.04%	3.5%		
State Funding Rate	11.78%	11.78%	0.0%		
COLA	1.570%	1.570%	0.0%		
Total LCFF funding	\$ 266,383,976	\$ 267,235,482	\$ (851,506)		Adjusted Revenue related to LCFF Revised Calculation (incl incr ADA-64; LCFF % Incr-3.55%; Lower Base Rev/ADA-\$73)
Transfer to Spec Ed (Restricted General Fund)	\$ (8,280,258)	\$ (8,280,258)	\$ -		
Transfer to Adult Ed (Fund 11)	\$ (1,000,000)		\$ (1,000,000)		Change in accounting treatment. Was recorded as a transfer out at 2nd Interim
Net LCFF - Unrestricted General Fund	\$ 257,103,718	\$ 258,955,224	\$ (1,851,506)		
Other State Revenue					
Mandated Cost Block Grant	\$ 1,663,572	\$ 1,663,572	\$ -		
Lottery	\$ 5,208,240	\$ 5,208,240	\$ -		
Charter Pass Through	\$ 1,342,559	\$ 1,342,559	\$ -		
Local					
Measure G Parcel Tax	\$ 20,700,590	\$ 20,700,590	\$ -		
Interagency	\$ 662,248	\$ 662,248	\$ -		
Lease and Rental Income	\$ 1,527,519	\$ 1,527,519	\$ -		
Other Local (Including Charter School Rev)	\$ 2,849,494	\$ 2,904,325	\$ (54,831)		
Interest Income	\$ 162,585	\$ 162,585	\$ -		
Transfer In					
Self Insurance Fund (Fund 67) to cover Prop & Legal	\$ 470,000	\$ 470,000	\$ -		

Appendix

Unrestricted General Fund Assumptions

2 of 2

2013-14 3rd Interim Unrestricted General Fund Assumptions					Explanations of Fluctuation
		2013-14 3rd Interim	2013-14 2nd Interim	Diff	
Other Outgo					
	Charter Transfers	\$ (1,342,559)	\$ (1,342,559)	\$ -	
	Debt Service (State Loan)	\$ (5,985,477)	\$ (5,985,477)	\$ -	
Transfers Out					
	Adult Ed Transfer	\$ -	\$ (1,000,000)	\$ 1,000,000	Change in accounting treatment. Was recorded as a transfer out at 2nd Interim
	ECE Transfer	\$ (672,815)	\$ (672,815)	\$ -	
Contributions					
	Special Ed Program	\$ (28,870,869)	\$ (28,157,526)	\$ (713,343)	Increase in the District's Special Ed Contribution including .5% salary increase
	RRMA (Buildings & Grounds)	\$ (6,408,935)	\$ (6,385,518)	\$ (23,417)	.5% COLA
	ROTC	\$ (104,466)	\$ (104,466)	\$ -	

Restricted General Fund



Restricted General Fund Overview

Restricted General Fund	2013-14 3rd Interim	2013-14 2nd Interim	Diff
Revenue Limit (\$ for Student Attendance)	\$ 10,034,371	\$ 9,950,123	\$ 84,248
Other Revenue	121,985,511	118,489,069	3,496,442 (1)
Transfer-In & Sources	2,093,782	2,093,782	-
Total Revenues & Sources	134,113,664	130,532,974	3,580,690
Salaries,Supplies,Services & Equipment	167,698,229	166,590,329	1,107,900 (2)
Other outgo (Pass Through / Debt Service)	1,164,368	1,164,368	-
Indirect Cost	4,111,675	3,954,550	157,125 (2)
Contributions & Transfers Out	(33,290,488)	(32,553,729)	(736,759) (3)
Total Expenses & Uses	139,683,784	139,155,518	528,266
Change in Fund Balance	(5,570,120)	(8,622,544)	3,052,424
Beginning Fund Balance	10,446,237	10,446,237	-
Ending Fund Balance	\$ 4,876,117	\$ 1,823,693	3,052,424
Purpose of Fund - Accts for restricted resources in the General Fund such as Special Ed funds, Federal funds (Title I, Title II, Title III) & other state, fed & local grants			
(1)	Increase due to more local grant funding		
(2)	Increase in program & related indirect costs		
(3)	Increase in Contribution to PEC due to .5% salary increase and estimated increase in expenses		

General Fund Measure G Budget as of March 2014



General Fund

Measure G Budget as of March 2014

(Presented to the Measure G Committee April 2014)

2013 - 14 Measure G Budget		BUDGET	YTD ACTUALS & ENCUMBRANCE	AVAILABLE BALANCE	
Parcel Tax Provision					
TO ATTRACT AND RETAIN QUALIFIED TEACHERS					
1191	Basic/Core Classroom Support	9,476,256	9,345,110	131,146	(1)
1159	Elementary Intervention/Prep Time (Inc Spec Ed)	2,828,581	1,907,005	921,577	(2)
9060	Recruit/Hire Qualified Tchrs - New Tchr Proj	1,306,781	732,780	574,001	(3)
1626	Highly Qualified Teachers	117,498	56,681	60,817	
	Subtotal	13,729,116	12,041,575	1,687,541	
REDUCE CLASS SIZE					
1112	Class Size Reduction	3,400,932	3,592,364	-191,432	(4)
	Subtotal	3,400,932	3,592,364	-191,432	
TO MAINTAIN LIBRARIES, MUSIC AND ART PROGRAMS					
1552	School Libraries (central support)	1,738,494	1,288,640	449,854	(5)
1135	Music	73,738	80,394	-6,656	(4)
1118	Art	497,130	371,709	125,421	(6)
1564	Oratorical Festival/Student Performances	70,000	55,344	14,656	
1596	OFASS (Summer Arts Program)	62,000	52,744	9,256	
	Subtotal	2,441,362	1,848,831	592,530	
TO MAINTAIN ELECTIVE COURSES FOR STUDENTS					
1598	Middle School Electives	923,629	880,798	42,831	
9000	County Collection Fee/Other Programs	366,955	173,033	193,922	(7)
	Subtotal	1,290,584	1,053,831	236,753	
Total Measure G Budget 2013-14		\$ 20,861,993	\$ 18,536,601	\$ 2,325,392	

