



OAKLAND UNIFIED  
SCHOOL DISTRICT

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# **2007-08 Closing of the Books**

**Wednesday, September 10, 2008**

# Financial Services Team

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- Vince Matthews – State Administrator
- Roberta Mayor – Superintendent
- Leon Glaster – Chief Financial Officer
- Roberta Sadler – Controller
- Jason Willis – Budget Director

# Agenda

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- State of the Budget
- General Fund Budget Summary
- Components of Ending Fund Balance
- Budget Summary – Other Funds
- Cash Flow Schedule
- Key Budget Indicators
- Long Term Debt
- Redevelopment Agency Contributions

# State of the Budget

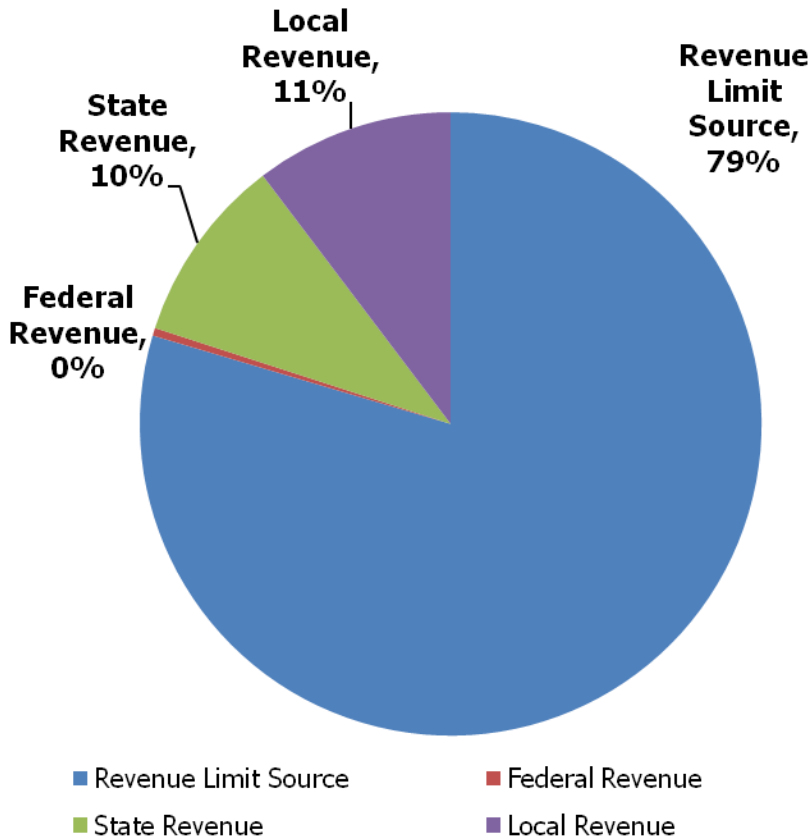
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- State budget for 2008-09 still not passed.
- Removed provision for flexibility of categorical ending fund balances.

