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# Memo

To

Board of Education

From

Antwan Wilson, Superintendent

Board Meeting Date (To be completed by Procurement)

9-10-14

Subject

Memorandum of Understanding - Alternatives In Action (contractor) - 303/McClymonds High School (site)

**Action Requested** 

Approval of the Memorandum of Understanding (MOU) between District and Alternatives In Action, for services to be provided primarily to 303/McClymonds High School (site).

Background

A one paragraph explanation of why the consultant's services are needed.

The general purpose of the 21<sub>st</sub> Century Community Learning Center (21<sup>st</sup> CCLC) program is to establish or expand community learning centers that provide students with academic enrichment opportunities along with activities designed to complement the students' regular academic program. California Education Code (EC) Section 8421 further defines the purpose of the 21<sub>st</sub> CCLC High School ASSETs program as (1) creating incentives for establishing locally driven after school enrichment programs that partner schools and communities to provide academic support and safe, constructive alternatives for high school pupils in the hours after the regular school day, and (2) assisting pupils in passing the high school exit examination for public school programs.

Discussion
One paragraph
summary of the
scope of work.

Approval by the Board of Education of a Memorandum of Understanding between the District and Alternatives In Action, Oakland, CA, for the latter to provide services as lead agency to provide program coordination, math intervention, homework support, student supervision and a variety of enrichment services for McClymonds High School's comprehensive After School Program for the period of July 1, 2014 through August 21, 2015, in the amount of \$211,933.00.

Recommendation

Approval by the Board of Education of the Memorandum of Understanding (MOU) between the District and Alternatives In Action for the latter to provide Arts, Recreation, Leadership and Family Literary activities in its capacity as a Comprehensive After School Program Lead Agency at McClymonds High School for the period July 1, 2014 through August 21, 2015.

Fiscal Impact

Funding Resource: 4124/21<sup>st</sup> Century Community Learning Centers Grant: \$177,764.00 for Core funding, \$16,932.00 for Equitable Access, and \$17,237.00 for Family Literacy funding, for a total amount not to exceed \$211,933.00.

**Attachments** 

- · Memorandum of Understanding
- Certificate of Insurance
- · Program Plan and Budget
- Statement of qualifications



MEMORANDUM OF UNDERSTANDING ROUTING FORM 2014-2015

#### **Basic Directions**

Services cannot be provided until the MOU is fully approved and a Purchase Order has been issued.

- 1. Contractor and OUSD Administrator reach agreement about scope of work and compensation.
- 2. Contractor and OUSD Administrator agreed upon terms are reflected in the Memorandum of Understanding.
- 3. OUSD Administrator verifies contractor does not appear on the Excluded Parties List.
- 4. OUSD contract originator creates the requisition on IFAS.
- 5. Within 2 weeks of creating the requisition, the OUSD Administrator submits completed MOU packet to Legal for approval.

			Age	ncy Information			
Agency Name	Alternatives in Action		Agency's Contact Person	Patricia Murillo			
Street Address	3666 Gran	3666 Grand Avenue, Suite A Oakland		Title	Executive Director		
City	Oakland			Telephone	510/285-6290, ext. 305		
State	CA	Zip Code	94610	Email	pmurillo@alternativesinaction.org		
OUSD Vendor N	umber	1000606					
Attachments	<ul><li>State</li><li>Progr</li></ul>	ment of qualificat ram Planning Too	ions of and Budget	compensation insurance of appear on the Excluded P	Parties List. (www.sam.gov/portal/public/Sam/		

Compensation and Terms - Must be within OUSD Billing Guideline.

Anticipated Start 07/01/2014		Date work will end	work will end 08/21/2015		ract Amount	\$211,933.00		
		Budget	Information					
Resource #	Resource # Resource Name		Org Key#			R	eq. #	
4124	21st CCLC - Core	303187	5401	5825	\$177,764.00	R015	1012	
4124	21st CCLC- Eq Access	303187	7401	5825	\$16,932.00	R015	1013	
4124	21st CCLC - Fam Lit	303187	6401	5825	\$17,237.00	R015	1014	
				5825	\$			
		OUSD Contract O	riginator Inform	ation				
Name of OUSD Co	ontact	Tinisha Hamberlin	Email	Ti	nisha.Hamberlin	@0	usd.k12.ca.u	
Telephone		510/879-3033	Fax		510/87	4-3796		
Site/Dept. Name	351/	McClymonds High School	onds High School  Enrollment Gra		9th	through	12th	
		Approval and Routing	(in order of appre	oval steps)				
services were not pro	ovided before a PO was iss			Signing this do	ocument affirms t	hat to your kno	wledge	
		vendor does not appear		Parties List (htt				
	e appropriate column.		on the Excluded P	Parties List (htt	ps://www.sam. Denied - Reaso		Date	
1. Site Administrat	e appropriate column. tor	S	Approved	Parties List (htt		on	P 19,	
Site Administrat     Oakland After S	tor School Programs Office		Approved	Parties List (htt		on		
Site Administrat     Oakland After S     Network or Exer	tor School Programs Office cutive Officer	Prelin !	Approved	Parties List (htt		on	P 19,	
Site Administrat     Oakland After S     Network or Exer	tor School Programs Office	Prelin !	Approved	Parties List (htt		on	P 19,	
Site Administrat     Oakland After S     Network or Exer     Cabinet (CAO, 9)	tor School Programs Office cutive Officer	Prelin !	Approved	Parties List (htt		on	Date P 19,	

# Memorandum of Understanding 2014-2015 Between Oakland Unified School District and

Alternatives in Action

1.	Intent. This Memorandum of Understa ("OUSD") intent to contract with	nding ("MOU") establishes the Oakland Unified Sch Alternatives in Action	ool District's
		ncy to provide after-school and/or summer education lents and run services for a sufficient number of days 351/McClymonds High School	
	following grants:		

- California Department of Education ("CDE") 21st Century High School ASSETS Program ("ASSETS Core Grant")
- California Department of Education ("CDE") 21st Century Direct Access Grant ("Direct Access")
- California Department of Education ("CDE") 21st Century Family Literacy Grant ("Family Literacy")
- 2. **Term of MOU.** The term of this MOU shall be July 1, 2014 to August 21, 2015 and may be extended by written agreement of both parties.
- 3. Termination. OUSD may at any time terminate this MOU for any or no reason upon not less than five (5) days written notice to AGENCY. OUSD shall compensate AGENCY for services satisfactorily provided through the date of termination. In addition, OUSD may terminate this MOU for cause should AGENCY fail to perform any part of this MOU. In the event of termination for cause, OUSD may secure the required services from another contractor. If OUSD's cost of procuring services from another contractor exceeds the cost of providing the services pursuant to this MOU, AGENCY shall pay the additional cost.
- 4. **Compensation.** The 21st Century ASSETS Core Grant, Family Literacy, and Direct Access grant award amount for \_\_\_\_\_\_351/McClymonds High School \_\_\_\_\_ is \$211,933.00 \_\_\_\_. AGENCY shall be entitled to compensation from these funds in accordance with the following terms and conditions:
  - 4.1. Total Compensation. Subject to the provisions of 4.2 Positive Attendance and the provisions of 4.3 Administrative Fee, AGENCY shall receive the amount of the grant award less OUSD's administrative fees and other site costs agreed to by the Site Administrator and AGENCY.
  - 4.2. **Positive Attendance.** Payment for services rendered related to the ASSETS Core Grant shall be based on actual student attendance rates (\$10.00 a day per student), not estimates, as those programs are "positive attendance based." OUSD reserves the right to modify the annual core allocation based on reported attendance. In the event that payments made to AGENCY exceed the reported attendance for the Core grant, the AGENCY will return payments to OUSD at the rate of \$10.00 a day per student. Documentation of attendance must be submitted through the OUSD/OFCY attendance systems in order for invoices for payment of services for the ASSETS Core Grant to be processed. (**Exhibit A** Attendance Reporting Schedule 2014-2015").
    - 4.2.1. Reconciliation Process for Positive Attendance Based Grant Funds. OUSD will adjust the payment of the "positive attendance based" grants based on quarterly review of monthly invoices and attendance for services rendered related to the ASSETS Core Grant for any adjustments resulting from the reconciliation of the attendance reports for that quarter's months. The attendance reconciliation process will assess the program's performance with respect to the required compliance with the grant mandated attendance rates. Based on the review, financial adjustments of additional payment or additional withholding will be made. Any remaining

- balance(s) will be forwarded to AGENCY or OUSD. Any adjustment required in excess of the withholding will necessitate additional adjustments to future invoices and payments.
- 4.2.2. Administrative Charges and Reconciliation. Reconciliation process for positive attendance based grants must factor in the subtraction of administrative and other OUSD central charges, as outlined in section 4.3, from any grant amounts earned through attendance (OUSD indirect, custodial, evaluation, and After School Programs Office administrative and training/technical assistance fees).
- 4.3. **OUSD Administrative Fees.** OUSD shall charge and withhold up to 14% from the overall 21st Century ASSETS Core Grant, Family Literacy grant, and Direct Access grant for central indirect, administrative, custodial, evaluation, and direct service training and technical assistance costs.
- 4.4. AGENCY Administrative Fees. AGENCY understands and agrees that it may not charge more than 4% of the total contract amount as administrative fees and that its administrative fees must be set at an appropriate dollar amount to keep the 21st Century ASSETS Core Grant, Family Literacy grant, and Direct Access grant within the grant-mandated allowable 15% for total indirect/administrative costs. The agency administrative fees charged to the 21st Century ASSETS Core Grant, Family Literacy grant, and Direct Access grant must be used for direct administrative costs and cannot be used for agency indirect costs. Direct administrative costs consist of expenditures for administrative activities that provide a direct benefit to the 21st Century ASSETS program. Indirect costs consist of expenditures for administrative activities that are necessary for the general operation of the agency, but that cannot be tied to the 21st Century ASSETS program.
- 4.5. **Program Budget.** Due to result-based budgeting, the grant will remain as part of the site budget. Funds will be encumbered from the site budget on behalf of AGENCY for the school year 2014-2015 and will not exceed \$211,933.00 in accordance with **Exhibit B** ("21st CCLC After School Program Plan" and "After School Budget Planning Spreadsheet").
- 4.6. Modifications to Budget. Any modifications to the approved grant budget must be approved by OUSD, AGENCY, and CDE before expenditures of funds for modified line items are authorized. Except as expressly set forth herein, OUSD shall not be liable to AGENCY for any costs or expenses paid or incurred by AGENCY in performing services for OUSD. The granting of any payment by OUSD, or the receipt thereof by AGENCY, shall in no way lessen the liability of AGENCY to correct unsatisfactory work, although the unsatisfactory character of that work may not have been apparent or detected at the time a payment was made. Work, which does not conform to the requirements of this Agreement, may be rejected by OUSD and in that case must be replaced by AGENCY without delay.
- Program Fees. The intent of the 21st Century ASSETS program is to establish local programs that offer academic assistance and enrichment for students in need of such services regardless of their ability to pay. Though it is not against the rules to charge fees for participation in programs, the CA Department of Education discourages it because it could exclude students in need from attending and taking advantage of the after school program. Fees should not create a barrier to participation in the after school program. After school services must be equally accessible to all students targeted for services regardless of their ability to pay. Programs that propose to charge fees may not prohibit any family from participating based on their inability to pay and must offer a sliding scale of fees and scholarships for those who could not otherwise afford to participate. Any income collected from fees must be used to fund program activities specified in the grant application. AGENCY shall do full accounting of fees collected, and documentation shall be kept for 5 years for auditing purposes. If AGENCY decides to charge fees, this decision shall be made collaboratively with the Site Administrator, and AGENCY shall work collaboratively with the Site Administrator and parent leaders to develop an appropriate program fee structure for the school community. AGENCY shall provide the OUSD After School Programs Office with written documentation of the program fee structure prior to charging any program fees, and shall provide OUSD with additional documentation upon request, to ensure grant compliance.