Comments:

- (1) Remaining balance is approximately 1% of budget and will be analyzed at year end closing.
- (2) Review available balance and make appropriate adjustment to expend the funds at year end close.
- (3) Cost associated with teacher recruitment, teacher professional development, substitutes. Available balance will be reviewed at year end and unspent budget may be reallocated to another Measure G program.
- (4) Budget will be increased from another Measure G program to cover expenditures.
- (5) Expenditures primarily for textbooks and expected to be expended by year end.
- (6) Budget represents extra duty pay, supplies and consultants. Available balance expected to be expended by year end.
- (7) Remaining balance subject to receipt of ACOE invoice.

General Fund - School Budgets Unrestricted and Restricted



Appendix: Unrestricted General Fund Overview Elementary School Budgets Excluding Utilities and Custodial

Page 1 of 3

Site	Site Name	Working Budget	Encumbrance	Expenses	Available Balance	% Available
165	ACORN WOODLAND K-5	\$ 1,227,580	\$ 293,151	\$ 967,915	\$ (33,486)	-2.7%
171	KAISER	\$ 1,229,033	\$ 258,422	\$ 995,728	\$ (25,117)	-2.0%
146	PIEDMONT AVENUE	\$ 1,666,302	\$ 387,861	\$ 1,295,290	\$ (16,850)	-1.0%
175	MANZANITA SEED	\$ 1,661,306	\$ 361,829	\$ 1,315,305	\$ (15,828)	-1.0%
142	JOAQUIN MILLER	\$ 1,713,885	\$ 354,899	\$ 1,371,209	\$ (12,224)	-0.7%
125	NEW HIGHLAND ACADEMY	\$ 1,452,421	\$ 279,575	\$ 1,183,167	\$ (10,321)	-0.7%
148	REDWOOD HEIGHTS	\$ 1,452,824	\$ 284,780	\$ 1,171,922	\$ (3,878)	-0.3%
151	SEQUOIA	\$ 1,946,043	\$ 409,618	\$ 1,539,359	\$ (2,934)	-0.2%
122	GRASS VALLEY	\$ 1,205,751	\$ 270,266	\$ 936,085	\$ (600)	0.0%
108	CLEVELAND	\$ 1,721,590	\$ 389,616	\$ 1,332,708	\$ (735)	0.0%
127	HILLCREST	\$ 1,714,912	\$ 453,544	\$ 1,258,602	\$ 2,766	0.2%
168	CARL MUNCK	\$ 1,516,080	\$ 339,293	\$ 1,173,248	\$ 3,539	0.2%
186	INTERNATIONAL COMMUNITY SCHOOL	\$ 1,591,876	\$ 342,267	\$ 1,244,750	\$ 4,859	0.3%
116	FRANKLIN	\$ 3,476,373	\$ 694,701	\$ 2,770,009	\$ 11,662	0.3%
106	CHABOT	\$ 2,437,585	\$ 461,391	\$ 1,963,354	\$ 12,841	0.5%
131	LAUREL	\$ 2,471,589	\$ 632,179	\$ 1,826,098	\$ 13,313	0.5%
191	SANKOFA ACADEMY	\$ 1,698,372	\$ 443,146	\$ 1,245,602	\$ 9,624	0.6%
149	COMMUNITY UNITED ELEMENTARY	\$ 1,944,647	\$ 344,197	\$ 1,586,693	\$ 13,758	0.7%

Appendix: Unrestricted General Fund Overview Elementary School Budgets Excluding Utilities and Custodial

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Site	Site Name	Working Budget	Encumbrance	Expenses	Available Balance	% Available
105	BURCKHALTER	\$ 1,364,989	\$ 295,254	\$ 1,059,738	\$ 9,997	0.7%
145	PERALTA	\$ 1,528,391	\$ 334,119	\$ 1,183,012	\$ 11,260	0.7%
133	LINCOLN	\$ 3,412,108	\$ 767,120	\$ 2,616,186	\$ 28,802	0.8%
101	ALLENDALE	\$ 1,702,031	\$ 333,780	\$ 1,353,566	\$ 14,684	0.9%
111	CROCKER HIGHLANDS	\$ 1,841,546	\$ 428,268	\$ 1,394,916	\$ 18,363	1.0%
118	GARFIELD	\$ 2,742,373	\$ 600,696	\$ 2,114,179	\$ 27,499	1.0%
115	EMERSON	\$ 1,366,885	\$ 305,440	\$ 1,044,131	\$ 17,314	1.3%
177	ESPERANZA ACADEMY	\$ 1,536,727	\$ 323,847	\$ 1,189,137	\$ 23,743	1.5%
143	MONTCLAIR	\$ 2,311,910	\$ 491,426	\$ 1,784,515	\$ 35,968	1.6%
119	GLENVIEW	\$ 1,988,968	\$ 387,518	\$ 1,568,038	\$ 33,412	1.7%
190	THINK COLLEGE NOW	\$ 1,299,947	\$ 280,787	\$ 994,837	\$ 24,324	1.9%
157	THORNHILL	\$ 1,589,133	\$ 321,770	\$ 1,237,266	\$ 30,097	1.9%
138	MARKHAM	\$ 1,504,960	\$ 357,333	\$ 1,118,790	\$ 28,837	1.9%
170	HOOVER	\$ 1,378,116	\$ 304,350	\$ 1,045,000	\$ 28,766	2.1%
123	FUTURES ELEMENTARY	\$ 1,416,714	\$ 286,739	\$ 1,097,747	\$ 32,228	2.3%
121	LA ESCUELITA	\$ 1,559,920	\$ 302,151	\$ 1,221,754	\$ 36,015	2.3%
178	BRIDGES ACADEMY @ MELROSE	\$ 1,950,257	\$ 385,488	\$ 1,519,318	\$ 45,451	2.3%