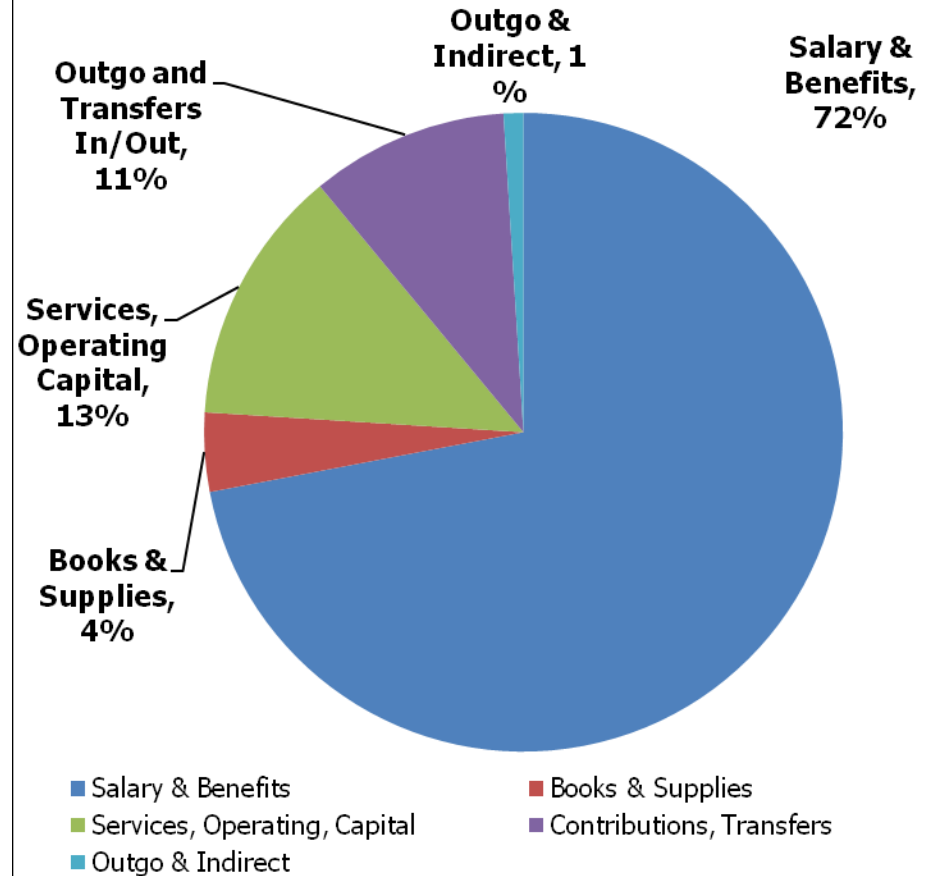
# 2007-08 Unaudited Actuals

## Unrestricted General Fund

### Revenue Sources



### Expenditures



**Total**

**\$263,475,057**

**\$263,036,057**

# 2008-09 Unaudited Actuals

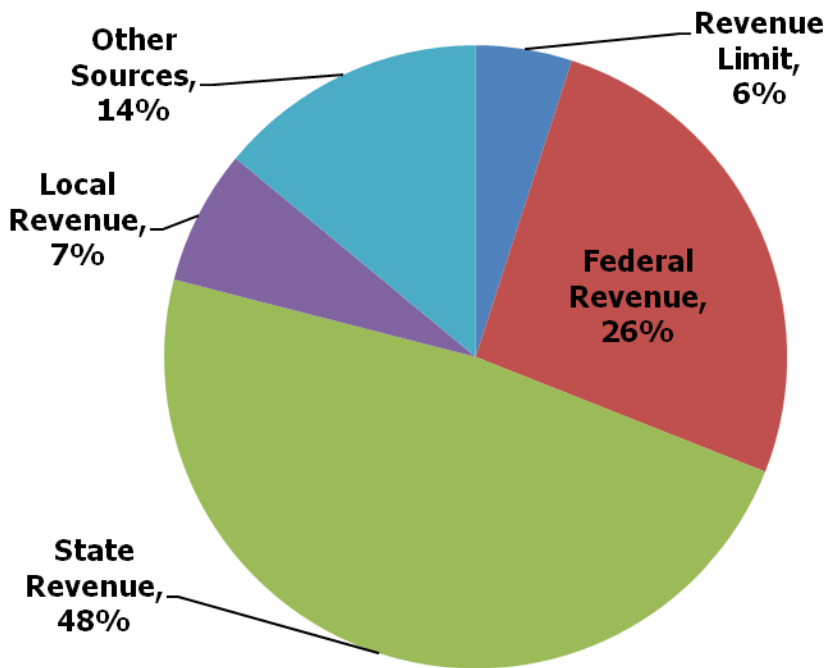
## Unrestricted General Fund Expenditures

	2007-08 Unaudited Actuals	Percent of Total
<b>Beginning Fund Balance</b>	<b>\$19,345,347</b>	
Revenue Limit Sources	\$208,246,466	79%
Federal Revenue	\$71,704	0%
State Revenue	\$25,363,853	10%
Local Revenue	\$29,793,034	11%
Other Sources	\$0	0%
<b>Total Revenue</b>	<b>\$263,475,057</b>	<b>100%</b>
Salary & Benefits	\$190,769,521	72%
Books & Supplies	\$10,504,531	4%
Services, Operating, & Capital	\$33,212,234	13%
Outgo, and Transfers (e.g., program overhead)	\$2,286,216	1%
Contributions & Transfers (e.g., Special Education)	\$26,462,221	10%
<b>Total Expenditures</b>	<b>\$263,036,057</b>	<b>100%</b>
Net Increase/(Decrease)	\$240,336	
<b>Ending Fund Balance</b>	<b>\$19,585,682</b>	

# 2007-08 Unaudited Actuals

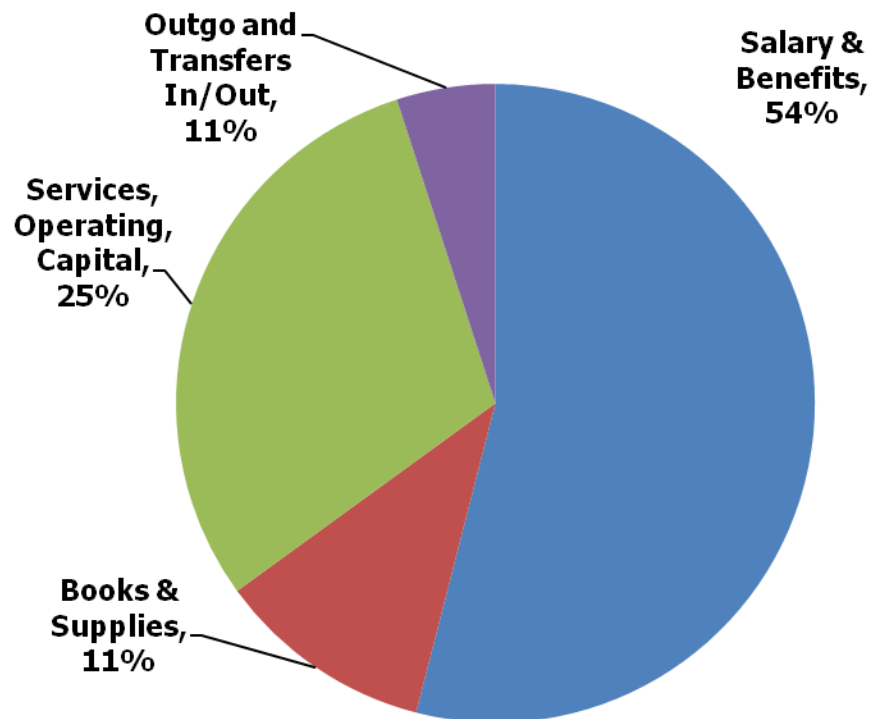
## Categorical (Restricted) General Fund

### Revenue Sources



- Revenue Limit Source
- State Revenue
- Other Sources
- Federal Revenue
- Local Revenue

### Expenditures



- Salary & Benefits
- Services, Operating, & Capital
- Books & Supplies
- Outgo and Transfers In/Out

<b>Total</b>	<b>\$212,206,290</b>	<b>\$217,519,490</b>
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# Components of Ending Fund Balance

## Unrestricted General Fund

	<b>2007-08 Unaudited Actuals</b>
<b>Ending Fund Balance</b>	\$19,585,682

**2007-08 Ending Fund Balance: \$19,585,682**

- **Reserve for Economic Uncertainty (2%)** \$8.9 million
- **Revolving Cash & Prepaid Expenses** \$155,870
- **Audit Findings** \$3.0 million
- **RBB & Declining Enrollment** \$2.5 million
- **Oakland Athletic League** \$250,000
- **School Safety** \$500,000
- **Measure E** \$1.9 million
- **Reconciliation for Independent Audit** \$2.0 million
- **Undesignated Amount** \$331,573



