



OAKLAND UNIFIED
SCHOOL DISTRICT

Community Schools, Thriving Students

District Restructuring Board of Education: Study Session

Restructuring OUSD to Expand Quality
and Release Resources

Appendices for Restructuring Criteria 1

“Where do we need to operate schools?”

and

Restructuring Criteria 4

*Additional comparison factors for schools that share
an attendance boundary and are located in areas
judged to have the lowest need for schools*

School Name	GRADE	RANK	COMPOSITE RANK	Waitlist Rank																			
				Waitlist for 2011 as of 081811	# First Choice 10-11 Rank	# First Choice 10-11	# Top 3 Choice 10-11 Rank	# Top 3 Choice 10-11	# Any Choice 10-11 Rank	# Any Choice 10-11	# First Choice 09-10 Rank	# First Choice 09-10	# Top 3 Choice 09-10 Rank	# Top 3 Choice 09-10	# Any Choice 09-10 Rank	# Any Choice 09-10	# First Choice 08-09 Rank	# First Choice 08-09	# Top 3 Choice 08-09 Rank	# Top 3 Choice 08-09	# Any Choice 08-09 Rank	# Any Choice 08-09	
ACORN Woodland	A	44	411	19	31	47	73	44	139	44	168	45	74	43	138	42	154	47	63	40	94	40	113
Allendale	A	23	207	0	0	28	29	27	59	24	70	32	35	35	78	32	88	3	4	10	28	16	53
ASCEND	A	61	572	31	90	61	336	60	638	58	649	61	298	61	628	57	639	61	301	61	618	61	654
Bella Vista	A	38	333	5	4	33	40	37	83	37	106	37	44	42	124	43	164	32	37	32	73	35	97
Bridges Academy	A	33	286	14	13	37	52	36	79	33	89	40	48	26	65	27	80	28	32	20	54	25	78
Brookfield	A	20	179	0	0	24	27	12	34	12	40	28	29	24	57	22	64	28	32	16	42	13	48
Burckhalter	A	2	34	0	0	2	4	3	13	3	17	6	13	7	24	8	34	3	4	1	8	1	13
Carl Munck	A	36	312	7	5	32	38	29	68	36	98	24	25	30	71	36	106	36	43	40	94	42	130
Chabot	A	60	554	29	66	59	177	58	467	59	690	60	219	57	471	59	691	57	133	57	357	59	557
Cleveland	A	45	431	22	37	41	61	46	162	47	225	48	82	47	193	48	244	40	47	46	147	46	197
Community United	A	21	195	0	0	17	22	26	58	26	73	13	18	13	36	9	40	25	30	31	72	35	97
Crocker Highlands	A	55	510	20	31	55	154	54	291	54	502	53	128	54	275	54	478	60	145	52	252	54	416
East Oakland Pride Elementary	A	35	308	0	0	39	55	30	69	27	77	43	68	38	87	34	94	38	44	32	73	27	85
Emerson	A	16	151	0	0	12	14	14	38	19	54	15	20	16	42	20	58	20	20	17	44	18	61
EnCompass Academy	A	31	264	10	11	18	23	40	108	40	128	27	27	37	86	37	107	12	14	24	61	19	66
Esperanza	A	41	376	2	2	48	75	42	126	41	135	42	66	41	116	40	128	45	58	38	85	37	98
Franklin	A	43	399	3	2	45	68	43	138	43	161	46	77	46	175	45	207	41	48	44	117	43	141
Fred T. Korematsu	A	14	146	0	0	3	7	19	47	15	51	15	20	20	53	18	57	10	12	24	61	22	71
Fruitvale	A	27	242	0	0	34	41	23	56	21	67	24	25	24	57	24	74	34	38	26	62	32	93
Futures Academy	A	22	202	0	0	20	24	25	57	22	68	6	13	23	54	23	70	18	19	35	74	30	90
Garfield	A	32	278	4	2	35	42	31	70	32	88	34	38	30	71	31	87	24	24	28	67	29	86
Glenview	A	50	473	21	32	49	93	50	210	52	345	50	105	51	233	52	322	49	81	49	169	50	273
Global Family School	A	37	316	0	0	36	44	38	87	34	90	26	26	34	76	29	82	42	51	39	93	38	108
Grass Valley	A	24	217	0	0	27	28	21	53	29	78	22	24	20	53	26	77	30	33	19	50	23	72
Greenleaf Elementary	A	29	261	8	7	37	52	34	74	27	77	31	31	17	43	14	48	39	46	30	69	24	77
Hillcrest	A	59	552	17	28	60	204	61	659	61	828	58	190	60	598	60	749	59	139	59	385	57	522
Hoover	A	15	147	15	20	18	23	11	31	10	32	20	21	8	28	7	31	26	31	17	44	15	49
Horace Mann	A	13	141	0	0	22	26	15	41	14	49	20	21	19	51	18	57	9	11	12	33	12	47
Howard	A	8	84	0	0	9	11	10	27	11	39	10	15	10	33	11	42	8	10	8	25	7	35

School Name	GRADE	RANK	COMPOSITE RANK	Waitlist Rank																			
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International Community School	A	46	432	0	0	40	58	48	184	45	201	49	96	50	227	47	242	50	95	53	259	50	273
Joaquin Miller	A	53	506	11	11	53	123	55	308	56	578	52	120	56	313	56	544	55	125	56	288	56	474
Kaiser Elementary	A	49	453	23	37	41	61	47	173	51	329	41	53	48	203	53	370	46	59	50	177	53	321
La Escuelita	A	33	286	0	0	28	29	31	70	35	91	35	40	39	91	39	123	26	31	27	64	26	81
Lafayette	A	4	47	0	0	4	8	4	16	4	18	2	5	3	14	3	17	7	7	11	31	9	37
Lakeview	A	30	263	0	0	20	24	23	56	31	83	28	29	26	65	33	93	31	34	32	73	39	111
Laurel	A	42	381	9	8	43	63	41	117	42	150	38	46	40	102	41	133	44	56	42	98	41	128
Lazear Elementary	A	28	247	0	0	16	21	28	64	25	71	30	30	30	71	25	76	23	21	37	77	33	95
Learning Without Limits	A	25	230	0	0	24	27	35	75	30	79	22	24	20	53	17	53	20	20	28	67	34	96
Lincoln	A	54	507	30	80	56	156	52	222	50	268	59	199	53	272	51	318	56	132	51	194	49	232
Manzanita Community	A	12	140	0	0	24	27	17	43	17	52	12	16	11	35	13	46	18	19	15	39	13	48
Manzanita SEED	A	19	174	12	11	13	16	20	48	20	62	10	15	14	41	15	50	20	20	23	59	27	85
Markham	A	17	167	0	0	22	26	22	55	22	68	15	20	18	49	21	60	16	18	14	37	17	54
Marshall	A	5	49	0	0	6	9	8	20	9	29	8	14	5	22	5	24	2	3	3	18	3	23
Martin Luther King Jr	A	7	67	0	0	6	9	7	19	6	23	3	6	4	16	3	17	14	16	13	36	11	45
Maxwell Park	A	6	58	0	0	9	11	5	17	6	23	5	9	9	32	9	40	5	5	3	18	7	35
Melrose Leadership Academy	A	48	448	27	49	51	117	49	204	46	213	47	79	45	173	44	183	48	77	47	155	44	155
Montclair	A	58	546	24	39	54	147	59	528	60	774	56	162	59	552	61	763	53	118	60	415	60	585
New Highland Academy	A	39	336	6	4	44	64	39	93	39	113	38	46	36	85	35	98	32	37	36	75	31	92
Parker	A	10	90	0	0	11	13	5	17	5	20	13	18	14	41	16	52	14	16	6	23	6	34
Peralta	A	52	492	28	60	57	165	53	257	53	347	54	134	49	209	50	279	52	105	48	162	48	223
Piedmont Avenue	A	40	339	13	11	31	31	33	72	38	108	33	37	29	70	38	108	36	43	43	99	45	157
PLACE at Prescott	A	3	39	0	0	4	8	2	10	1	11	4	8	2	13	1	14	13	15	7	24	5	28
REACH Academy	A	25	230	1	1	30	30	16	42	18	53	36	43	26	65	27	80	34	38	21	55	21	70
Redwood Heights	A	57	527	25	43	58	166	56	377	55	568	55	136	55	292	55	496	58	134	55	281	55	453
RISE	A	17	167	0	0	6	9	17	43	15	51	15	20	33	72	30	83	10	12	22	56	19	66
Sankofa Academy	A	1	13	0	0	1	1	1	8	2	16	1	3	1	9	2	15	1	1	2	14	2	22
Santa Fe	A	8	84	0	0	13	16	9	21	8	27	8	14	6	23	6	30	16	18	8	25	10	41
Sequoia	A	47	433	26	43	45	68	45	161	49	255	43	68	44	157	46	228	43	55	45	140	47	219

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	A	10		90	0	0	15	18	12	34	12	40	15	20	11	35	11	42	5	5	5	20	4
Sobrante Park	A	10	90	0	0	15	18	12	34	12	40	15	20	11	35	11	42	5	5	5	20	4	26
Think College Now	A	51	477	16	20	50	111	51	216	48	242	51	117	52	235	49	253	54	122	54	274	52	289
Thornhill	A	56	523	18	28	52	121	57	422	57	631	56	162	58	486	58	662	51	101	58	367	58	539

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Alliance Academy	B	4	41	1	1	8	101	5	212	5	212	4	62	4	159	4	159	4	53	3	92	3	92
Bret Harte	B	10	92	0	0	7	96	9	307	9	307	11	151	11	315	11	315	10	164	12	442	12	442
Claremont	B	9	82	0	0	9	116	11	332	11	332	7	98	10	275	10	275	8	113	8	274	8	274
Edna Brewer Middle School	B	13	123	6	136	13	403	13	808	13	808	13	371	13	724	13	724	13	322	13	627	13	627
Elmhurst Community Prep	B	6	53	0	0	6	94	6	227	6	227	9	106	7	200	7	200	4	53	4	147	4	147
Frick	B	3	33	0	0	1	34	2	94	2	94	3	58	3	131	3	131	7	92	6	172	6	172
James Madison	B	2	22	0	0	3	67	3	104	3	104	2	26	2	60	2	60	3	44	2	78	2	78
Montera	B	14	131	5	77	14	430	14	831	14	831	14	406	14	742	14	742	14	375	14	655	14	655
Roosevelt	B	8	78	0	0	11	128	8	243	8	243	8	104	6	193	6	193	11	168	10	301	10	301
Roots International Academy	B	5	42	2	18	4	68	4	183	4	183	6	93	5	192	5	192	2	40	5	151	5	151
United For Success	B	7	63	3	30	5	71	7	233	7	233	5	89	9	266	9	266	4	53	7	272	7	272
Urban Promise Academy	B	11	96	4	63	12	157	10	310	10	310	10	138	8	241	8	241	12	178	11	303	11	303
West Oakland Middle School	B	1	10	0	0	2	38	1	67	1	67	1	25	1	45	1	45	1	25	1	58	1	58
Westlake	B	12	97	0	0	10	125	12	333	12	333	12	166	12	338	12	338	9	130	9	294	9	294

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Business & Information Technology	C	2	31	0	0	3	43	2	115	2	115	5	49	3	111	3	111	5	49	4	123	4	123
Coliseum College Prep Academy	C	8	73	3	105	8	111	8	252	8	252	8	108	8	215	8	215	8	94	7	203	7	203
College Prep & Architecture Academy	C	6	51	0	0	3	43	6	150	6	150	6	55	6	126	6	126	6	54	6	153	6	153
East Oakland School of the Arts	C	2	31	0	0	6	46	3	131	3	131	3	37	5	115	5	115	2	29	2	104	2	104
Leadership Preparatory High School	C	5	37	0	0	7	62	5	137	5	137	4	48	3	111	3	111	4	36	3	109	3	109
Life Academy	C	9	83	2	88	9	173	9	416	9	416	9	150	9	397	9	397	9	175	9	404	9	404
Mandela HS	C	7	60	0	0	2	42	7	170	7	170	7	70	7	197	7	197	7	72	8	252	8	252
McClymonds	C	1	9	0	0	1	39	1	57	1	57	1	26	1	51	1	51	1	15	1	44	1	44
Media College Prep	C	4	32	0	0	5	44	4	132	4	132	2	31	2	110	2	110	3	33	5	133	5	133
Oakland HS	C	10	92	0	0	10	338	10	858	10	858	10	440	10	961	10	961	10	400	10	1,027	12	1,957
Oakland Technical High School	C	11	105	4	117	12	599	12	1,533	12	1,533	11	498	11	1,377	11	1,377	11	525	11	1,465	10	1,465
Skyline	C	11	105	1	22	11	558	11	1,365	11	1,365	12	612	12	1,465	12	1,465	12	687	12	1,713	11	1,713

School Name																			
	GRADE SORT	GRADE	RANK	COMPOSITE RANKING															
				# w/ .25 mile Rank	# w/ .25 mile	# w/ .5 mile Rank	# w/ .5 mile	# w/ 1 mile Rank	# w/ 1 mile	# Live Rank	# Live	% Neighborhood Live-Go (Shared) Rank	% Neighborhood Live-Go (Shared)	# Live-Go w/in School	% Live-NO Go Rank	% Live No-Go	# Live No-Go	% NO Live Go Rank	
ACORN Woodland	A	Elem	19	310	49	304	44	1024	45	3425	51	919	7	21.22%	99	4	89.23%	820	17
Allendale	A	Elem	43	440	44	279	41	910	41	3124	36	524	34	45.04%	236	36	54.96%	288	35
ASCEND	A	Elem	50	471	59	381	52	1220	61	4514	60	1309	3	12.53%	164	6	87.47%	1145	16
Bella Vista	A	Elem	51	482	31	177	36	712	38	2763	33	488	38	51.02%	249	40	48.98%	239	18
Bridges Academy	A	Elem	49	466	53	316	42	929	40	3042	35	517	37	50.68%	262	39	49.32%	255	54
Brookfield	A	Elem	35	397	30	160	27	496	23	1340	34	507	39	51.08%	259	41	48.92%	248	53
Burckhalter	A	Elem	4	156	9	48	9	178	19	1118	19	328	5	16.46%	54	9	83.54%	274	11
Carl Munck	A	Elem	12	260	1	3	2	59	2	312	5	170	24	34.71%	59	32	65.29%	111	3
Chabot	A	Elem	47	457	13	66	8	167	7	559	20	330	60	93.94%	310	60	6.06%	20	38
Cleveland	A	Elem	28	364	23	110	26	464	32	2148	7	197	49	62.94%	124	49	37.06%	73	13
Community United	A	Elem	59	542	47	289	58	1396	52	3700	55	920	31	42.83%	207	18	77.50%	713	40
Crocker Highlands	A	Elem	37	416	22	104	17	305	17	958	16	304	61	95.07%	289	61	4.93%	15	59
East Oakland Pride Elementary	A	Elem	57	531	41	256	50	1169	56	3987	57	970	17	32.27%	313	25	67.73%	657	49
Emerson	A	Elem	9	238	7	35	10	190	16	943	12	258	22	34.50%	89	30	65.50%	169	12
EnCompass Academy	A	Elem	26	349	49	304	44	1024	45	3425	51	919	7	21.22%	96	3	89.55%	823	14
Esperanza	A	Elem	38	419	45	287	38	747	36	2524	41	658	42	54.56%	174	21	73.56%	484	27
Franklin	A	Elem	61	574	58	366	43	954	31	2109	38	564	52	67.55%	381	52	32.45%	183	26
Fred T. Korematsu	A	Elem	45	449	45	287	38	747	36	2524	41	658	42	54.56%	185	22	71.88%	473	39
Fruitvale	A	Elem	42	439	33	186	40	758	39	2804	40	629	33	44.99%	283	35	55.01%	346	43
Futures Academy	A	Elem	54	516	47	289	58	1396	52	3700	55	920	31	42.83%	187	16	79.67%	733	44
Garfield	A	Elem	53	512	61	409	51	1189	47	3532	44	708	36	50.00%	354	38	50.00%	354	47
Glenview	A	Elem	40	432	15	87	20	384	26	1643	27	404	47	56.19%	227	47	43.81%	177	32
Global Family School	A	Elem	60	561	51	310	56	1351	59	4334	58	1201	26	38.47%	244	15	79.68%	957	52
Grass Valley	A	Elem	11	254	8	45	6	75	1	138	2	113	50	64.60%	73	50	35.40%	40	8
Greenleaf Elementary	A	Elem	56	528	60	404	55	1322	49	3583	49	839	21	34.45%	289	29	65.55%	550	51