Appendix: Unrestricted General Fund Overview Elementary School Budgets Excluding Utilities and Custodial

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Site	Site Name	Working Budget	Encumbrance	Expenses	Available Balance	% Available
181	Encompass Small School	\$ 1,373,399	\$ 336,968	\$ 1,003,071	\$ 33,360	2.4%
114	GLOBAL FAMILY SCHOOL	\$ 1,915,632	\$ 438,866	\$ 1,419,592	\$ 57,174	3.0%
183	PREP LITERARY ACAD/CULTURAL EX	\$ 1,164,288	\$ 265,268	\$ 864,105	\$ 34,915	3.0%
107	EAST OAKLAND PRIDE	\$ 1,983,523	\$ 373,978	\$ 1,541,869	\$ 67,675	3.4%
129	LAFAYETTE	\$ 1,257,203	\$ 298,065	\$ 914,366	\$ 44,772	3.6%
144	PARKER	\$ 1,008,086	\$ 209,035	\$ 761,627	\$ 37,423	3.7%
172	FRED T KOREMATSU DISCOVERY AC	\$ 1,836,848	\$ 388,952	\$ 1,379,523	\$ 68,373	3.7%
102	BELLA VISTA	\$ 2,134,257	\$ 417,443	\$ 1,629,310	\$ 87,505	4.1%
179	MANZANITA COMMUNITY SCHOOL	\$ 1,461,095	\$ 320,293	\$ 1,075,051	\$ 65,751	4.5%
182	MARTIN LUTHER KING JR. K-3	\$ 1,242,095	\$ 294,643	\$ 887,287	\$ 60,166	4.8%
117	FRUITVALE	\$ 1,821,507	\$ 361,184	\$ 1,371,728	\$ 88,595	4.9%
136	HORACE MANN	\$ 1,627,503	\$ 407,438	\$ 1,131,159	\$ 88,905	5.5%
154	SOBRANTE PARK	\$ 1,097,853	\$ 226,354	\$ 809,959	\$ 61,540	5.6%
166	HOWARD	\$ 932,265	\$ 193,010	\$ 684,101	\$ 55,154	5.9%
112	GREENLEAF ELEMENTARY	\$ 2,587,668	\$ 538,114	\$ 1,871,304	\$ 178,250	6.9%
192	RISE	\$ 1,385,350	\$ 277,201	\$ 998,274	\$ 109,875	7.9%
193	Reach Academy	\$ 1,652,197	\$ 312,189	\$ 1,190,966	\$ 149,042	9.0%
103	BROOKFIELD	\$ 1,639,499	\$ 353,824	\$ 1,128,552	\$ 157,122	9.6%
		\$ 90,743,410	\$ 19,519,648	\$ 69,381,017	\$ 1,842,745	2.0%

Appendix: Unrestricted General Fund Overview Middle School Budgets Excluding Utilities and Custodial

Site	Site Name	Working Budget	Encumbrance	Expenses	Available Balance	% Available
232	COLISEUM COLLEGE PREP ACADEMY	\$ 1,813,456	\$ 386,075	\$ 1,448,766	\$ (21,385)	-1.2%
224	ALLIANCE ACADEMY	\$ 1,502,525	\$ 324,512	\$ 1,183,629	\$ (5,616)	-0.4%
206	BRET HARTE MIDDLE	\$ 2,300,772	\$ 450,334	\$ 1,848,118	\$ 2,321	0.1%
212	ROOSEVELT MIDDLE	\$ 2,157,756	\$ 440,557	\$ 1,711,163	\$ 6,035	0.3%
236	URBAN PROMISE ACADEMY	\$ 1,295,695	\$ 279,094	\$ 1,008,130	\$ 8,471	0.7%
210	EDNA BREWER MIDDLE	\$ 2,961,556	\$ 625,100	\$ 2,303,147	\$ 33,309	1.1%
211	MONTERA MIDDLE	\$ 3,677,266	\$ 742,708	\$ 2,884,156	\$ 50,402	1.4%
213	WESTLAKE MIDDLE	\$ 2,125,477	\$ 433,864	\$ 1,656,870	\$ 34,743	1.6%
228	UNITED FOR SUCCESS ACADEMY	\$ 1,755,780	\$ 460,874	\$ 1,258,273	\$ 36,634	2.1%
221	ELMHURST COMMUNITY PREP	\$ 1,416,792	\$ 297,024	\$ 1,087,978	\$ 31,791	2.2%
201	CLAREMONT MIDDLE	\$ 1,657,628	\$ 407,226	\$ 1,197,471	\$ 52,931	3.2%
204	WEST OAKLAND MIDDLE	\$ 1,185,581	\$ 297,862	\$ 841,204	\$ 46,515	3.9%
203	FRICK MIDDLE	\$ 1,335,953	\$ 285,110	\$ 994,290	\$ 56,552	4.2%
226	ROOTS INTERNATIONAL ACADEMY	\$ 1,347,130	\$ 286,525	\$ 975,827	\$ 84,778	6.3%
215	MADISON MIDDLE	\$ 2,245,638	\$ 432,565	\$ 1,656,382	\$ 156,691	7.0%
235	MELROSE LEADERSHIP ACAD	\$ 1,782,127	\$ 403,502	\$ 1,243,454	\$ 135,170	7.6%
		\$ 30,561,132	\$ 6,552,932	\$ 23,298,856	\$ 709,343	2.3%

