

## **MEMORANDUM**

DATE: May 23, 2018

TO: Board of Trustees

FROM: Kyla Johnson-Trammell, Superintendent

Linda Wu, Financial Officer

RE: 2017-18 Third Interim Report - Briefing for Board

The purpose of this memo is to provide the background and summary of the District's 2017-18 Third Interim Financial Report. Also attached is the PowerPoint with additional information for the Board meeting. The Board will be asked to approve the report to submit to the Alameda County Office of Education (ACOE). The Board will also be asked to approve the changes to the budget that are reported in the Third Interim (Budgetary Increases/Decreases and Transfers). The agenda package includes separate resolutions for these actions.

<u>Third Interim Report – Background</u>: California school districts are required to file a first and second interim report with their county office of education; if either of the reports is "qualified", a third interim report is required. The Third Interim Report provides the District's financial picture as of April 30, 2018. After budget adoption in June, the District adjusts its budget periodically to incorporate current information. The Second Interim Budget, presented to the Board on March 14, 2018, is used as the point of comparison for Third Interim. After Board approval, the Third Interim Report is submitted to the ACOE by June 1. ACOE will review it and provide comments back to the District, and will report to the State within 75 days.



<u>Unrestricted General Fund Results</u>: The table below compares the revenues and expenditures of the Third Interim to the Second Interim.

|                                       | Second Interim |            | Third Interim |  |  |
|---------------------------------------|----------------|------------|---------------|--|--|
| Unrestricted                          | 3/14/2018      | Difference | 5/23/2018     |  |  |
| A. REVENUE                            |                |            |               |  |  |
| 1. LCFF Sources                       | 362,233,213    | 1,854,092  | 364,087,305   |  |  |
| 2. Federal                            | 63,500         | -          | 63,500        |  |  |
| 3. State                              | 13,347,383     | (282,715)  | 13,064,667    |  |  |
| 1a. 1X Funds - Obj 8550               |                |            | -             |  |  |
| 4. Local                              | 35,369,881     | (124,800)  | 35,245,081    |  |  |
| Total Revenue                         | 411,013,977    | 1,446,577  | 412,460,554   |  |  |
| B. EXPENDITURES                       |                |            |               |  |  |
| 1. Certificated                       | 139,621,434    | 109,330    | 139,730,764   |  |  |
| 2. Classified                         | 57,165,415     | (213,037)  | 56,952,379    |  |  |
| 3. Benefits                           | 47,028,951     | (110,441)  | 46,918,511    |  |  |
| 3a. H&W Costs                         | 34,445,429     | 1,807,632  | 36,253,061    |  |  |
| 4. Books & Supplies                   | 5,617,387      | 410,424    | 6,027,811     |  |  |
| 4a. Midyear Adjustments               | 210,030        | (210,030)  | -             |  |  |
| 4b. Surplus                           | 1,829,978      | (439,468)  | 1,390,510     |  |  |
| 5. Contracts & Services               | 38,983,960     | 1,686,261  | 40,670,221    |  |  |
| 5a. Sub Agreements                    | -              | -          | -             |  |  |
| 6. Capital Outlay                     | 69,854         | 12,862     | 82,717        |  |  |
| 7. Other Outgo                        | 6,087,521      | -          | \$6,087,521   |  |  |
| 8. Direct Support/Indirect Costs      | (4,935,411)    | (633,239)  | (5,568,650)   |  |  |
| 9. Interfund Transfers (Trnsf Out-In) | 2,653,394      | (59,506)   | 2,593,888     |  |  |
| 10. Contributions to Restricted Prog  | 71,006,060     | -          | 71,006,060    |  |  |
| Total Expedenditures                  | 399,784,003    | 2,360,789  | 402,144,792   |  |  |
| C. Net Incr/Decr to Fund Balance      | 11,229,974     | (914,212)  | 10,315,762    |  |  |
| D. Fund Balance, Reserves             |                |            |               |  |  |
| 1. Beginning Fund Balance             | 3,420,073      | -          | 3,420,073     |  |  |
| 2. Ending Balance (C+D1)              | 14,650,047     | (914,212)  | 13,735,835    |  |  |

**Revenues:** Unrestricted revenues increased by approximately \$1.4 million based primarily on the following:

The increase in Local Control Funding Formula (LCFF) Revenue in the amount of \$1.8M is the result of an increase in the current ADA from projection used at Second Interim. In addition, State Revenues were reconciled resulting with a decrease in Lottery funds by \$282k.



