

LEGISLATIVE FILE

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OAKLAND UNIFIED SCHOOL DISTRICT
Office of the Board of Education
June 27, 2012

To: Board of Education

From: Patricia Williams, Chairperson
Measure "B" Committee

Subject: **Presentation: - Presentation to the Board of Education of the Independent Citizens' Bond Oversight Committee (CBOC) annual report.**

ACTION REQUESTED

Presentation to the Board of Education of the Independent Citizens' Bond Oversight Committee (CBOC) 2010-2011 Annual Report.

BACKGROUND

In June 2006, Oakland voters passed Measure B, a six-year \$435 million School Facilities Improvement Bond, for Oakland Unified School District to enhance the educational environment for the students and communities of Oakland. In year five of the Bond Program, planning and construction progressed at many sites throughout the District. This annual report summarizes and highlights the work of the Independent Citizens' Bond Oversight Committee (CBOC) and reviews the expenditures in the Measure B School Facilities Improvement Bond for the fiscal year 2010 – 2011.

RECOMMENDATION

Presentation to the Board of Education of the Independent Citizens' Bond Oversight Committee (CBOC) 2010-2011 Annual report.

ATTACHMENTS

2010-2011 Measure B Annual Report



OAKLAND UNIFIED SCHOOL DISTRICT

Community Schools, Thriving Students

2010 - 2011 Measure B Independent Citizens' Bond Oversight Committee Annual Report

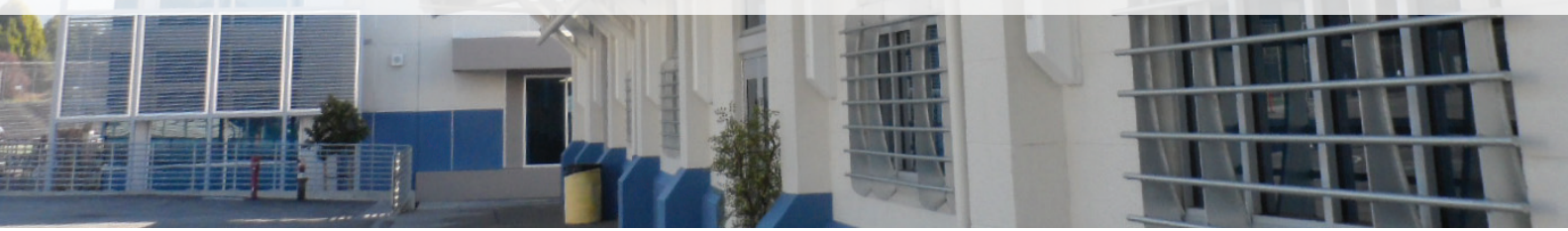
www.ousd.k12.ca.us/facilities

Produced June 2012



"It has been exciting to witness the remarkable work done to improve facilities throughout the District. The projects have so many creative and innovative touches. As a member of the Measure B Committee, I have witnessed countless examples of positive, productive use of taxpayer Bond money at schools in all regions of the District. I am proud to live in Oakland and would gladly support funding additional Bond Measures to allow more schools to be updated and improved."

- Renee Swayne, Citizens' Bond Oversight Committee Member, Chairperson



Renovated Classroom Building with New Canopy at Oakland High School

BUILDING FULL SERVICE COMMUNITY SCHOOLS



OAKLAND UNIFIED SCHOOL DISTRICT

Community Schools, Thriving Students

Together, We Are Building

a full-service community school district that serves the whole child, eliminates inequity and provides each child with an excellent teacher, every day.

About Measure B

BOND BACKGROUND

In June 2006, Oakland voters passed Measure B, a six-year \$435 million School Facilities Improvement Bond, for Oakland Unified School District to enhance the educational environment for the students and communities of Oakland. In year five of the Bond Program, planning and construction progressed at many sites throughout the District.

This annual report summarizes and highlights the work of the Independent Citizens' Bond Oversight Committee (CBOC) and reviews the expenditures in the Measure B School Facilities Improvement Bond for the fiscal year 2010 - 2011.