# 2008-09 Unaudited Actuals

## Restricted (Categorical) General Fund Expenditures

	2007-08 Unaudited Actuals	Percent of Total
<b>Beginning Fund Balance</b>	<b>\$27,272,399</b>	
Revenue Limit Sources	\$10,506,665	5%
Federal Revenue	\$55,635,607	26%
State Revenue	\$102,363,047	48%
Local Revenue	\$13,692,377	7%
Other Sources	\$30,008,594	14%
<b>Total Revenue</b>	<b>\$212,206,290</b>	<b>100%</b>
Salary & Benefits	\$117,781,165	54%
Books & Supplies	\$24,679,616	11%
Services, Operating, & Capital	\$65,506,845	30%
Outgo, and Transfers (e.g., program overhead)	\$9,551,864	5%
Contributions & Transfers (e.g., Special Education)	\$0	0%
<b>Total Expenditures</b>	<b>\$217,519,490</b>	<b>100%</b>
Net Increase/(Decrease)	(\$5,313,200)	
<b>Ending Fund Balance</b>	<b>\$21,959,199</b>	

# 2007-08 Unaudited Actuals

## Other Funds

	<b>Adult School</b>	<b>Child Development</b>	<b>Nutrition Services</b>
<b>Beginning Fund Balance</b>	<b>6,063,680</b>	<b>2,037,216</b>	<b>1,142,466</b>
Revenue Limit	0	0	0
Federal Revenue	1,619,369	7,340,433	12,520,055
State Revenue	13,951,969	12,522,572	1,014,173
Local Revenue	432,987	854,723	989,996
<b>Total Revenue</b>	<b>16,004,324</b>	<b>20,717,727</b>	<b>14,524,225</b>
Salary & Benefits	12,129,568	16,646,672	6,339,879
Books & Supplies	1,360,432	213,873	7,451,729
Services & Operating, Capital Outlay	1,983,471	1,826,399	570,111
Outgo, and Transfers	614,608	1,589,419	500,607
<b>Total Expenditures</b>	<b>16,088,079</b>	<b>20,276,363</b>	<b>14,862,326</b>
Net Increase/(Decrease)	(83,755)	441,364	(338,101)
<b>Ending Fund Balance</b>	<b>5,979,926</b>	<b>2,429,281</b>	<b>804,365</b>

# 2007-08 Unaudited Actuals

## Other Funds

	<b>Special Reserves (Emergency Loan funds) Fund 17</b>	<b>General Obligation Bond Fund 21</b>	<b>Deferred Maintenance Fund 14</b>
<b>Beginning Fund Balance</b>	<b>31,266,000</b>	<b>172,635,699</b>	<b>6,195,029</b>
Revenue Limit	0	0	0
Federal Revenue	0	0	0
State Revenue	0	0	1,782,590
Local Revenue	1,264,792	7,137,438	207,725
<b>Total Revenue</b>	<b>1,264,792</b>	<b>7,137,438</b>	<b>1,990,315</b>
Salary & Benefits		1,409,457	0
Books & Supplies		0	9,524
Services & Operating, Capital Outlay		5,507,881	5,834,684
Outgo, and Transfers	3,717,104	45,491,659	(2,093,782)
<b>Total Expenditures &amp; Transfer</b>	<b>3,717,104</b>	<b>52,408,997</b>	<b>3,750,426</b>
Net Increase/(Decrease)	(2,452,312)	(45,271,559)	(1,760,111)
<b>Ending Fund Balance</b>	<b>28,813,688</b>	<b>127,364,140</b>	<b>4,434,918</b>

# Components of Ending Fund Balance

## Special Reserve Emergency Loan Fund

	<b>2007-08</b> <b>Unaudited Actuals</b>
<b>Ending Fund Balance</b>	\$28,813,688

**2007-08 Ending Fund Balance: \$28,813,688**

- **EAAP Settlement for FCMAT Recom.** \$300,000
- **Mandated claim (2000-01 fy) Audit** \$873,636
- **02-03 EAAP Audit Findings** \$611,856
- **03-04 EAAP Audit Finding** \$118,686
- **03-04 EAAP Audit Finding ADA Reduc.** \$768,343
- **IFAS Upgrade Reserve** \$5,377,799
- **Drawdown Balance** \$20,763,369
- **Undesignated Amount** \$0

# 2007-08 Unaudited Actuals

## Other Funds

	<b>Capital Facilities Fund 25</b>	<b>State Facilities – Fund 30</b>	<b>State Facilities- Fund 35</b>
<b>Beginning Fund Balance</b>	<b>7,559,093</b>	<b>4,124,985</b>	<b>8,876,743</b>
Revenue Limit	0	0	0
Federal Revenue	0	0	0
State Revenue	0	0	3,334,961
Local Revenue	5,993,859	191,984	480,500
<b>Total Revenue</b>	<b>5,993,859</b>	<b>191,984</b>	<b>3,815,461</b>
Salary & Benefits	0	41,962	0
Books & Supplies	0	0	0
Services & Operating, Capital Outlay	1,022,505	1,866	0
Outgo, and Transfers	3,140,363	0	0
<b>Total Expenditures</b>	<b>4,162,868</b>	<b>43,828</b>	<b>0</b>
Net Increase/(Decrease)	1,830,991	148,156	3,815,461
<b>Ending Fund Balance</b>	<b>9,390,084</b>	<b>4,273,141</b>	<b>12,692,204</b>

# 2007-08 Unaudited Actuals

## Other Funds

	<b>Self-Insurance Fund 67</b>		
<b>Beginning Fund Balance</b>	<b>7,428,599</b>		
Revenue Limit	0		
Federal Revenue	0		
State Revenue	0		
Local Revenue	18,065,549		
<b>Total Revenue</b>	<b>18,065,549</b>		
Salary & Benefits	374,689		
Books & Supplies	545		
Services & Operating, Capital Outlay	12,667,931		
Outgo, and Transfers	0		
<b>Total Expenditures</b>	<b>13,043,165</b>		
Net Increase/(Decrease)	5,022,384		
<b>Ending Fund Balance</b>	<b>12,450,983</b>		