- Scope of Work. AGENCY will serve as lead agency at 351/McClymonds High School
   will be responsible for operations and management of the 21st Century ASSETS Core Grant, Family Literacy grant, and Direct Access grant contracted to AGENCY by OUSD for fiscal year 2014-2015. This shall include the following required activities:
   Student Outcomes. AGENCY shall achieve the student outcomes as described in the grant
  - 5.1. Student Outcomes. AGENCY shall achieve the student outcomes as described in the grant application narrative and articulated in documents from the program evaluation team. AGENCY agrees to develop school specific outcomes, as defined in partnership with the principal. AGENCY recognizes that the principal is the chief decision maker for after school and summer programs, and ensures that school site objectives are met.
    - 5.1.1. Alignment with Community School Strategic Site Plan ("CSSSP"). AGENCY will ensure the after school program aligns with OUSD and 351/McClymonds High School and objectives to ensure the success of students as articulated in the Community School Strategic Site Plan (CSSSP). AGENCY will work in partnership with the school principal to ensure that the program components are aligned with and complement OUSD standards and school site curriculum.
  - 5.2. Oversight. AGENCY will provide oversight, fiscal management, payroll services, technical assistance, and facilitation of collaboration with other service providers. Agency must ensure compliance with 21st Century ASSETS Core, Family Literacy, and Direct Access funding guideline requirements and follow OUSD after school policies and procedures. This includes compliance with OUSD staffing requirements and policies including No Child Left Behind and other legislative mandates.
  - 5.3. **Enrollment.** AGENCY will enroll 9th through 12th grade students at 351/McClymonds High School \_\_\_\_\_, to serve sufficient number of students and run services for a sufficient number of days to earn the full core grant allocation of funding.
  - 5.4. Program Requirements
    - 5.4.1. Program Hours. Consistent with the 21st Century ASSETS program requirements, AGENCY agrees to operate a minimum of 15 hours per week. This may include after school only OR after school and any combination of before school, weekends, summer intersession and vacation.
    - 5.4.2. **Program Days.** AGENCY shall offer a program for a minimum of 177-180 days during the 2014 2015 school year.
      - 5.4.2.1. Attendance Targets. AGENCY will operate the program for a sufficient number of days during the 2014 2015school year to ensure that student attendance targets are met. This can include Summer Session.
      - 5.4.2.2. Program Closure. AGENCY will close the ASSETS program no more than a maximum of 3 days in the 2014-15 school year for staff professional development, as permitted by Education Code.
    - 5.4.3. Program Components
      - 5.4.3.1. AGENCY shall provide programming that supports the guidelines as outlined in the ASSETS Core Grant for students at 351/McClymonds High School.

        AGENCY understands that the ASSETS program has three required elements that must be offered in every funded program: academic assistance, enrichment, and family literacy services. AGENCY understands that the academic and enrichment elements must provide additional support for pupils and be coordinated with the regular academic program requirements, standards-aligned curriculum and instructional materials, and assessments of

pupil progress. AGENCY agrees to provide programming consistent with grant guidelines, including, but not limited to:

- 5.4.3.1.1. Academic Assistance. ASSETs programs will include tutoring, homework assistance, Credit Recovery, and CAHSEE Prep in their academic assistance element. The assistance will be aligned with the regular academic programs of the students and will assist them in meeting state and local academic achievement standards in core academic subjects, such as reading, mathematics, and science.
- 5.4.3.1.2. Enrichment. Each ASSETs program will provide an enrichment element that offers participating students a broad array of additional services, programs, and activities designed to reinforce and complement the regular academic program. Services will be actively coordinated with the students' regular high school day program. It is strongly encouraged that programs include an Internship Program to develop Career Skills. In particular, the enrichment element activities must be developed in alignment with appropriate California content standards and standards-aligned instructional materials, related California curriculum frameworks, and other research-based practices.
- 5.4.3.1.3. Family Literacy Services. AGENCY shall assess the need for family literacy services among adult family members of the high school students to be served by the program. All programs will, at a minimum, either refer families to existing services or coordinate with local service providers to deliver literacy and educational development services.
- 5.4.3.2. Equitable Access Programming. AGENCY shall include a component for students at 351/McClymonds High School to support full access to program components.
- 5.4.3.3. Family Literacy Programming. AGENCY shall offer a component for guardians, parents, and caretakers of students at 351/McClymonds High School which includes parent workshop and training on a variety of topics including supporting youth academically, college and career readiness, and adult literacy development.
- 5.4.3.4. Snacks/Supper/Beverages: AGENCY shall meet Federal and State meal and snack requirements and all meals and snacks must be provided by OUSD Nutrition Services department. Nutrition Services shall:
  - 5.4.3.4.1. Provide meals and beverages that meet State and Federal standards;
  - 5.4.3.4.2. Provide the number of meals and beverages requested by AGENCY unless/until Nutrition Services determines that AGENCY's participation is lower than the snack/meal/beverage count provided by the AGENCY, in which case, the number will be adjusted;
  - 5.4.3.4.3. Provide all supplies including utensils, napkins, forks, required;
  - 5.4.3.4.4. Support compliance by AGENCY with required State and Federal administrative requirements;
  - 5.4.3.4.5. Provide annual training to AGENCY.
- 5.4.3.5. Each AGENCY participating in the Nutrition Services snack/meal/beverage program shall:
  - 5.4.3.5.1. Attend annual training. In the event that the person responsible for snack distribution changes, AGENCY will make arrangements with Nutrition Services for training of new employees or representative of the AGENCY;

- 5.4.3.5.2. Complete After School Snack and Supper Menu Production Worksheets (MPW) on a daily basis;
- 5.4.3.5.3. Ensure meal count is accurate;
- 5.4.3.5.4. Submit completed MPW to cafeteria staff by the next business day;
- 5.4.3.5.5. Return leftovers to cafeteria;
- 5.4.3.5.6. Ensure that only students are served and receive food from the program;
- 5.4.3.5.7. Ensure that meals are not removed from campus
- 5.4.3.5.8. Immediately report to OUSD Site Coordinator and Nutrition Services any concerns related to food safety or food contamination
- 5.4.3.6. AGENCY will be billed at the rates immediately below, for meals by Nutrition Services under the following conditions.
  - 5.4.3.6.1. MPW not completed and submitted by the next business day;
  - 5.4.3.6.2. Snacks are ordered and not picked up
- 5.4.3.7. In addition to any applicable liability associated with audit findings. AGENCY will be charged the following for each meal that OUSD is unable to claim due to AGENCY's failure to comply with program requirements:
  - 5.4.3.7.1. Snack: \$1.00
  - 5.4.3.7.2. Supper: \$3.50
- 5.4.3.8. AGENCY will be liable for audit findings and/or assessments (See Section 12 below) that are attributable to AGENCY's failure to comply with the rules and regulations of the Nutrition Services program, including liability if reimbursement is denied Nutrition Services because of AGENCY's failure to comply with program reguirements.
- 5.4.4. **Staff Ratio.** The staff to youth ratio shall not exceed 1:20, with no more than 20 youth for each qualified, adult staff supervisor.
- 5.5. **Data Collection.** AGENCY will work with OUSD to collect and analyze data on student enrollment, student attendance, student academic performance, student satisfaction, and parent satisfaction. This includes, but is not limited to:
  - 5.5.1. **Accountability Reports.** Providing OUSD with the following set of program accountability reports:
    - Financial reports
    - Activity reports
    - · Outcomes reports: behavioral and academic
  - 5.5.2. Attendance Reports. Providing OUSD with attendance reports using the OUSD/OFCY attendance systems and maintaining required attendance records utilizing the OUSD/OFCY attendance systems, including completion of mandatory monthly reports. Original written documentation of all daily attendance records, including all daily sign in/out sheets, will be maintained by AGENCY for 5 years for auditing purposes.
  - 5.5.3. **Use of Enrollment Packet.** AGENCY will use OUSD After School Program Parent Permission and Student Information enrollment packet, including early release waiver, for all

after school participants. (**Exhibit C**) AGENCY will seek approval from the OUSD After School Programs Office for any modifications to the OUSD enrollment packet, in advance of distribution.

- 5.6. Maintain Clean, Safe and Secure Environment. Maintaining clean, safe, and secure program environments for staff and students in conjunction with OUSD guidelines. AGENCY, as they view necessary, will initiate and establish additional cleanliness, safety, and security policies and protocol sufficient to ensure staff, student and family member safety.
- 5.7. Meeting Participation. AGENCY will participate in technical assistance, training, orientation, monthly meetings and other support and resource development activities provided by OUSD and collaborative partners in conducting program planning, implementation, and evaluation. These include required regular meetings with the school principal or other identified designee to ensure collaboration with the school vision. AGENCY staff will participate in meetings facilitated by the OUSD After School Programs Office to address program quality, program improvement and general troubleshooting.
- 5.8. **Relationships.** AGENCY will maintain six essential collaborative relationships to ensure partnerships towards effective program implementation:
  - Administration, faculty, and staff of 351/McClymonds High School
  - OUSD After School Programs Office
  - OUSD central administration departments
  - · Parents/Guardians
  - Youth
  - Community organizations and public agencies
- 5.9. Licenses. AGENCY shall obtain and keep in force all licenses, permits, and certificates necessary for the performance of this Agreement.
- 6. Field Trip Policy. FIELD TRIPS, OFF SITE EVENTS AND OFF SITE ACTIVITIES:
  - AGENCY shall provide each Site Administrator and the OUSD After School Programs Office
    with a schedule of all after school program field trips and/or off site events and/or off site
    activities by the first day of each semester, and a schedule of all summer field trips and/or off
    site events and activities by the first day of the summer program, if AGENCY is providing
    summer services (Exhibit D).
  - AGENCY hereby certifies that after school and summer program staff and/or subcontractors will comply with the following procedures for all field trips, off site events and off site activities:
  - 6.1. Licenses Permission Slips/Acknowledgement. Field trip/excursion permission slip must be signed by parent(s)/guardian(s) of all student participants and an acknowledgement must be signed by all adult chaperones both of which shall include the following information:
    - 6.1.1. a full description of the trip and scheduled activities
    - 6.1.2. student/adult participant health information
    - 6.1.3. "Notice of Waiver of All Claims: Education Code § 35330 provides that all persons making a field trip or excursion shall be deemed to have waived all claims against any school district, charter school, or the State of California for injury, accident, illness or death occurring during or by reason of the field trip or excursion, regardless of who holds the claims. If the field trip or excursion to which this permission slip applies is out-of-state, I hereby knowingly waive all of my and my daughter's/son's/ward's claims against any school district, charter school, and/or the State of California for injury, accident, illness or death occurring during or by reason of the out-of state field trip or excursion."

- 6.2. After school and summer program staff or subcontractors leading trip must have a written list of students attending trip.
- 6.3. No student shall be prevented from making a trip due to lack of sufficient funds.
- 6.4. After school and summer program staff or subcontractors leading trip shall have a sufficient first aid kit in his or her possession or immediately available. If the trip is conducted in areas known to be infested with poisonous snakes, this first aid kit shall contain medically accepted snakebite remedies.
- 6.5. Health Conditions/Medication: Trip participant health information will be gathered and reviewed in advance of trip and any needed revisions to supervision plan made, including making sure that chaperones understand relevant information (e.g., food allergies). A plan will be developed to collect, secure, and dispense prescription medications from their original containers only and consistent with physician's instructions.

#### 6.6. Supervision

- 6.6.1. AGENCY Executive Director must review and approve supervision plan.
- 6.6.2. Trip as structured is appropriate to age, grade level and course of study.
- 6.6.3. Chaperones are all AGENCY employees or subcontractors, parent(s)/guardian(s), or other authorized chaperones and are 21 or older. After School and Summer Program Coordinators and lead trip staff are satisfied that all chaperones are willing and able to perform required duites, including understanding and implementing instructions, understanding health information for students in their group, and responding effectively in the event of an emergency. Trip attendees shall be limited to assigned school or early childhood education or after school program staff, students and authorized chaperones. Guests, including but not limited to friends and other family members, are strictly prohibited absent prior written approval of the after school program coordinator or AGENCY executive director. Before the trip, after school and summer program staff leading trip shall provide any adult chaperones who may accompany the students with clear information regarding their responsibilities. Chaperones shall be assigned a prescribed group of students and shall be responsible for the continuous monitoring of these students' activities. Chaperones shall not consume alcoholic beverages or be under the influence of controlled substances while accompanying and supervising students on a trip.
- 6.6.4. When a trip is made to a place of business or industry, staff shall arrange for an employee of the host company to serve as conductor.
- 6.6.5. Adult:Student Ratio is at least 1:10 or higher if swimming or wading or high risk trip. If the trip involves water activities, this ratio shall be revised to ensure closer supervision of elementary grade or younger students, appropriate to their ages. The ratio of adults to students on field trips and excursions shall be reasonable under the circumstances.
- 6.6.6. Safety requirements have been met (eg: current First aid/CPR training of at least one chaperone, first aid kits, emergency contact and health info, instructions for chaperones, staff and chaperones have cell phones which are charged and available for communication).
- 6.7. Transportation Requirements: The after school and summer program or subcontractors shall ensure compliance with all state laws and may transport by the use of its own equipment, contract to provide transportation or arrange transportation by the use of other equipment to enrolled after school and summer participants provided that: (A) parent/guardians' written permission has been obtained in advance; (B) After School Program Coordinator and/or Summer Program Coordinator has confirmed that: transportation arrangements are safe and appropriate; (C) all drivers have valid California driver's license; (D) all drivers have received fingerprint clearance; (E) provided that such transport is covered under driver or registered owner's personal automobile insurance or AGENCY

automobile liability insurance policy for at least \$100,000 per individual and \$300,000 per occurrence for liability for bodily injury; and \$50,000 per occurrence for liability for property damage; (F) all drivers and registered owners of private or rented vehicles used shall complete and sign declaration of driver forms assuring that: (i) the driver is at least 21 years of age and holds a current valid California driver's license;(ii) the driver has not been convicted of reckless driving or driving under the influence of drugs or alcohol within the past five years; and (iii) the driver provides proof of sufficient insurance; (G) if after school or summer program arranges and/or contracts with a third party to provide this transportation, the organization or company with whom they contract must be licensed as a transportation provider, be certified to transport students (e.g., School Pupil Activity Bus certification) and have at least \$5,000,000 automobile and \$1,000,000 General Liability insurance; (H) arrangements have been made for additional vehicle for use in event of illness or emergency; (I) students receive instruction in safe conduct on bus or other transport; and, (J) drivers shall receive safety and emergency instructions and information which shall be kept in their vehicle, including health and emergency information for each student riding in his/her vehicle.