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Hillcrest	A	Elem	31	381	17	93	15	270	9	755	24	343	58	88.05%	302	58	11.95%	41	61	
Hoover	A	Elem	23	339	27	144	28	504	22	1212	21	336	40	51.19%	172	42	48.81%	164	33	
Horace Mann	A	Elem	30	378	42	263	49	1095	50	3624	30	449	23	34.52%	155	31	65.48%	294	23	
Howard	A	Elem	2	136	3	15	4	72	9	755	15	282	4	16.31%	46	8	83.69%	236	6	
International Community School	A	Elem	39	422	54	321	53	1244	43	3406	45	774	15	31.78%	136	11	82.43%	638	21	
Joaquin Miller	A	Elem	33	393	4	26	7	121	5	458	17	312	56	87.18%	272	56	12.82%	40	56	
Kaiser Elementary	A	Elem	8	224	1	3	1	30	3	382	1	47	48	57.45%	27	48	42.55%	20	1	
La Escuelita	A	Elem	10	239	25	124	29	505	28	1751	3	119	28	38.66%	46	34	61.34%	73	4	
Lafayette	A	Elem	23	339	34	189	31	518	27	1662	37	533	20	32.65%	174	28	67.35%	359	36	
Lakeview	A	Elem	5	208	10	54	12	232	21	1170	14	281	13	30.25%	85	23	69.75%	196	9	
Laurel	A	Elem	49	466	32	178	32	526	30	1947	29	437	41	52.40%	229	43	47.60%	208	20	
Lazear Elementary	A	Elem	14	269	18	96	24	460	34	2447	11	252	46	55.56%	140	46	44.44%	112	30	
Learning Without Limits	A	Elem	58	537	51	310	56	1351	59	4334	58	1201	26	38.47%	218	12	81.85%	983	48	
Lincoln	A	Elem	55	527	43	275	24	460	20	1154	32	470	54	83.83%	394	54	16.17%	76	46	
Manzanita Community	A	Elem	29	367	38	239	46	1029	57	4221	47	809	11	29.42%	138	10	82.94%	671	24	
Manzanita SEED	A	Elem	21	325	38	239	46	1029	57	4221	47	809	11	29.42%	100	5	87.64%	709	19	
Markham	A	Elem	40	432	37	217	48	1061	51	3696	43	686	14	31.05%	213	24	68.95%	473	31	
Marshall	A	Elem	3	147	6	30	3	64	4	388	4	141	25	35.46%	50	33	64.54%	91	7	
Martin Luther King Jr	A	Elem	16	278	36	193	30	508	25	1500	31	464	18	32.33%	150	26	67.67%	314	37	
Maxwell Park	A	Elem	16	278	21	102	33	532	42	3176	28	417	19	32.37%	135	27	67.63%	282	29	
Melrose Leadership Academy	A	Elem	15	277	16	91	22	430	48	3565	61	1429	1	3.50%	50	1	96.50%	1379	5	
Montclair	A	Elem	46	450	12	64	11	208	8	693	25	373	57	87.40%	326	57	12.60%	47	58	
New Highland Academy	A	Elem	43	440	56	356	60	1442	54	3848	51	919	29	40.91%	182	14	80.20%	737	41	
Parker	A	Elem	6	211	29	157	35	666	33	2160	26	380	9	25.00%	95	19	75.00%	285	25	
Peralta	A	Elem	22	330	23	110	14	261	13	796	8	216	53	72.69%	157	53	27.31%	59	28	

School Name	GRADE SORT	GRADE	RANK	COMPOSITE RANKING	# w/ .25 mile Rank	# w/ .25 mile	# w/ .5 mile Rank	# w/ .5 mile	# w/ 1 mile Rank	# w/ 1 mile	# Live Rank	# Live	% Neighborhood Live-Go (Shared) Rank	% Neighborhood Live-Go (Shared)	# Live-Go w/in School	% Live-NO Go Rank	% Live No-Go	# Live No-Go	% NO Live Go Rank
Piedmont Avenue	A	Elem	18	289	5	29	5	74	6	554	6	186	45	54.84%	102	45	45.16%	84	10
PLACE at Prescott	A	Elem	13	262	35	190	23	439	12	789	18	319	35	45.14%	144	37	54.86%	175	55
REACH Academy	A	Elem	26	349	26	132	37	720	35	2481	50	844	6	18.60%	157	13	81.40%	687	45
Redwood Heights	A	Elem	25	348	14	77	16	271	14	872	8	216	55	86.57%	187	55	13.43%	29	34
RISE	A	Elem	52	506	56	356	60	1442	54	3848	51	919	29	40.91%	194	17	78.89%	725	42
Sankofa Academy	A	Elem	1	129	20	101	18	313	15	902	8	216	2	7.87%	17	2	92.13%	199	2
Santa Fe	A	Elem	7	215	19	96	19	345	18	1001	39	607	10	25.21%	153	20	74.79%	454	50
Sequoia	A	Elem	34	394	28	151	21	429	29	1837	13	265	51	65.28%	173	51	34.72%	92	22
Sobrante Park	A	Elem	20	317	40	254	34	562	24	1354	23	340	44	54.71%	186	44	45.29%	154	57
Think College Now	A	Elem	32	386	54	321	53	1244	43	3406	45	774	15	31.78%	110	7	85.79%	664	15
Thornhill	A	Elem	36	401	11	62	13	254	11	788	21	336	59	90.18%	303	59	9.82%	33	60

School Name	GRADE SORT	GRADE	RANK	COMPOSITE RANKING	# w/ .25 mile Rank	# w/ .25 mile	# w/ .5 mile Rank	# w/ .5 mile	# w/ 1 mile Rank	# w/ 1 mile	# Live Rank	# Live	% Neighborhood Live-Go (Shared) Rank	% Neighborhood Live-Go (Shared)	# Live-Go w/in School	% Live-NO Go Rank	% Live No-Go	# Live No-Go	% NO Live Go Rank
Alliance Academy	B	Middle	8	92	11	157	11	557	9	1512	11	1,275	8	40.86%	250	2	80.39%	1025	10
Bret Harte	B	Middle	5	80	4	47	5	194	7	842	7	775	6	34.58%	268	8	65.42%	507	4
Claremont	B	Middle	2	70	2	18	2	63	2	186	2	391	10	42.20%	165	10	57.80%	226	2
Edna Brewer Middle School	B	Middle	12	104	4	47	4	178	6	840	3	468	13	63.03%	295	13	36.97%	173	3
Elmhurst Community Prep	B	Middle	10	95	11	157	12	557	9	1512	11	1,275	8	40.86%	271	3	78.75%	1004	12
Frick	B	Middle	1	69	7	74	8	318	8	1309	10	1,181	2	21.34%	252	4	78.66%	929	6
James Madison	B	Middle	4	73	9	107	7	265	5	636	5	514	11	42.61%	219	11	57.39%	295	9
Montera	B	Middle	11	97	1	10	1	42	1	141	1	345	14	85.22%	294	14	14.78%	51	1
Roosevelt	B	Middle	13	113	10	155	10	552	12	1520	8	819	12	48.72%	399	12	51.28%	420	7
Roots International Academy	B	Middle	8	92	8	101	9	550	9	1512	9	967	3	23.89%	231	5	76.11%	736	8
United For Success	B	Middle	14	119	13	161	14	650	14	1905	11	1272	3	23.98%	305	6	76.02%	967	11
Urban Promise Academy	B	Middle	7	88	14	192	13	645	13	1818	11	1272	1	19.58%	249	1	80.42%	1023	14
West Oakland Middle School	B	Middle	2	70	6	58	6	223	4	628	4	513	5	26.32%	135	7	73.68%	378	13
Westlake	B	Middle	6	81	3	35	3	128	3	497	6	702	7	39.17%	275	9	60.83%	427	5

School Name	% No Live Go	# No Live Go	# Go as of 10.15.10	# Total Enrollment 10-11 CBEDS Rank	# Total Enrollment 10-11 CBEDS	# CBEDS Enrollment Change '07-08 -> 10-11 Rank	# CBEDS Enrollment Change '07-08 -> 10-11	# Projection Total w/ SDC 11-12 Rank	# Projection Total w/ SDC 11-12	# Class-sized rooms (site total) Rank	# Class-sized rooms (site total)	# SDC Classroom Count	% Facility Utilization Rank	% Facility Utilization	# Projection (Non-SDC) 11-12	# Projection (Non-SDC) 11-12 Rank	# Projection SDC 11-12
ACORN Woodland	58.58%	140	239	8	242	16	(4)	8	236	48	35	1	13	7.11%	232	10	4
Allendale	45.50%	197	433	51	440	12	(19)	50	429	34	25	1	26	5.65%	425	49	4
ASCEND	61.50%	262	426	49	432	55	100	49	428	29	23	0	32	5.37%	428	50	-
Bella Vista	56.39%	322	571	58	571	53	82	59	569	43	31	4	35	5.14%	525	57	44
Bridges Academy	32.30%	125	387	47	388	20	6	47	393	29	23	0	23	5.85%	393	48	-
Brookfield	33.25%	129	388	46	385	8	(52)	42	382	39	28	5	15	6.59%	349	34	33
Burckhalter	70.33%	128	182	2	185	24	18	2	193	2	12	4	45	4.55%	176	3	17
Carl Munck	82.85%	285	344	36	353	50	67	38	373	8	15	0	59	4.02%	373	42	-
Chabot	44.84%	252	562	57	562	52	81	58	566	37	26	1	47	4.50%	556	59	10
Cleveland	64.97%	230	354	38	360	35	34	37	372	12	18	1	43	4.63%	367	40	5
Community United	43.90%	162	369	39	366	60	160	42	382	43	31	0	57	4.06%	382	44	-
Crocker Highlands	23.75%	90	379	42	377	23	12	45	386	12	18	0	41	4.66%	386	46	-
East Oakland Pride Elementary	37.27%	186	499	54	498	61	175	55	523	52	36	2	14	6.80%	500	55	23
Emerson	68.99%	198	287	21	300	38	37	23	311	22	21	4	25	5.76%	295	21	16
EnCompass Academy	63.77%	169	265	16	271	37	35	17	274	48	35	0	18	6.39%	274	17	-
Esperanza	48.82%	166	340	31	341	29	24	30	343	58	42	0	21	6.12%	343	31	-
Franklin	50.39%	387	768	61	768	48	63	61	776	53	37	4	51	4.44%	744	61	32
Fred T. Korematsu	44.61%	149	334	33	345	26	21	36	364	58	42	2	33	5.32%	357	37	7
Fruitvale	43.40%	217	500	55	506	5	(62)	54	485	46	32	2	16	6.48%	463	54	22
Futures Academy	42.28%	137	324	29	329	59	146	32	348	43	31	0	50	4.45%	348	33	-
Garfield	38.11%	218	572	59	581	6	(60)	57	546	60	43	0	6	7.88%	546	58	-
Glenview	46.84%	200	427	51	440	43	48	53	457	29	23	2	42	4.65%	452	53	5
Global Family School	35.11%	132	376	45	382	58	131	40	378	40	29	2	61	3.52%	355	35	23
Grass Valley	73.55%	203	276	19	285	34	33	19	292	2	12	0	55	4.11%	292	20	-
Greenleaf Elementary	35.92%	162	451	53	454	56	109	51	440	47	34	0	7	7.73%	440	51	-

School Name	% No Live Go	# No Live Go	# Go as of 10.15.10	# Total Enrollment 10-11 CBEDS Rank	# Total Enrollment 10-11 CBEDS	# CBEDS Enrollment Change '07-08 -> 10-11 Rank	# CBEDS Enrollment Change '07-08 -> 10-11	# Projection Total w/ SDC 11-12 Rank	# Projection Total w/ SDC 11-12	# Class-sized rooms (site total) Rank	# Class-sized rooms (site total)	# SDC Classroom Count	% Facility Utilization Rank	% Facility Utilization	# Projection (Non-SDC) 11-12	# Projection (Non-SDC) 11-12 Rank	# Projection SDC 11-12
Hillcrest	7.36%	24	326	28	328	22	10	28	334	7	14	0	54	4.19%	334	28	-
Hoover	46.42%	149	321	30	330	30	25	27	328	22	21	0	17	6.40%	328	27	-
Horace Mann	53.17%	176	331	32	344	21	7	31	345	12	18	0	34	5.22%	345	32	-
Howard	76.65%	151	197	4	203	4	(64)	4	198	22	21	3	53	4.34%	173	2	25
International Community School	54.97%	166	302	22	305	47	61	29	335	53	37	0	29	5.52%	335	29	-
Joaquin Miller	27.47%	103	375	43	380	40	39	46	389	12	18	1	51	4.44%	383	45	6
Kaiser Elementary	90.00%	243	270	17	272	25	20	18	278	1	10	0	60	3.60%	278	18	-
La Escuelita	81.53%	203	249	11	250	16	(4)	11	255	2	12	1	48	4.47%	246	12	9
Lafayette	45.11%	143	317	25	317	35	34	24	315	34	25	3	8	7.56%	291	19	24
Lakeview	72.40%	223	308	25	317	16	(4)	26	322	17	19	0	22	5.90%	322	26	-
Laurel	55.36%	284	513	56	520	51	73	56	525	32	24	0	44	4.57%	525	56	-
Lazear Elementary	47.96%	129	269	18	273	1	(75)	13	256	17	19	0	11	7.42%	256	13	-
Learning Without Limits	38.07%	134	352	37	354	57	117	35	359	40	29	0	58	4.04%	359	38	-
Lincoln	38.34%	245	639	60	635	44	52	60	671	42	30	0	48	4.47%	671	60	-
Manzanita Community	52.74%	154	292	20	292	14	(10)	25	321	56	41	2	19	6.17%	300	22	21
Manzanita SEED	56.33%	129	229	7	234	15	(6)	15	266	56	41	1	9	7.53%	259	15	7
Markham	47.54%	193	406	48	430	26	21	48	417	32	24	3	30	5.43%	387	47	30
Marshall	75.37%	153	203	6	212	19	3	6	212	6	13	4	28	5.59%	161	1	51
Martin Luther King Jr	44.85%	122	272	13	261	11	(22)	11	255	37	26	6	3	9.39%	213	8	42
Maxwell Park	48.28%	126	261	14	266	10	(50)	9	241	22	21	8	24	5.83%	223	9	18
Melrose Leadership Academy	80.69%	209	259	12	260	48	63	15	266	2	12	0	46	4.51%	266	16	-
Montclair	24.88%	108	434	50	439	54	86	52	449	28	22	0	38	4.90%	449	52	-
New Highland Academy	43.65%	141	323	27	324	13	(16)	21	310	48	35	0	26	5.65%	310	24	-
Parker	51.53%	101	196	3	192	7	(53)	1	188	22	21	0	2	11.17%	188	5	-
Peralta	48.52%	148	305	24	307	46	54	21	310	8	15	0	39	4.84%	310	24	-