Appendix: Unrestricted General Fund Overview High School Budgets Excluding Utilities and Custodial

Site	Site Name	Working Budget	Encumbrance	Expenses	Available Balance	% Available
305	OAKLAND TECH HIGH SCHOOL	\$ 7,731,131	\$ 1,485,237	\$ 6,256,956	\$ (11,062)	-0.1%
338	MetWest	\$ 885,199	\$ 160,896	\$ 725,201	\$ (898)	-0.1%
311	Gateway to College	\$ 419,941	\$ 92,139	\$ 327,310	\$ 491	0.1%
353	OAKLAND INTERNATIONAL HIGH SCH	\$ 1,429,420	\$ 312,656	\$ 1,110,734	\$ 6,030	0.4%
313	STREET ACADEMY	\$ 475,659	\$ 22,744	\$ 449,126	\$ 3,789	0.8%
335	LIFE ACADEMY	\$ 1,748,306	\$ 406,526	\$ 1,322,211	\$ 19,570	1.1%
306	SKYLINE HIGH SCHOOL	\$ 6,913,909	\$ 1,299,164	\$ 5,536,077	\$ 78,668	1.1%
309	BUNCHE ACADEMY	\$ 1,046,370	\$ 254,231	\$ 777,331	\$ 14,808	1.4%
301	CASTLEMONT HIGH SCHOOL	\$ 2,619,688	\$ 489,117	\$ 2,093,343	\$ 37,228	1.4%
302	FREMONT HIGH SCHOOL	\$ 3,437,367	\$ 591,100	\$ 2,744,552	\$ 101,715	3.0%
351	MCCLYMONDS HIGH SCHOOL	\$ 1,309,610	\$ 271,736	\$ 998,629	\$ 39,245	3.0%
330	INDEPENDENT STUDY 9-12	\$ 1,666,462	\$ 514,492	\$ 1,084,414	\$ 67,557	4.1%
304	OAKLAND HIGH SCHOOL	\$ 5,980,117	\$ 1,171,894	\$ 4,533,182	\$ 275,041	4.6%
352	RUDSDALE CONTINUATION	\$ 836,383	\$ 299,229	\$ 486,022	\$ 51,132	6.1%
310	DEWEY HIGH SCHOOL	\$ 1,322,014	\$ 239,743	\$ 1,000,318	\$ 81,954	6.2%
333	Community Day School	\$ 1,176,376	\$ 253,970	\$ 797,987	\$ 124,419	10.6%
		\$ 38,997,953	\$ 7,864,874	\$ 30,243,392	\$ 889,687	2.3%

Appendix: Restricted General Fund Overview Elementary School Budgets

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Site	Site Name	Working Budget	Encumbrance	Expenses	Available Balance	% Available
166	HOWARD	\$ 153,539	\$ 46,339	\$ 126,523	\$ (19,323)	-12.6%
114	GLOBAL FAMILY SCHOOL	\$ 229,179	\$ 77,478	\$ 174,043	\$ (22,342)	-9.7%
116	FRANKLIN	\$ 373,890	\$ 140,702	\$ 255,543	\$ (22,354)	-6.0%
127	HILLCREST	\$ 33,486	\$ 7,263	\$ 28,222	\$ (1,999)	-6.0%
186	INTERNATIONAL COMMUNITY SCHOOL	\$ 206,401	\$ 57,624	\$ 159,960	\$ (11,183)	-5.4%
182	MARTIN LUTHER KING JR. K-3	\$ 271,175	\$ 102,075	\$ 182,168	\$ (13,068)	-4.8%
102	BELLA VISTA	\$ 256,048	\$ 91,650	\$ 172,910	\$ (8,513)	-3.3%
118	GARFIELD	\$ 729,663	\$ 218,152	\$ 528,282	\$ (16,772)	-2.3%
183	PREP LITERARY ACAD/CULTURAL EX	\$ 231,080	\$ 82,578	\$ 151,817	\$ (3,315)	-1.4%
179	MANZANITA COMMUNITY SCHOOL	\$ 437,441	\$ 119,586	\$ 322,348	\$ (4,493)	-1.0%
146	PIEDMONT AVENUE	\$ 200,239	\$ 81,420	\$ 120,636	\$ (1,817)	-0.9%
171	KAISER	\$ 4,368	\$ 1,207	\$ 3,161	\$ 0	0.0%
133	LINCOLN	\$ 365,693	\$ 97,530	\$ 267,153	\$ 1,011	0.3%
175	MANZANITA SEED	\$ 213,119	\$ 58,600	\$ 153,420	\$ 1,099	0.5%
191	SANKOFA ACADEMY	\$ 294,164	\$ 112,862	\$ 178,660	\$ 2,642	0.9%
190	THINK COLLEGE NOW	\$ 193,232	\$ 69,239	\$ 122,023	\$ 1,969	1.0%
108	CLEVELAND	\$ 153,227	\$ 49,037	\$ 101,837	\$ 2,353	1.5%
168	CARL MUNCK	\$ 159,772	\$ 41,426	\$ 115,594	\$ 2,752	1.7%