- 6.8. AGENCY must have reasonable confirmation that all organizations involved in the trip have demonstrated expertise and exhibit reasonably safe and reputable operating procedures and business practices appropriate to student trips.
- 6.9. Vendor is licensed to provide all proposed activities.
- 6.10. Voluntary Student Accident Insurance must be <u>made available</u> for purchase (required for all trips). All student participants on higher risk activities (e.g., swimming, snow trips, horseback riding, sailing, rafting, etc.) must be covered by medical or accident insurance.
  - 6.10.1. Parents/guardians must be informed that there is no District insurance for the trip;
  - 6.10.2. Program fees must include coverage for accidents or injuries to participants by an insurance carrier authorized to do business in California.

#### 6.11. ADDITIONAL REQUIREMENTS FOR HIGH RISK, OVERNIGHT, OUT OF STATE TRIPS:

- 6.11.1. Definition of High Risk Activities
  - 6.11.1.1. Because of concerns about the risk to student safety, the after school program coordinator shall not permit the following activities on campus or during AGENCY sponsored after school or summer program trips, events and activities unless the activity is properly supervised, students wear protective gear as appropriate, and each participant has insurance coverage:
  - Amusement Parks
  - Interscholastic Athletic Activities
  - Bicycle riding
  - Circus Arts
  - Hiking (Moderate to rigorous terrain or length) vs short nature "walks"
  - Hang gliding
  - Horseback riding
  - Ice Skating
  - In-line or Roller Skating
  - Rock climbing, climbing walls
  - Skateboarding or use of non-motorized scooters
  - · Snow sports of any kind
  - · Trampoline; Jumpers
  - Motorcycling
  - Rodeo

- Target Shooting
- Water Activities including but not limited to: swimming, snorkeling, scuba diving, sailing, boating, kayaking, river rafting, water slides, water skiing etc.
- Outdoor active, experiential programs (Ropes course, pulley, etc.)
- Other activities determined by the school principal to have a high risk to student safety
- 6.11.1.2. The cost of insurance coverage for such activities shall be borne by the student and/or AGENCY.
- 6.11.1.3. Students who operate or ride as a passenger on a bicycle, non-motorized scooter or skateboard upon a street, bikeway or any other public bicycle path or trail shall wear a properly fitted and fastened bicycle helmet that meets the standards of law. Students also shall be required to wear such helmets while wearing in-line or roller skates.
- 6.11.2. Department of Justice and FBI fingerprinting and fingerprint clearance must be obtained for all non-District employee chaperones. Chaperones who continue beyond one school year will need to get fingerprint clearance once every three years from the time they begin chaperoning on after school program trips. Chaperones shall act in accordance with district policies, regulations and school rules. A person who is required to register as a sex offender pursuant to Penal Code 290 shall not serve as a chaperone on any field trip.
- 6.11.3. No chaperone shall be assigned to provide supervision or instruction of students unless he/she has submitted evidence of an examination within the past 60 days to determine that he/she is free of active tuberculosis. Chaperones whose skin test negative shall thereafter be required to take tuberculosis test every four years or sooner if deemed necessary by AGENCY.
- 6.11.4. Letter must be sent to parent(s)/guardian(s) and a meeting must be held for staff, chaperones, parent(s)/guardian(s) and students in advance of trip to discuss trip and safety related procedures, itinerary and questions.
- 6.11.5. Sleeping arrangements and night supervision are safe and appropriate.
- 6.11.6. **Vendor Proof of Insurance:** After School Program Coordinator and/or Summer Program Coordinator has obtained proof of insurance from all private vendors including:
  - Facility
  - Program
- 6.12. Additional Requirements for Field Trips/Excursions Which Include Swimming or Wading
  - 6.12.1. No swimming or wading shall be allowed on trips unless planned and approved in advance.
  - 6.12.2. When wading in the ocean, bay, river or other body of water as part of a planned, supervised outdoor education activity, after school program staff shall provide for a number of chaperones to exceed the normal one to ten ratio and shall instruct both chaperones and students of the real and potential risks inherent in such activities and the precautions necessary for their safety.
  - 6.12.3. Swimming Activities
    - 6.12.3.1. Parents/guardians must provide written permission for the student to swim and must indicate the student's swimming ability. Students whose parents do not give permission for their child to swim shall be identified in advance of trip and a tracking system designed to ensure they do not enter pool or swim area.
    - 6.12.3.2. Swimming facilities, including backyard pools, must be inspected by the AGENCY Executive Director and after school program staff before the trip is scheduled.

- 6.12.3.3. Owners of private pools must provide a certificate of insurance, designating OUSD and AGENCY as an additional insured, for not less than \$2,000,000 in liability coverage.
- 6.12.3.4. Lifeguards must be designated for all swimming activities. If lifeguards are not provided by the pool owner or operator, the AGENCY Executive Director shall ensure their presence. The AGENCY Executive Director shall ensure that lifeguards are Red Cross certified or equivalent and must be at least 21 years old. A swim test must be administered before any student is permitted in the deep end of the pool or swim area. A tracking system shall be designed in advance of trip to identify those students who have and have not passed the swim test.
- 6.12.3.5. The ratio of adult chaperones to students shall be at least one to ten. In grades 4-6, this ratio shall be at least one to eight. In grades K-3, this ratio shall be at least one to four.
- 6.12.3.6. Specific supervisory responsibilities shall be determined in advance to accommodate the varying swimming abilities of students. These responsibilities shall be clarified in writing and reviewed verbally before the trip.
- 6.12.3.7. Emergency procedures shall be included with written instructions to adult chaperones and staff.
- 6.12.3.8. Staff and chaperones assigned to supervise students must wear swim suits and know how to swim and be at each side of the pool or swim area actively monitoring students at all times.
- 6.12.3.9. The After School Program Coordinator and/or Summer Program Coordinator may require students to wear flotation devices, depending upon their age and swimming ability.
- 6.12.3.10. A buddy-system or other means of surveillance shall be arranged in advance and strictly enforced during swimming activities.
- 6.13. Additional Requirements for trips to East Bay Regional Park District Bodies of Water (swimming pools, lagoons, shoreline parks and lakes) and Related Facilities
  - 6.13.1. At least 2 weeks prior to trip date, all persons attending trip, including, but not limited to, each and every student, teacher, instructor, chaperone, supervisor, parent, administrator, volunteer, or aide (hereinafter "participant") will provide to the School District Office of the General Counsel an original, properly completed, signed and dated East Bay Regional Park District Waiver (Exhibit E), executed by either the participant if he or she is 18 years of age or older, or the participant's parent or legal guardian if the participant is under 18 years of age.
  - 6.13.2. Should AGENCY fail to provide an original, properly completed, signed and dated East Bay Regional Park District Waiver for each trip participant as defined in Section 6.13.1 above, AGENCY agrees to hold harmless, defend and indemnify OUSD, its officers, employees, volunteers and agents from all claims and actions resulting therefrom.
- 7. Financial Records. AGENCY agrees and understands that OUSD is responsible for fiduciary and programmatic oversight for the expenditure of 21st Century ASSETS Core Grant, Direct Access, and Family Literacy grant funds contracted to AGENCY by OUSD for fiscal year 2014-2015. AGENCY will function as a sub recipient of funding and as such will follow all required fiscal guidelines and meet outlined standards as referenced in applicable Federal and State sub recipient guidelines. AGENCY will ensure that all contracted funds of this MOU are expended as per grant guidelines.
  - 7.1. **Accounting Records.** AGENCY will maintain its accounting records based upon the principles of fund accounting.
  - 7.2. **Disputes.** AGENCY shall make all records related to 21<sup>st</sup> Century ASSETS, Family Literacy, and Direct Access grants available to OUSD for review. OUSD and AGENCY shall meet and confer

regarding any disputes as to the amount of actual expenses before taking any action to collect funds.

### 8. Invoicing

- 8.1. **Billing Structure.** AGENCY shall only invoice for actual expenditures incurred. Supporting documentation must be presented along with monthly invoices upon request. Billing details must be provided upon request to OUSD to ensure compliance with related sub recipient and grant guidelines.
- 8.2. **Unallowable Expenses.** AGENCY may not purchase computers or capital equipment using 21<sup>st</sup> Century Core Grant, Direct Access, or Family Literacy grant funds.
- 8.3. Invoice Requirements. AGENCY will submit invoices with evidence of the following staff qualifications for each AGENCY employee and AGENCY agent, including employees of subcontracting agencies and volunteers: TB Clearance, current CA Department of Justice and FBI fingerprint clearance, and Instructional Aide requirement. AGENCY will utilize the required OUSD invoicing and staff qualifications form (Exhibit F) for regular invoice submission.
- 8.4. **Submission of Invoices.** AGENCY must submit invoices to OUSD on a timely and regular basis for services rendered. OUSD will not accept invoices submitted more than thirty days beyond the end of each fiscal quarter. No invoices will be accepted more than 30 days past the end of June 30 of the contractual fiscal year. AGENCY must also submit invoices according to specific invoicing deadlines as outlined by OUSD to ensure timely processing. **(Exhibit G)**
- 8.5. Submission of Invoices for ASESP and 21<sup>st</sup> Century Grants. For services rendered related to the 21<sup>st</sup> Century ASSETS grants, OUSD shall pay AGENCY, on a monthly basis, for appropriately documented expenses related to the 21<sup>st</sup> Century ASSETS grants, with a cumulative total for 2014-15 not to exceed \$211,933.00 in accordance with the attached Exhibits to this Memorandum. Invoices for payment of services shall be submitted by the 10<sup>th</sup> of each month to the OUSD After School Programs Office, utilizing the required OUSD invoicing and staff qualifications form (Exhibit F). OUSD will strive to adhere to second Accounts Payable check run per the published schedule of monthly payments if invoices are submitted in accordance with the deadlines and requirements set forth in this section and the accompanying Exhibits.
- 9. Ownership of Documents. AGENCY agrees that, pursuant to California law, it shall maintain program and fiscal documentation for the ASESP and 21<sup>st</sup> CCLC programs for a minimum of five years. All documents created by AGENCY pursuant to this MOU, including but not limited to reports, designs, schedules, registration packets, early release waivers, and other materials prepared, or in the process of being prepared, for the services to be performed by AGENCY, are and shall be at the time of creation and thereafter the property of OUSD, with all intellectual property rights therein vested in OUSD at the time of creation. OUSD shall be entitled to access to and copies of these materials during the progress of the work. Any such materials in the hands of AGENCY or in the hands of any subcontractor upon completion or termination of the work shall be immediately delivered to OUSD. If any materials are lost, damaged or destroyed before final delivery to OUSD, AGENCY shall replace them at its own expense and AGENCY hereby assumes all risks of loss, damage or destruction of or to such materials. AGENCY may retain a copy of all materials produced under this MOU for its use in its general business activities.