MEASURE B PROJECTS

The legal guidelines for spending Measure B funds require that the District restrict expenditures to those projects described in the Bond project list. Since the passage of Measure B, the Board of Education has approved 110 projects with a total value of \$401 million.

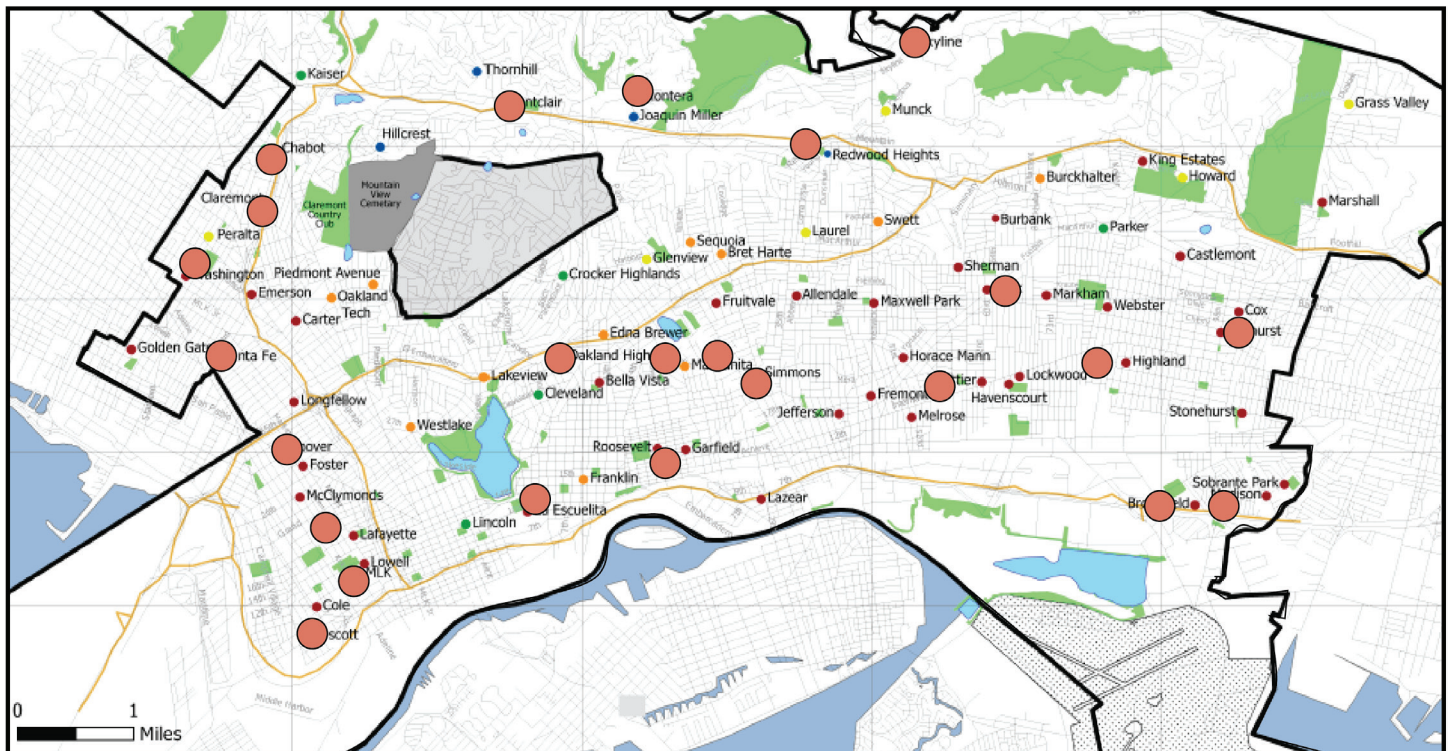
Measure B projects were distributed throughout the District as exhibited in the District map below.