Appendix: Restricted General Fund Overview Elementary School Budgets

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Site	Site Name	Working Budget	Encumbrance	Expenses	Available Balance	% Available
101	ALLENDALE	\$ 218,485	\$ 54,443	\$ 159,177	\$ 4,864	2.2%
121	LA ESCUELITA	\$ 168,222	\$ 52,934	\$ 111,123	\$ 4,166	2.5%
117	FRUITVALE	\$ 235,452	\$ 83,786	\$ 145,446	\$ 6,221	2.6%
145	PERALTA	\$ 134,834	\$ 35,518	\$ 95,641	\$ 3,676	2.7%
105	BURCKHALTER	\$ 161,981	\$ 30,130	\$ 126,600	\$ 5,252	3.2%
136	HORACE MANN	\$ 455,717	\$ 136,604	\$ 303,916	\$ 15,196	3.3%
107	EAST OAKLAND PRIDE	\$ 243,989	\$ 72,326	\$ 162,861	\$ 8,802	3.6%
129	LAFAYETTE	\$ 271,491	\$ 100,852	\$ 160,315	\$ 10,324	3.8%
151	SEQUOIA	\$ 247,557	\$ 54,719	\$ 181,422	\$ 11,416	4.6%
144	PARKER	\$ 273,054	\$ 71,166	\$ 188,912	\$ 12,976	4.8%
131	LAUREL	\$ 228,393	\$ 75,009	\$ 142,276	\$ 11,108	4.9%
149	COMMUNITY UNITED ELEMENTARY	\$ 243,319	\$ 82,282	\$ 148,135	\$ 12,902	5.3%
115	EMERSON	\$ 178,567	\$ 55,144	\$ 113,918	\$ 9,505	5.3%
178	BRIDGES ACADEMY @ MELROSE	\$ 453,493	\$ 102,433	\$ 326,707	\$ 24,353	5.4%
193	Reach Academy	\$ 217,538	\$ 94,175	\$ 111,367	\$ 11,996	5.5%
172	FRED T KOREMATSU DISCOVERY AC	\$ 228,649	\$ 51,327	\$ 163,780	\$ 13,542	5.9%
138	MARKHAM	\$ 415,908	\$ 105,139	\$ 282,678	\$ 28,090	6.8%

Appendix: Restricted General Fund Overview Elementary School Budgets

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Site	Site Name	Working Budget	Encumbrance	Expenses	Available Balance	% Available
125	NEW HIGHLAND ACADEMY	\$ 547,609	\$ 192,872	\$ 315,719	\$ 39,018	7.1%
154	SOBRANTE PARK	\$ 154,286	\$ 34,858	\$ 106,669	\$ 12,758	8.3%
181	Encompass Small School	\$ 190,706	\$ 53,315	\$ 121,339	\$ 16,052	8.4%
170	HOOVER	\$ 252,604	\$ 77,591	\$ 153,163	\$ 21,851	8.7%
123	FUTURES ELEMENTARY	\$ 201,755	\$ 37,521	\$ 143,443	\$ 20,790	10.3%
177	ESPERANZA ACADEMY	\$ 201,716	\$ 64,199	\$ 116,248	\$ 21,269	10.5%
119	GLENVIEW	\$ 154,801	\$ 66,475	\$ 69,027	\$ 19,298	12.5%
148	REDWOOD HEIGHTS	\$ 111,884	\$ 10,457	\$ 87,034	\$ 14,393	12.9%
192	RISE	\$ 307,886	\$ 81,933	\$ 180,865	\$ 45,087	14.6%
122	GRASS VALLEY	\$ 149,080	\$ 54,650	\$ 72,449	\$ 21,981	14.7%
103	BROOKFIELD	\$ 391,240	\$ 94,213	\$ 238,816	\$ 58,212	14.9%
165	ACORN WOODLAND K-5	\$ 352,919	\$ 73,759	\$ 224,700	\$ 54,460	15.4%
112	GREENLEAF ELEMENTARY	\$ 338,123	\$ 88,609	\$ 187,887	\$ 61,627	18.2%
106	CHABOT	\$ 98,995	\$ 20,881	\$ 44,140	\$ 33,974	34.3%
111	CROCKER HIGHLANDS	\$ 9,149	\$ 3,782	\$ 197	\$ 5,171	56.5%
157	THORNHILL	\$ 97,821	\$ 9,457	\$ 27,044	\$ 61,320	62.7%
		\$ 12,442,939	\$ 3,677,331	\$ 8,177,312	\$ 588,295	4.7%