School Name	% No Live Go	# No Live Go	# Go as of 10.15.10	# Total Enrollment 10-11 CBEDS Rank	# Total Enrollment 10-11 CBEDS	# CBEDS Enrollment Change '07-08 -> 10-11 Rank	# CBEDS Enrollment Change '07-08 -> 10-11	# Projection Total w/ SDC 11-12 Rank	# Projection Total w/ SDC 11-12	# Class-sized rooms (site total) Rank	# Class-sized rooms (site total)	# SDC Classroom Count	% Facility Utilization Rank	% Facility Utilization	# Projection (Non-SDC) 11-12	# Projection (Non-SDC) 11-12 Rank	# Projection SDC 11-12
Piedmont Avenue	72.36%	267	369	40	375	33	30	41	381	22	21	1	31	5.39%	371	41	10
PLACE at Prescott	28.36%	57	201	5	208	2	(74)	5	200	34	25	0	1	12.50%	200	7	-
REACH Academy	39.85%	104	261	15	268	42	41	14	257	61	53	0	5	8.17%	257	14	-
Redwood Heights	45.64%	157	344	35	349	31	27	33	349	17	19	2	36	5.07%	335	29	14
RISE	43.60%	150	344	34	346	44	52	34	355	48	35	0	37	4.93%	355	35	-
Sankofa Academy	87.86%	123	140	1	153	38	37	3	195	11	17	3	9	7.53%	186	4	9
Santa Fe	36.78%	89	242	9	245	3	(69)	7	217	17	19	2	4	8.63%	197	6	20
Sequoia	53.24%	197	370	43	380	32	29	38	373	10	16	1	56	4.10%	366	39	7
Sobrante Park	25.00%	62	248	9	245	8	(53)	10	244	12	18	0	12	7.38%	244	11	-
Think College Now	62.84%	186	296	22	305	40	39	20	300	53	37	0	19	6.17%	300	22	-
Thornhill	18.98%	71	374	40	375	26	21	44	385	17	19	1	40	4.77%	377	43	8

School Name	% No Live Go	# No Live Go	# Go as of 10.15.10	# Total Enrollment 10-11 CBEDS Rank	# Total Enrollment 10-11 CBEDS	# CBEDS Enrollment Change '07-08 -> 10-11 Rank	# CBEDS Enrollment Change '07-08 -> 10-11	# Projection Total w/ SDC 11-12 Rank	# Projection Total w/ SDC 11-12	# Class-sized rooms (site total) Rank	# Class-sized rooms (site total)	# SDC Classroom Count	% Facility Utilization Rank	% Facility Utilization	# Projection (Non-SDC) 11-12	# Projection (Non-SDC) 11-12 Rank	# Projection SDC 11-12
Alliance Academy	29.58%	105	355	5	364	6	22	4	350	11	43	0	4	6.14%	350	5	-
Bret Harte	60.24%	406	674	12	697	2	(135)	10	666	9	42	6	6	5.82%	619	11	47
Claremont	63.41%	286	451	9	476	9	44	9	514	3	26	4	10	4.59%	479	9	35
Edna Brewer Middle School	63.17%	506	801	13	818	14	127	13	807	6	36	5	12	4.18%	742	13	65
Elmhurst Community Prep	23.01%	81	352	4	353	4	0	5	361	11	43	1	5	5.91%	347	4	14
Frick	39.71%	166	418	7	399	1	(182)	8	434	6	36	3	2	8.23%	401	7	33
James Madison	30.48%	96	315	3	330	5	19	3	341	2	23	1	3	6.75%	326	3	15
Montera	68.22%	631	925	14	944	12	77	14	921	13	44	4	11	4.49%	891	14	30
Roosevelt	38.80%	253	652	11	654	3	(109)	12	724	8	41	4	8	5.37%	689	12	35
Roots International Academy	38.73%	146	377	6	378	10	51	6	364	5	32	2	14	3.93%	356	6	8
United For Success	29.07%	125	430	8	433	11	55	7	424	14	47	1	7	5.46%	412	8	12
Urban Promise Academy	16.72%	50	299	2	304	7	24	2	313	1	16	0	9	5.11%	313	2	-
West Oakland Middle School	20.12%	34	169	1	169	13	98	1	154	9	42	0	1	13.64%	154	1	-
Westlake	56.62%	359	634	10	644	8	34	10	666	4	30	5	13	4.11%	608	10	58

School Name	GRADE	RANK	COMPOSITE RANKING <= 2011	2011 API Rank	2011 API	3Yr API Growth 08-11 Rank	3YR API Growth 08-11	2008 API	GAP API 2011 Rank	GAP API 2011	3 yr AA API Change 08-11 Rank	3 yr AA API Change 08-11	2011 AA API	2008 AA API	2010 to 2011 ELA P/A 1yr Change Rank	2010 to 2011 ELA P/A 1yr Change	2011 ELA P/A	2010 ELA P/A
ACORN Woodland	A	40	341	44	843	36	68	775	28	11	0	n/a	n/a	n/a	60	15.38%	64.1%	48.7%
Allendale	A	5	122	26	760	11	19	741	15	40	7	19	720	701	4	-7.30%	41.2%	48.5%
ASCEND	A	46	375	34	793	25	42	751	26	14	0	n/a	n/a	n/a	58	13.00%	60.0%	47.0%
Bella Vista	A	23	239	45	844	26	44	800	3	89	0	n/a	n/a	n/a	39	2.63%	62.5%	59.9%
Bridges Academy	A	29	283	29	773	38	72	701	37	3	0	n/a	n/a	n/a	6	-5.57%	34.3%	39.8%
Brookfield	A	46	375	26	760	36	68	692	10	47	22	47	713	666	51	6.81%	42.9%	36.1%
Burckhalter	A	58	478	43	842	58	146	696	35	4	58	164	838	674	45	4.28%	52.6%	48.4%
Carl Munck	A	37	314	39	823	23	38	785	45	-5	46	76	828	752	8	-5.31%	56.5%	61.8%
Chabot	A	19	232	55	940	17	30	910	5	73	25	48	867	819	21	0.33%	85.2%	84.9%
Cleveland	A	41	345	52	918	32	54	864	54	-20	0	n/a	n/a	n/a	40	2.72%	79.6%	76.9%
Community United	A	51	391	7	692	56	142	550	43	-4	0	n/a	n/a	n/a	50	6.68%	28.0%	21.4%
Crocker Highlands	A	44	362	56	952	43	85	867	1	101	0	n/a	n/a	n/a	46	4.52%	86.7%	82.2%
East Oakland Pride Elementary	A	33	306	5	652	49	101	551	47	-7	0	n/a	n/a	n/a	34	2.03%	23.4%	21.4%
Emerson	A	8	153	10	714	12	20	694	19	28	1	13	686	673	33	1.88%	36.7%	34.8%
EnCompass Academy	A	49	380	21	750	49	101	649	49	-13	0	n/a	n/a	n/a	31	1.16%	43.8%	42.6%
Esperanza	A	51	391	28	763	48	98	665	35	4	0	n/a	n/a	n/a	35	2.31%	29.4%	27.1%
Franklin	A	7	147	38	816	2	(20)	836	2	90	0	n/a	n/a	n/a	44	3.99%	55.1%	51.2%
Fred T. Korematsu	A	59	489	32	788	59	198	590	42	-1	0	n/a	n/a	n/a	59	14.12%	40.6%	26.5%
Fruitvale	A	31	294	23	754	8	10	744	18	30	34	56	724	668	38	2.60%	43.7%	41.1%
Futures Academy	A	22	238	6	682	53	110	572	55	-22	0	n/a	n/a	n/a	3	-8.75%	27.7%	36.4%
Garfield	A	34	307	20	749	26	44	705	23	18	0	n/a	n/a	n/a	49	6.18%	39.1%	32.9%

School Name	GRADE	RANK	COMPOSITE RANKING <= 2011	2011 API Rank	2011 API	3Yr API Growth 08-11 Rank	3Yr API Growth 08-11	2008 API	GAP API 2011 Rank	GAP API 2011	3 yr AA API Change 08-11 Rank	3 yr AA API Change 08-11	2011 AA API	2008 AA API	2010 to 2011 ELA P/A 1yr Change Rank	2010 to 2011 ELA P/A 1yr Change	2011 ELA P/A	2010 ELA P/A
Glenview	A	56	471	50	887	40	74	813	16	37	52	92	850	758	57	12.32%	71.5%	59.2%
Global Family School	A	42	347	4	648	55	133	515	53	-19	0	n/a	n/a	n/a	48	5.26%	21.5%	16.2%
Grass Valley	A	2	93	32	788	1	(22)	810	32	8	0	(29)	780	809	15	-1.57%	48.1%	49.7%
Greenleaf Elementary	A	44	362	39	823	51	105	718	9	52	0	n/a	n/a	n/a	28	0.96%	51.9%	51.0%
Hillcrest	A	13	181	59	964	5	(6)	970	48	-8	0	n/a	n/a	n/a	18	-1.00%	91.0%	92.0%
Hoover	A	27	267	9	705	28	46	659	8	56	10	20	649	629	32	1.33%	29.9%	28.6%
Horace Mann	A	39	339	35	802	44	86	716	13	43	31	52	759	707	12	-2.59%	47.7%	50.3%
Howard	A	53	392	35	802	44	86	716	28	11	49	90	791	701	37	2.56%	44.2%	41.7%
International Community School	A	6	127	18	741	9	11	730	32	8	0	n/a	n/a	n/a	20	0.25%	34.6%	34.3%
Joaquin Miller	A	30	289	53	920	14	26	894	56	-24	0	n/a	n/a	n/a	47	5.19%	80.8%	75.6%
Kaiser Elementary	A	15	193	49	885	13	22	863	6	69	4	13	816	803	14	-1.58%	71.8%	73.3%
La Escuelita	A	14	183	42	834	7	7	827	39	1	0	n/a	n/a	n/a	13	-2.26%	51.7%	53.9%
Lafayette	A	1	77	2	628	6	(1)	629	11	45	0	(31)	583	614	19	-0.43%	22.3%	22.7%
Lakeview	A	16	195	24	758	22	37	721	39	1	28	52	757	705	10	-3.69%	39.9%	43.6%
Laurel	A	38	323	41	829	30	49	780	7	59	43	70	770	700	23	0.72%	57.1%	56.3%
Lazear Elementary	A	24	256	10	714	29	48	666	34	7	0	n/a	n/a	n/a	43	3.79%	32.7%	28.9%
Learning Without Limits	A	26	264	24	758	57	144	614	17	31	0	n/a	n/a	n/a	27	0.83%	35.7%	34.9%
Lincoln	A	36	312	58	961	33	55	906	41	0	0	n/a	n/a	n/a	41	2.84%	86.2%	83.3%
Manzanita Community	A	19	232	14	721	19	32	689	60	-48	0	n/a	n/a	n/a	5	-6.83%	28.5%	35.3%
Manzanita SEED	A	55	449	48	850	60	198	652	23	18	0	n/a	n/a	n/a	55	8.65%	63.2%	54.5%
Markham	A	50	381	30	774	39	73	701	57	-27	16	29	721	692	9	-4.86%	50.2%	55.1%

School Name	GRADE	RANK	COMPOSITE RANKING <= 2011	2011 API Rank	2011 API	3Yr API Growth 08-11 Rank	3YR API Growth 08-11	2008 API	GAP API 2011 Rank	GAP API 2011	3 yr AA API Change 08-11 Rank	3 yr AA API Change 08-11	2011 AA API	2008 AA API	2010 to 2011 ELA P/A 1yr Change Rank	2010 to 2011 ELA P/A 1yr Change	2011 ELA P/A	2010 ELA P/A
Marshall	A	11	170	13	720	3	(15)	735	59	-30	0	(8)	750	758	36	2.36%	37.1%	34.8%
Martin Luther King Jr	A	10	155	3	639	4	(6)	645	21	25	0	(49)	594	643	2	-13.00%	24.8%	37.8%
Maxwell Park	A	57	477	12	719	54	123	596	50	-14	61	172	733	561	53	7.07%	34.7%	27.6%
Montclair	A	35	311	60	972	31	50	922	51	-15	0	n/a	n/a	n/a	28	0.96%	92.1%	91.1%
New Highland Academy	A	43	358	17	738	52	109	629	46	-6	0	n/a	n/a	n/a	26	0.81%	34.8%	34.0%
Parker	A	60	496	46	847	47	95	752	31	10	55	105	837	732	54	8.58%	60.8%	52.2%
Peralta	A	48	378	54	937	40	74	863	13	43	0	n/a	n/a	n/a	56	10.42%	83.6%	73.2%
Piedmont Avenue	A	25	262	31	780	17	30	750	25	15	19	40	765	725	25	0.80%	49.3%	48.5%
PLACE at Prescott	A	17	203	8	702	42	79	623	22	21	40	66	681	615	7	-5.43%	28.7%	34.1%
REACH Academy	A	4	121	1	599	19	32	567	11	45	0	n/a	n/a	n/a	30	0.97%	13.8%	12.8%
Redwood Heights	A	9	154	51	913	10	18	895	27	13	0	n/a	n/a	n/a	17	-1.25%	79.2%	80.5%
RISE	A	54	407	19	746	46	93	653	52	-18	0	n/a	n/a	n/a	42	3.35%	39.1%	35.8%
Sankofa Academy	A	32	296	21	750	34	59	691	37	3	37	59	747	688	16	-1.29%	37.8%	39.1%
Santa Fe	A	28	282	15	723	21	33	690	28	11	13	29	712	683	52	6.91%	33.5%	26.6%
Sequoia	A	3	105	37	812	16	27	785	4	86	0	(1)	726	727	1	-13.55%	56.1%	69.7%
Sobrante Park	A	12	174	16	733	24	41	692	43	-4	0	n/a	n/a	n/a	11	-3.23%	33.7%	37.0%
Think College Now	A	18	210	46	847	35	66	781	20	26	0	n/a	n/a	n/a	22	0.52%	57.3%	56.8%
Thornhill	A	21	235	57	954	14	26	928	58	-28	0	n/a	n/a	n/a	24	0.76%	88.7%	87.9%