#### 10. Changes

10.1. Agency Changes. AGENCY may, at any time, by written order, make changes consistent with Section 5 Scope of Work of this MOU. If such changes cause an increase or decrease in the budgeted cost of or the time required for performance of the agreed upon work, an equitable adjustment as mutually agreed shall be made in the limit on compensation as set forth in Section 4 or in the time of required performance as set forth in Section 5.4, or both. In the event that AGENCY encounters any unanticipated conditions or contingencies that may affect the scope of work or

services and result in an adjustment in the amount of compensation specified herein, AGENCY shall so advise OUSD immediately upon notice of such condition or contingency. The written notice shall explain the circumstances giving rise to the unforeseen condition or contingency and shall set forth the proposed adjustment in compensation. Such notice shall be given to OUSD prior to the time that AGENCY performs work or services related to the proposed adjustment in compensation. Any and all pertinent changes shall be expressed in a written amendment to this MOU and signed by OUSD prior to AGENCY's implementation of such changes.

10.2. Changing Legislation. AGENCY understands that changes in Federal, or state legislation or District policy may impact funding levels, grant requirements, and responsibilities of AGENCY during an academic school year. This MOU may be amended during the 2014-15 fiscal year to reflect additional changes resulting from such legislation.

#### 11. Conduct of Consultant

- 11.1. Child Abuse and Neglect Reporting Act. AGENCY will comply with the Child Abuse and Neglect Reporting Act (CANRA) guidelines as Mandated Reporters to report suspicions of possible child abuse to the appropriate reporting agency as stated in California Penal Code § 11164 11174.
- 11.2. Staff Requirements. AGENCY will adhere to the following staff requirements for each AGENCY "agent", including employees, staff of subcontracting agencies, and volunteers. AGENCY will provide OUSD with evidence of staff qualifications, consistent with invoicing requirements outlined in Section 8.3 which include:
  - 11.2.1. **Tuberculosis Screening.** Current documentation of negative TB Test (PPD) on file for each AGENCY agent working with students.
  - 11.2.2. Fingerprinting of Agents. Current California Department of Justice (CDOJ) fingerprint clearance and FBI fingerprint clearance for each AGENCY agent working with students. AGENCY shall not permit its agents to come into contact with students until CDOJ and FBI clearance is ascertained, and AGENCY shall certify in writing to OUSD that none of its agents who may come into contact with pupils have been convicted of a violent or a serious felony. AGENCY shall further certify that it or its subcontracting agencies have received and reviewed fingerprint results for each of its agents, and Agency or its subcontracting agencies shall request and review subsequent arrest records for all agents who may come into contact with OUSD pupils in providing services to the District under this Agreement.
  - 11.2.3. **Minimum Qualifications.** AGENCY staff and agents who directly supervise students and are included in the 1:20 staff to student ratio must meet the following minimum qualifications for an instructional aide: a high school diploma or its equivalency and one of the following: (a) an AA degree; or completion of 48 semester units in college; or (b) successful completion of the Instructional Assistant exam, administered by the Alameda County Office of Education.
- 11.3. Removal of Staff. In the event that OUSD, in its sole discretion, at any time during the term of this MOU, desires the removal of any AGENCY related persons, employee, representative or agent from OUSD school site and/or property, AGENCY shall immediately upon receiving notice from OUSD of such desire, cause the removal of such person or persons. In the event OUSD requests the removal of any AGENCY related persons, employee, representative or agent from OUSD school site and/or property, the OUSD site administrator shall provide to the AGENCY written, supporting rationale for the decision. OUSD After School Program Office, after conferring with Legal and the Executive Officer supporting the site, shall decide, taking all the facts and circumstances into account, if AGENCY may reassign an employee or agent to another OUSD site. Prior to the removal or change of any AGENCY staff member who is a regular part of the after school program, AGENCY shall inform the Site Administrator with as much notice as possible, and will work with the Site Administrator to ensure a smooth transition in staffing.

- 11.4. Conflict of Interest. AGENCY shall abide by and be subject to all applicable OUSD policies, regulations, statutes or other laws regarding conflict of interest. AGENCY shall not hire any officer or employee of OUSD to perform any service by this Agreement. AGENCY affirms to the best of his/her/its knowledge, there exists no actual or potential conflict of interest between AGENCY's family, business or financial interest and the services provided under this MOU, and in the event of change in either private interest or services under this MOU, any question regarding possible conflict of interest which may arise as a result of such change will be brought to OUSD's attention in writing.
- 11.5. **Drug-Free / Smoke Free Policy.** AGENCY understands that OUSD does not permit drugs, alcohol, and/or smoking at any time in any buildings and/or grounds on OUSD property. AGENCY agrees to adhere to this policy for its students, staff, visitors, employees and or subcontractors.
- 11.6. Non-Discrimination. Consistent with the policy of OUSD in connection with all work performed under Contracts, AGENCY shall not engage in unlawful discrimination in employment on the basis of actual or perceived race, color, national origin, ancestry, religion, age, marital status, pregnancy, physical or mental disability, medical condition, veteran status, gender, sex or sexual orientation. AGENCY agrees to comply with applicable Federal and California laws including, but not limited to, the California Fair Employment and Housing Act beginning with Government Code Section 12900 and Labor Code Section 1735 and OUSD policy. In addition, AGENCY agrees to require like compliance by all its subcontractor(s).
- 12. Indemnification. AGENCY shall indemnify, hold harmless and defend OUSD and each of its officers, officials, employees, volunteers and agents from any loss, liability, audit fines, assessments, penalties, forfeitures, costs and damages (whether in contract, tort or strict liability, including but not limited to personal injury, death at any time and property damage) incurred by OUSD, AGENCY or any other person and from any claims, demands and actions in law or equity (including attorney's fees and litigation expenses), arising or alleged to have arisen directly or indirectly out of performance of this MOU. AGENCY's obligations under the preceding sentence shall apply jointly and severally regardless of whether OUSD or any of its officers, officials, employees, volunteers or agents are actively or passively negligent, but shall not apply to any loss of liability, fines, penalties, forfeitures, costs or damages caused solely by the active negligence or by the willful misconduct of OUSD. If AGENCY should subcontract all or any portion of the work or activities to be performed under this MOU, AGENCY shall require each subcontractor to indemnify, hold harmless and defend OUSD, its officers, officials, employees, volunteers or agents in accordance with the terms of the proceeding paragraph.
- 13. Insurance. Throughout the life of the MOU, AGENCY shall pay for and maintain in full force and effect with an insurance company(s) admitted by the California Insurance Commissioner to do business in the State of California and rated not less than "A/VII" in Best Insurance Rating Guide, the following policies of insurance:
  - 13.1. Commercial General Liability insurance which shall include contractual, products and completed operations, corporal punishment and sexual misconduct and harassment coverage, and bodily injury and property damage liability insurance with combined single limits of not less than \$1,000,000 per occurrence.
  - 13.2. Worker's Compensation insurance, as required by the California Labor Code, with not less than the statutory limits.
  - 13.3. Property and Fire insurance shall provide to protect: Real Property, against risk of direct loss, commonly known as Special Form and Fire Legal Liability, to protect against liability for portions of premises leased or rented; Business Personal Property, to protect on a Broad Form, named peril bases, for all furniture, equipment and supplies of AGENCY. If any OUSD property is leased, rented or borrowed, it shall also be insured the same as real property.

The above policies of insurance shall be written on forms acceptable to the Risk Manager of OUSD and endorsed to name the OUSD, its officers, employees, volunteers or agents, as additional insured. Said

Additional Insured endorsement shall be provided to OUSD upon AGENCY's execution of this MOU and before work commence under this MOU. If at any time said policies of insurance lapse or become canceled, this MOU shall become void. The acceptance by OUSD of the above-required insurance does not serve to limit the liability or responsibility of the insurer or AGENCY to OUSD. **Exhibit H** ("Certificates of Insurance").

14. Litigation. [This section is intentionally deleted by the parties].

Enactment Number: Enactment Date: 9-

Rv:

- 15. **Incorporation of Recitals and Exhibits.** The Recitals and each exhibit attached hereto are hereby incorporated herein by reference.
- 16. **Counterparts**. This MOU and all amendments and supplements to it may be executed in counterparts, and all counterparts together shall be construed as one document.
- 17. Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion: The District certifies to the best of its knowledge and belief, that it and its principals: Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency according to Federal Acquisition Regulation Subpart 9.4, and by signing this contract, verifies that this vendor does not appear on the Excluded Parties List. <a href="https://www.sam.gov/portal/public/SAM">https://www.sam.gov/portal/public/SAM</a>

On behalf of our respective institutions or organizations, we hereby execute this Memorandum of Understanding.

OAKLAND UNIFIED SCHOOL DISTRICT	AGENCY
President, Board of Education  Date  Secretary, Board of Education  Date	Agency Director Signature 8/20/14  Print Name, Title  8/20/14  Date  Print Name, Title
Secretary, Board of Education	Attack
Associate Superintendent Family, School, and Community Partnerships Dept.  Principal  Regional Executive Officer  Date	<ul> <li>Attachments:</li> <li>Exhibit A. Attendance Reporting Schedule</li> <li>Exhibit B. Planning Tool/Comprehensive After School Program Budget</li> <li>Exhibit C. Enrollment Packet, including Early Release Waiver</li> <li>Exhibit D. List of Anticipated Field Trips, Off Site Events and Off Site Activities</li> <li>Exhibit E. Waiver for use of East Bay Regional Park District Bodies of Water (Swimming Pools, Lagoons, Shoreline Parks and Lakes) and Related Engilities</li> </ul>
MOU template approved by Legal May, 2014	<ul> <li>Facilities</li> <li>Exhibit F. Invoicing and Staff Qualifications Form</li> <li>Exhibit G. Fiscal Procedures and Policies</li> </ul>
File ID Number: 14 - 1863 Introduction Date: 9-10-14	<ul> <li>Exhibit H. Certificates of Insurance</li> <li>Exhibit I. Statement of Qualifications</li> </ul>

# Exhibit A

# ATTENDANCE REPORTING SCHEDULE

Oakland Unified School District After School Programs Attendance Reporting Schedule					
Monthly Attendance Period	Deadline to Input Attendance Data into Cityspan				
July 1 – July 31, 2014	August 10, 2014				
August 1 - August 30, 2014	September 10, 2014				
September 1-30, 2014	October 10, 2014				
October 1-30, 2014	November 10, 2014				
November 1-30, 2014	December 10, 2014				
December 1-31, 2014	January 10, 2015				
January 1-31, 2015	February 10, 2015				
February 1-28, 2015	March 10, 2015				
March 1-31, 2015	April 10, 2015				
April 1-30, 2015	May 10, 2015				
May 1-31, 2015	June 10, 2015				
June 1-30, 2015	July 10, 2015				

# Exhibit B

# 21<sup>ST</sup> CCLC AFTER SCHOOL PROGRAM PLAN AND AFTER SCHOOL BUDGET PLANNING SPREADSHEET

(Template distributed separately)

# **INSERT HERE**

AFTE	R SCHOOL BUDGET PLANNING SI	PREA	DSHE	ET						_		
HIGH SC	HOOLS 02.2014											
	McClymonds			CLC Core			Equitable Access	I	21CCLC Family Literacy	Program Fees (if applicable)	School SIM	Other Lead Agency Funds
Site #		96	OUSD	Lead Agency	%	Receive 4124		%	OUSD: Least Agency	A final Manney	DUID	Lead Agency
STEERING OF	TOTAL GRANT AWARD	-	\$250,0		70	\$20.0	The same of the same of	70	\$20,000	50	50	50
CENTRAL	COSTS: INDIRECT, ADMIN, EVAL, PROFESSIONAL		42.00			220,00		ī	889,000	40	20	20
DEVELOR	MENT, CUSTODIAL		Cal 000			20.50	- 0	81	early.	-	000000	
-	OUSD ASPO admin, evaluation, and training/technical		\$11,905			\$952			\$952			
	assistance costs		\$15,576			\$1,246	-	-	\$1,248			
	Custodial Staffing and Supplies at J 17409359427833%		\$7,063			\$585		ü	\$565			
	TOTAL SITE ALLOCATION		\$215,4	156		\$17,2	36	Щ	\$17,236			
CERTIFIC	ATED PERSONNEL											
1120	Academic Liesun REQUIRED		\$0			30			\$0		\$0	
1120	Continuated Teacher Extended Contracts (3 Teachers 2hrs (24 V x 4.5)		\$10,800			\$246			\$0		\$0	
1120	Certificated Teactier - Credit Recovery - English I		\$5,000							1		
1120	Certificated Teaction - Credit Recovery - Algebra I	1	\$5,000									
	Total certificated		\$20,800			\$246			\$0		\$0	
CLASSIFI	ED PERSONNEL											
2205	Site Coordinator (list trere il) district employee)										50	- 90
2220	SSO Worklinemship Readiness Coordinator (list here, if district employee).		\$9,500								\$0	
			\$0									
	Total classified		\$9,500	50		\$0	50		\$0 \$0		\$0	\$0
BENEFITS												
3000's	Employee Benefits for Certificated Teachers on Extended Contract (benefits at 24%)		\$4,992			\$59	10		\$0			
3000/s	Employee Benefits for Classified Staff on Extra Time(Civersine (honelits at 20%))		\$1,900			\$0		0	\$0			
3000's	Employee Benefits for Salared Employees (40%)		\$0			\$0			ŞD			
3000%	Lead Agency benefits (rate: 25 %)	-		\$14,246			\$3,815	в	\$2,427			V
	Total benefits		\$6,892	\$14,246		\$59	\$3,815		\$0 \$2,427		50	50
BOOKS A	ND SUPPLIES											
4310	Supplies (OUSD only, except for Summer Supplemental)										\$0	\$0
4310	Curriculum (OUSD only)										\$0	\$0
5829	Field Trips		\$500	\$2,500							\$0	\$0
4420	Equipment (OUSD only)										. \$0	\$0
	Work Internship/College Readiness PLC curriculum											
	District professional development on district PD days (Bridging the Bay conference and Youth Work Methods trainings)		\$0	\$500								
	Total books and supplies		\$500	\$3,000		\$0	\$0		\$0 \$0		\$0	\$0