Appendix: Restricted General Fund Overview

Middle School Budgets

Site	Site Name	Working Budget	Encumbrance	Expenses	Available Balance	% Available
206	BRET HARTE MIDDLE	\$ 394,892	\$ 148,680	\$ 256,890	\$ (10,677)	-2.7%
212	ROOSEVELT MIDDLE	\$ 565,254	\$ 174,051	\$ 394,304	\$ (3,101)	-0.5%
221	ELMHURST COMMUNITY PREP	\$ 533,303	\$ 130,373	\$ 403,683	\$ (754)	-0.1%
210	EDNA BREWER MIDDLE	\$ 388,716	\$ 107,960	\$ 260,189	\$ 20,567	5.3%
236	URBAN PROMISE ACADEMY	\$ 519,890	\$ 100,880	\$ 391,404	\$ 27,606	5.3%
232	COLISEUM COLLEGE PREP ACADEMY	\$ 527,769	\$ 147,923	\$ 347,711	\$ 32,136	6.1%
213	WESTLAKE MIDDLE	\$ 310,009	\$ 152,682	\$ 137,935	\$ 19,392	6.3%
228	UNITED FOR SUCCESS ACADEMY	\$ 571,565	\$ 124,069	\$ 396,408	\$ 51,088	8.9%
235	MELROSE LEADERSHIP ACAD	\$ 191,499	\$ 56,163	\$ 117,221	\$ 18,115	9.5%
211	MONTERA MIDDLE	\$ 250,625	\$ 119,079	\$ 107,623	\$ 23,922	9.5%
201	CLAREMONT MIDDLE	\$ 644,142	\$ 174,176	\$ 407,962	\$ 62,003	9.6%
203	FRICK MIDDLE	\$ 583,961	\$ 138,639	\$ 383,444	\$ 61,877	10.6%
204	WEST OAKLAND MIDDLE	\$ 165,317	\$ 27,264	\$ 118,780	\$ 19,272	11.7%
226	ROOTS INTERNATIONAL ACADEMY	\$ 1,700,565	\$ 484,562	\$ 1,017,543	\$ 198,460	11.7%
224	ALLIANCE ACADEMY	\$ 1,617,958	\$ 288,175	\$ 1,137,547	\$ 192,236	11.9%
215	MADISON MIDDLE	\$ 755,926	\$ 222,206	\$ 422,180	\$ 111,539	14.8%
		\$ 9,721,390	\$ 2,596,884	\$ 6,300,825	\$ 823,681	8.5%

Appendix: Restricted General Fund Overview

High School Budgets

Site	Site Name	Working Budget	Encumbrance	Expenses	Available Balance	% Available
313	STREET ACADEMY	\$ 203,937	\$ 86,425	\$ 116,901	\$ 611	0.3%
309	BUNCHE ACADEMY	\$ 222,149	\$ 76,431	\$ 132,647	\$ 13,071	5.9%
310	DEWEY HIGH SCHOOL	\$ 324,948	\$ 83,574	\$ 220,634	\$ 20,740	6.4%
335	LIFE ACADEMY	\$ 712,729	\$ 241,699	\$ 412,385	\$ 58,645	8.2%
351	MCCLYMONDS HIGH SCHOOL	\$ 241,314	\$ 54,406	\$ 165,110	\$ 21,798	9.0%
352	RUDSDALE CONTINUATION	\$ 245,838	\$ 79,092	\$ 143,939	\$ 22,807	9.3%
353	OAKLAND INTERNATIONAL HIGH SCH	\$ 863,635	\$ 268,034	\$ 514,277	\$ 81,324	9.4%
333	Community Day School	\$ 57,479	\$ 30,319	\$ 21,165	\$ 5,995	10.4%
305	OAKLAND TECH HIGH SCHOOL	\$ 1,153,798	\$ 279,395	\$ 705,692	\$ 168,710	14.6%
306	SKYLINE HIGH SCHOOL	\$ 1,042,440	\$ 391,991	\$ 475,619	\$ 174,830	16.8%
301	CASTLEMONT HIGH SCHOOL	\$ 610,980	\$ 137,011	\$ 370,820	\$ 103,149	16.9%
302	FREMONT HIGH SCHOOL	\$ 783,448	\$ 271,008	\$ 343,136	\$ 169,305	21.6%
304	OAKLAND HIGH SCHOOL	\$ 1,281,625	\$ 338,863	\$ 644,721	\$ 298,041	23.3%
338	MetWest	\$ 325,337	\$ 59,365	\$ 178,352	\$ 87,621	26.9%
330	INDEPENDENT STUDY 9-12	\$ 44,192	\$ 5,724	\$ 22,896	\$ 15,573	35.2%
		\$ 8,113,850	\$ 2,403,335	\$ 4,468,294	\$ 1,242,221	15.3%

Operating Results



Technology Services Support Ticket Analysis 2013-14 vs. 2012-13

Tech Services - Help Desk ticket request		2013-14	2012-13	Diff
		Jul-Apr	Jul-Apr	
Number of open tickets - beginning of the perio	a	63	303	(240)
Number of tickets opened during the period	b	11,615	10,780	835
Number of tickets Available	a+b=c	11,678	11,083	595
Number of tickets closed during the period	d	(11,247)	(7,911)	(3,336)
Number of open tickets - end of Period	c+d=e	431	3,172	(2,741)
Avg number of tickets closed per month	d/6=e	1,125	791	334

Payroll Processing Results July-April 2013-14 vs. July-April 2012-13

	2013-14 Jul-Apr	2012-13 Jul-Apr	Diff	
			Amt	%
Total Payroll Runs	98	78	20	25.6%
Number of Check, Direct Deposit & Manuals:				
Checks	17,235	16,289	946	5.8%
Direct Deposits	77,509	62,942	14,567	23.1%
Manuals	417	304	113	37.2%
Total Check, Direct, Deposits & Manuals	95,161	79,535	15,626	19.6%
Number of checks Issued Due to HR/PR Errors:				
Human Resources (HR)	89	75	14	18.7%
Payroll (P/R)	64	86	(22)	-25.6%
Total Checks Issued due to HR/PR Errors	153	161	(8)	-5.0%
Percentage of P/R & HR Errors	0.16%	0.20%	-0.04%	-20.6%
Note - Increase in number of payrolls was due to bonuses & retros and additional payrolls due to late employee setups				
and late submissions for overtime and extrapay (Incl extended contracts)				