Measure B provided funding for Modernization and New Construction projects that included:

- Classrooms (Including science and computer labs, art and music rooms)
- Student restrooms
- Digital technology
- Libraries
- Multi-purpose rooms
- Cafeterias
- Wellness / health / youth centers
- Child development centers
- Fire alarm / intrusion alarm replacements
- Playground and athletic field improvements

The following pages highlight some projects from the past year.

PROJECT DISTRIBUTION ACROSS THE DISTRICT - FISCAL YEAR 2010-2011*



* CAMPUS NAMES MAY DIFFER FROM SCHOOL NAMES

Building a Better Community

MODERNIZATION HIGHLIGHTS

OUSD has an inventory of aging classroom and ancillary buildings. In fact, of the 328 permanent buildings in the District, nearly two in three are over 50 years old. The modernization of these existing facilities is key to improving the educational outcomes for all students.

Montera Middle School modernization project included:

- Renovated classrooms with improved lighting, improved air quality circulation, and new flooring
- Renovated restrooms with an epoxy terrazzo flooring and ceramic tile walls
- New mechanical system with detection control
- Campus-wide interior/exterior painting
- Site wide accessibility
- Upgrades for fire, life and safety issues
- New fire alarm replacement and data technology networks

Additional scope was added on a site-specific basis. One of the more notable projects was the restored auditorium at Elmhurst Middle School.



Restored Auditorium at Elmhurst Middle School



New Floor for Renovated Multi-Purpose Room at Montera Middle School

NEW CONSTRUCTION HIGHLIGHTS

OUSD's goal is to provide equitable classroom spaces for all students. To support this goal, the District has undertaken an aggressive campaign to replace old portables with new two story classroom buildings. These buildings will not only contain state of the art classrooms and restrooms, but will also have ancillary and support services such as multi-purpose rooms, health and wellness centers, and counseling areas.



Portable Replacement Building at Jefferson Elementary School
Left - Rendering, Right - Final Construction



Construction of New Two-Story Classroom Building at Highland Elementary School



Interim Housing for New Two-Story Classroom Building at Montclair Elementary School

Building a Better Community

PLAYGROUND AND ATHLETIC FIELDS

Measure B funds support the physical buildings and contribute to the outside learning environments through projects such as seating walls, small amphitheaters, extensive landscaping and community gardens. Additionally, the District has replaced many play structures, recognizing that children’s physical development is central to their academic development. Highlighted projects in this category include:

- Chabot Elementary School Landscaping Improvement
- Claremont Middle School Landscape Improvement
- Glenview Elementary School Play Structure
- Martin Luther King Jr. Elementary School Play Structure



Landscaping Improvement at Chabot Elementary School



Planter Boxes at Claremont Middle School



New Play Structure and Matting at Glenview Elementary School



New Play Structure and Matting at Martin Luther King Jr. Elementary School

FIRE ALARM / INTRUSION ALARM

An ongoing safe environment for all students is an OUSD priority. The District continues to improve infrastructure systems such as fire and intrusion alarm systems. Over the past year, the District has upgraded or replaced eight fire and intrusion alarm systems with a value of approximately \$2,000,000.

CHILD DEVELOPMENT CENTERS/SCHOOL-BASED HEALTH CENTERS

As part of the District’s goal to support the whole child, funds from Measure B are used to build spaces to support every aspect of student needs, including child development centers (CDC) and school-based health centers (SBHCs) at some school sites. These facilities provide essential support services to students and the community at-large. Currently, OUSD has developed 31 CDCs and 14 SBHCs using Measure B funds. The adjacent pictures show a few sites where OUSD has developed SBHCs during the past year.



“The much needed new Health Care Centers are beautiful examples of the positive things happening in Oakland. Students now have access to free services for their physical and mental health needs--even dental care!”