Site Name	: McClymonds	V	210	CLC Core		21CCLC	Equitable Access		21CCLC Fami	ly Literacy	Program Fees (if applicable)	Other School See Funds	Other Lead Agency Funds
Site #	351		Resource 4214			Resource 4124,			Resource 4124			CONTRACTOR OF THE PARTY OF THE	
Average #	of students to be served daily (ADA):	%	OUSD	Lead Agency	%	OUSD	Lead Agency	%	OUSD	Lead Agency	Lead Agency	กมรก	Lead Agency
5825	Director Community Programs			-			\$0						\$35,000
5825	Community Programs Manager/WIKR			\$31,500			\$6,000			\$2,500			\$7,500
5825	Academic Coordinator (46 wks x \$20 x 40hrs)			\$24,300			\$5,000						\$10,000
5825	Multi-Media Coordinator (25hrs x 21.50 x 46wks)			\$20,800									\$5,000
5825	Parent Coordinator (\$17hr/20hrs/45wks) + \$1000 supplies						\$1,581			\$11,774			\$5,000
5825	Youth Internship Stipends			\$5,380									\$7,500
5825	Subcontractors (List specific agency name for each subcontractor)												
5825	Academic Tutors (2 instructors x \$25/hr x 4hrs/wk x 40wks)			\$8,000									
5825	SPAAT (Tutoting for athletes)			\$20,000									\$10,000
5825	East Bay Consortium			\$17,000									\$13,000
5825	STEM Project Coach (25hrs x \$21 x 46 wks)			\$21,844									\$4,000
5825	Peer Health Program			\$5,000									\$5,000
	Total services		\$0	\$153,824	-	\$0	\$12,581		\$0	\$14,274	\$0	\$0	\$102,000
IN-KIND D	DIRECT SERVICES			Promise de la Suig				-					
	Total value of in-kind direct services										\$0	\$0 \$0	\$0 \$0
LEAD AC	SENCY ADMINISTRATIVE COSTS												
LEAD AC	Lead Agency admin (4% max of total contracted \$)			\$6,694.27		10000	\$535.54			\$535.54			\$0
SUBTOT			(11(4) WALE & B. B. B. B.	\$0,034.27	Man dealer	NOTES AND A STATE OF THE STATE	φυυυ.υ <del>4</del>	Section All	CONTRACTOR MARKET	φυσυ.υ <del>4</del>			90
005101	Subtotals DIRECT SERVICE	85	\$41,430	\$171,070	85	\$604	\$16,396	85	\$299	\$16,701	\$0	\$0	\$102,000
	Subtotals Admin/Indirect	11	\$30,806	\$6,694	15	\$2,464	\$536	45	\$2,464	\$536	\$0	16000000	\$0
TOTALS													
	Total budgeted per column		\$72,236	\$177,764		\$3,069	\$16,932		\$2,764	\$17,237	\$0	\$0	\$102,000
	Total BUDGETED	100	\$250,0	000	100	\$20,0	000	100	\$20.00	00	\$0	\$0	\$102,000
	BALANCE remaining to allocate		\$0			\$0			\$0		300		
	TOTAL GRANT AWARD/ALLOCATION TO SITE		\$250,0	000		\$20,0	00		\$20,00	10			

Required Signa	tures for Budge	t Approval:		_	
Principal:			()	7	
Lead Agency:	Val 1	Ulen		0	

# OUSD After School Programs

funded by After School Education and Safety (ASES) and 21<sup>st</sup> Century Community Learning Center (21<sup>st</sup> CCLC)
Grants

21<sup>st</sup> Century ASSETs After School Program Plan High Schools 2014 – 2015

# **SECTION 1: School Site Information**

School Site:	Lead Agency:
McClymonds High School	Alternatives in Action
Principal Signature:	Lead Agency Signature:
Tinisha Hamberlin	Patricia Murillo Allula
After School Site Coordinator Name (if known at this	Date:
time):LaShonda Taylor	4/7/2014

# SECTION 2: After School Alignment with Community School Strategic Site Plan (CSSSP)

Mark the following Strategic Priority areas of the school's CSSSP where this after school program is identified as a high leverage strategy.

- \_x\_ Balanced Literacy and Literacy Across the Curriculum
- \_x\_ Science, Technology, Engineering, and Mathematics (STEM)
- Transitions and Pathways Pre-K to 12
- \_\_x\_ College, Career and Workforce
  - Accelerating Students through Targeted Approaches
- x Extended Learning Time
- x School Culture (including Meaningful Student Engagement)
- x Health and Wellness
- Interrupting Chronic Absence (Attendance)
- x Building Capacity and Leadership
- x Family and Student Engagement
- Strategic Operational Practices

# State 3 – 4 primary goals of the After School Program and intended impacts for participating students.

Our four (4) primary goals are:

- 1) Academic tutoring, support, and enrichment to support improvement in literacy and other academic areas that students require. Additionally, it will allow for extended learning time to focus on credit recovery, test preparation, and college readiness.
- 2) STEM growth and development programs that extends classroom learning and helps build capacity and leadership in STEM curriculum and assists students with workforce skills in science, technology, engineering, and mathematics.
- 3) Family and student engagement to support health and wellness for youth and families by providing COST support including mental, physical, socio-emotional, and case management support.
- 4) Youth development and career and workforce readiness will be exhibited in community impact projects which students will work towards in his or her enrichment programming.

Strategic Questions/Desired	Strategic Activities	Outcomes of Strategic	Data used to assess
Outcomes	What after school strategic	Activities What short-term outcomes	the strategic activities
As a result of our ASP efforts	activities will support the desired outcomes?	will you expect from your efforts by the end of the school year?	What data will be collected to measure these outcomes?
High School Graduation: How many more Oakland children are graduating from high school?			
Satisfactory School Day			
Attendance: How many more			
Oakland children are attending school 95% or more?			
Job Skills/Career readiness:	Youth will participate in	Youth will complete	Participation in

How many more students have meaningful internships and/or paying jobs?	community impact projects which equip them with workforce readiness skills, and prepares them for placement in an array of internships and/or paying jobs.	community impact project, and will make connections with internship possibilities and/or paying jobs.	community impact projects by youth and participation by community in event(s).
Health and Well-being: How many more Oakland children have access to, and use, the health services they need?	On site case management to assist youth in connecting to health and wellness services available to youth.	Increased assignment of students to mental health and physical health services as well as additional resources within the community	COST Tracker will illustrate participation in health and wellness services, and track progress of youth health outcomes

# **SECTION 4: Program Model and Lead Agency Selection**

For 2014-2015, my site will operate the following program model:

- ☐ Traditional After School: voluntary program open to all students, with enrollment priorities targeting certain students ☐ Extended School Day: additional class periods added to the bell schedule during after school hours for students of a particular grade and/or all students of the school
- ✓ Blended/Hybrid: combination of some extended day and some traditional after school programming

# Description and Rationale for Selection of Lead Agency

Describe how the selected Lead Agency partner will support the school's plans for Full Service Community School development. Alternatives in Action (AIA) will support McClymonds FSCS development by providing extended day programming that will support academic growth and development, with an emphasis in literacy and test taking skills (i.e., SAT, CAHSEE). Additionally, health and wellness assistance will be provided to students via a case manager and the COS team who is facilitated by Alternatives in Action Director of Community Programs. Also, STEM curriculum will continue in the extended day program with project-based learning and a STEM club component for students interested in STEM. The Parent Coordinator, employed by Alternatives in Action, will work to increase family and student engagement by providing educational workshops and family activities. Finally, Alternatives in Action staff will provide programming to youth that will build their capacity in college and career readiness and impart them with skills that will prepare them for leadership in workforce readiness and internships.

# SECTION 5: ATTENDANCE, PROGRAM DATES, AND PROGRAM SCHEDULE

In order to remain in compliance and meet minimum funding requirements, the after school program must commence immediately upon the conclusion of the regular day and operate at least until 6pm *on every regular school day* for elementary and middle schools. (EC 8483)

High school programs are required to operate a minimum of 15 hours per week.

Required # of Program Days your program will operate during School Year 2014-2015: 180 days required\*

Projected Daily Attendance during School Year 2014-2015: 130

# **Program Schedule**

Submit program schedule as an attachment, using the standard program schedule template.

<sup>\*</sup> CDE allows programs to close for a maximum of 3 of these days during the school year for professional development. Families must be notified of these program closure dates in advance, and the lead agency must maintain documentation of professional development activities offered on these dates.

# **SECTION 6: Academics**

Your site should plan to offer a range of academic supports and MUST include:

1) CAHSEE Prep 2) Credit Recovery 3) Tutoring

Other possible supports may include computer lab, STEM Programs, Academic Intervention, and project-based learning.

Academic activities should be aligned with school goals and support specific student achievement needs defined by the school.

Activities should be based on sound instructional strategies aligned with the regular school day program.

ACI	Target	Academic Support	CSSSP goal(s) or	Measurable		Instructional
	Popula- tion	(choose one)	school need supported by activity	Outcomes	Description of program/activity	Instructional Strategies
1	All students	✓ Homework Support  ☐ Tutoring ☐ Skill Building ☐ Academic Intervention ☐ Credit Recovery ☐ CAHSEE Prep ☐ Other	Youth need assistance with completing homework assignments	Increase in homework completion. Additionally, test and overall grades increase in classes.	Tutoring will be provided to youth in one-on-one and group format to assist youth struggling with homework concepts	Engaging academic skill building and study skills.
2	Athletes	☐ Homework Support ✓ Tutoring ☐ Skill Building ☐ Academic Intervention ☐ Credit Recovery ☐ CAHSEE Prep ☐ Other	Athletes need additional academic support and tutoring due to game scheduling	Increase in grades of students involved in sports programs	Tutoring support, specific to athletes, will be offered in one- on-one and group format	Academic support, and skill building
3	Sophomore , Junior, Senior students	☐ Homework Support ☐ Tutoring ☐ Skill Building ☐ Academic Intervention ✓ Credit Recovery ☐ CAHSEE Prep ☐ Other	Assist youth recover credits	Completion of APEX program	Computer based programming to recover credits	Provide designated environment in computer lab to work on computer program
4	Sophomore , Junior, and Senior students	<ul> <li>☐ Homework Support</li> <li>☐ Tutoring</li> <li>☐ Skill Building</li> <li>☐ Academic Intervention</li> <li>☐ Credit Recovery</li> <li>✓ CAHSEE Prep</li> <li>☐ Other</li> </ul>	CAHSEE Prep for sophomores, juniors, and seniors who need to pass for graduation requirement	Pass the CAHSEE or test score improvement which leads to pass score	CAHSEE prep curriculum implemented in academic hour	Engaging activities which provide CAHSEE concepts and curriculum
5	All students	☐ Homework Support ☐ Tutoring	21 <sup>st</sup> Century skills	Community Impact Project participation	Youth identify a community need and	Teach youth how to use a planning arrow,