School Name	GRADE	RANK	COMPOSITE RANKING <= 2011	2011 API Rank	2011 API	3Yr API Growth 08-11 Rank	3YR API Growth 08-11	2008 API	GAP API 2011 Rank	GAP API 2011	3 yr AA API Change 08-11 Rank	3 yr AA API Change 08-11	2011 AA API	2008 AA API	2010 to 2011 ELA P/A 1yr Change Rank	2010 to 2011 ELA P/A 1yr Change	2011 ELA P/A	2010 ELA P/A
Alliance Academy	B	7	81	8	688	9	58	630	12	13	0	(23)	598	621	4	-1.28%	27.7%	29.0%
Bret Harte	B	4	50	6	662	2	(8)	670	10	17	0	n/a	n/a	n/a	6	0.86%	33.9%	33.0%
Claremont	B	12	97	11	720	13	101	619	4	67	13	97	653	556	10	2.82%	42.9%	40.1%
Edna Brewer Middle School	B	6	54	15	812	6	30	782	3	77	9	61	732	671	2	-1.77%	59.7%	61.4%
Elmhurst Community Prep	B	10	92	7	680	8	39	641	11	15	7	55	660	605	7	0.87%	27.9%	27.1%
Frick	B	14	116	5	656	12	99	557	15	0	15	98	626	528	11	2.90%	25.3%	22.4%
James Madison	B	15	123	12	722	14	103	619	7	27	17	111	719	608	5	-1.23%	34.0%	35.2%
Melrose Leadership Academy	B	11	93	10	719	11	77	642	8	23	0	n/a	n/a	n/a	13	4.47%	31.8%	27.4%
Montera	B	3	41	14	809	4	15	794	2	80	5	42	727	685	1	-2.42%	60.5%	62.9%
Roosevelt	B	1	38	4	638	1	(13)	651	1	96	3	6	540	534	9	1.30%	25.3%	24.0%
Roots International Academy	B	9	88	3	631	10	61	570	5	53	1	1	578	577	15	10.05%	24.0%	13.9%
United For Success	B	5	52	2	595	5	22	573	13	11	0	n/a	n/a	n/a	8	1.00%	20.0%	19.0%
Urban Promise Academy	B	13	115	13	748	15	103	645	9	22	0	n/a	n/a	n/a	12	2.91%	44.4%	41.5%
West Oakland Middle School	B	1	38	1	574	3	(2)	576	14	3	0	n/a	n/a	n/a	3	-1.65%	20.7%	22.4%
Westlake	B	8	82	9	711	7	31	680	6	47	11	77	662	585	14	4.53%	36.7%	32.2%

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Business & Information Technology	C	7	64	3	544	5	16	528	12	0	5	31	544	513	12	8.09%	17.0%	8.9%
Coliseum College Prep Academy	C	9	79	7	614	8	55	559	9	10	0	n/a	n/a	n/a	11	7.57%	25.2%	17.6%
College Prep & Architecture Academy	C	2	34	5	613	2	(25)	638	3	77	0	n/a	n/a	n/a	1	-5.28%	16.6%	21.9%
East Oakland School of the Arts	C	12	97	8	614	12	133	481	5	30	11	98	584	486	10	7.54%	24.2%	16.7%
Leadership Preparatory High School	C	8	76	4	584	9	61	523	6	24	7	57	560	503	9	6.58%	17.4%	10.8%
Life Academy	C	6	62	10	658	7	23	635	11	0	0	n/a	n/a	n/a	4	-0.72%	26.2%	26.9%
Mandela HS	C	3	39	2	539	4	10	529	10	1	0	n/a	n/a	n/a	6	0.46%	13.0%	12.5%
McClymonds	C	1	24	1	519	1	(33)	552	7	18	0	n/a	n/a	n/a	3	-1.23%	13.8%	15.0%
Media College Prep	C	10	85	6	613	11	92	521	4	32	9	62	581	519	8	5.47%	26.2%	20.7%
Oakland HS	C	4	40	9	652	6	23	629	1	127	1	5	525	520	2	-3.74%	30.4%	34.1%
Oakland Technical High School	C	11	88	12	706	10	84	622	2	114	0	n/a	n/a	n/a	7	3.86%	47.5%	43.7%
Skyline	C	5	50	11	665	3	8	657	8	17	3	10	591	581	5	-0.53%	42.5%	43.1%

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ACORN Woodland	A	40	341	55	15.08%	64.1%	49.0%	52	20.20%	64.1%	43.9%	45	6.41%	68.6%	62.2%
Allendale	A	5	122	14	0.37%	41.2%	40.8%	8	3.32%	41.2%	37.9%	6	-6.86%	53.8%	60.7%
ASCEND	A	46	375	60	32.00%	60.0%	28.0%	50	20.00%	60.0%	40.0%	40	4.00%	65.0%	61.0%
Bella Vista	A	23	239	42	7.28%	62.5%	55.2%	44	15.92%	62.5%	46.6%	12	-3.22%	76.1%	79.3%
Bridges Academy	A	29	283	28	4.32%	34.3%	30.0%	41	15.76%	34.3%	18.5%	36	3.15%	63.3%	60.2%
Brookfield	A	46	375	47	9.39%	42.9%	33.5%	48	18.69%	42.9%	24.2%	53	9.63%	59.0%	49.4%
Burckhalter	A	58	478	38	6.76%	52.6%	45.9%	58	26.22%	52.6%	26.4%	32	1.85%	72.6%	70.8%
Carl Munck	A	37	314	18	2.02%	56.5%	54.5%	24	8.66%	56.5%	47.8%	47	6.72%	69.0%	62.3%
Chabot	A	19	232	15	0.96%	85.2%	84.3%	20	7.78%	85.2%	77.5%	34	2.24%	88.3%	86.1%
Cleveland	A	41	345	40	6.97%	79.6%	72.6%	34	13.23%	79.6%	66.3%	37	3.35%	88.9%	85.6%
Community United	A	51	391	37	6.39%	28.0%	21.6%	47	18.62%	28.0%	9.4%	50	8.44%	42.7%	34.2%
Crocker Highlands	A	44	362	45	8.46%	86.7%	78.3%	30	11.07%	86.7%	75.7%	48	7.01%	92.1%	85.1%
East Oakland Pride Elementary	A	33	306	17	1.67%	23.4%	21.8%	45	17.27%	23.4%	6.2%	57	13.47%	47.2%	33.7%
Emerson	A	8	153	24	3.35%	36.7%	33.3%	23	8.43%	36.7%	28.3%	4	-8.66%	42.6%	51.3%
EnCompass Academy	A	49	380	29	4.65%	43.8%	39.1%	55	21.60%	43.8%	22.2%	54	9.95%	55.6%	45.7%
Esperanza	A	51	391	43	7.55%	29.4%	21.9%	43	15.78%	29.4%	13.6%	49	8.06%	67.9%	59.8%
Franklin	A	7	147	35	5.37%	55.1%	49.8%	5	-1.03%	55.1%	56.2%	14	-2.29%	61.9%	64.2%
Fred T. Korematsu	A	59	489	59	23.77%	40.6%	16.8%	59	27.68%	40.6%	12.9%	60	19.67%	67.3%	47.7%
Fruitvale	A	31	294	31	4.79%	43.7%	38.9%	13	5.65%	43.7%	38.0%	51	8.57%	59.5%	51.0%
Futures Academy	A	22	238	33	4.91%	27.7%	22.8%	37	14.19%	27.7%	13.5%	3	-10.70%	38.4%	49.1%
Garfield	A	34	307	36	5.65%	39.1%	33.5%	26	9.38%	39.1%	29.8%	39	3.51%	56.9%	53.4%

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Glenview	A	56	471	46	8.59%	71.5%	62.9%	46	17.57%	71.5%	53.9%	59	15.07%	83.3%	68.2%
Global Family School	A	42	347	54	13.46%	21.5%	8.0%	38	14.51%	21.5%	6.9%	15	-2.11%	37.8%	39.9%
Grass Valley	A	2	93	2	-9.28%	48.1%	57.4%	1	-8.04%	48.1%	56.2%	7	-6.31%	51.9%	58.2%
Greenleaf Elementary	A	44	362	50	10.18%	51.9%	41.7%	57	24.07%	51.9%	27.8%	26	0.39%	76.4%	76.0%
Hillcrest	A	13	181	21	3.00%	91.0%	88.0%	2	-3.00%	91.0%	94.0%	11	-4.00%	94.0%	98.0%
Hoover	A	27	267	39	6.79%	29.9%	23.1%	32	12.97%	29.9%	16.9%	19	-1.30%	56.9%	58.2%
Horace Mann	A	39	339	52	11.47%	47.7%	36.2%	53	20.70%	47.7%	27.0%	24	0.19%	68.7%	68.5%
Howard	A	53	392	44	8.42%	44.2%	35.8%	33	13.17%	44.2%	31.1%	44	6.15%	58.7%	52.5%
International Community School	A	6	127	5	-5.56%	34.6%	40.1%	18	7.05%	34.6%	27.5%	2	-12.06%	51.3%	63.4%
Joaquin Miller	A	30	289	23	3.25%	80.8%	77.6%	15	6.56%	80.8%	74.3%	41	4.60%	84.9%	80.3%
Kaiser Elementary	A	15	193	22	3.20%	71.8%	68.6%	12	5.54%	71.8%	66.2%	35	2.25%	77.4%	75.2%
La Escuelita	A	14	183	16	1.37%	51.7%	50.3%	15	6.56%	51.7%	45.1%	25	0.28%	77.9%	77.6%
Lafayette	A	1	77	19	2.06%	22.3%	20.2%	11	5.51%	22.3%	16.8%	5	-7.15%	29.6%	36.7%
Lakeview	A	16	195	12	-1.10%	39.9%	41.0%	19	7.12%	39.9%	32.8%	18	-1.34%	54.0%	55.4%
Laurel	A	38	323	32	4.88%	57.1%	52.2%	40	15.68%	57.1%	41.4%	42	4.67%	71.6%	66.9%
Lazear Elementary	A	24	256	10	-2.26%	32.7%	35.0%	25	9.29%	32.7%	23.5%	56	12.33%	51.5%	39.2%
Learning Without Limits	A	26	264	25	3.48%	35.7%	32.2%	39	15.52%	35.7%	20.2%	13	-2.76%	55.3%	58.1%
Lincoln	A	36	312	41	7.20%	86.2%	79.0%	35	13.49%	86.2%	72.7%	22	0.14%	96.3%	96.2%
Manzanita Community	A	19	232	27	4.08%	28.5%	24.4%	17	6.78%	28.5%	21.7%	20	-0.44%	60.2%	60.7%
Manzanita SEED	A	55	449	57	20.54%	63.2%	42.7%	60	42.14%	63.2%	21.1%	27	0.88%	74.3%	73.4%
Markham	A	50	381	56	17.12%	50.2%	33.1%	42	15.77%	50.2%	34.4%	31	1.60%	61.2%	59.6%

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Marshall	A	11	170	8	-2.86%	37.1%	40.0%	3	-2.25%	37.1%	39.4%	9	-5.10%	49.6%	54.7%
Martin Luther King Jr	A	10	155	20	2.11%	24.8%	22.7%	6	2.61%	24.8%	22.2%	30	1.49%	35.9%	34.5%
Maxwell Park	A	57	477	49	9.91%	34.7%	24.8%	53	20.70%	34.7%	14.0%	33	1.96%	47.7%	45.8%
Montclair	A	35	311	30	4.67%	92.1%	87.4%	31	11.15%	92.1%	80.9%	28	1.06%	94.6%	93.5%
New Highland Academy	A	43	358	53	12.01%	34.8%	22.8%	56	22.07%	34.8%	12.7%	16	-1.97%	56.2%	58.1%
Parker	A	60	496	48	9.72%	60.8%	51.1%	49	19.91%	60.8%	40.9%	58	14.35%	71.3%	56.9%
Peralta	A	48	378	51	10.99%	83.6%	72.6%	51	20.16%	83.6%	63.4%	43	5.07%	87.8%	82.8%
Piedmont Avenue	A	25	262	34	4.93%	49.3%	44.4%	27	9.61%	49.3%	39.7%	8	-5.16%	61.4%	66.5%
PLACE at Prescott	A	17	203	11	-1.66%	28.7%	30.3%	21	7.99%	28.7%	20.7%	10	-4.65%	37.2%	41.9%
REACH Academy	A	4	121	6	-5.40%	13.8%	19.2%	4	-2.19%	13.8%	16.0%	21	0.11%	27.8%	27.7%
Redwood Heights	A	9	154	1	-9.48%	79.2%	88.7%	10	4.63%	79.2%	74.6%	23	0.17%	84.0%	83.8%
RISE	A	54	407	58	21.13%	39.1%	18.0%	36	13.96%	39.1%	25.1%	52	9.33%	51.2%	41.9%
Sankofa Academy	A	32	296	9	-2.44%	37.8%	40.3%	29	10.44%	37.8%	27.4%	46	6.52%	59.5%	52.9%
Santa Fe	A	28	282	26	3.54%	33.5%	30.0%	13	5.65%	33.5%	27.9%	55	10.69%	46.9%	36.2%
Sequoia	A	3	105	7	-4.71%	56.1%	60.8%	28	9.86%	56.1%	46.3%	1	-13.62%	61.3%	74.9%
Sobrante Park	A	12	174	3	-9.04%	33.7%	42.8%	7	3.10%	33.7%	30.6%	38	3.38%	50.6%	47.2%
Think College Now	A	18	210	4	-8.82%	57.3%	66.1%	9	3.35%	57.3%	53.9%	29	1.35%	77.4%	76.0%
Thornhill	A	21	235	13	-0.64%	88.7%	89.3%	22	8.23%	88.7%	80.5%	17	-1.36%	92.6%	94.0%