- Jean Marie Moore, CBOC Member



Wildcat Wellness Center SBHC at Oakland High School



Interior Rendering of Health Center at Havenscourt Middle School

Measure B Dollars at Work

SUPPORTING THE LOCAL ECONOMY

Since the passage of the local business utilization (LBU) policy by the Board of Education in December 2008, Measure B has stimulated the local economy in the City of Oakland by awarding approximately \$60 million of work to over 152 local contractors and vendors. While the LBU requires a minimum of 20% of all work be done by certified local businesses, the Facilities Department is currently trending around 40% participation. Overarching benefits of the LBU included:

- Increasing the number of Oakland businesses participating in all aspects of District contracting
- Alleviating unemployment and underemployment of Oakland residents
- Increasing participation of under-utilized local businesses in District contracting
- Increasing the circulation of local dollars within the Oakland community and thus stimulating a stronger economic base

An example of the success of the LBU program is the Highland Elementary School New Classroom Building Project. The construction portion of the work is approximately \$13 million; the LBU on this project is 70%, with over \$9 million awarded to local businesses.

LEVERAGING MEASURE B FUNDS

OUSD continues to use available opportunities to leverage the \$435 Measure B Bond. For instance, the District, in conjunction with the local community, obtained Urban Forestry and Air Resource Quality grants from the State and Youth/Family Center grants from the City. In addition to State and Local grant funding, the District has taken advantage of subsidized interest rates offered by the Federal government through financial instruments such as Quality School Construction Bonds (QSCB), Build America Bonds (BAB) and Clean & Renewable Energy Bonds (CREBs). To date, the District has applied for approximately \$63 million, and has received approximately \$30 million in grants and matching funds. The District continues to aggressively explore new opportunities to leverage Measure B funds.

SUSTAINABILITY AND CHPS

The District has adopted a very robust sustainability initiative which requires that all construction and related building materials conform to sustainable standards. The Bond Program utilizes CHPS (Collaborative For High Performance Schools) in all elements of design and construction of Modernization and New Building projects. As evidence of this commitment, the flagship project of the Measure B Bond Program – the La Escuelita Education Project – earned 107 CHPS points, one of the highest points ever awarded to a project in the State.

“It is good to see the District’s commitment to building “greener” schools that are energy efficient and focused on using sustainable resources to achieve a healthy environment for learning and teaching.” - Andrea Dawson, CBOC Member

DISTRICT VISION, PRIORITIES & GOAL

The Vision

OUSD’s vision is to re-establish schools as centers of the community by transforming OUSD into a full-service community school district. In this model, high-quality instruction, health, physical education, nutrition, medical, dental, recreation, housing, employment and language instruction all are provided at the school, which becomes the hub of community activity. The emphasis is on educating and caring for the whole child. Social and human services are not seen as extras or add-ons in these schools. Instead, collaboration centered on the well-being of children and families drives all programs at these schools.

The Priorities

OUSD’s priorities are:

- Safe, healthy and supportive schools
- High quality, effective instruction
- College and career readiness

The Goal

OUSD’s goal is to build a Full-Service Community School District that cares for the whole child, eliminates inequity and provides all students with excellent teachers every day.