21st Century ASSETs High School After School Programs 2014-2015

	☐ Skill Building ☐ Academic Inter ☐ Credit Recover ☐ CAHSEE Prep ✓ Other	ту	and completion	address that need by providing support for identified population.	gradients of agreements, and workforce readiness skills
Career-rela grants. Eni fields, and a students' si	ted enrichment activition richment activities shown apply learning in a real access in school and ir	es and physical activity/ uld provide students wit , hands-on way. Enrich	recreation are required the opportunity to de ament activities should ties often support Care	ICAL ACTIVITY / RECREATE components of the ASES and evelop 21 <sup>st</sup> Century Skills, explointentionally and creatively builter Pathways, school goals for	l 21 <sup>st</sup> Century re career-related ld skills that support
Type of Enrich- ment	Rationale	CSSSP goal(s) or school need supported by activity	Brief Description	Targeted Skills	Measurable Outcome
Career	☐ Student Identified ✓ School Identified ☐ Parent Identified ☐ Other (specify)	Workforce readiness and 21 <sup>st</sup> century skills	Participation in community impact projects which work through a planning arrow for event planning that impacts community □ Social & Emotional Learning ✓ Leadership □ Academic (specify) ✓ Internships/Linked Learning ✓ 21 <sup>st</sup> Century skills □ Health and Wellness □ Other (specify)		Participation in event and placement in internship or paying job
Physical	✓ Student Identified  ☐ School Identified  ☐ Parent Identified  ☐ Other (specify)	Dance and sports activities	An instructor twice per week will teach dance classes. Intramural sports will be offered twice per week.	✓ Social & Emotional Learning  □ Leadership □ Academic (specify) □ Internships/Linked Learning □ 21 <sup>st</sup> Century skills ✓ Health and Wellness □ Other (specify)	Number of youth participating. Performances for dance class and playoff games for intramural sports
Academic	✓ Student Identified ✓ School Identified ✓ Parent Identified □ Other (specify)	Academic achievement, Literacy emphasis, Tutoring, and credit recovery	Youth will participate in an hour of academic focused learning M-F (tutoring, credit recovery, etc.)	✓ Social & Emotional Learning  □ Leadership  ✓ Academic (specify)  □ Internships/Linked Learning  □ 21 <sup>st</sup> Century skills  □ Health and Wellness  □ Other (specify)	Increase in SRI scores, improved literacy, improved grades, and academic credits recovered
Health & Wellness	✓ Student Identified ✓ School Identified □ Parent Identified □ Other (specify)	Healthy learning and culture building	Peer health program to assist youth in setting a healthy culture for the school, and peer education for social & emotional	✓ Social & Emotional Learning  □ Leadership □ Academic (specify) □ Internships/Linked Learning □ 21 <sup>st</sup> Century skills □ Health and Wellness	Youth would work with hospital staff to tackle social and emotional issues, and help students set culture for

			health	☐ Other (specify)	school
Academic and 21 <sup>st</sup> Century Skills (Enrichment)	✓ Student Identified ✓ School Identified □ Parent Identified □ Other (specify)	Elective skills and potential credit	Youth will participate in sound recording classes twice per week, and visual recording classes twice per week.	✓ Social & Emotional Learning ✓ Leadership ✓ Academic (specify) ☐ Internships/Linked Learning ✓ 21 <sup>st</sup> Century skills ✓ Health and Wellness ☐ Other (specify)	Number of participants and frequency of attendance

#### SECTION 8: FAMILY ENGAGEMENT / FAMILY LITERACY

After school provides an excellent context to foster parent involvement, connect families to the larger school community, and share important information related to the after school and regular school day programs. After school family engagement efforts should be aligned with school day efforts, and support school goals for family involvement. A variety of activities may be offered, including: parent workshops, family celebrations, parent-and-child-together activities, parent leadership and volunteer opportunities.

Family literacy is a required component of all 21<sup>st</sup> Century after school programs. Family literacy services support the educational goals of adult family members, connect them to resources and services in the community, and increase their ability to support their student's learning and development. All high school programs will fund a Parent Liaison position to support family literacy programming. *The activities listed below must align to your 21<sup>st</sup> Century Family Literacy budget plan.* 

Alignment with school day CSSSP goal(s) or school Measurable Outcome Type of Activity Brief Description family engagement / family need supported by activity literacy efforts or resources Alignment with school day, Educational workshops on Workshops specific to the Parent participants and Workshops needs identified by parents resource tracker to family engagement, family various topics (i.e., A-G literacy, & resources requirements, IEP's, and connection to resources measure progress college admissions, will be provided financial aid, etc.) Completion of program an Triple P Training to parents Parenting classes that will Family engagement foster improved implementation of skills **Trainings** relationships with parent and child(ren) Family engagement Family Engagement Number of parent Line dancing and fitness classes participants and frequency Exercise of participation Activities Family engagement Family Engagement Parent/Family participation Parent focus groups and Parent & family movie nights and attendance. **Family Events** 

## PARENT LIAISON:

Describe the anticipated duties of the Parent Liaison in your program. Also identify what supports your school site will provide the

## Parent Liaison, including training and materials.

The anticipated duties of the Parent Coordinator are to conduct workshops and trainings specific to the needs of the parents, and in alignment with the school day. They will be trained in Triple P curriculum and provide Triple P parenting classes. They will also provide resources to families based upon need. Health and Wellness focus groups will be held and supported by a mental health clinician. Parent and family events (i.e., Parent night, movie night, student performances, exercise sessions, etc.) will be hosted by the parent coordinator as well.

#### SECTION 9: Chronic Absence Action Plan

Improving school day attendance for all students and reducing chronic absenteeism is one of the key OUSD strategic goals. The district goal is that all students will attend school at least 95% of the required school days or more, thereby achieving satisfactory attendance. Students who attend school 90% or less of required days are considered chronically absent. Students whose attendance falls in the "grey zone" between 90% - 95% are considered at risk of chronic absenteeism.

In partnership with the school day, after school programs can play an important role in supporting student attendance by doing things like celebrating good attendance, informing parents about the importance of attendance, uncovering what challenges students/families are facing that cause them to miss school, regularly monitoring student attendance data, contacting families to let them know their child was missed at school, etc., in addition to providing meaningful after school learning experiences that help keep students engaged and coming.

Below are several key strategies that after school programs can implement in partnership with the school day, in order to promote positive attendance, and support students and families who are struggling with attendance. Select **at least two** of the following strategies below, and identify specific action steps that your program will implement for each strategy.

Strategies to Support Attendance	Action Steps		
a) Recruit and address the needs of students who are at risk of chronic absenteeism.	COST referrals		
b) Inform parents about the importance of attendance and encourage parents to help each other get their students to class.	Phone calls made to parents and meetings scheduled to curb attendance problems		
c) Track students with poor program attendance and reach out to find out why and how attendance could be improved.	Phone calls and parent meetings		
d) Celebrate good attendance and/or offer meaningful incentives to attract and reward students for attending our	Provide rewards (gift cards, lunch, etc.) to celebrate adhering to expected behavior		

SECTION 10: Transforming School Culture and Climate  After school programs can play a critical role in support the school's efforts to transform school culture and climate, helping to make schools positive, supportive places for all students to stay engaged, be successful, and thrive.
a) The following are paths that OUSD schools are taking to change discipline and transform school culture and climate. What strategy/strategies is your school utilizing to transform school culture and climate? x_ PBIS (Positive Behavioral Interventions and Support)x_ Restorative Justicex_ Social and Emotional Learning Bullying Prevention Other: (please specify)
<ul> <li>b) How will the school and lead agency partner work together to ensure that the after school program is aligned and supporting these efforts, and helping to transform school culture and climate? (ie. shared professional development, curriculum, coaching, planning meetings, COST meetings, etc.)</li> <li>Shared professional development, pushing into the school day to offer support and gain information about students, COST facilitation by lead agency director, planning meeting, participation on the instructional leadership team, and close connection with VP and RJ Coordinator</li> </ul>
c) Reducing the disproportionate suspension rates of African American students is a key priority for OUSD. Please describe any special efforts your after school program is taking to support the school engagement, social-emotional well-being, and/or academic success of African American students at your school (ie. Manhood Development circles, Ethnic Studies curriculum, recognition ceremonies for student accomplishments, Black

Gender specific enrichment programming and mentorship program. Partnership with African American

professionals as role models or mentors, etc.):

businessmen.

## SECTION 11: Coordination with Other Service Providers In the Full Service Community School model, the school becomes a hub of services where various types of service providers come together, work together, and coordinate their efforts to meet the holistic needs of students and families. √ COST team (Coordination of Services Team) The after school Site Coordinator or Director will actively ✓ SST (Student Study Team) participate in which of the following school group(s), in SSC (School Site Council) order to increase alignment between after school and ✓ ELT (Educational Leadership Team) school day efforts? □ PTA ✓ Attendance Team/Workgroup ✓ CSSSP (Community School Strategic Site Planning) team ✓ School Culture/Climate Committee ☐ Other (specify) School Based Health Center, School Psychologist, List key community partners whom you will actively Substance Abuse Counselor, TUPE staff, RJ collaborate with to accomplish the goals of your program. Coordinator, Principal/VP, Case Manager, Parent Coordinator, and other partners as needed. SPAAT, STEM, Journalism program, Enrichment List all subcontractors who will be paid to deliver after school services. **Activity Instructors** School psychologist, School Based Health Center Identify other service providers and support personnel at staff, Case Manager, Clinical Social Worker, mental your school (ie. school psychologist, School Based Health health therapist, school nurse, parent coordinator Center staff, counselor, mental health therapist, school nurse, parent liaison, etc.) whom you will actively collaborate with to accomplish the goals of your program.

## Section 12: Equitable Access:

The intent of Equitable Access funding is to provide targeted supports for special populations of students who may face challenges and barriers to program participation. Examples of allowable use of Equitable Access funds include:

- additional academic interventions/supports to struggling students (ie. English Language Learners, students with special needs, etc.)

mental health support services that enable students to fully participate in the after school program
 translation services, bus tickets, and other supports that make it possible for students to participate in program

How will your 21<sup>st</sup> Century program support equitable access in your program? Which population(s) of students in your program will receive extra support through the Equitable Access supplemental grant? Please describe your planned use of Equitable Access funds. Your plans must align with your Equitable Access budget.

Classroom pullout, and individual tutoring will be provided to populations who need additional support. Furthermore, there will be varying degrees of challenge in the enrichment programming.

2014-15 After School Enrollment Policy for	McClymonds High	School

OUSD has established district-wide guidelines for Target Population and Enrollment in ASES and 21<sup>st</sup> Century After School Programs. Within these guidelines, each school will create a site-specific After School Enrollment Policy that will be made public to the school community through the following methods:

- Enrollment policy will be included in After School Enrollment Packet and program materials.
- Enrollment policy will be discussed at after school parent orientation/meetings.
- · Enrollment policy will be shared with school faculty.

Target Population: (Describe targeted student populations in order of priority. Specify data that will inform student selection.)

Target Population(s)	Specific Data to Inform Selection of Program Participants	(High School Only) Indicate if participation is <i>Optional</i> or <i>Mandatory</i> for each target population
Freshmen and Sophomore Students	Academic achievement is directly related to involvement in supportive academic and cultural enrichment programs	Mandatory
Juniors and Seniors	Additional support, including tutoring and credit recovery assist in academic achievement	Optional
Parents and Families	When parents and families are involved in school activities, there is an increase in student achievement	Mandatory and Optional

Grade levels prioritized for programming: _	Freshmen and Sophomores
---	-------------------------

Note: The ASES and 21<sup>st</sup> CCLC grants require that programs are open to all students of the school, if space remains after outreach is done to targeted students.

#### **Additional Notes:**

- Successful after school programs are heterogeneous and include several target populations.
- Sites cannot simply utilize a first come-first serve process for enrolling students; sites should establish priorities for participation.
- Programs are intended to help close the achievement gap by serving a variety of students with academic and other needs.

- In alignment with OUSD's strategic goal to reduce chronic absenteeism, programs should consider targeting students at risk of chronic absenteeism, as determined by individual attendance rates between 90 95% during the current school year. (Programs should collaborate with school site leadership to obtain student attendance data.)
- · Program must enroll adequate numbers of students to meet CDE attendance targets.

**Enrollment Process and Timeline:** Summarize your enrollment timeline below. Describe ongoing program outreach and recruitment efforts, beginning in Spring 2013.