School Name															
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Alliance Academy	B	7	81	9	4.38%	27.7%	23.3%	7	9.01%	27.7%	18.7%	8	-0.29%	31.3%	31.6%
Bret Harte	B	4	50	2	-1.97%	33.9%	35.9%	2	1.55%	33.9%	32.3%	9	1.70%	25.6%	24.0%
Claremont	B	12	97	11	6.66%	42.9%	36.3%	13	16.88%	42.9%	26.0%	5	-5.36%	29.9%	35.2%
Edna Brewer Middle School	B	6	54	4	0.81%	59.7%	58.9%	8	9.52%	59.7%	50.2%	1	-11.11%	54.3%	65.4%
Elmhurst Community Prep	B	10	92	14	9.19%	27.9%	18.7%	11	11.30%	27.9%	16.6%	6	-3.69%	29.9%	33.5%
Frick	B	14	116	12	8.15%	25.3%	17.2%	10	11.23%	25.3%	14.1%	12	3.89%	25.6%	21.7%
James Madison	B	15	123	15	12.33%	34.0%	21.6%	14	17.20%	34.0%	16.8%	13	5.22%	45.2%	40.0%
Melrose Leadership Academy	B	11	93	8	3.91%	31.8%	27.9%	6	8.01%	31.8%	23.8%	15	7.07%	34.1%	27.0%
Montera	B	3	41	3	0.77%	60.5%	59.7%	3	2.60%	60.5%	57.9%	2	-9.14%	48.7%	57.9%
Roosevelt	B	1	38	5	1.36%	25.3%	24.0%	1	0.51%	25.3%	24.8%	7	-0.92%	23.8%	24.8%
Roots International Academy	B	9	88	13	8.62%	24.0%	15.4%	9	10.60%	24.0%	13.4%	14	6.21%	16.8%	10.6%
United For Success	B	5	52	6	3.51%	20.0%	16.4%	4	5.17%	20.0%	14.8%	4	-8.37%	12.6%	21.0%
Urban Promise Academy	B	13	115	10	5.21%	44.4%	39.2%	15	18.96%	44.4%	25.4%	11	2.55%	43.1%	40.5%
West Oakland Middle School	B	1	38	1	-5.74%	20.7%	26.5%	11	11.30%	20.7%	9.4%	3	-8.71%	10.1%	18.8%
Westlake	B	8	82	7	3.57%	36.7%	33.1%	5	6.32%	36.7%	30.4%	10	2.22%	36.0%	33.8%

School Name															
	GRADE	RANK	COMPOSITE RANKING <= 2011	2009 to 2011 ELA P/A 2yr Change Rank	2009 to 2011 ELA P/A 2yr Change	2011 ELA P/A	2009 ELA P/A	2008 to 2011 ELA P/A 3yr Change Rank	2008 to 2011 ELA P/A 3yr Change	2011 ELA P/A	2008 ELA P/A	2010 to 2011 Math P/A 1yr Change Rank	2010 to 2011 Math P/A 1yr Change	2011 Math P/A	2010 Math P/A
Business & Information Technology	C	7	64	9	6.89%	17.0%	10.1%	6	5.70%	17.0%	11.3%	5	-2.73%	1.2%	3.9%
Coliseum College Prep Academy	C	9	79	7	6.00%	25.2%	19.2%	10	12.49%	25.2%	12.7%	6	-0.97%	14.1%	15.1%
College Prep & Architecture Academy	C	2	34	1	-1.91%	16.6%	18.5%	2	-5.44%	16.6%	22.0%	10	1.67%	10.0%	8.4%
East Oakland School of the Arts	C	12	97	12	10.73%	24.2%	13.5%	9	11.00%	24.2%	13.2%	9	1.55%	6.4%	4.9%
Leadership Preparatory High School	C	8	76	11	9.51%	17.4%	7.9%	8	9.00%	17.4%	8.4%	7	-0.28%	3.3%	3.6%
Life Academy	C	6	62	4	1.07%	26.2%	25.1%	7	8.07%	26.2%	18.1%	8	1.02%	13.7%	12.7%
Mandela HS	C	3	39	5	3.35%	13.0%	9.7%	4	2.35%	13.0%	10.7%	1	-5.61%	3.6%	9.2%
McClymonds	C	1	24	3	0.68%	13.8%	13.1%	1	-5.62%	13.8%	19.4%	4	-3.12%	0.7%	3.8%
Media College Prep	C	10	85	8	6.59%	26.2%	19.6%	11	15.78%	26.2%	10.4%	12	2.60%	3.5%	0.9%
Oakland HS	C	4	40	2	0.42%	30.4%	30.0%	3	1.89%	30.4%	28.5%	3	-4.55%	16.0%	20.6%
Oakland Technical High School	C	11	88	10	9.46%	47.5%	38.1%	12	17.47%	47.5%	30.1%	11	2.36%	24.3%	21.9%
Skyline	C	5	50	6	4.78%	42.5%	37.8%	5	3.74%	42.5%	38.8%	2	-5.34%	12.2%	17.6%

School Name	GRADE RANK		COMPOSITE RANKING <= 2011								
	2009 to 2011 Math P/A 2yr Change Rank	2009 to 2011 Math P/A 2yr Change	2011 Math P/A	2009 Math P/A	2008 to 2011 Math P/A 3yr Change Rank	2008 to 2011 Math P/A 3yr Change	2011 Math P/A	2008 Math P/A			
ACORN Woodland	A	40	341	10	-1.34%	68.6%	69.9%	11	3.96%	68.6%	64.6%
Allendale	A	5	122	22	3.32%	53.8%	50.5%	9	3.28%	53.8%	50.5%
ASCEND	A	46	375	27	5.00%	65.0%	60.0%	55	25.00%	65.0%	40.0%
Bella Vista	A	23	239	16	-0.20%	76.1%	76.3%	12	4.29%	76.1%	71.8%
Bridges Academy	A	29	283	26	4.48%	63.3%	58.8%	42	15.57%	63.3%	47.7%
Brookfield	A	46	375	47	11.86%	59.0%	47.1%	35	14.00%	59.0%	45.0%
Burckhalter	A	58	478	53	16.67%	72.6%	56.0%	58	33.01%	72.6%	39.6%
Carl Munck	A	37	314	39	9.36%	69.0%	59.6%	25	10.29%	69.0%	58.7%
Chabot	A	19	232	21	2.21%	88.3%	86.1%	19	7.38%	88.3%	81.0%
Cleveland	A	41	345	29	5.23%	88.9%	83.7%	27	10.89%	88.9%	78.0%
Community United	A	51	391	50	15.61%	42.7%	27.1%	51	23.17%	42.7%	19.5%
Crocker Highlands	A	44	362	49	15.59%	92.1%	76.5%	44	18.06%	92.1%	74.1%
East Oakland Pride Elementary	A	33	306	14	-0.97%	47.2%	48.1%	38	14.30%	47.2%	32.9%
Emerson	A	8	153	4	-6.06%	42.6%	48.7%	23	9.27%	42.6%	33.3%
EnCompass Academy	A	49	380	43	10.11%	55.6%	45.5%	49	21.45%	55.6%	34.2%
Esperanza	A	51	391	57	17.64%	67.9%	50.2%	53	23.93%	67.9%	43.9%
Franklin	A	7	147	5	-4.66%	61.9%	66.6%	2	-9.46%	61.9%	71.4%
Fred T. Korematsu	A	59	489	59	28.54%	67.3%	38.8%	60	47.80%	67.3%	19.5%
Fruitvale	A	31	294	37	8.88%	59.5%	50.7%	41	15.20%	59.5%	44.3%
Futures Academy	A	22	238	12	-1.25%	38.4%	39.7%	36	14.25%	38.4%	24.2%
Garfield	A	34	307	48	12.42%	56.9%	44.5%	40	14.83%	56.9%	42.1%

School Name	GRADE RANK		COMPOSITE RANKING <= 2011								
	2009 to 2011 Math P/A 2yr Change Rank	2009 to 2011 Math P/A 2yr Change	2011 Math P/A	2009 Math P/A	2008 to 2011 Math P/A 3yr Change Rank	2008 to 2011 Math P/A 3yr Change	2011 Math P/A	2008 Math P/A			
Glenview	A	56	471	51	15.85%	83.3%	67.4%	54	24.10%	83.3%	59.2%
Global Family School	A	42	347	35	7.00%	37.8%	30.8%	45	18.36%	37.8%	19.4%
Grass Valley	A	2	93	2	-9.24%	51.9%	61.1%	1	-10.20%	51.9%	62.1%
Greenleaf Elementary	A	44	362	46	10.64%	76.4%	65.8%	56	27.57%	76.4%	48.9%
Hillcrest	A	13	181	13	-1.00%	94.0%	95.0%	4	-2.00%	94.0%	96.0%
Hoover	A	27	267	42	9.94%	56.9%	46.9%	48	20.74%	56.9%	36.1%
Horace Mann	A	39	339	38	9.17%	68.7%	59.5%	37	14.28%	68.7%	54.4%
Howard	A	53	392	44	10.35%	58.7%	48.3%	34	13.93%	58.7%	44.7%
International Community School	A	6	127	7	-2.76%	51.3%	54.1%	16	6.65%	51.3%	44.7%
Joaquin Miller	A	30	289	30	5.63%	84.9%	79.3%	10	3.56%	84.9%	81.4%
Kaiser Elementary	A	15	193	18	1.30%	77.4%	76.1%	20	7.75%	77.4%	69.7%
La Escuelita	A	14	183	19	1.49%	77.9%	76.4%	7	1.02%	77.9%	76.8%
Lafayette	A	1	77	1	-11.49%	29.6%	41.1%	3	-6.69%	29.6%	36.3%
Lakeview	A	16	195	8	-2.74%	54.0%	56.8%	15	5.15%	54.0%	48.9%
Laurel	A	38	323	33	6.67%	71.6%	64.9%	32	13.14%	71.6%	58.4%
Lazear Elementary	A	24	256	23	3.76%	51.5%	47.7%	26	10.77%	51.5%	40.7%
Learning Without Limits	A	26	264	32	5.90%	55.3%	49.4%	30	12.59%	55.3%	42.7%
Lincoln	A	36	312	20	1.67%	96.3%	94.6%	21	8.51%	96.3%	87.8%
Manzanita Community	A	19	232	52	16.28%	60.2%	43.9%	18	7.18%	60.2%	53.0%
Manzanita SEED	A	55	449	60	30.25%	74.3%	44.1%	59	43.60%	74.3%	30.7%
Markham	A	50	381	54	16.71%	61.2%	44.4%	47	19.85%	61.2%	41.3%

School Name	GRADE		COMPOSITE RANKING <= 2011	2009 to 2011 Math P/A 2yr Change Rank							
	GRADE	RANK		2009 to 2011 Math P/A 2yr Change	2009 to 2011 Math P/A 2yr Change	2011 Math P/A	2009 Math P/A	2008 to 2011 Math P/A 3yr Change Rank	2008 to 2011 Math P/A 3yr Change	2011 Math P/A	2008 Math P/A
Marshall	A	11	170	34	6.79%	49.6%	42.9%	5	-1.10%	49.6%	50.7%
Martin Luther King Jr	A	10	155	36	8.13%	35.9%	27.8%	33	13.57%	35.9%	22.4%
Maxwell Park	A	57	477	55	16.88%	47.7%	30.8%	57	28.81%	47.7%	18.9%
Montclair	A	35	311	28	5.02%	94.6%	89.6%	24	9.58%	94.6%	85.0%
New Highland Academy	A	43	358	40	9.65%	56.2%	46.5%	52	23.29%	56.2%	32.9%
Parker	A	60	496	58	23.09%	71.3%	48.2%	50	23.11%	71.3%	48.2%
Peralta	A	48	378	41	9.87%	87.8%	78.0%	29	11.13%	87.8%	76.7%
Piedmont Avenue	A	25	262	45	10.42%	61.4%	50.9%	31	13.04%	61.4%	48.3%
PLACE at Prescott	A	17	203	25	4.33%	37.2%	32.9%	17	6.75%	37.2%	30.5%
REACH Academy	A	4	121	15	-0.35%	27.8%	28.1%	14	5.09%	27.8%	22.7%
Redwood Heights	A	9	154	9	-1.97%	84.0%	85.9%	6	0.74%	84.0%	83.2%
RISE	A	54	407	56	16.96%	51.2%	34.3%	46	19.07%	51.2%	32.2%
Sankofa Academy	A	32	296	24	3.90%	59.5%	55.6%	43	17.57%	59.5%	41.9%
Santa Fe	A	28	282	31	5.73%	46.9%	41.1%	28	10.90%	46.9%	36.0%
Sequoia	A	3	105	3	-8.17%	61.3%	69.4%	8	2.87%	61.3%	58.4%
Sobrante Park	A	12	174	10	-1.34%	50.6%	52.0%	22	8.68%	50.6%	41.9%
Think College Now	A	18	210	6	-3.17%	77.4%	80.6%	39	14.47%	77.4%	62.9%
Thornhill	A	21	235	17	0.98%	92.6%	91.6%	13	5.05%	92.6%	87.6%

School Name	COMPOSITE RANKING <= 2011		Math P/A Performance Metrics								
	GRADE	RANK	2009 to 2011 Math P/A 2yr Change Rank	2009 to 2011 Math P/A 2yr Change	2011 Math P/A	2009 Math P/A	2008 to 2011 Math P/A 3yr Change Rank	2008 to 2011 Math P/A 3yr Change	2011 Math P/A	2008 Math P/A	
Alliance Academy	B	7	81	14	14.98%	31.3%	16.3%	10	13.50%	31.3%	17.8%
Bret Harte	B	4	50	7	-0.47%	25.6%	26.1%	6	4.39%	25.6%	21.3%
Claremont	B	12	97	6	-0.76%	29.9%	30.6%	11	14.06%	29.9%	15.8%
Edna Brewer Middle School	B	6	54	2	-5.29%	54.3%	59.6%	4	1.94%	54.3%	52.4%
Elmhurst Community Prep	B	10	92	9	8.94%	29.9%	20.9%	12	14.31%	29.9%	15.5%
Frick	B	14	116	11	11.88%	25.6%	13.7%	13	16.06%	25.6%	9.6%
James Madison	B	15	123	12	13.37%	45.2%	31.9%	14	20.77%	45.2%	24.5%
Melrose Leadership Academy	B	11	93	13	13.97%	34.1%	20.1%	9	12.20%	34.1%	21.9%
Montera	B	3	41	4	-3.42%	48.7%	52.1%	3	-0.52%	48.7%	49.2%
Roosevelt	B	1	38	5	-1.45%	23.8%	25.3%	2	-1.54%	23.8%	25.4%
Roots International Academy	B	9	88	10	9.74%	16.8%	7.1%	8	11.50%	16.8%	5.3%
United For Success	B	5	52	3	-4.60%	12.6%	17.2%	7	4.75%	12.6%	7.8%
Urban Promise Academy	B	13	115	15	15.40%	43.1%	27.7%	15	26.49%	43.1%	16.6%
West Oakland Middle School	B	1	38	1	-33.11%	10.1%	43.2%	1	-1.65%	10.1%	11.8%
Westlake	B	8	82	8	-0.20%	36.0%	36.2%	5	2.24%	36.0%	33.8%