# Cash Flow Analysis: 2007-08

<b>Actual Cash Balance</b>	<b>July 2007</b>	<b>August 2007</b>	<b>September 2007</b>	<b>October 2007</b>	<b>November 2007</b>	<b>December 2007</b>
<b>Beginning Cash</b>	54,050,827	31,231,404	31,732,961	21,886,559	62,797,907	32,134,296
<b>Total Receipts</b>	154,217	12,002,807	19,636,455	77,684,756	5,055,811	61,845,753
<b>Total Disbursements</b>	(10,614,250)	(13,367,625)	(34,689,625)	(39,044,886)	(36,940,530)	(36,784,362)
<b>A/R &amp; A/P Net</b>	(12,359,390)	1,866,375	5,206,768	2,271,478	1,221,107	1,044,911
<b>Ending Cash</b>	31,231,404	31,732,961	21,886,559	62,797,907	32,134,295	58,240,597

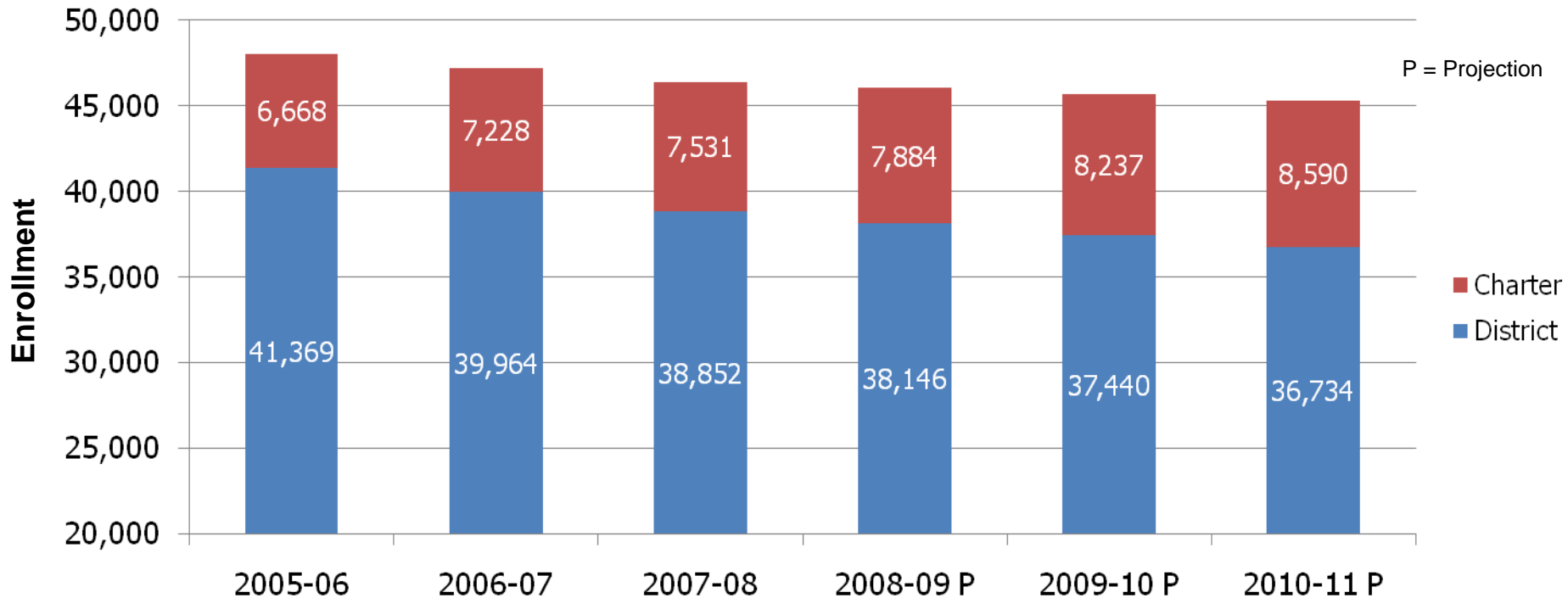
# Cash Flow Analysis: 2007-08

<b>Actual Cash Balance</b>	<b>January 2008</b>	<b>February 2008</b>	<b>March 2008</b>	<b>April 2008</b>	<b>May 2008</b>	<b>June 2008</b>
<b>Beginning Cash</b>	58,240,597	70,015,577	51,778,089	62,178,005	78,388,371	61,888,515
<b>Total Receipts</b>	50,283,596	19,389,129	52,343,788	56,491,438	26,622,376	58,016,894
<b>Total Disbursements</b>	(37,744,123)	(41,794,622)	(39,458,279)	(40,128,004)	(43,426,120)	(79,826,058)
<b>A/R &amp; A/P Net</b>	(764,493)	4,168,005	(2,485,594)	(153,068)	303,888	1,686,723
<b>Ending Cash</b>	70,015,577	51,778,089	62,178,005	78,388,371	61,888,515	41,766,074