Buildings & Grounds Results

July-April 2013-14 vs. July-April 2012-13

Overall Work Order Request Data		July 2013 - April 2014		July 2012 - April 2013		Difference	Productivity			
Total Work Orders Submitted		17,117		15,006		2,111	14.07%	Increase		
Completed		14,117	82.47%	13,980	93.16%	137	0.98%	Increase		
Not Completed		3,000	17.53%	1,026	6.84%	1,974	192.40%	Increase		
Overall Completed on time		9,283	65.76%	10,290	73.61%	(1,007)	-9.79%	Decrease		
Overall Not Completed on time		4,834	34.24%	3,690	26.39%	1,144	31.00%	Increase		
Work Order Data	Totals 2013-14	Totals 2012-13	2013 Priority 1 (1-2 Days)	2012 Priority 1 (1-2 Days)	2013 Priority 2 (1-7 Days)	2012 Priority 2 (1-7 Days)	2013 Priority 3 (10-30 Days)	2012 Priority 3 (10-30 Days)	2013 Priority 4 (30-90 Days)	2012 Priority 4 (30-90 Days)
Completed On Time	9,283	10,290	541	1,546	7,869	6,464	494	2,279	379	1
Not Completed OnTime	4,834	3,690	720	598	4,002	2,882	103	210	9	-
Total Completed	14,117	13,980	1,261	2,144	11,871	9,346	597	2,489	388	1
% Completed On Time	65.76%	73.61%	42.90%	72.11%	66.29%	69.16%	82.75%	91.56%	97.68%	100.00%
% Not Completed On Time	34.24%	26.39%	57.10%	27.89%	33.71%	30.84%	17.25%	8.44%	2.32%	0.00%

Custodial Services Results 2013-14 vs. 2012-13

Custodial Services Department Principals Survey Overall Cleanliness Report

Principal Survey Analysis Summer Session								
2013-2014								
	Elementary		Middle		High		Total	
Excellent/Good	51	84%	14	93%	13	72%	78	83.0%
Average/Fair	9	15%	1	7%	5	28%	15	16.0%
Poor	1	2%	0	0%	0	0%	1	1.1%
Total Survey	61	100.0%	15	100.0%	18	100.0%	94	100.0%

Principal Survey Analysis Summer Session								
2012-2013								
	Elementary		Middle		High		Total	
Excellent/Good	48	81%	14	88%	14	78%	76	81.7%
Average/Fair	11	19%	2	13%	4	22%	17	18.3%
Poor	0	0%	0	0%	0	0%	0	0.0%
Total Survey	59	100.0%	16	100.0%	18	100.0%	93	100.0%

Principal Survey Analysis Fall Session								
2013-2014								
	Elementary		Middle		High		Total	
Excellent/Good	45	74%	10	67%	13	72%	68	72.3%
Average/Fair	15	25%	3	20%	5	28%	23	24.5%
Poor	1	2%	2	13%	0	0%	3	3.2%
Total Survey	61	100.0%	15	100.0%	18	100.0%	94	100.0%

Principal Survey Analysis Fall Session								
2012-2013								
	Elementary		Middle		High		Total	
Excellent/Good	36	60%	7	44%	12	67%	55	58.5%
Average/Fair	24	40%	8	50%	5	28%	37	39.4%
Poor	0	0%	1	6%	1	6%	2	2.1%
Total Survey	60	100.0%	16	100.0%	18	100.0%	94	100.0%

Principal Survey Analysis Spring Session								
2013-2014								
	Elementary		Middle		High		Total	
Excellent/Good	45	75.0%	8	53.3%	15	83.3%	68	73.1%
Average/Fair	13	21.7%	5	33.3%	2	11.1%	20	21.5%
Poor	2	3.3%	2	13.3%	1	5.6%	5	5.4%
Total Survey	60	100.0%	15	100.0%	18	100.0%	93	100.0%

Principal Survey Analysis Spring Session								
2012-2013								
	Elementary		Middle		High		Total	
Excellent/Good	43	71.7%	9	56.3%	14	77.8%	66	70.2%
Average/Fair	16	26.7%	6	37.5%	4	22.2%	26	27.7%
Poor	1	1.7%	1	6.3%	0	0.0%	2	2.1%
Total Survey	60	100.0%	16	100.0%	18	100.0%	94	100.0%

Principal Survey Analysis Summer Session

We had an increased of 1.3 percentage points in the Excellent / Good overall cleaning from last year to this year Summer Session
 We had a decreased of **-2.3 percentage points** in the Average/Fair overall cleaning from last year to this year Summer Session
 We had an increased of 1.1 percentage points in the Poor overall cleaning from last year to this year Summer Session

Principal Survey Analysis Fall Session

We had an increased of 13.8 percentage points in the Excellent/Good overall cleaning from last year to this year Fall Session
 We had a decrease of **-14.9 percentage points** in the Average/Fair overall cleaning from last year to this year Fall Session
 We had an increased of 1.1 percentage points in the Poor overall cleaning from last year to this year Fall Session