School Name											
	GRADE	RANK	COMPOSITE RANKING <= 2011	2009 to 2011 Math P/A 2yr Change Rank	2009 to 2011 Math P/A 2yr Change	2011 Math P/A	2009 Math P/A	2008 to 2011 Math P/A 3yr Change Rank	2008 to 2011 Math P/A 3yr Change	2011 Math P/A	2008 Math P/A
Business & Information Technology	C	7	64	3	-2.58%	1.2%	3.8%	4	-1.34%	1.2%	2.5%
Coliseum College Prep Academy	C	9	79	11	3.78%	14.1%	10.3%	10	4.32%	14.1%	9.8%
College Prep & Architecture Academy	C	2	34	9	2.09%	10.0%	7.9%	1	-2.30%	10.0%	12.3%
East Oakland School of the Arts	C	12	97	10	2.71%	6.4%	3.7%	11	5.44%	6.4%	1.0%
Leadership Preparatory High School	C	8	76	6	0.10%	3.3%	3.2%	9	2.50%	3.3%	0.8%
Life Academy	C	6	62	4	-1.26%	13.7%	15.0%	7	1.03%	13.7%	12.7%
Mandela HS	C	3	39	2	-2.99%	3.6%	6.6%	5	-1.10%	3.6%	4.7%
McClymonds	C	1	24	1	-3.40%	0.7%	4.1%	3	-1.36%	0.7%	2.1%
Media College Prep	C	10	85	8	1.30%	3.5%	2.2%	8	1.55%	3.5%	1.9%
Oakland HS	C	4	40	7	0.81%	16.0%	15.2%	6	0.56%	16.0%	15.5%
Oakland Technical High School	C	11	88	12	6.69%	24.3%	17.6%	12	9.54%	24.3%	14.7%
Skyline	C	5	50	5	-0.53%	12.2%	12.8%	2	-1.69%	12.2%	13.9%

School Name	GRADE	RANK ORDER	COMPOSITE RANK	Suspension Rate by # Days Rank	Suspension Rate by # Days	# Suspension Days 2010-11	Total Enrollment 10-11 CBEDS	ADA Rank	10-11 ADA	Chronic Absence Rate 10-11 Rank	Chronic Absence Rate 10-11
ACORN Woodland	A	39	149	41	1.7%	4	242	37	95.82%	46	7.5%
Allendale	A	22	92	35	2.3%	10	440	23	94.80%	21	14.7%
ASCEND	A	58	216	55	0.0%	0	432	54	96.88%	51	4.2%
Bella Vista	A	43	172	45	1.1%	6	571	37	95.82%	32	10.9%
Bridges Academy	A	41	154	46	0.8%	3	388	50	96.65%	43	7.8%
Brookfield	A	35	129	23	7.0%	27	385	43	96.22%	34	10.6%
Burckhalter	A	11	65	49	0.5%	1	185	4	92.61%	3	25.1%
Carl Munck	A	25	108	34	2.8%	10	353	25	94.94%	19	15.5%
Chabot	A	47	179	39	2.0%	11	562	40	95.97%	48	5.5%
Cleveland	A	45	173	46	0.8%	3	360	57	97.29%	52	3.9%
Community United	A	27	109	25	6.8%	25	366	21	94.61%	16	15.8%
Crocker Highlands	A	60	216	49	0.5%	2	377	60	98.21%	61	0.3%
East Oakland Pride Elementary	A	26	109	10	21.1%	105	498	16	94.37%	26	13.5%
Emerson	A	30	115	35	2.3%	7	300	24	94.81%	23	14.2%
EnCompass Academy	A	21	89	9	23.2%	63	271	27	95.03%	25	13.6%
Esperanza	A	46	177	42	1.5%	5	341	48	96.53%	44	7.7%
Franklin	A	55	200	55	0.0%	0	768	45	96.34%	41	8.2%
Fred T. Korematsu	A	42	158	44	1.2%	4	345	35	95.64%	35	10.6%
Fruitvale	A	13	72	20	7.5%	38	506	18	94.50%	17	15.7%
Futures Academy	A	18	82	2	49.8%	164	329	15	94.27%	24	14.0%
Garfield	A	23	96	16	14.8%	86	581	28	95.32%	30	11.8%
Glenview	A	56	202	54	0.2%	1	440	49	96.59%	49	4.6%
Global Family School	A	52	194	55	0.0%	0	382	41	96.19%	47	6.4%

School Name	GRADE	RANK ORDER	COMPOSITE RANK	Suspension Rate by # Days Rank	Suspension Rate by # Days	# Suspension Days 2010-11	Total Enrollment 10-11 CBEDS	ADA Rank	10-11 ADA	Chronic Absence Rate 10-11 Rank	Chronic Absence Rate 10-11
Grass Valley	A	32	123	19	9.5%	27	285	36	95.80%	42	7.9%
Greenleaf Elementary	A	57	203	52	0.4%	2	454	47	96.39%	44	7.7%
Hillcrest	A	44	173	33	3.0%	10	328	56	97.09%	60	1.2%
Hoover	A	16	81	8	25.2%	83	330	13	94.07%	20	15.4%
Horace Mann	A	19	85	27	5.5%	19	344	20	94.58%	18	15.6%
Howard	A	7	51	21	7.4%	15	203	17	94.42%	12	17.7%
International Community School	A	36	137	29	3.9%	12	305	33	95.58%	33	10.8%
Joaquin Miller	A	49	179	37	2.1%	8	380	52	96.77%	55	3.3%
Kaiser Elementary	A	53	195	52	0.4%	1	272	58	97.42%	54	3.5%
La Escuelita	A	28	111	22	7.2%	18	250	46	96.35%	38	8.7%
Lafayette	A	9	56	1	82.6%	262	317	3	92.56%	4	24.2%
Lakeview	A	24	104	55	0.0%	0	317	12	93.85%	10	19.1%
Laurel	A	40	153	30	3.7%	19	520	34	95.61%	28	12.8%
Lazear Elementary	A	15	79	15	15.8%	43	273	29	95.39%	31	11.4%
Learning Without Limits	A	38	140	32	3.1%	11	354	26	94.98%	29	12.1%
Lincoln	A	61	224	49	0.5%	3	635	61	98.35%	59	1.4%
Manzanita Community	A	12	69	12	17.8%	52	292	9	93.53%	14	16.9%
Manzanita SEED	A	34	126	43	1.3%	3	234	31	95.50%	38	8.7%
Markham	A	10	63	7	31.6%	136	430	8	93.48%	11	18.7%
Marshall	A	20	88	26	5.7%	12	212	32	95.52%	27	13.1%
Martin Luther King Jr	A	3	26	3	48.3%	126	261	5	92.62%	7	22.7%
Maxwell Park	A	5	35	6	36.8%	98	266	7	93.28%	6	22.8%
Melrose Leadership Academy	A	31	120	14	16.5%	43	260	30	95.40%	37	9.2%

School Name	GRADE	RANK ORDER	COMPOSITE RANK	Suspension Rate by # Days Rank	Suspension Rate by # Days	# Suspension Days 2010-11	Total Enrollment 10-11 CBEDS	ADA Rank	10-11 ADA	Chronic Absence Rate 10-11 Rank	Chronic Absence Rate 10-11
Montclair	A	59	216	55	0.0%	0	439	55	96.90%	57	2.3%
New Highland Academy	A	33	124	28	4.0%	13	324	41	96.19%	36	10.4%
Parker	A	6	47	5	37.5%	72	192	22	94.64%	13	17.4%
Peralta	A	51	184	55	0.0%	0	307	59	97.43%	58	1.6%
Piedmont Avenue	A	29	114	31	3.5%	13	375	14	94.25%	15	16.3%
PLACE at Prescott	A	2	24	11	19.7%	41	208	6	92.86%	5	24.1%
REACH Academy	A	1	12	4	37.7%	101	268	1	92.02%	1	28.7%
Redwood Heights	A	50	180	48	0.6%	2	349	44	96.29%	50	4.3%
RISE	A	17	82	17	11.3%	39	346	11	93.75%	9	20.2%
Sankofa Academy	A	14	75	13	17.0%	26	153	19	94.55%	22	14.3%
Santa Fe	A	4	30	18	9.8%	24	245	2	92.25%	2	26.4%
Sequoia	A	37	139	37	2.1%	8	380	39	95.84%	40	8.6%
Sobrante Park	A	8	52	24	6.9%	17	245	10	93.72%	8	21.3%
Think College Now	A	48	179	39	2.0%	6	305	51	96.74%	53	3.8%
Thornhill	A	54	196	55	0.0%	0	375	53	96.83%	56	3.2%

School Name	GRADE	RANK ORDER	COMPOSITE RANK	Suspension Rate by # Days Rank	Suspension Rate by # Days	# Suspension Days 2010-11	Total Enrollment 10-11 CBEDS	ADA Rank	10-11 ADA	Chronic Absence Rate 10-11 Rank	Chronic Absence Rate 10-11
Alliance Academy	B	4	24	10	63.5%	231	364	4	94.23%	3	16.9%
Bret Harte	B	10	36	6	89.8%	626	697	14	96.79%	14	5.7%
Claremont	B	6	26	2	204.8%	975	476	9	95.54%	4	16.0%
Edna Brewer Middle School	B	13	43	12	47.7%	390	818	5	94.36%	12	8.4%
Elmhurst Community Prep	B	2	19	9	64.3%	227	353	2	93.49%	2	17.8%
Frick	B	3	23	3	160.7%	641	399	8	94.79%	8	12.9%
James Madison	B	11	38	13	41.2%	136	330	12	96.11%	10	9.3%
Montera	B	14	49	14	31.3%	295	944	11	95.75%	11	9.1%
Roosevelt	B	7	27	7	88.1%	576	654	3	94.04%	5	15.1%
Roots International Academy	B	9	32	4	118.8%	449	378	10	95.71%	9	9.5%
United For Success	B	5	26	5	104.8%	454	433	7	94.44%	6	13.9%
Urban Promise Academy	B	12	42	11	55.3%	168	304	13	96.52%	13	6.0%
West Oakland Middle School	B	1	4	1	265.1%	448	169	1	92.10%	1	22.4%
Westlake	B	8	31	8	78.0%	502	644	6	94.40%	7	13.6%

School Name	GRADE	RANK ORDER	COMPOSITE RANK	Suspension Rate by # Days Rank	Suspension Rate by # Days	# Suspension Days 2010-11	Total Enrollment 10-11 CBEDS	ADA Rank	10-11 ADA	Chronic Absence Rate 10-11 Rank	Chronic Absence Rate 10-11
Business & Information Technology	C	7	23	2	102.8%	292	284	7	93.22%	9	14.3%
Coliseum College Prep Academy	C	9	38	10	42.2%	162	384	10	94.36%	10	12.4%
College Prep & Architecture Academy	C	6	23	4	81.7%	276	338	6	92.60%	6	19.4%
East Oakland School of the Arts	C	3	16	7	68.9%	162	235	3	90.31%	3	26.3%
Leadership Preparatory High School	C	1	10	5	77.4%	271	350	2	89.12%	2	28.1%
Life Academy	C	12	45	12	21.3%	58	272	12	95.46%	12	6.7%
Mandela HS	C	5	17	9	46.3%	152	328	1	87.61%	1	31.8%
McClymonds	C	2	12	1	115.4%	293	254	4	91.99%	5	22.3%
Media College Prep	C	4	16	3	99.6%	273	274	5	92.13%	4	22.6%
Oakland HS	C	11	40	8	50.6%	899	1777	11	94.74%	11	11.8%
Oakland Technical High School	C	10	40	11	36.6%	669	1828	9	94.32%	8	15.0%
Skyline	C	8	32	6	74.6%	1417	1900	8	93.42%	7	17.4%

School Name	GRADE	RANK ORDER	COMPOSITE RANK	Financial Assistance Rank	Total 2 yr Financial Give/Take	11-12 Financial (give)/ take	11-12 Financial give	11-12 Financial take	10-11 Financial (give)/ take	11-12 Projection (Non-SDC+0.2SDC)
ACORN Woodland	A	39	149	25	\$25,479.48	\$19,513.30	\$19,513.30		\$5,966.18	232
Allendale	A	22	92	13	(\$19,309.44)	\$35,690.56	\$35,690.56		(\$55,000.00)	425
ASCEND	A	58	216	56	\$63,847.83	\$35,874.96	\$35,874.96		\$27,972.87	428
Bella Vista	A	43	172	58	\$70,200.14	\$44,743.12	\$44,743.12		\$25,457.03	525
Bridges Academy	A	41	154	15	(\$16,836.53)	(\$16,836.53)	\$32,941.26	(\$49,777.79)	\$0.00	393
Brookfield	A	35	129	29	\$29,806.39	\$29,806.39	\$29,806.39		\$0.00	349
Burckhalter	A	11	65	9	(\$74,608.13)	(\$19,962.69)	\$15,037.31	(\$35,000.00)	(\$54,645.44)	176
Carl Munck	A	25	108	30	\$31,264.90	\$31,264.86	\$31,264.86		\$0.04	373
Chabot	A	47	179	52	\$48,717.11	\$46,771.56	\$46,771.56		\$1,945.55	556
Cleveland	A	45	173	18	(\$460.24)	\$30,845.76	\$30,845.76		(\$31,306.00)	367
Community United	A	27	109	47	\$40,536.31	\$32,019.24	\$32,019.24		\$8,517.07	382
Crocker Highlands	A	60	216	46	\$40,000.97	\$32,354.52	\$32,354.52		\$7,646.45	386
East Oakland Pride Elementary	A	26	109	57	\$67,452.16	\$42,295.57	\$42,295.57		\$25,156.59	500
Emerson	A	30	115	33	\$31,980.24	\$24,995.12	\$24,995.12		\$6,985.12	295
EnCompass Academy	A	21	89	28	\$29,455.85	\$22,966.68	\$22,966.68		\$6,489.17	274
Esperanza	A	46	177	43	\$37,173.88	\$28,750.26	\$28,750.26		\$8,423.62	343
Franklin	A	55	200	59	\$78,127.54	\$62,898.53	\$62,898.53		\$15,229.01	744
Fred T. Korematsu	A	42	158	44	\$38,080.57	\$30,041.09	\$30,041.09		\$8,039.48	357
Fruitvale	A	13	72	17	(\$2,822.53)	\$39,177.47	\$39,177.47		(\$42,000.00)	463
Futures Academy	A	18	82	41	\$36,797.04	\$29,169.36	\$29,169.36		\$7,627.68	348
Garfield	A	23	96	22	\$13,165.72	\$45,765.72	\$45,765.72		(\$32,600.00)	546
Glenview	A	56	202	50	\$45,200.11	\$37,970.46	\$37,970.46		\$7,229.65	452
Global Family School	A	52	194	51	\$47,389.00	\$30,141.67	\$30,141.67		\$17,247.33	355