**Expenditures:** Unrestricted expenditures increased by approximately **\$2.4 M** from the Second Interim Budget.

- Salaries, Supplies, Services & Equipment
- √ \$3M overall increase in expenditures are a result of anticipated increase in health & welfare costs as well as an increase in transportation.

**Fund Balance:** The net result is an Unrestricted Ending Fund Balance that is \$914k less than Third Interim Budget.

|                                      | Second Interim |            | Third Interim |
|--------------------------------------|----------------|------------|---------------|
| Unrestricted                         | 3/14/2018      | Difference | 5/23/2018     |
| C. Net Incr/Decr to Fund Balance     | 11,229,974     | (914,212)  | 10,315,762    |
|                                      |                |            |               |
| D. Fund Balance, Reserves            |                |            |               |
| 1. Beginning Fund Balance            | 3,420,073      | -          | 3,420,073     |
| 2. Ending Balance (C+D1)             | 14,650,047     | (914,212)  | 13,735,835    |
| 3. Revolving Cash and/or Prepaid Exp | 150,000        | -          | 150,000       |
| 4. Other Designations                | - "            | -          | -             |
| 5. Reserve Economic Uncertainty      | 14,500,047     | (914,212)  | 13,585,835    |

Based on the 3<sup>rd</sup> Interim Budget Update, The District is estimated to meet the required reserve for economic uncertainty, required by the State at 2% but not the Board's 3%. Due to the new efforts made by the District to better forecast the year-end closing of the books, The District is estimated to close the books closer to a 1.57% reserve. An updated projection will be provided at the 2018-19 Budget Adoption.

## Cash Flow:

Cash flow for projected months (05/01/2018 to 06/30/18) are primarily based on Federal, State and Local cash payment schedules and prior year actuals. To have sufficient cash on hand to close out the current fiscal year (2017-18) and to meet financial obligations, the District temporarily borrowed \$26 million in October 2017. The temporary loan is scheduled to be paid back in May of 2018. Although the Deferrals were eliminated the past few years, State funding are still apportioned over twelve uneven payments. The temporary borrowing has helped OUSD meet some of its cash needs for the fiscal year. With repayment of temporary borrowing, the 2017-18 Cash Flow projections reflect positive cash balance of \$23.84 million.



| Actual Cash Balance     | July<br>2017<br>Actual | August<br>2017<br>Actual | September<br>2017<br>Actual | October<br>2017<br>Actual | 1  | November<br>2017<br>Actual | ]  | December<br>2017<br>Actual |
|-------------------------|------------------------|--------------------------|-----------------------------|---------------------------|----|----------------------------|----|----------------------------|
| Beginning Cash          | \$<br>23,822,827       | \$<br>13,123,012         | \$<br>12,139,338            | \$<br>16,364,564          | \$ | 13,005,105                 | \$ | 7,101,630                  |
| Total Receipts          | 17,765,515             | 14,064,227               | 42,463,665                  | 26,066,616                |    | 27,793,928                 |    | 103,206,461                |
| Total Disbursements     | 15,672,714             | 20,146,701               | 42,200,394                  | 47,528,629                |    | 47,619,170                 |    | 46,754,583                 |
| A/R & A/P               | (12,792,616)           | 5,098,801                | 3,961,954                   | 18,102,554                |    | 13,921,767                 |    | (12,091,897)               |
| Net Increase / Decrease | (10,699,815)           | (983,674)                | 4,225,226                   | (3,359,459)               |    | (5,903,475)                |    | 44,359,982                 |
| Ending Cash             | \$<br>13,123,012       | \$<br>12,139,338         | \$<br>16,364,564            | \$<br>13,005,105          | \$ | 7,101,630                  | \$ | 51,461,612                 |
|                         |                        |                          |                             |                           |    |                            |    |                            |
|                         |                        |                          |                             |                           |    |                            |    |                            |