Expenditures

Site	Project	Board Approved Project Budget	Prior Years Expenditures (06/07 - 09/10)	Current Year Expenditures (10/11)	Cumulative	Variance
Projects in the Pre Design Phase						
Whittier	New Building	\$3,000,000	-	\$5,623	\$5,623	\$2,994,377
Burbank (Explore)	Small Schools	1,366,600	-	13,562	13,562	1,353,038
Prescott Small Schools	Mod	528,000	-	55,608	55,608	472,392
Edna Brewer	Restroom Renovation	509,250	-	-	-	509,250
District-wide	Fire Alarm Maintenance	1,200,000	-	146,385	146,385	1,053,615
Brookfield	Playground	38,184	-	-	-	38,184
King Estates Schools	Fire Alarm Replacement	608,900	-	40,725	40,725	568,175
Joaquin Miller	Fire and Intrusion Alarm Replacement	554,938	-	-	-	554,938
Glenview Elementary	Fire and Intrusion Alarm Replacement	559,800	-	-	-	559,800
Foster Elementary	Fire Alarm Replacement	428,500	-	-	-	428,500
Burbank Elementary	Fire and Intrusion Alarm Replacement	621,000	-	-	-	621,000
Bella Vista Elementary	Fire and Intrusion Alarm Replacement	621,000	-	-	-	621,000
Far West High School	Fire and Intrusion Alarm Replacement	255,000	-	-	-	255,000
Lafayette Elementary	Fire and Intrusion Alarm Replacement	564,800	-	13,904	13,904	550,896
Lakeview CDC	Fire and Intrusion Alarm Replacement	108,000	-	-	-	108,000
Lockwood CDC	Fire and Intrusion Alarm Replacement	108,000	-	1,500	1,500	106,500
Santa Fe CDC	Fire and Intrusion Alarm Replacement	108,000	-	-	-	108,000
Piedmont Avenue Elem.	Fire and Intrusion Alarm Replacement	667,900	-	-	-	667,900
Sherman Elementary	Fire and Intrusion Alarm Replacement	621,000	-	-	-	621,000
Sobrante Park	Modernization	1,025,000	-	752	752	1,024,248
Webster Academy	Kitchen Renovation	555,500	-	-	-	555,500
McClymonds Small Schools	Small Schools	2,800,000	79,347	31,147	110,493	2,689,507
Fremont Federation	Modernization Phase 3	10,000,000	545,932	43,531	589,462	9,410,538
Lazear Elementary	Modernization	2,300,000	40,224	-	40,224	2,259,776
Melrose	Small Schools (Bridges)	700,000	-	-	-	700,000
Pre Design Phase Project Totals		\$29,849,372	\$665,503	\$352,736	\$1,018,239	\$28,831,134

Projects in the Design Phase						
Washington Small Schools	Small Schools (Sankofa)	\$7,481,661	-	\$357,784	\$357,784	\$7,123,877
Webster Academy	CDC Replacement	2,707,500	-	54,065	54,065	2,653,435
Jefferson Elementary	CDC Fire Alarm Replacement	79,200	-	8,476	8,476	70,724
Yuk Yau	CDC Fire Alarm Replacement	90,200	-	69,395	69,395	20,805
Highland Small Schools	CDC Fire Alarm Replacement	83,100	-	58,768	58,768	24,332
Centro Infantil	CDC Fire Alarm Replacement	90,200	-	8,950	8,950	81,250
Harriet Tubman	CDC Fire Alarm Replacement	79,200	-	6,500	6,500	72,700
Golden Gate	CDC Fire Alarm Replacement	90,200	-	2,099	2,099	88,101
Skyline High School	Auditorium Fire Alarm Replacement	130,000	-	-	-	130,000
Lockwood	ES Fire and Intursion alarm Replacement	542,700	-	58,258	58,258	484,442
Roosevelt	ES Fire Alarm Replacement	601,000	-	361,352	361,352	239,648
Redwood Heights	ES Fire Alarm Replacement	455,650	-	365,609	365,609	90,041
Manzanita Elementary	CDC Fire Alarm Replacement	83,100	-	9	9	83,091