School Name	GRADE	RANK ORDER	COMPOSITE RANK	Financial Assistance Rank	Total 2 yr Financial Give/Take	11-12 Financial (give)/ take	11-12 Financial give	11-12 Financial take	10-11 Financial (give)/ take	11-12 Projection (Non-SDC+0.2SDC)
Grass Valley	A	32	123	26	\$26,681.14	\$24,475.44	\$24,475.44		\$2,205.70	292
Greenleaf Elementary	A	57	203	60	\$80,464.57	\$36,880.80	\$36,880.80		\$43,583.77	440
Hillcrest	A	44	173	24	\$21,801.88	\$27,995.88	\$27,995.88		(\$6,194.00)	334
Hoover	A	16	81	40	\$35,503.19	\$27,492.96	\$27,492.96		\$8,010.23	328
Horace Mann	A	19	85	20	\$1,168.80	(\$12,780.57)	\$28,917.90	(\$41,698.47)	\$13,949.37	345
Howard	A	7	51	1	(\$281,043.18)	(\$174,534.18)	\$14,919.96	(\$189,454.14)	(\$106,509.00)	173
International Community School	A	36	137	42	\$37,004.73	\$28,079.70	\$28,079.70		\$8,925.03	335
Joaquin Miller	A	49	179	35	\$32,203.64	\$32,203.64	\$32,203.64		\$0.00	383
Kaiser Elementary	A	53	195	31	\$31,644.46	\$23,301.96	\$23,301.96		\$8,342.50	278
La Escuelita	A	28	111	5	(\$205,867.20)	(\$74,116.20)	\$20,770.60	(\$94,886.80)	(\$131,751.00)	246
Lafayette	A	9	56	48	\$41,387.35	\$24,793.96	\$24,793.96		\$16,593.39	291
Lakeview	A	24	104	27	\$27,900.10	\$26,990.04	\$26,990.04		\$910.06	322
Laurel	A	40	153	61	\$81,635.69	\$44,005.50	\$44,005.50		\$37,630.19	525
Lazear Elementary	A	15	79	4	(\$222,984.26)	(\$62,342.08)	\$21,457.92	(\$83,800.00)	(\$160,642.18)	256
Learning Without Limits	A	38	140	53	\$50,326.23	\$30,091.38	\$30,091.38		\$20,234.85	359
Lincoln	A	61	224	55	\$59,010.72	\$56,243.22	\$56,243.22		\$2,767.50	671
Manzanita Community	A	12	69	34	\$32,169.37	\$25,498.04	\$25,498.04		\$6,671.33	300
Manzanita SEED	A	34	126	14	(\$17,460.78)	\$21,826.73	\$21,826.73		(\$39,287.51)	259
Markham	A	10	63	37	\$32,941.26	\$32,941.26	\$32,941.26		\$0.00	387
Marshall	A	20	88	3	(\$232,146.61)	(\$65,311.02)	\$14,349.98	(\$79,661.00)	(\$166,835.59)	161
Martin Luther King Jr	A	3	26	11	(\$59,019.28)	(\$67,442.25)	\$18,557.75	(\$86,000.00)	\$8,422.97	213
Maxwell Park	A	5	35	16	(\$7,809.14)	\$18,993.61	\$18,993.61		(\$26,802.75)	223
Melrose Leadership Academy	A	31	120	39	\$34,190.33	\$22,296.12	\$22,296.12		\$11,894.21	266

School Name	GRADE	RANK ORDER	COMPOSITE RANK	Financial Assistance Rank	Total 2 yr Financial Give/Take	11-12 Financial (give)/ take	11-12 Financial give	11-12 Financial take	10-11 Financial (give)/ take	11-12 Projection (Non-SDC+0.2SDC)
Montclair	A	59	216	49	\$44,082.76	\$37,635.18	\$37,635.18		\$6,447.58	449
New Highland Academy	A	33	124	19	(\$239.83)	\$25,984.20	\$25,984.20		(\$26,224.03)	310
Parker	A	6	47	7	(\$155,090.05)	(\$84,241.84)	\$15,758.16	(\$100,000.00)	(\$70,848.21)	188
Peralta	A	51	184	12	(\$36,886.80)	(\$34,015.80)	\$25,984.20	(\$60,000.00)	(\$2,871.00)	310
Piedmont Avenue	A	29	114	54	\$55,569.40	\$31,264.86	\$31,264.86		\$24,304.54	371
PLACE at Prescott	A	2	24	2	(\$243,245.36)	(\$135,739.26)	\$16,764.00	(\$152,503.26)	(\$107,506.10)	200
REACH Academy	A	1	12	6	(\$197,476.26)	(\$104,458.26)	\$21,541.74	(\$126,000.00)	(\$93,018.00)	257
Redwood Heights	A	50	180	38	\$33,378.46	\$28,314.40	\$28,314.40		\$5,064.07	335
RISE	A	17	82	45	\$38,690.06	\$29,756.10	\$29,756.10		\$8,933.96	355
Sankofa Academy	A	14	75	21	\$10,012.34	\$15,741.40	\$15,741.40		(\$5,729.06)	186
Santa Fe	A	4	30	8	(\$154,802.18)	(\$39,152.18)	\$16,847.82	(\$56,000.00)	(\$115,650.00)	197
Sequoia	A	37	139	23	\$18,795.47	\$18,795.47	\$30,795.47	(\$12,000.00)	\$0.00	366
Sobrante Park	A	8	52	10	(\$67,034.92)	(\$61,547.92)	\$20,452.08	(\$82,000.00)	(\$5,487.00)	244
Think College Now	A	48	179	36	\$32,430.49	\$25,146.00	\$25,146.00		\$7,284.49	300
Thornhill	A	54	196	32	\$31,734.25	\$31,734.25	\$31,734.25		\$0.00	377

School Name	GRADE	RANK ORDER	COMPOSITE RANK	Financial Assistance Rank	Total 2 yr Financial Give/Take	11-12 Financial (give)/ take	11-12 Financial give	11-12 Financial take	10-11 Financial (give)/ take	11-12 Projection (Non-SDC+0.2SDC)
Alliance Academy	B	4	24	7	\$38,217.56	\$29,337.00	\$29,337.00		\$8,880.56	350
Bret Harte	B	10	36	2	(\$237,287.24)	(\$248,327.51)	\$52,672.49	(\$301,000.00)	\$11,040.27	619
Claremont	B	6	26	11	\$55,458.85	\$40,736.52	\$40,736.52		\$14,722.33	479
Edna Brewer Middle School	B	13	43	14	\$84,265.38	\$63,284.10	\$63,284.10		\$20,981.28	742
Elmhurst Community Prep	B	2	19	6	\$36,721.71	\$29,320.24	\$29,320.24		\$7,401.47	347
Frick	B	3	23	4	\$10,771.03	\$15,165.03	\$34,165.03	(\$19,000.00)	(\$4,394.00)	401
James Madison	B	11	38	3	(\$80,371.87)	\$17,576.78	\$27,576.78	(\$10,000.00)	(\$97,948.65)	326
Montera	B	14	49	13	\$69,619.52	\$75,186.54	\$75,186.54		(\$5,567.02)	891
Roosevelt	B	7	27	12	\$58,338.72	\$58,338.72	\$58,338.72		\$0.00	689
Roots International Academy	B	9	32	9	\$51,318.30	\$29,974.03	\$29,974.03		\$21,344.27	356
United For Success	B	5	26	8	\$49,474.35	\$34,735.01	\$34,735.01		\$14,739.34	412
Urban Promise Academy	B	12	42	5	\$32,629.97	\$26,235.66	\$26,235.66		\$6,394.31	313
West Oakland Middle School	B	1	4	1	(\$417,390.56)	(\$311,602.56)	\$12,908.28	(\$324,510.84)	(\$105,788.00)	154
Westlake	B	8	31	10	\$51,934.87	\$51,934.87	\$51,934.87		\$0.00	608

School Name	GRADE	RANK ORDER	COMPOSITE RANK	Financial Assistance Rank	Total 2 yr Financial Give/Take	11-12 Financial (give)/ take	11-12 Financial give	11-12 Financial take	10-11 Financial (give)/ take	11-12 Projection (Non-SDC+0.2SDC)
Business & Information Technology	C	7	23	5	(\$163,065.06)	(\$119,112.06)	\$20,887.94	(\$140,000.00)	(\$43,953.00)	247
Coliseum College Prep Academy	C	9	38	8	(\$29,439.18)	(\$29,477.08)	\$35,522.92	(\$65,000.00)	\$37.90	419
College Prep & Architecture Academy	C	6	23	7	(\$75,636.39)	\$2,694.13	\$27,694.13	(\$25,000.00)	(\$78,330.52)	329
East Oakland School of the Arts	C	3	16	3	(\$383,175.86)	(\$171,464.86)	\$17,535.14	(\$189,000.00)	(\$211,711.00)	206
Leadership Preparatory High School	C	1	10	1	(\$511,903.28)	(\$145,331.50)	\$14,668.50	(\$160,000.00)	(\$366,571.78)	169
Life Academy	C	12	45	9	\$18,507.40	\$21,877.02	\$21,877.02		(\$3,369.62)	258
Mandela HS	C	5	17	6	(\$153,094.96)	(\$75,708.96)	\$24,291.04	(\$100,000.00)	(\$77,386.00)	288
McClymonds	C	2	12	2	(\$398,028.63)	(\$204,402.88)	\$19,597.12	(\$224,000.00)	(\$193,625.75)	231
Media College Prep	C	4	16	4	(\$164,588.42)	(\$80,151.42)	\$19,848.58	(\$100,000.00)	(\$84,437.00)	235
Oakland HS	C	11	40	10	\$102,102.59	\$139,610.59	\$139,610.59		(\$37,508.00)	1647
Oakland Technical High School	C	10	40	12	\$165,347.40	\$146,064.73	\$146,064.73		\$19,282.67	1728
Skyline	C	8	32	11	\$147,087.33	\$147,087.34	\$147,087.34		(\$0.01)	1733

Oakland Unified School District Theory of Action (DRAFT • 8-19-2011)

SYNOPSIS

The theory of action is a framework for the district to ensure that our policies, decisions, and work are aligned and drive toward the same outcomes for all students and families. This theory reflects the mission, vision, and values of the organization. The Board of Education uses this theory of action as a *macro-level guide* to develop high-level policies which the organization operationalizes through design, decision making, and implementation. Embedded in the theory are key principles of equity, sustainability, scalability, fiscal and academic solvency, and maximizing the potential of every public school student in Oakland.

This package consists of two (2) parts:

1. Theory of Action – Macro, Micro, and Notes (chart below)
2. School Portfolio Management – Restructuring Criteria v.12 (.ppt)

Together, these comprise the macro framework and one of the criteria that is time-sensitive for Fall 2011 (See e.g., School Quality Standards; School Quality Review Process; Balanced Scorecard; *Community Schools, Thriving Students pp.55-60*).

PART I: MACRO-LEVEL THEORY of ACTION

We believe that all students deserve a high quality education that prepares them for academic success and for social, emotional, and physical well-being.

	IF WE...	AND...	AND...	AND...	THEN:
Macro Level Steps	... use our adopted sets of criteria for high quality and effective academic and social support for students. we apply those criteria in ways that maximize fiscal and academic opportunities by operating a central office and the number and type of schools that we can sustain over time we include and partner with the community to ensure quality options in each neighborhood throughout Oakland to ensure high quality options in every neighborhood, we partner with diverse providers in alignment with our criteria (e.g., community-based organizations, charters, mental health providers, after school service providers) ...	OAKLAND PUBLIC SCHOOLS WILL OPERATE ON PRINCIPLES OF EQUITY and ENSURE THAT ALL STUDENTS HAVE THE ACADEMIC, SOCIAL, and FISCAL SUPPORTS THAT THEY NEED TO SUCCEED.



OAKLAND UNIFIED
SCHOOL DISTRICT

Community Schools, Thriving Students



School Portfolio Management

Restructuring OUSD to Expand

Quality and Release Resources v12.0

OUR VISION:

- To **maximize the quality use of our assets** in service of creating equitable opportunities for learning, and to support the health and well-being of all children, families and communities.

Foundation: District Strategic Plan

Vision

All students will graduate. As a result, they will be caring, competent, and critical thinkers, fully informed, engaged, and contributing citizens, and prepared to succeed in college and career.



Goal

To create a full service community district that serves the whole child, eliminates inequity, and provides each child with an excellent teacher for every day.



Priorities

- 1. Safe, Healthy and Supportive Schools**
- 2. High Quality Effective Instruction**
- 3. College and Career Readiness Literacy**



Framework

Three (3) Regions of needs-based networks that host safe and high quality full service community schools.



Foundation: School Portfolio Management

Goals

Maximize the quality use of our assets in service of creating equitable opportunities for learning and to support the health and well-being of all children, families and their communities

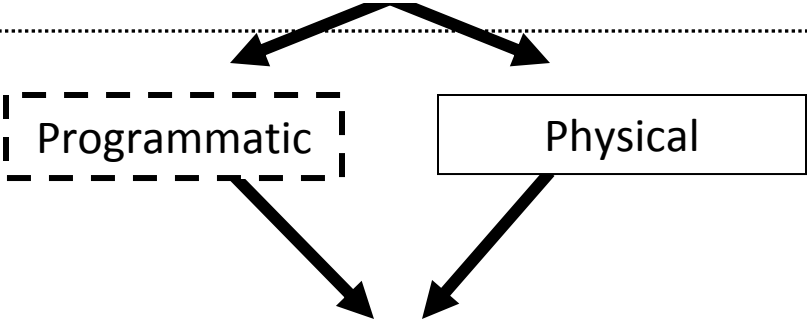
Strategies

- Think critically about how we:
- Increase / Decrease # of sites / schools
 - Purpose/repurpose space we have
 - Increase / Decrease amount of usable space per site
 - Change the quality of the space we ultimately operate

Factors

Filter

Approach



Strategic Plan

Establish policies to support the implementation of the Strategic Plan

GOALS:

- Provide more children with quality school options
- Encourage more families to choose Oakland Public Schools
- Create a sustainable school district that provides better oversight and support to fewer schools that produce results for all children
- Deploy staff and money more efficiently and use the savings to invest more resources in Oakland schools

PROBLEM STATEMENT:

- The district operates too many schools for too few students.
- The district operates too many under-enrolled schools and very small schools not otherwise designed to be small.
- The district does not provide a quality program with adequate services to meet student and family needs in every neighborhood.

Academic and Fiscal Challenges



- **CAHSEE 10th Grd NO-PASS Rate** (10-11)

ELA	Math
● State 17%	17%
● OUSD 36%	36%
● OUSD African-American 41%	51%

● School Enrollment 2011-12

- 19 schools with **under 200** students
- 24 schools with **btwn 200-299** students
- 33 schools with **btwn 300-399** students
- 9 schools with **btwn 400-499** students
- 16 school with **over 500** students

** Some schools may be small by design.*

- Currently (2010-11) **35** schools received additional **\$\$\$** fiscal assistance totaling **\$3,100,000**. **10** schools required additional assistance of over **\$100,000** each.