| Actual Cash Balance     | January<br>2018<br>Actual | February<br>2018<br>Actual | March<br>2018<br>Actual | April<br>2018<br>Actual | May<br>2018<br>Projected | June<br>2018<br>Projected |
|-------------------------|---------------------------|----------------------------|-------------------------|-------------------------|--------------------------|---------------------------|
| Beginning Cash          | 51,461,612                | 47,315,361                 | 34,295,602              | 52,522,027              | 61,934,576               | 27,134,959                |
| Total Receipts          | 39,382,663                | 22,490,390                 | 71,483,419              | 57,361,474              | 40,220,664               | 79,672,924                |
| Total Disbursements     | 44,533,503                | 47,867,323                 | 44,916,986              | 48,058,977              | 53,904,493               | 80,067,724                |
| A/R & A/P               | 1,004,588                 | 12,357,175                 | (8,340,008)             | 110,052                 | (21,115,788)             | (2,896,186)               |
| Net Increase / Decrease | (4,146,251)               | (13,019,759)               | 18,226,425              | 9,412,549               | (34,799,617)             | (3,290,986)               |
| Ending Cash             | \$ 47,315,361             | \$ 34,295,602              | \$ 52,522,027           | \$ 61,934,576           | \$ 27,134,959            | \$ 23,843,973             |

<u>Multiyear Projections</u>: An essential part of interim reporting is the multiyear projections. Using a reasonable set of assumptions about future years, the District has projected an increase in the unrestricted fund balance over the next two years. These results are based on stable enrollment and an increase in funding from LCFF assuming 100% of gap funding in 2018-19 and 0% of gap funding in 2019-20.

The other key assumptions are cost of living increases (which are incorporated into the LCFF full funding levels), step and column increases, the growth in health and retirement benefits, and removing or adding one-time items. The unrestricted General Fund is estimated to increase over the next two years.

Regarding restricted balances, FY18/19 is being reconciled. The allocations of expenses may change by decreasing the ending fund balance. More updated information will be provided as a part of Budget Adoption.



|                                       | Third Interim |   | 18-19            | 19-20            |
|---------------------------------------|---------------|---|------------------|------------------|
| Unrestricted                          | 5/23/2018     |   | <b>Projected</b> | <b>Projected</b> |
| A. REVENUE                            |               |   |                  |                  |
| 1. LCFF Sources                       | 364,087,305   | Α | 381,939,996      | 387,428,968      |
| 2. Federal                            | 63,500        |   | 63,500           | 63,500           |
| 3. State                              | 13,064,667    | В | 7,201,249        | 7,374,799        |
| 1a. 1X Funds - Obj 8550               | -             |   | 10,425,146       | -                |
| 4. Local                              | 35,245,081    | С | 33,302,135       | 33,302,135       |
| Total Revenue                         | 412,460,554   |   | 432,932,026      | 428,169,402      |
|                                       |               |   |                  |                  |
| B. EXPENDITURES                       |               |   |                  |                  |
| 1. Certificated                       | 139,730,764   |   | 149,494,334      | 143,126,872      |
| 2. Classified                         | 56,952,379    |   | 57,398,522       | 55,690,507       |
| 3. Benefits                           | 46,918,511    |   | 50,788,615       | 53,106,575       |
| 3a. H&W Costs                         | 36,253,061    |   | 41,312,089       | 42,314,042       |
| 4. Books & Supplies                   | 6,027,811     |   | 5,520,561        | 5,178,804        |
| 4a. Midyear Adjustments               | -             | D | -                | -                |
| 4b. Surplus                           | 1,390,510     | Ε | 4,533,013        | -                |
| 5. Contracts & Services               | 40,670,221    |   | 38,984,322       | 36,972,055       |
| 5a. Sub Agreements                    | -             |   | -                | -                |
| 6. Capital Outlay                     | 82,717        |   | 39,450           | 39,450           |
| 7. Other Outgo                        | \$6,087,521   |   | 6,087,521        | 6,087,521        |
| 8. Direct Support/Indirect Costs      | (5,568,650)   | F | (4,768,000)      | (4,768,000)      |
| 9. Interfund Transfers (Trnsf Out-In) | 2,593,888     |   | 2,593,888        | 2,593,888        |
| 10. Contributions to Restricted Prog  | 71,006,060    |   | 76,196,230       | 83,815,853       |
| Total Expedenditures                  | 402,144,792   |   | 428,180,545      | 424,157,568      |
|                                       |               |   |                  |                  |
| C. Net Incr/Decr to Fund Balance      | 10,315,762    |   | 4,751,481        | 4,011,834        |
|                                       |               |   |                  |                  |
| D. Fund Balance, Reserves             |               |   |                  | -                |
| 1. Beginning Fund Balance             | 3,420,073     |   | 13,735,835       | 18,487,315       |
| 2. Ending Balance (C+D1)              | 13,735,835    |   | 18,487,315       | 22,499,149       |
| 3. Revolving Cash and/or Prepaid Exp  | 150,000       |   | 150,000          | 150,000          |
| 4. Other Designations                 | -             |   | 5,000,000        | 5,000,000        |
| 5. Reserve Economic Uncertainty       | 13,585,835    |   | 13,337,315       | 17,349,149       |