Expenditures

Site	Project	Board Approved Project Budget	Prior Years Expenditures (06/07 - 09/10)	Current Year Expenditures (10/11)	Cumulative	Variance
Cesar Chavez Elementary	School Fire Alarm Replacement	\$546,900	-	\$50,774	\$ 50,774	\$496,126
Piedmont	CDC Fire Alarm Replacement	83,100	-	6,158	6,158	76,942
Washington Small Schools	CDC Fire Alarm Replacement	95,700	-	33	33	95,667
Downtown	New Educational Complex	38,000,000	-	-	-	38,000,000
Life Academy	Life Academy Renovation Seismic/Reno	16,000,000	178,282	1,098,153	1,276,436	14,723,564
Arroyo Viejo	CDC Replacement	3,064,500	311,454	48,362	359,816	2,704,684
Havenscourt Middle	Classroom and Cafeteria	12,234,000	470,925	1,008,941	1,479,866	10,754,134
Havenscourt Middle	Health Center	1,376,080	58,319	394,032	452,351	923,729
Hintil	CDC Replacement	3,275,200	73,265	245,187	318,452	2,956,749
Laurel Elementary	CDC Replacement	3,889,800	195,557	104,717	300,274	3,589,526
Montclair	New Classroom	17,124,286	1,106,191	1,068,678	2,174,870	14,949,416
Stonehurst	CDC Replacement	3,963,824	103,456	322,705	426,161	3,537,663
Skyline High School	Skyline HS Wellness Center	750,000	30,761	174,452	205,213	544,787
Frick	Frick Wellness Center	750,000	24,146	159,543	183,689	566,311
Elmhurst Middle School	Elmhurst wellness Center	750,000	21,510	164,298	185,808	564,192
Highland Small Schools	Portable	16,733,142	1,182,155	1,943,595	3,125,750	13,607,392
Downtown Ed. Complex	Downtown Ed. Com. Wellness Center	-	-	-	-	-
Downtown Ed. Complex	Downtown Education Complex	1,500,000	135,030	4,834,076	4,969,106	(3,469,106)
Lowell Middle	Modernization	14,410,000	956,934	913,438	1,870,372	12,539,628
Lowell Middle	Health Center	1,193,660	46,294	26,990	73,284	1,120,376
Laurel Elementary	Fire Alarm Replacement	160,000	22,762	925	23,687	136,313
Manzanita Elementary	Modernization	3,950,064	2,008,521	81,014	2,089,535	1,860,529
Design Phase Project Totals		\$152,363,967	\$6,925,561	\$13,997,335	\$20,922,897	\$131,441,070

Projects in the Construction Phase

Chabot Elementary	Portable	\$18,900,000	\$16,763,554	\$1,103,037	\$17,866,591	\$1,033,409
Urban Promise Academy	Multi-purpose Gym	7,089,364	4,072,603	1,918,792	5,991,395	1,097,969
Calvin Simmons	Health Center	1,327,038	188,835	732,953	921,789	405,249
Roosevelt Middle School	Health Center	1,298,924	114,274	837,213	951,487	347,437
District-wide	Playground Inspections & Repair	1,600,000	95,557	882,672	978,228	621,772
Elmhurst Middle	Modernization/ Small Schools	7,300,000	1,443,242	3,068,582	4,511,824	2,788,176
Madison Middle	Health Center	1,264,150	69,825	1,012,447	1,082,272	181,878
Havenscourt Middle	Modernization	3,451,708	2,237,380	211,011	2,448,390	1,003,318
Montera	Modernization	9,935,000	544,500	6,626,408	7,170,907	2,764,093
Montera	Fire Alarm	525,000	31,210	653,258	684,468	(159,468)
Prescott Small Schools	Small Schools (PLACE)	3,625,000	335,884	3,043,454	3,379,339	245,661
Jefferson Elementary	Portable	18,200,000	3,896,877	8,130,161	12,027,038	6,172,962
Stonehurst	Restroom Renovation	983,501	75,972	489,742	565,714	417,787
Oakland High	Health Center	2,751,625	388,326	1,651,084	2,039,410	712,215
Oakland High	Modernization	25,197,597	15,385,292	8,630,813	24,016,105	1,181,492
Cox Elementary	Additional Classroom	16,745,000	12,962,055	3,237,401	16,199,456	545,544
Cox Elementary	Modernization/ Small Schools	5,351,349	5,047,764	116,744	5,164,508	186,841
Construction Phase Project Totals		\$125,545,256	\$63,653,150	\$42,345,772	\$105,998,922	\$19,546,334