Timeline	After School Enrollment Steps/Process	Individual(s) responsible
April 10 <sup>,</sup> 2014	Open House for Incoming and Returning Students and Parents	LaShonda Taylor/Bennie Patterson
June 2014	Summer School recruitment	Bennie Patterson
August 2014	School Registration/After school program recruitment	LaShonda Taylor/Bennie Patterson
August 2014	After school recruitment (first week of school showcase of programs) and enrollment	Bennie Patterson
September 2014	Back to School Night	/Principal/LaShonda Taylor/Bennie Patterson
December 2014	Parent Showcase	Bennie Patterson
April 2015	Open House for Incoming and Returning Students and Parents	LaShonda Taylor/Bennie Patterson

# Important dates to include in your timeline:

- May June: Early outreach and recruitment for 2014-15 school year program.
- August September: New school year enrollment of students for remaining program slots.
- After school programs begin on 1<sup>st</sup> Day of school.
- Parents are notified about their student's participation in program at beginning of school year (specify date).
- All programs must maintain waitlists after program slots are filled.

## **School Support for Program Recruitment**

Describe how the school will support after school program recruitment efforts. Specify how school staff will help promote the after school program, refer students, and communicate with families about program opportunities:

After school registration will take place at school registration and be included as an extension of the school day. School staff will refer students and announcements will be made about participation in after school programming via phone blasts and fliers.

				-	
Principal Signature: _	Tinisha Harnberlin	Lead	Ág⊛ncy Signature	: Patricia Mur	illo
	200			Hillus	

# 2014-15 Assurances for Grant Compliance and After School Alignment with School Day

Principal and Lead Agency representative will review and discuss each assurance below, and initial next to each item to signify agreement. Attached separately are the following documents referenced below: 1) Grant Assurances signed by OUSD Superintendent, 2) After School MOU template, and 3) Quality Support Coach/Academic Liaison Role Description.

Principal initials	Lead Agency initials	2014 – 15 Assurances for Grant Compliance and After School Alignment with School Day
0	Alle	Site Administrator and Lead Agency Director/Site Coordinator have reviewed the CA Dept of Education's ASES and/or 21 <sup>st</sup> Century Grant Assurances, and understand mandated grant compliance elements.
Of	Du	Site Administrator and Lead Agency Director have reviewed the Lead Agency After School MOU together, and agree to the requirements outlined in the MOU for the lead agency partner.
ON.	per	Site Administrator will meet regularly with Site Coordinator to ensure program is meeting identified goals.
Off	you	Site will share student outcome data to better refine program (Attendance data, test scores, Report Cards, IEP's, etc).
(a)	AU	The principal and lead agency partner have reviewed and discussed the Quality Support Coach key responsibilities. Both Principal and lead agency partner understand that this role is critical for strengthening staff practices and the quality of the after school program. Site will identify a certificated, qualified individual to serve as the program's Quality Support Coach and to fulfill all responsibilities outlined in the role description.
ad	AM	Site will invite Site Coordinator and appropriate after school staff to participate in school day meetings and professional development opportunities, in order to ensure consistency in standards of teaching and learning and positive school climate.
A	AM	Site will invite Site Coordinator to participate on SSC, COST, SST, and/or CSSSP teams to ensure coordination of services.
0	All	Site will coordinate the use of facilities and site level resources in support of program goals.
at	All	Site will provide Site Coordinator with office space that includes access to internet and phone.
W.	AM	Site Administrator will share the School Site Safety Plan with the Site Coordinator and discuss appropriate policies and procedures to ensure safety during the after school hours.

Principal Signature: Tinisha Hmaberlin Lead Agency Signature: Patricia Murillo Multiple 21st Century ASSETs High School After School Programs 2014-2015

# Quality Support Coach (formerly called "Academic Liaison")

After school research clearly shows that high quality programs result in increased youth outcomes. The higher the program quality, the more youth outcomes are achieved. The Quality Support Coach is a required position and plays a critical role in supporting after school program quality through the following high leverage staff capacity-building activities:

- · Provide classroom observations, coaching support, and trainings to improve staff practices and program quality.
- Support the after school program's Assess Plan Improve program quality improvement cycle by helping after school programs gather and review data on program quality, make plans for improvement, and receive training and coaching supports aligned to improvement plans.
- · Bridge the after school program with school day goals, priorities, curriculum, pedagogy, and data.
- Provide lesson planning support and lesson modeling to strengthen after school instruction.
- Help develop/design after school academic offerings and curriculum, and support alignment of after school activities with the Common Core standards

The Quality Support Coach can be a credentialed teacher from the school faculty or other qualified professional working with the school (for example, a Literacy Specialist, Math Coach from LCI, BTSA Coach, etc.). This individual will receive training and specific direction on the Quality Support Coach role from the OUSD After School Programs Office. The After School Programs Office will provide specific deliverables aligned with the key job duties listed above. The required budget allocation for this position is \$2,500 for the year, equivalent to 83 hrs/year at a Paid-In-Service contract rate of \$30.12/hour.

Quality Support Coaching Planning
a) Please identify who will fulfill the Quality Support Coach role for 2014-15:
<ul> <li>□ A credentialed teacher on staff who has effective skills and experiences in coaching and/or adult learning</li> <li>□ A qualified professional who is part of the school staff</li> <li>□ An OUSD coach connected to the school (i.e. LCI Literacy or Math coach, BTSA coach, etc.)</li> <li>x Other individual (please specify in detail):Community Programs Manager employed by Lead Agency</li> </ul>
If known, please specify the name of the person who will fill the Academic Liaison role, and identify his/her role in the school: Shelley Smith; She conducts support to school staff by conducting student pull outs and assisting with test prep and credit recovery
b) Some schools are challenged in finding a qualified individual on staff who can fulfill the Quality Support Coach role. In

this case, the OUSD After School Programs Office will work actively to try school. Please mark:	to find an OUSD coach to match with the
My school needs support in finding an individual who can effectively fulfill ☐ Yes ✓ No	the role of Quality Support Coach.
Teachers on Extended Contract for Direct Service	
In addition to a Quality Support Coach, some schools choose to have tead service to students after school, such as after school intervention, support Forward, and academic enrichment.	
Please list specific after school classes/activities that will be facilitate Important note: Teachers on extended contract who are providing direct of the negotiated rate of \$23.16/hr (per OEA contract). After school grant fur The Quality Support Coach cannot provide direct service to students. The for providing coaching and training, and is paid at the negotiated Paid-In-Studing services. Teachers doing direct service work after school must be	services to students after school must be paid at ands can be utilized for this direct service work. Quality Support Coach is primarily responsible Service rate of \$30.12 for their staff capacity-
List after school classes/activities that will be facilitated by	Anticipated hours/week for
teachers on extended contract	teacher on extended contract
APEX: English (2)	2 hrs/wk
APEX: Math (2)	2 hrs/wk
STEM	3 hrs/wk
Principal Signature: Tinisha Hamberlin Lead Agency Signat	ure: Patricia Murillo Huulo

### After School Safety and Emergency Planning for 2014-15

After School Safety and Emergency Planning
A) The Comprehensive School Site Safety Plan will incorporate the After School Program. The Principal and Site Coordinator will discuss plans and procedures for after school safety, and the Site Coordinator will have access to the Comprehensive School Site Safety Plan.  ✓ Yes □ No
If no, explain after school plans to ensure student and staff safety should an incident of violence or other crisis/emergency occur on or near the school campus during after school hours:
B) Describe the training that site will provide after school staff on safety procedures, including lockdown procedures and communication protocols for crisis response.
After school staff will participate in school wide PD to discuss safety procedures.
C) Principal and Site Coordinator have reviewed the OUSD After School Emergency/Crisis 1st Level Response Notification Protocol.  ✓ Yes □ No
Facility Keys
Will the After School Program have access to facility keys for all areas where after school programming occurs?  ✓ Yes □ No
If no, indicate how the school campus will be secured if crisis should occur during after school hours and if lockdown is necessary:
SSO Staffing: (check one)
☐ Site has a school day SSO who can accommodate after school related work as part of their regular salary.
✓ Site will pay Extra time/Over time (ET/OT) to accommodate an after school SSO.
☐ Site does not need an SSO or does not have the resources to have an after school SSO.

#### **Staff Wellness**

e) Please describe ways your program will work to support staff wellness over the course of the year: Monthly self-care outings including lunch, extracurricular activities, and reflection sessions.

Principal Signature: Tinisha Hambertin Lead Agency Signature: Patricia Murillo

# Exhibit C OAKLAND UNIFIED SCHOOL DISTRICT 21 CENTURY ASSETS HIGH SCHOOL AFTER SCHOOL PROGRAMS

## PARENT PERMISSION AND STUDENT INFORMATION I give my child permission to participate in the 2014-15 \_\_\_\_\_After School Program. Name of School: Date of Birth Student's Name Grade Today's Date Parent/Guardian Name (Please print) Signature Home Address City Zip Cell Phone Home Phone Work Phone EMERGENCY CONTACT INFORMATION In case of emergency please contact: Phone: work/home/cell Relationship Name Does your child have health coverage? No Yes Name of Medical Insurance Policy/ Insurance # Primary Insured's Name Medication Student is taking Medical History that may be of importance List any Allergies Name of Child's Doctor Telephone I authorize After School Program Staff to furnish and/or obtain emergency medical treatment which may be necessary for my child during the After School Program. Parent/Guardian Name Signature Date

After School MOU 2014-2015, page 17 of 27

RELEASE OF LIA	BILITY
I understand the nature of the after school program and that the Oakland Unified School District is not responsible person or property as a result of participation in the after discharge the Oakland Unified School District and its offrom any and all claims for injury, illness, death, loss or dactivities.	ele for loss, damage, illness, or injury to er school program. I hereby release and ficers, employees, agents, and volunteers
Parent/Guardian Signature:	Date
STUDENT RELE	ASE
As parent/guardian, I understand that the After School Prand will end by 6:00 p.m.	ogram will begin immediately after school is out
I give the After School Program staff permission to release m supervision. I understand that my high school-age child will sig released on his/her own.	
I understand that my high school-age child may sign himself be released prior to 6:00 pm.	herself out from the After School program and
As parent/guardian, I hereby release and discharge the Oak employees, agents and volunteers from all claims for injury, child's release from the After School Program without super	illness, death, loss or damage as a result of my
✓Parent/Guardian Signature:	Date
PERMISSION TO EVALUATE PROGRAMS A	ND TRACK STUDENT PROGRESS
I give permission for the After School Program Staff to revie cards and other performance indices), for the purpose of prov the academic effectiveness of the After School Enrichment Program staff to monitor my student's progress and to require purpose of determining program effectiveness.	iding targeted academic instruction and assessing rogram. I also give permission for After School
Parent/Guardian Signature:	Date

PHOTO/VIDEO REL	LEASE
During your child's attendance in the After School Program, s/hi photographed or videotaped; these photographs/video recording	
My childmaymay not be photographed/videotaped by the purposes.	he After School program for promotional
I authorize the OUSD or any third party it has approved to pho School program activities and to edit or use any photographs or understand that I and my child shall have no legal right or intere economic interest. I also agree to release and hold harmless the from and against all claims, demands, damages, and liabilities aris	recordings at the sole discretion of OUSD. I est arising from the recording, including e OUSD and any third party it has approved
Parent/Guardian Signature:	Date

### Exhibit D

# SCHEDULE OF FIELD TRIPS, OFF SITE EVENTS AND OFF SITE ACTIVITIES FOR AFTER SCHOOL PROGRAM

This form should be completed by the 1st day of each semester, and by the 1st day of the summer program (if applicable).

**Contact Information:** 

Site Name		Lead Agency Name	
Name of Contact Person		Email	
Telephone		Fax	
□ Fall Seme □ Spring Se	eld Trips, Off Site Eve cur during: ster – August 25, 2014 mester – February 2, 20 Program (Specify dates:	015 to June 11, 2015	or the After School
	Trip, Off Site Event, f Site Activities	Date(s)	Time(s)
		-	
Site Coordinator	Signature		Date
Site Administrato	or Signature		Date

After School MOU 2014-2015, page 20 of 27

#### EAST BAY REGIONAL PARK DISTRICT

#### WAIVER AND RELEASE OF LIABILITY AND INDEMNITY AGREEMENT

Walver and Release of Liability. In consideration of being allowed to use and participate in activities at East Bay Regional Park District's facilities, including but not limited to its pools, takes, shorelines and swimming lagoons ("Recreational Activity"), I, for myself and my spouse, my child, heirs, personal representatives, next of kin, and assigns, voluntarily agree to release, walve, discharge, and promise not to sue the East Bay Regional Park District, its officers, directors, agents, volunteers, and employees (collectively the "District") from any and all liability for any accident, illness, injury, death, wrongful death, or property damage/loss arising out of my participation in the Recreational Activity and/or use of District facilities and equipment (along with the use of transportation provided, arranged, or paid for by the District, including such transportation for medical treatment), whether occurring on or off District property, and whether caused by any negligence of the District or otherwise, excepting only to the extent caused by District's gross negligence.