Principal Survey Analysis Spring Session

We had an increased of 2.9 percentage points in the Excellent / Good overall cleaning from last year to this year Spring Session
 We had a decrease of **-6.2 percentage points** in the Average/Fair overall cleaning from last year to this year Spring Session
 We had an increased of 3.2 percentage points in the Poor overall cleaning from last year to this year Spring Session

Nutritional Services 2013-14 vs. 2012-13 July Through March of Each Year

NATIONAL SCHOOL LUNCH PROGRAM									
	Total Meals from July to March of Each Year				Average Daily Participation				
	2013-14	2012-13	Diff	Diff %	2013-14	2012-13	Diff	Diff %	
Breakfast	1,059,477	1,058,344	1,133	0.11%	6,792	6,493	299	4.60%	
Lunch	2,880,677	2,781,293	99,384	3.57%	18,466	17,063	1,403	8.22%	
Snack	724,418	691,193	33,225	4.81%	5,406	5,358	48	0.90%	
Total	4,664,572	4,530,830	133,742	2.95%	30,664	28,914	1,749	6.05%	
CHILD AND ADULT CARE FOOD PROGRAM									
	Total Meals from July to March of Each Year				Average Daily Participation				
	2013-14	2012-13	Diff	Diff %	2013-14	2012-13	Diff	Diff %	
Breakfast	60,978	59,563	1,415	2.38%	335	325	10	2.94%	
Lunch	83,807	81,369	2,438	3.00%	460	445	16	3.56%	
Snacks	202,436	198,576	3,860	1.94%	1,112	1,085	27	2.50%	
Total	347,221	339,508	7,713	2.27%	1,908	1,855	53	2.83%	
At Risk program									
	Total Meals from July to March of Each Year				Average Daily Participation				
	2013-14	2012-13	Diff	Diff %	2013-14	2012-13	Diff	Diff %	
Snacks	385,007	325,748	59,259	18.19%	2,584	2,525	59	2.33%	
Supper	191,687	76,167	115,520	151.67%	1,431	590	840	142.28%	
Total	576,694	401,915	174,779	43.49%	4,014	3,116	899	28.85%	
Produce Market									
Produce Market	2013-14	2012-13	Diff	Diff %					
September		\$ 3,363	\$ (3,363)	-100.00%					
October	\$ 14,034	\$ 15,997	\$ (1,963)	-12.27%					
November	\$ 9,703	\$ 14,030	\$ (4,327)	-30.84%					
December	\$ 6,339	\$ 8,727	\$ (2,387)	-27.36%					
January	\$ 7,774	\$ 6,070	\$ 1,704	28.07%					
February	\$ 9,615	\$ 16,755	\$ (7,140)	-42.61%					
March	\$ 11,503	\$ 12,353	\$ (851)	-6.88%					
Total	\$ 58,969	\$ 77,296	\$ (18,327)	-23.71%					

Purchase Order Processing Timelines July-Apr 2014 vs. July-Apr 2013

P.O. Processing	July 1, 2013 - Apr 30, 2014	July 1, 2012 - Apr 30, 2013	Diff
Total Number of Purchase Orders Issued	9,050	7,269	1,781
Total Dollars of Purchase Orders Issued	\$178.9M	\$209.6M	*-\$31.51M
Avg Days for Final Reqs - Approval to P.O. Issuance	4*	3*	1*
Avg Days for Reqs to P.O.	7*	6*	1*

Purchase Order Processing Timelines July-Apr 2014 vs. July-Apr 2013

(continued)

Requisition Entry to Issuance of Purchase Order (P.O.)									
	July 1, 2013 - Apr 30, 2014			July 1, 2012 -Apr 30, 2013			Difference		
DAYS*	# of P.O.'s	%	Cum %	# of P.O.'s	%	Cum %	# of P.O.'s	%	Cum %
0-5	7,012	77.5%	77.5%	5,571	76.6%	76.6%	1,441	0.8%	0.8%
6-15	1,249	13.8%	91.3%	1,019	14.0%	90.7%	230	-0.2%	0.6%
16-30	322	3.6%	94.8%	318	4.4%	95.0%	4	-0.8%	-0.2%
31-60	200	2.2%	97.0%	243	3.3%	98.4%	(43)	-1.1%	-1.3%
61+	267	3.0%	100.0%	118	1.6%	100.0%	149	1.3%	0.0%
Totals	9,050	100.0%		7,269	100.0%		1,781	0.0%	0.0%

* Calendar Days; Includes Holidays & Weekends

Final Requisition Approval to Issuance of Purchase Order (P.O.)									
	July 1, 2013 - Apr 30, 2014			July 1, 2012 -Apr 30, 2013			Difference		
DAYS*	# of P.O.'s	%	Cum %	# of P.O.'s	%	Cum %	# of P.O.'s	%	Cum %
0-5	8,208	90.7%	90.7%	6,440	88.6%	88.6%	1,768	2.1%	2.1%
6-15	400	4.4%	95.1%	473	6.5%	95.1%	(73)	-2.1%	0.0%
16-30	110	1.2%	96.3%	144	2.0%	97.1%	(34)	-0.8%	-0.8%
31-60	171	1.9%	98.2%	148	2.0%	99.1%	23	-0.1%	-0.9%
61+	161	1.8%	100.0%	64	0.9%	100.0%	97	0.9%	0.0%
Totals	9,050	100.0%		7,269	100%		1,781	0.0%	0.0%

* Calendar Days; Includes Holidays & Weekends