# Enrollment & ADA Over Time

## Key Budget Indicators

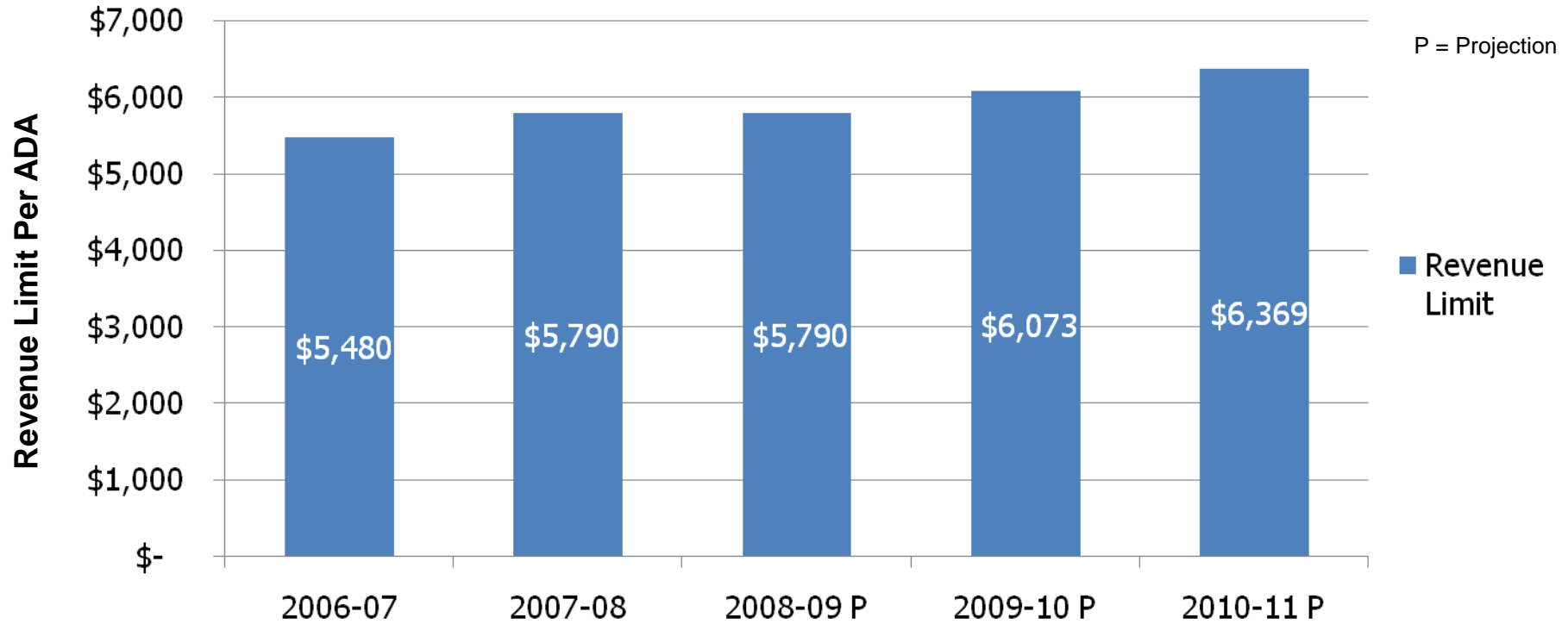


Change in Charter enroll	<b>2,543</b>	<b>560</b>	<b>303</b>	<b>353</b>	<b>353</b>	<b>353</b>
Change in District enroll	<b>(3,720)</b>	<b>(1,675)</b>	<b>(1,112)</b>	<b>(706)</b>	<b>(706)</b>	<b>(706)</b>
Anticipated District ADA %	<b>93.5%</b>	<b>93.3%</b>	<b>94.3%</b>	<b>94.5%</b>	<b>94.7%</b>	<b>94.7%</b>

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# Revenue Limit & COLA Over Time

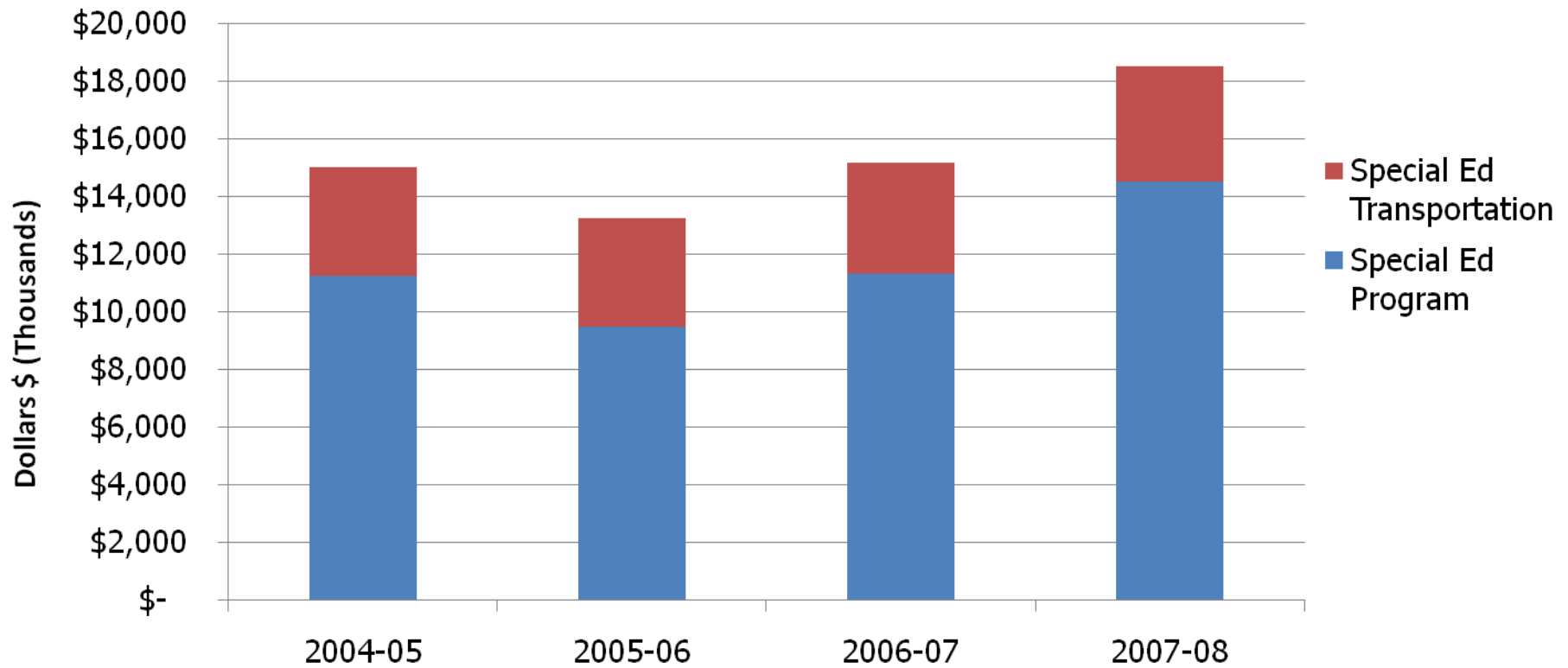
## Key Budget Indicators



Statutory COLA	5.92%	4.53%	5.66%	4.83%	2.70%
Deficited COLA	0.00%	0.00%	(5.36%)	(5.36%)	(5.36%)