Assumption of Risk. I understand that participation in the Recreational Activity and the use of District facilities, equipment, and transportation carry inherent risks that cannot be eliminated regardless of the care taken to avoid injury. These risks may result in injuries that include, but are not limited to, disease, cuts, eye injuries, blindness, broken bones, concussions, heart attacks, heat stroke, dehydration, joint or back injuries, slipping on uneven surfaces, brain injuries, drowning, paralysis, and death, as well as damage/loss of personal property. I also understand that these risks might arise for a variety of reasons, including but not limited to, actions, inaction or negligence of other parties, participants, or the District. I further understand that there may be other risks that are not known to me or reasonably foreseeable at this time. By signing below, I acknowledge that participation in the Recreational Activity and the use of District facilities, equipment, and transportation is voluntary and that I knowingly assume any and all risks, known and unknown.

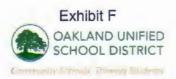
Indemnity Agreement. In consideration for the District's permission to participate in the Recreational Activity, I voluntarily agree to indemnify and hold harmless the District from all claims, demands, and causes of action brought by me or anyone else as a result of my participation in the Recreational Activity and/or use of District facilities and equipment (along with the use of transportation provided, arranged, or paid for by the District, including such transportation for medical treatment), whether caused by any negligence of the District or otherwise, and agree to reimburse the District for any resulting costs, expenses, and attorneys' fees

Severability. I understand and acknowledge that this Agreement is intended to be as broad and inclusive as permitted by law. If any portion of this Agreement is deemed invalid, it is agreed that the remaining portion of the Agreement shall continue in full legal force and effect.

Minor Participants. If Participant is under 18, Participant's custodial parent or legal guardian must align below, warranting that he or she is the Participant's custodial parent or legal guardian, and is agreeing to the terms and conditions of this Agreement, on both his or her and the Participant's behalf. Parent or legal guardian acknowledges by their signature that they are giving up the same rights for the minor as they would be giving up if they signed this Agreement on their own behalf.

I have read this Agreement and understand that I am giving up substantial rights by signing it, but do so voluntarily and intend to completely release the District from the Ilability described above to the greatest extent allowed by law. I also understand that this Agreement is legally binding on me and my child (if applicable), spouse, heirs, personal representatives, assigns, and next of kin.

Participant's Name(Print)		-
Name of Custodial Parent or Guardian (If Partici	pant is under 18):	
Signature:	Deter	
Participant Signature (if over 18) or Custodial F	arent or Guardian Signature EBRPD Walver - Swin	1 Use



# INVOICING AND STAFF QUALIFICATIONS FORM 2014-15

#### **Basic Directions**

Complete the chart below for each subcontractor and attach with Lead Agency monthly invoices.

- 1. Employee, agent or subcontractor name.
- 2. ATI #. This is the fingerprint clearance number assigned by the Department of Justice.
- 3. Current TB Clearance. Current means within the last 4 years. This documentation should be maintained in Lead Agency files.
- 4. IA Requirement. No Child Left Behind Law requires that any staff who directly supervise students and are included in the 20:1 student-to-adult ratio meet the IA requirement. This documentation should be maintained in Lead Agency files.

Agency Information						
Agency Name	Agency's Contact Person					
Billing Period	Contact Phone #					

Employee, Agent, or Subcontractor Name	ATI#	Current TB Clearance Documentation on File	IA Requirement Documentation on File		
		Yes No	□Yes □No		
		☐ Yes ☐ No	□Yes □No		
		☐ Yes ☐ No	□Yes □No		
		☐ Yes ☐ No	□Yes □No		
		☐ Yes ☐ No	□Yes □No		
		☐ Yes ☐ No	□Yes □No		
		☐ Yes ☐ No	□Yes □No		
		☐ Yes ☐ No	□Yes □No		



#### PROCEDURE FOR INVOICING

#### Oakland Unified School District Comprehensive After School Programs 2014-2015

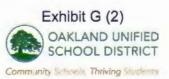
The following procedures are required in submitting invoices that utilize 21st Century and/or ASES funding:

- All 21<sup>st</sup> Century and/or ASES invoices <u>must be submitted to the OUSD After School Programs Office</u> in order to be processed and paid. We are located at 746 Grand Ave, Lakeview Campus, Room 3..
- All invoices must be generated on your organization's letterhead. This applies to both agency and individual contractors.
- ◆ To maintain invoicing consistency so that all necessary information is included, please <u>use the attached invoicing format</u>. Simply cut and paste the format onto your organization's letterhead. Please utilize the sample invoice as a guide. All of the information in the top section of the invoice template MUST be completed in order to process for payment. Also, in the body of the template, a detailed breakdown of charges must be provided, including number of hours worked and hourly rate. Failure to fully complete an invoice according to these specifications may result in a delay of payment.
- ♦ All invoices should cover only one calendar month, i.e. the 1<sup>st</sup> through the 30<sup>th</sup> or 31<sup>st</sup>.
- Contractor, Agency, Site Coordinator, and Principal signatures must be secured prior to submission of invoices to the After School Programs Office. All of these signatures must be originals.
- ◆ Invoices for the month are generally <u>due</u> in the After School Programs Office by 5:00 p.m. on the 10<sup>th</sup> of the following month. This is not a steadfast rule; for example, the invoice for September 1-30<sup>th</sup> is due in our office on the 11<sup>th</sup> of October (the 10<sup>th</sup> is a Sunday). Invoices that are submitted after the due dates listed below will be processed the following monthly invoicing period.

As of now, the schedule for OUSD payments is anticipated as follows:

Invoices due to our office by 5:00 pm on:	Accounts Payable checks to be mailed on:
August 8, 2014	August 23, 2014
September 10, 2014	September 25, 2014
October 10, 2014	October 25, 2014
November 10, 2014	November 22, 2014
December 10, 2014	December 23, 2014
January 9, 2015	January 25, 2015
February 10, 2015	February 26, 2015
March 10, 2015	March 26, 2015
April 10, 2015	April 25, 2015
May 8, 2015	May 23, 2015
June 10, 2015 for May invoices	June 26, 2015
June 12, 2015 for Final Billing	TBD

If there are any questions regarding the invoicing process, please contact our office at (510) 273-1550.



# PROCEDURES FOR PAID INSERVICE/EXTENDED CONTRACTS AND TIME SHEETS OUSD CERTIFICATED TEACHERS 2014-2015

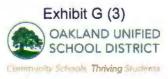
The following procedures are required in submitting fiscal forms for Paid Inservice/Extended Time for OUSD employees utilizing 21<sup>st</sup> Century and/or ASES funding:

#### Paying OUSD Certificated Employees (Teachers)

- Academic Liaisons should submit a Paid Inservice form and Extended Contract teachers should submit
  a "Request for Extended Contract" IN ADVANCE to approve all projected work to be completed, using
  appropriate Budget Org Key (Object Code usually -1120 or -1122)
- The FIRST submission of the Paid Inservice/Extended Contract paperwork must be accompanied by a timesheet in order to be processed by OUSD Payroll. No payment will be rendered until timesheets are submitted to our office.
- Have Employee sign Extended Contract & ALL Time Sheets
- ◆ Have Principal approve and sign Paid Inservice/Extended Contract & ALL Time Sheets
- Please be sure to submit ORIGINALS of all documents
- Please use only ONE SIDED Time Sheets
- Deliver to OUSD After School Programs Office All 21<sup>st</sup> Century and/or ASES Paid Inservice/Extended Contracts and Time Sheets <u>must be submitted to the OUSD After School Programs</u> <u>Office</u> in order to be processed and paid. We are located at 746 Grand Ave, Lakeview Campus, Room 3.
- Union Contract rate for teachers is \$23.16/hr.
- ◆ Union Contract rate for Academic Liaisons is \$30.12/hr.
- Once the Paid In-service form or Request for Extended Contract has been submitted and approved, only timesheets are required to be submitted for subsequent payments.

Paid Inservice/Extended Contract Timesheets Due to After School Programs Office on the following anticipated dates:	OUSD Anticipated Payroll Issue Dates  ***Please note: Allow 45 days processing time for the first submission. Future submissions take approximately 2 weeks .***				
September 30, 2014	October 15, 2014				
October 31, 2014	November 14, 2014				
November 21, 2014	December 15, 2014				
December 19, 2014	January 15, 2015				
January 29, 2015	February 13, 2015				
February 27, 2015	March 13, 2015				
March 30, 2015	April 15, 2015				
April 30, 2015	May 15, 2015				
May 29, 2015	June 15, 2015				
June 11, 2015	June 30, 2015				

If there are any questions regarding these documents or procedures, please contact our office at (510) 273-1550.



# PROCEDURES FOR EXTENDED TIME AND/OR OVERTIME FORMS (ET/OT) FOR OUSD CLASSIFIED EMPLOYEES 2014-2015

The following procedures are required in submitting fiscal forms for Extended Time and/or Overtime (ET/OT) for OUSD classified employees utilizing 21<sup>st</sup> Century and/or ASES funding:

#### Paying OUSD Classified Employees (SSOs, Custodians, Instructional Aides, etc.)

- ◆ Complete "Combined ET/OT/CT and Move-Up/Acting Time Report", using appropriate Budget Org Key
- ♦ Have Employee Sign Form
- ◆ Have Site Coordinator Sign Form
- Have Principal Approve and Sign Form
- ◆ All Custodial ET/OT forms must be submitted to Custodial Services at 900 High Street.
- ♦ All SSO ET/OT forms must be submitted to the SSO Office at 1011 Union St.
- Any other ET/OT forms for 21<sup>st</sup> Century and ASES classified staff must be delivered to OUSD After School Programs Office in order to be processed and paid. Please see payment schedule in chart below. Forms that are submitted after the due dates listed below will be paid on the following Payroll Issue Date. We are located at746 Grand Ave, Lakeview Campus, Room 3.
- Rate varies depending on employee's hourly rate

ET/OT Forms Due to After School Programs Office on the following anticipated dates:	OUSD Anticipated Payroll Issue Dates
September 15, 2014	September 30, 2014
September 30, 2014	October 15, 2014
October 15, 2014	October 30, 2014
October 31, 2014	November 14, 2014
November 14, 2014	November 26, 2014
November 21, 2014	December 15, 2014
December 15, 2014	December 30, 2014
December 19, 2014	January 15, 2015
January 15, 2015	January 29, 2015
January 29, 2015	February 13, 2015
February 13, 2015	February 27, 2015
February 27, 2015	March 13, 2015
March 13, 2015	March 30, 2015
March 30, 2015	April 15, 2015
April 15, 2015	April 30, 2015
April 30, 2015	May 15, 2015
May 15, 2015	May 29, 2015
May 29, 2015	June 15, 2015
June 11, 2015	June 30, 2015

If there are any questions regarding these documents and procedures, please contact our office at (510) 273-1550.

### Exhibit H

### CERTIFICATES OF INSURANCE AND ADDITIONAL INSURED ENDORSEMENT

# **INSERT HERE**

# ACORD TM CERTIFICATE OF LIABILITY INSURANCE Date (MM/DD/N 7/9/14 THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS

Date (MM/DD/YR) 7/9/14

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### Exhibit |

### STATEMENT OF QUALIFICATIONS

# **INSERT HERE**

## Alternatives in Action WHERE YOUTH CHOOSE TO LEAD

Founded in 1994, Alternatives in Action is a non-profit which works with East Bay youth who have leadership potential and prepares them for college, career and community involvement. Through this work, Alternatives in Action envisions generations of young adults inspired and prepared to take meaningful action that positively transforms their lives and their communities. Alternatives in Action makes this vision come alive through a range of programs, including its charter high school, The Bay Area School of Enterprise, its Home Sweet Home Preschool that also provides career training for high school youth, and comprehensive school initiatives at three sites, McClymonds High School in West Oakland, Life Academy in East Oakland, and the Bay Area School of Enterprise in West Alameda. In total, Alternatives in Action develops the leadership potential and provides school-linked services to over 600 youth, with another 500 children and youth benefiting from the community-based projects and events created by Alternatives in Action youth.

. 1 1 .



August 13, 2014

Julia Ma Coordinator, After School Programs Oakland Unified School District 746 Grand Ave Oakland, CA 94610

To Whom It May Concern:

Alternatives in Action verifies that all employees, volunteers, and agents working in OUSD after school programs will have fingerprint clearance through the Dept. of Justice and FBI, and will also have TB clearance before they begin work on OUSD school sites.

Sincerely,

Patricia Murillo Executive Director

### SAM Search Results List of records matching your search for:

Search Term : Alternatives\* In Action\* Record Status: Active

No Search Results