● DISTRICT	# SCHOOLS	ENROLLMENT**	Compared to OUSD	
			# Schools/# Students	API***
<i>Long Beach Unified:</i>	<i>89 schools serving 86,000 students</i>		<i>-12/+48K</i>	<i>759</i>
<i>Sacramento Unified:</i>	<i>85 schools serving 48,000 students</i>		<i>-16 /+10K</i>	<i>753</i>
<i>San Bernardino Unified:</i>	<i>74 schools serving 53,000 students</i>		<i>-27/+15K</i>	<i>699</i>
<i>Garden Grove Unified:</i>	<i>67 schools serving 47,000 students</i>		<i>-34/+9K</i>	<i>802</i>
<i>Santa Ana Unified:</i>	<i>60 schools serving 57,000 students</i>		<i>-41/+17K</i>	<i>724</i>
<i>Stockton Unified:</i>	<i>59 schools serving 38,000 students</i>		<i>-42/+0K</i>	<i>671</i>
<i>Mount Diablo Unified:</i>	<i>55 schools serving 34,000 students</i>		<i>-46/-4K</i>	<i>784</i>
<i>San Jose Unified:</i>	<i>52 schools serving 32,000 students</i>		<i>-49/-6K</i>	<i>792</i>
<i>Riverside Unified:</i>	<i>49 schools serving 42,000 students</i>		<i>-52/+4K</i>	<i>781</i>
<i>Fontana Unified:</i>	<i>45 schools serving 41,000 students</i>		<i>-56/+3K</i>	<i>731</i>
<i>Moreno Valley Unified:</i>	<i>38 schools serving 36,000 students</i>		<i>-63/-2K</i>	<i>716</i>
<i>Clovis Unified:</i>	<i>36 schools serving 38,000 students</i>		<i>-65/+0K</i>	<i>866</i>
OUSD in 2011-12	101 schools serving 38,440 students			719

** SOURCE: 2009-10 Ed-Data, OUSD 2011-12 Projections

SCHOOL PORTFOLIO MANAGEMENT **RESTRUCTURING CRITERIA**

GUIDING PRINCIPLES:

- **Reinforce neighborhood schools** by focusing decision-making on where children live, attend school, and where facilities are designed to sustain quality programs long-term.
- **Increase access to quality alternatives** by prioritizing placement of displaced students, expanding capacity in existing quality schools, and further investing in existing quality school programs.
- **Reduce displacement of students and families** by considering innovative program designs, the possible relocation of some school programs in tact, and the unique needs of the special education program continuum of service.
- **Consider a variety of factors in decision-making** by taking into account multiple district priorities.
- **Integrate school closure among multiple strategies to achieve goals** by also expanding school grade configurations, transforming low performing schools in high density areas, increasing quality options, and consolidating multiple schools into high quality single-school options in some cases.

The focus in selecting schools for closure was:
Equity and a Thoughtful, Multi-Step Process

We begin by asking: WHERE DO WE NEED TO OPERATE SCHOOLS?

WE ANALYZED:

- 1. POPULATION DENSITY : ENROLLMENT : FACILITY CAPACITY**
- 2. OTHER RESTRUCTURING STRATEGY**
- 3. LOWEST RANKING : GREATEST DISTANCE FROM OTHERS**
- 4. ADDITIONAL FACTORS IF SCHOOLS SHARE BOUNDARIES
*FISCAL HEALTH : SCHOOL CHOICE : PERFORMANCE***
- 5. RECEIVING SCHOOL CONSIDERATION**
- 6. FINAL RECOMMENDATIONS**

SCHOOL PORTFOLIO MANAGEMENT RESTRUCTURING FACTORS

STEP 1

Where do we need to operate school programs?

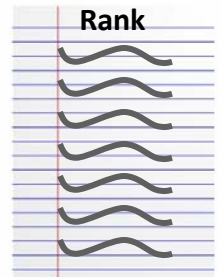
- Number of students within .25 miles of the school
- Number of students within .5 miles of the school
- Number of students within one mile of the school
- Number of students who live in the school's attendance area
- Percent of students who live in the attendance area and go to the school
- Percent of students who live in the attendance area and **do not** go to the school
- Percent of students who do not live in attendance area and attend the school
- Total prior year enrollment
- Comparison of three-year enrollment change
- Number of students projected for coming year
- Number of class-sized rooms (site total)
- Percent of the facility's capacity that is utilized

1. POPULATION DENSITY : ENROLLMENT : FACILITY CAPACITY
2. OTHER RESTRUCTURING STRATEGY
3. LOWEST RANKING : GREATEST DISTANCE
4. ADDITIONAL FACTORS IF SCHOOLS SHARE BOUNDARIES
FISCAL HEALTH : SCHOOL CHOICE : PERFORMANCE
5. RECEIVING SCHOOL CONSIDERATION
6. FINAL RECOMMENDATIONS

← Population

← Enrollment

← Facility



METHODOLOGY:

1. Rank order all schools for each individual criteria by grade level, ascending or descending, depending on the desired state (i.e. Prefer *higher* number of students within 0.25 miles, prefer *lower* enrollment decline over past three years)
2. Establish an equally weighted composite of the individual ranks for all factors in this category = Composite Rank
3. Rank order all schools by grade based on Composite Rank.

SCHOOL PORTFOLIO MANAGEMENT RESTRUCTURING FACTORS

STEP 2

Which schools listed have been included in another restructuring strategy?

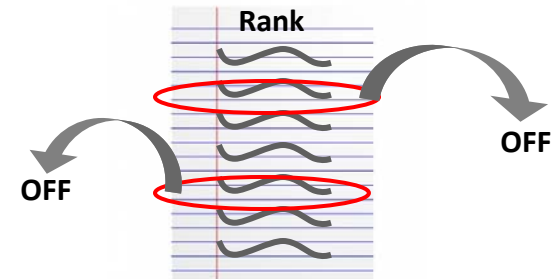
1.	POPULATION DENSITY : ENROLLMENT : FACILITY CAPACITY
2.	OTHER RESTRUCTURING STRATEGY
3.	LOWEST RANKING : GREATEST DISTANCE
4.	ADDITIONAL FACTORS IF SCHOOLS SHARE BOUNDARIES FISCAL HEALTH : SCHOOL CHOICE : PERFORMANCE
5.	RECEIVING SCHOOL CONSIDERATION
6.	FINAL RECOMMENDATIONS

METHODOLOGY:

1. Remove schools from the list that will be:

- **expanding** grade configurations,
- undergoing **transformation** or whole school redesign,
- **consolidating** into a single-school option as part of expansion or transformation,
- **participating as a *STEM Corridor school*** *

* Identified programmatic priority for 2011-12 SPM cycle



SCHOOL PORTFOLIO MANAGEMENT RESTRUCTURING FACTORS

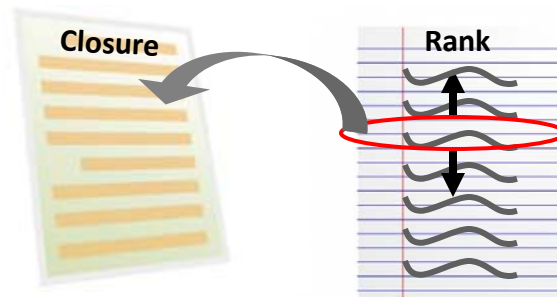
STEP 3

Which schools listed had the lowest ranking with the greatest distance from other low ranking schools on the list?

1. POPULATION DENSITY : ENROLLMENT : FACILITY CAPACITY
2. OTHER RESTRUCTURING STRATEGY
3. LOWEST RANKING : GREATEST DISTANCE
4. ADDITIONAL FACTORS IF SCHOOLS SHARE BOUNDARIES
FISCAL HEALTH : SCHOOL CHOICE : PERFORMANCE
5. RECEIVING SCHOOL CONSIDERATION
6. FINAL RECOMMENDATIONS

METHODOLOGY:

- Identify schools to remain on the Closure List, if they are among the lowest ranking and do not share an attendance boundary with other lowest ranking schools listed.
- Consideration at this time will include the potential impact on the special education program continuum of service.



SCHOOL PORTFOLIO MANAGEMENT **RESTRUCTURING FACTORS**

STEP 4.1

Which lowest ranking schools sharing an attendance boundary, ranked lowest in one or more additional categories when considering other factors?

1. POPULATION DENSITY : ENROLLMENT : FACILITY CAPACITY
2. OTHER RESTRUCTURING STRATEGY
3. LOWEST RANKING : GREATEST DISTANCE
4. **ADDITIONAL FACTORS IF SCHOOLS SHARE BOUNDARIES**
FISCAL HEALTH : SCHOOL CHOICE : PERFORMANCE
5. RECEIVING SCHOOL CONSIDERATION
6. FINAL RECOMMENDATIONS



METHODOLOGY:

- In cases where schools that rank lowest share an attendance boundary, additional factors are also considered when determining whether or not they remain on the Closure List.
- Low ranking schools sharing an attendance boundary that rank lowest in one or more of the additional categories remain on the Closure List.
- Consideration at this time will include the potential impact on the special education program continuum of service.

PERFORMANCE

A priority based on the goal of expanding quality.

SCHOOL CHOICE

A priority based on family's right to choose a school program that meets their preferences.

FISCAL HEALTH

A priority based on the need to release resources and create efficiencies.

SCHOOL PORTFOLIO MANAGEMENT RESTRUCTURING FACTORS

STEP 4.2

1. POPULATION DENSITY : ENROLLMENT : FACILITY CAPACITY
2. OTHER RESTRUCTURING STRATEGY
3. LOWEST RANKING : GREATEST DISTANCE
4. ADDITIONAL FACTORS IF SCHOOLS SHARE BOUNDARIES
FISCAL HEALTH : SCHOOL CHOICE : PERFORMANCE
5. RECEIVING SCHOOL CONSIDERATION
6. FINAL RECOMMENDATIONS

METHODOLOGY:

1. Rank order all schools for each individual criteria by grade level, ascending or descending, depending on the desired state; (i.e. Prefer higher attendance rate, prefer lower suspension rate.)
2. Establish an equally weighted sum of the individual ranks for all factors within a category = Composite Rank.
3. Rank order all schools by grade based on Composite Rank for EACH category separately.

PERFORMANCE

- Current API
- Three-year API growth
- Prior year to current year GAP API difference
- African American student API three-year growth
- One year change in CST Prof/Adv in ELA
- Two year change in CST Prof/Adv in ELA
- Three year total change in CST Prof/Adv in ELA
- One year change in CST Prof/Adv in Math
- Two year change in CST Prof/Adv in Math
- Three year total change in CST Prof/Adv in Math

API = Academic Performance Index (State ranking system)

GAP API = Difference between lowest performing group of students' API and school-wide API

CST = California Standards Test

SCHOOL CHOICE

- Number of students on the waitlist for coming year
- Number of times selected as a first choice 1 year ago
- Number of times within the top three choices 1 year ago
- Number of times selected at all within the Options process 1 year ago
- Number of times selected as a first choice 2 years ago
- Number of times within the top three choices 2 years ago
- Number of times selected at all within the Options process 2 years ago
- Number of times selected as a first choice 3 years ago
- Number of times within the top three choices 3 years ago
- Number of times selected at all within the Options process 3 years ago

FISCAL HEALTH

- Fiscal solvency based on amount of additional financial support required to maintain general education teaching staff.
- Attendance ADA Rate
- Chronic Absence Rate
- Suspension Rate

(Factors represent and/or influence the financial viability of a school.)

SCHOOL PORTFOLIO MANAGEMENT **RESTRUCTURING FACTORS**

STEP 5.1

Which schools, if closed, will present an unresolved challenge in the ability to provide for the special education program continuum of services to students?

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2. OTHER RESTRUCTURING STRATEGY
3. LOWEST RANKING : GREATEST DISTANCE
4. ADDITIONAL FACTORS IF SCHOOLS SHARE BOUNDARIES
FISCAL HEALTH : SCHOOL CHOICE : PERFORMANCE
5. RECEIVING SCHOOL CONSIDERATION
6. FINAL RECOMMENDATIONS

METHODOLOGY (IF NECESSARY):

- A final analysis is conducted to determine if any of the lowest ranking schools that remain on the Closure List impact the special education continuum in a manner that the district is unable to resolve.
- Consideration will be given to the availability and viability opportunities for relocation of special education programming, taking into account the specific type of disability, unique facility needs and the specific goals of maintaining a continuum of services for students and families.

SCHOOL PORTFOLIO MANAGEMENT **RESTRUCTURING FACTORS**

STEP 5.2 *optional*

Which schools, when considering other factors, nonetheless represent viable options as *receiving schools* for students displaced by school closure?

1.	POPULATION DENSITY : ENROLLMENT : FACILITY CAPACITY
2.	OTHER RESTRUCTURING STRATEGY
3.	LOWEST RANKING : GREATEST DISTANCE
4.	ADDITIONAL FACTORS IF SCHOOLS SHARE BOUNDARIES FISCAL HEALTH : SCHOOL CHOICE : PERFORMANCE
5.	RECEIVING SCHOOL CONSIDERATION
6.	FINAL RECOMMENDATIONS

METHODOLOGY (IF NECESSARY):

- A final analysis is conducted to determine if any of the lowest ranking schools that remain on the Closure List represent viable options for students displaced by a school closure nearby.
- Schools identified as viable *receiving schools* may be removed from the list.
- This criteria would considers the following specific data when determining a “viable receiving school,” in the following order of priority:
 - Facility capacity
 - Live-go analysis
 - Performance ranking
 - School Choice ranking

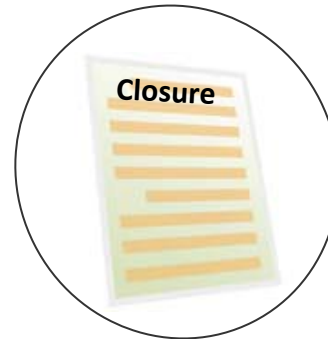
STEP 6

Which schools is the Superintendent and Staff recommending to the Board of Education for Closure beginning Fall 2012?

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4. ADDITIONAL FACTORS IF SCHOOLS SHARE BOUNDARIES
FISCAL HEALTH : SCHOOL CHOICE : PERFORMANCE
5. RECEIVING SCHOOL CONSIDERATION
6. **FINAL RECOMMENDATIONS**

COMMUNICATION : ENGAGEMENT:

- Establish Closure List applying Steps 1-5.
- Communicate to BOE.
- Communicate to school principals.
- Communicate to school staff.
- Communicate to school partner organizations.
- Present Restructuring Recommendations to the public and the Board.
- Engage broadly with leadership, school staff, parents, families, students and community using a specific feedback protocol and community partner support.
- Provide emotional and technical support to all stakeholders throughout process.
- Present Final Recommendations to BOE for decision-making. Real work begins...



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Equity and a Thoughtful, Multi-Step Process

We begin by asking: WHERE DO WE NEED TO OPERATE SCHOOLS?

WE ANALYZED:

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SCHOOL PORTFOLIO MANAGEMENT **RESTRUCTURING CRITERIA**

GUIDING PRINCIPLES:

- **Reinforce neighborhood schools** by focusing decision-making on where children live, attend school, and where facilities are designed to sustain quality programs long-term.
- **Increase access to quality alternatives** by prioritizing placement of displaced students, expanding capacity in existing quality schools, and further investing in existing quality school programs.
- **Reduce displacement of students and families** by considering innovative program designs and the possible relocation of some school programs in tact.
- **Consider a variety of factors in decision-making** by taking into account multiple district priorities.
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