# Special Education Encroachment

## Key Budget Indicators



District contribution to special education as % of total UR

6.8%

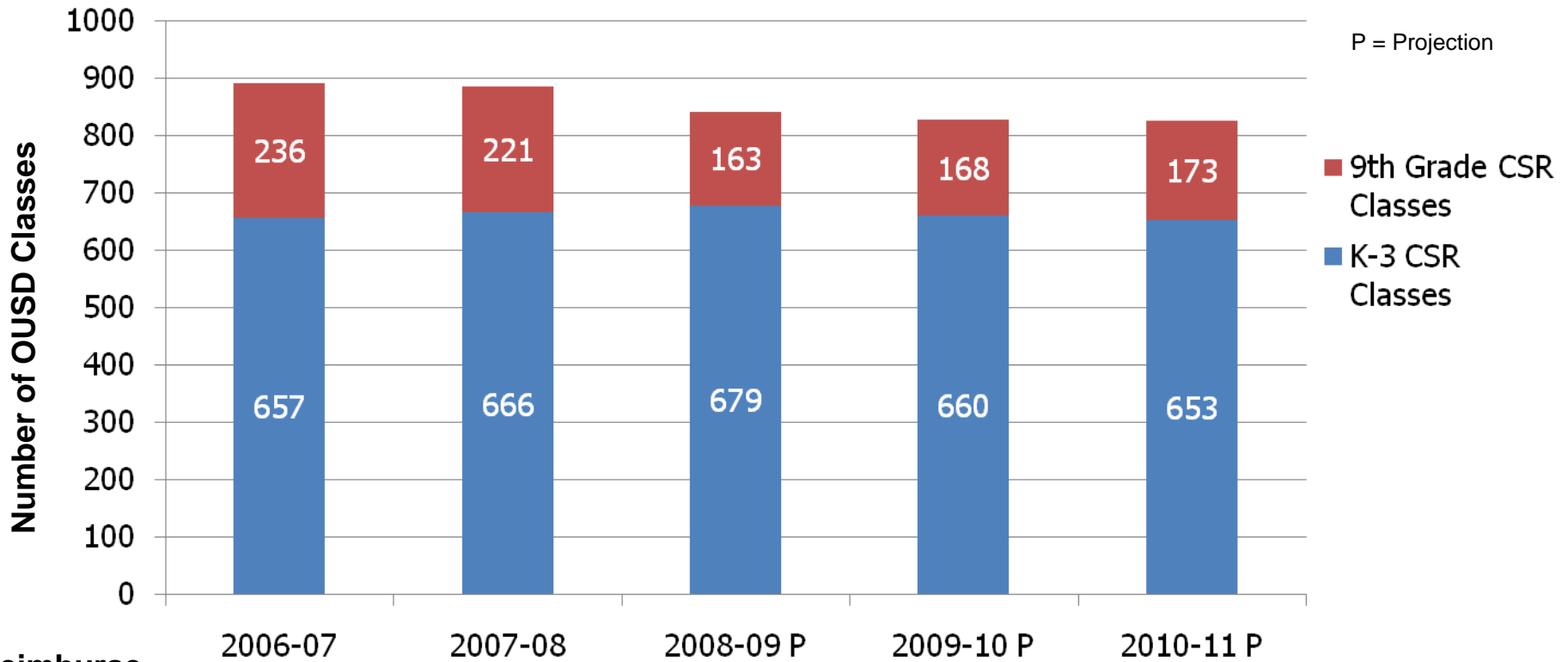
5.8%

6.4%

7.8%

# Class Size Reduction

## Key Budget Indicators



### Reimburse

	2006-07	2007-08	2008-09 P	2009-10 P	2010-11 P
K-3 (per stud.)	\$1,024	\$1,071	\$1,002	\$1,050	\$1,078
9 <sup>th</sup> (per hour)	\$204	\$213	\$201	\$210	\$216

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# Other Key Budget Indicators

<b>Key Indicators</b>	<b>2006-07</b>	<b>2007-08</b>	<b>2008-09 Projected</b>	<b>2009-10 Projected</b>	<b>2010-11 Projected</b>
Indirect Cost Rate	6.28%	6.04%	6.00%	6.00%	6.00%
Earned Interest	\$2,070,665	\$3,795,478	\$2,000,000	\$2,000,000	\$2,000,000
Lottery – Unrestricted (per student)	\$120.80	\$114.75	\$115.50	\$115.50	\$115.50
Lottery – Restricted (per student)	\$21.45	\$16.10	\$16.75	\$16.75	\$16.75
Emergency State Loan Repayment	\$3,784,512	\$3,784,512	\$3,784,512	\$3,784,512	\$3,784,512
Bond Fund Repayment	\$0.00	\$304,000	\$0.00	\$304,000	\$304,000

# OUSD Emergency State Loan: Initial Drawdown (\$65M)

Payment #	Date	Principal balance	Scheduled Payment	Principal Portion	Interest Portion
1	June-2004	65,000,000	3,890,534	2,734,834	1,165,700
2	2005	62,265,166	3,890,534	2,783,459	1,107,075
3	2006	59,481,707	3,890,534	2,832,949	1,057,585
4	2007	56,648,758	3,890,534	2,883,319	1,007,215
5	2008	53,765,439	3,890,534	2,934,585	955,949
6	2009	50,830,854	3,890,534	2,986,761	903,773
7	2010	47,844,093	3,890,534	3,039,866	850,688
8	2011	44,804,227	3,890,534	3,093,915	796,619
9	2012	41,710,312	3,890,534	3,148,925	741,609
10	2013	38,561,387	3,890,534	3,204,913	685,621
11	2014	35,356,474	3,890,534	3,261,896	628,638
12	2015	32,094,578	3,890,534	3,319,892	570,642
13	2016	28,774,686	3,890,534	3,378,920	511,614
14	2017	25,395,766	3,890,534	3,438,997	451,537
15	2018	21,956,769	3,890,534	3,500,143	390,391
16	2019	18,456,626	3,890,534	3,562,375	328,159
17	2020	14,894,251	3,890,534	3,625,714	264,820
18	2021	11,268,537	3,890,534	3,690,179	200,355
19	2022	7,578,358	3,890,534	3,755,791	134,743
20	2023	3,822,567	3,890,532	3,822,57	67,965
<b>Total</b>		<b>0</b>	<b>77,810,678</b>	<b>65,000,000</b>	<b>12,810,678</b>