|                                       | Third Interim | 18-19        | 19-20<br>Projected |  |  |
|---------------------------------------|---------------|--------------|--------------------|--|--|
| Restricted                            | 5/23/2018     | Projected    |                    |  |  |
| A. REVENUE                            |               |              |                    |  |  |
| 1. LCFF Sources                       | 2,890,934     | 2,890,934    | 2,890,934          |  |  |
| 2. Federal                            | 50,807,892    | 42,116,096   | 37,904,486         |  |  |
| 3. State                              | 53,696,489    | 53,779,474   | 51,090,500         |  |  |
| 4. Local                              | 46,404,262    | 32,423,446   | 32,423,446         |  |  |
| Total Revenue                         | 153,799,577   | 131,209,950  | 124,309,367        |  |  |
|                                       |               |              |                    |  |  |
| B. EXPENDITURES                       |               |              |                    |  |  |
| 1. Certificated                       | 56,708,532    | 53,718,745   | 53,933,619         |  |  |
| 2. Classified                         | 38,082,942    | 35,796,349   | 36,190,109         |  |  |
| 3. Benefits                           | 34,013,177    | 24,228,284   | 39,866,464         |  |  |
| 3a. H&W Costs                         | 18,697,825    | 18,837,384   | 21,745,258         |  |  |
| 4. Books & Supplies                   | 14,014,743    | 4,683,747    | 4,826,132          |  |  |
| 4a. Midyear Adjustments               | 412,489       |              | -                  |  |  |
| 4b. Surplus                           | 3,753,422     | 3,010,508    | -                  |  |  |
| 5. Contracts & Services               | 48,674,174    | 38,541,664   | 39,713,331         |  |  |
| 5a. Sub Agreements                    |               |              |                    |  |  |
| 6. Capital Outlay                     | 8,013,751     | -            | 2,779,708          |  |  |
| 7. Other Outgo                        | 2,503,928     | 2,503,928    | 2,503,928          |  |  |
| 8. Direct Support/Indirect Costs      | 3,758,422     | 4,768,000    | 4,768,000          |  |  |
| 9. Interfund Transfers (Trnsf Out-In) | -             | -            |                    |  |  |
| 10. Contributions to Restricted Prog  | (71,006,060)  | (76,196,230) | (83,815,853)       |  |  |
| Total Expedenditures                  | 157,627,344   | 109,892,378  | 122,510,696        |  |  |
|                                       |               |              |                    |  |  |
| C. Net Incr/Decr to Fund Balance      | (3,827,768)   | 21,317,572   | 1,798,671          |  |  |
| D. Fund Balance, Reserves             |               |              |                    |  |  |
| 1. Beginning Fund Balance             | 23,688,296    | 19,860,529   | 41,178,101         |  |  |
| 2. Ending Balance (C+D1)              | 19,860,529    | 41,178,101   | 42,976,772         |  |  |