# OUSD Emergency State Loan: 2<sup>nd</sup> Drawdown (\$35M)

Fund 17 Balance					
Year Ending	Beg Balance	Interest Earnings	Approved Exp	Loan Payment	Ending Balance
		2%			
30-Jun-07	\$ 35,064,590	\$ 434,279	\$ 739,067	\$ 2,094,903	\$ 32,664,899
30-Jun-08	32,664,899	653,298	1,726,774	2,094,903	29,496,520
30-Jun-09	29,496,520	589,930	1,798,885	2,094,903	26,192,663
30-Jun-10	26,192,663	523,853	4,534,159	2,094,903	20,087,454
30-Jun-11	20,087,454	401,749		2,094,903	18,394,300
30-Jun-12	18,394,300	367,886		2,094,903	16,667,283
30-Jun-13	16,667,283	333,346		2,094,903	14,905,726
30-Jun-14	14,905,726	298,115		2,094,903	13,108,937
30-Jun-15	13,108,937	262,179		2,094,903	11,276,213
30-Jun-16	11,276,213	225,524		2,094,903	9,406,834
30-Jun-17	9,406,834	188,137		2,094,903	7,500,068
30-Jun-18	7,500,068	150,001		2,094,903	5,555,166
30-Jun-19	5,555,166	111,103		2,094,903	3,571,367
30-Jun-20	3,571,367	71,427		2,094,903	1,547,891
<b>30-Jun-21</b>	<b>1,547,891</b>	<b>30,958</b>		<b>1,578,849</b>	<b>-</b>
30-Jun-22	-	-		-	-
30-Jun-23	-	-		-	-
30-Jun-24	-	-		-	-
30-Jun-25	-	-		-	-
30-Jun-26	-	-		-	-
30-Jun-27	-	-		-	-
	\$	4,641,786	\$ 8,798,885	\$ 30,907,491	

Loan Balance				
Year Ending	Principal Balance	Scheduled Payment	Principal Portion	Interest Portion
30-Jun-06	\$ 35,000,000			
30-Jun-07	35,000,000	\$ 2,094,903	\$ 1,472,603	\$ 622,300
30-Jun-08	33,527,397	2,094,903	1,498,786	596,117
30-Jun-09	32,028,611	2,094,903	1,525,434	569,469
30-Jun-10	30,503,177	2,094,903	1,552,557	542,346
30-Jun-11	28,950,620	2,094,903	1,580,161	514,742
30-Jun-12	27,370,459	2,094,903	1,608,256	486,647
30-Jun-13	25,762,203	2,094,903	1,636,851	458,052
30-Jun-14	24,125,352	2,094,903	1,665,954	428,949
30-Jun-15	22,459,398	2,094,903	1,695,575	399,328
30-Jun-16	20,763,823	2,094,903	1,725,722	369,181
30-Jun-17	19,038,101	2,094,903	1,756,406	338,497
30-Jun-18	17,281,695	2,094,903	1,787,634	307,269
30-Jun-19	15,494,061	2,094,903	1,819,419	275,484
30-Jun-20	13,674,642	2,094,903	1,851,768	243,135
<b>30-Jun-21</b>	<b>11,822,874</b>	<b>2,094,903</b>	<b>1,884,692</b>	<b>210,211</b>
30-Jun-22	9,938,182	2,094,903	1,918,202	176,701
30-Jun-23	8,019,980	2,094,903	1,952,308	142,595
30-Jun-24	6,067,672	2,094,903	1,987,020	107,883
30-Jun-25	4,080,652	2,094,903	2,022,349	72,554
30-Jun-26	2,058,303	2,094,900	2,058,303	36,597
30-Jun-27	(0)			
	\$	41,898,057	\$ 35,000,000	\$ 6,898,057

# OUSD Outstanding General Obligation Bonds

Name	Dated Date	MEASURE C Original Par	MEASURE A Original Par	MEASURE B Original Par	Total Principal Outstanding	Interest Rate	Final Maturity	Comments
Series A	5/23/1995	\$ 12,200,000			\$ -		8/1/2019	REFUNDED
Series A	5/23/1995	18,315,640			-		8/1/2019	REFUNDED
Series B	7/30/1997	9,999,977			-	5.18%	8/1/2022	REFUNDED
Series C	5/20/1998	27,045,000			-	5.08%	8/1/2019	REFUNDED
Series C	5/20/1998	8,916,738			-	5.34%	8/1/2012	REFUNDED
Series D	5/20/1998	5,999,277			-	5.40%	8/1/2022	REFUNDED
Series E	5/1/1999	10,000,000			-	5.09%	8/1/2023	REFUNDED
<b>Series F</b>	<b>4/1/2000</b>	<b>75,000,000</b>			<b>3,735,000</b>	<b>5.85%</b>	<b>8/1/2024</b>	<b>PARTIALLY REFUNDED</b>
<b>Series 2001</b>	<b>6/1/2001</b>	<b>38,215,107</b>			<b>400,398</b>	<b>5.10%</b>	<b>8/1/2025</b>	} Issued as one series; <b>PARTIALLY REFUNDED</b>
<b>Series 2001</b>	<b>6/1/2001</b>		61,999,893		<b>649,602</b>	<b>5.10%</b>	<b>8/1/2025</b>	
<b>Series 2002</b>	<b>8/1/2002</b>		100,000,000		<b>97,030,000</b>	<b>4.92%</b>	<b>8/1/2026</b>	
<b>Series 2005</b>	<b>8/31/2005</b>		141,000,000		<b>140,200,000</b>	<b>4.38%</b>	<b>8/1/2030</b>	
<b>Series 2006</b>	<b>11/28/2006</b>			<b>130,000,000</b>	<b>122,735,000</b>	<b>4.45%</b>	<b>8/1/2031</b>	
<b>Series 2008</b>	<b>8/1/2008</b>			<b>150,000,000</b>		<b>5.25%</b>	<b>8/1/2033</b>	Estimate
<b>Series 2010</b>	<b>8/1/2010</b>			<b>155,000,000</b>		<b>5.50%</b>	<b>8/1/2035</b>	Estimate
<i>Issued</i>		<u>\$ 205,691,738</u>	<u>\$ 302,999,893</u>	<u>\$ 130,000,000</u>				
<i>To be Issued</i>				<u>\$ 305,000,000</u>				
<b>2007 Refunding</b>	<b>8/1/2007</b>				<b>199,240,000</b>	<b>4.48%</b>	<b>8/1/2025</b>	
<b>TOTAL OUTSTANDING</b>					<u><b>\$ 563,990,000</b></u>			

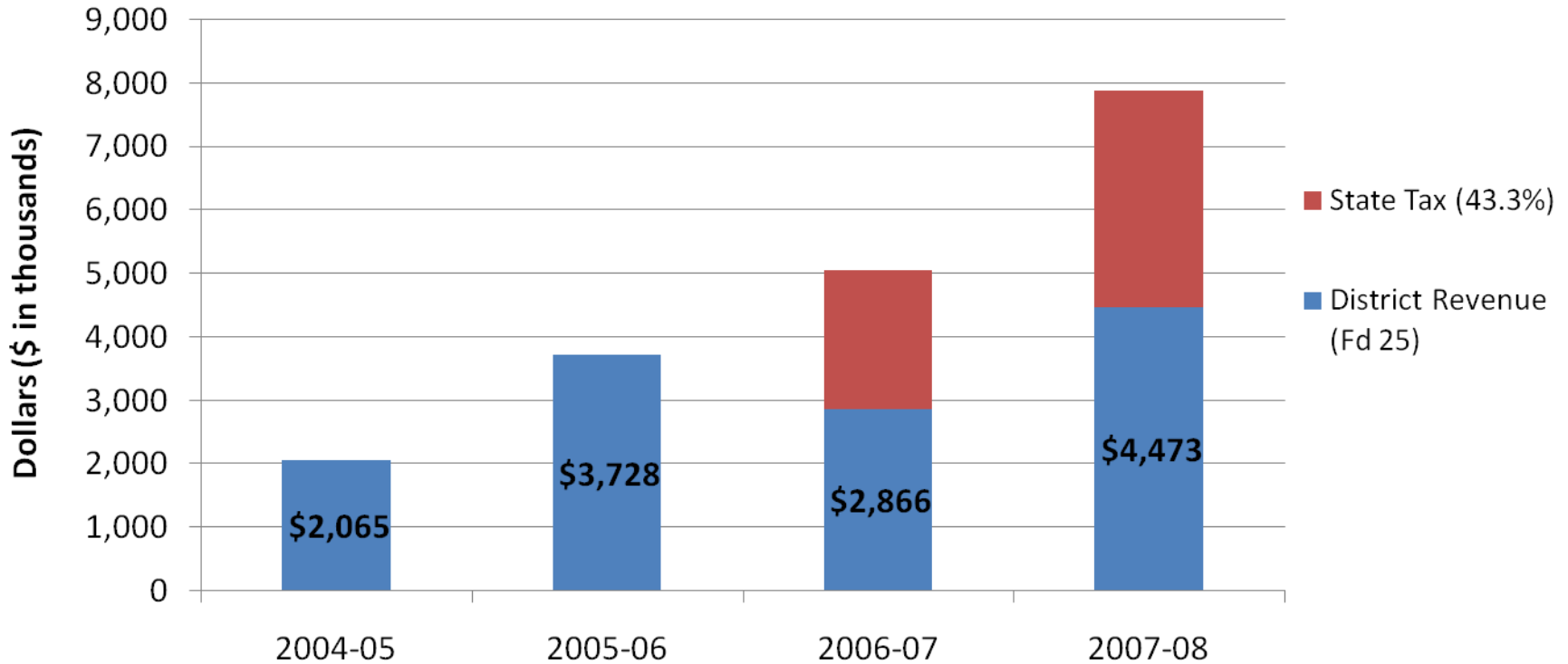


# OUSD Outstanding Lease (COPs) Obligations

Series	Issue Date	Final Maturity	Original Principal	Principal Outstanding 3/1/2008	Annual Payments	Comments
<b>CERTIFICATES OF PARTICIPATION</b>						
* Series G - Refund Series A & Series D; Chabot Observatory loan; HVAC	6/17/1999	8/1/2024	\$ 37,325,000	\$ 10,510,000	Approx. \$1,500,000	Refinance prior COPS; \$10 million loan to Chabot; \$200,000 for HVAC project
** Series H - Refund Honeywell Phase II and Phase III	7/15/1999	11/1/2014	12,565,000	6,810,000	Approx. \$1,100,000	Replaces Capital Leases for Honeywell Phase II and Phase III
* Series J - Bi-Tech System	1/8/2002	8/1/2010	<u>4,690,000</u>	<u>1,960,000</u>	Approx. \$680,000	Purchase & installation of BiTech management information & accounting system.
<b>TOTAL COPS OUTSTANDING:</b>			<u>54,580,000</u>	<u>\$ 19,280,000</u>	<u>Approx. \$3,200,000</u>	

\* Series G – Chabot is responsible for annual payment of \$720,921 to reimburse District.

# Redevelopment Agency Contributions



	2004-05	2005-06	2006-07	2007-08
<b>State Tax on Redevelopment Fees</b>	N/D	N/D	43.3%	43.3%

ND = Not Determined

expect **Success**

every student. every classroom. every day.

# Thank You.

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## QUESTIONS?