Expenditures

Site	Project	Board Approved Project Budget	Prior Years Expenditures (06/07 - 09/10)	Current Year Expenditures (10/11)	Cumulative	Variance
Projects in the Close Out Phase						
Oakland High	Williams Settlement	\$18,062,137	\$18,062,137	-	\$18,062,137	-
Madison Middle	Modernization	8,798,084	7,351,548	84,670	7,436,218	1,361,866
Ralph Bunche	Modernization	4,200,000	1,684,507	54,612	1,739,120	2,460,880
Highland Small Schools	Fire Alarm Upgrade	260,000	253,829	-	253,829	6,171
Manzanita Elementary	Small Schools	150,000	-	-	-	150,000
Lincoln Elementary	Portable Replacement	8,886,225	7,967,437	97,855	8,065,292	820,933
Stonehurst	Small Schools (Esperanza)	480,526	411,752	49,969	461,721	18,805
Calvin Simmons	Modernization/Small Schools	4,232,059	3,879,106	2,354	3,881,460	350,599
Whittier	Modernization	3,994,240	3,690,314	30,365	3,720,679	273,561
Close Out Phase Project Totals		\$49,063,271	\$43,300,631	\$319,825	\$43,620,456	\$5,442,815
Completed Projects						
Arts Far West	Intercom/PA/Clock Repairs	\$206,315	\$126,194	-	\$126,194	\$80,121
Oakland Tech	Oakland Tech Modernization	3,327,843	3,257,912	-	3,257,912	69,931
McClymonds	McClymonds intercom/PA/clock Repairs	287,321	227,410	-	227,410	59,911
Castlemont	Auditorium Renovations	3,570,000	3,554,945	5,626	3,560,570	9,430
Cole Middle School	Renovations	979,839	979,839	-	979,839	-
Cole Middle School	Health Center	71,950	71,950	-	71,950	-
Peralta	Modernization	1,430,586	1,361,160	1,050	1,362,210	68,376
Hoover	Modernization	4,504,462	4,124,453	2,684	4,127,137	377,325
Cleveland Elementary	Modernization Phase 2	3,803,574	3,801,124	2,450	3,803,574	-
Bret Harte Middle	Modernization	5,221,468	4,771,223	7,564	4,778,786	442,682
Emerson Elementary	Modernization	3,900,000	3,899,267	2,046	3,901,313	(1,313)
Carter Middle	Modernization	3,008,904	2,951,025	-	2,951,025	57,879
Sequoia	Sequoia Portable Installation	80,000	73,581	-	73,581	6,419
Laurel Elementary	Modernization	1,963,723	1,890,003	1,025	1,891,029	72,694
Redwood Heights Portable	Portable addition	157,500	142,787	-	142,787	14,713
Acorn/Woodland Library		500,000	497,065	-	497,065	2,935
Westlake	Modernization	5,757,641	5,496,892	2,585	5,499,477	258,164
Cole Middle School	Intercom/PA/Clock Repairs	146,351	146,351	-	146,351	-
Highland Small Schools	Interim Housing	215,924	215,924	-	215,924	-
Highland Small Schools	Modernization/ Small Schools	1,300,000	864,816	-	864,816	435,184
Joaquin Miller	ADA Accessibility	11,460	-	-	-	11,460
King Estates Small Schools	Small Schools	3,500,000	704,311	-	704,311	2,795,689
Lafayette	Intercom/PA/Clock Repairs	75,877	66,506	-	66,506	9,371
Webster Academy	Portable Demolition	195,000	205,196	-	205,196	(10,196)
Completed Project Totals		\$44,215,738	\$39,429,931	\$25,030	\$39,454,961	\$4,760,777
TOTAL		\$401,037,604	\$153,974,775	\$57,040,699	\$211,015,474	\$190,022,130

GENERAL NOTE: Some of the categorical totals do not appear to add correctly due to rounding of figures

FOOTNOTES:

1. Pre-Design – Projects that have board approved budgets but do not yet have architects under contract for the design. Projects may have some minor expenditures.
2. Design – Projects that are in the design phase or that have been submitted to Division of the State Architect (DSA) for review, or are in the Bid Phase.
3. Construction – Projects where a “notice to proceed” to commence construction has been issued to the general contractor.
4. Close Out – Projects where substantial completion has been achieved and the construction area has been released to the site for occupancy. Final correction items may be ongoing and the DSA close-out process is being completed. Ongoing payments are still being made to the contractor and other design professionals as part of this phase.
5. Completed – Projects that have been closed out with DSA. Some ongoing payments may be made to design professionals as well as some regulatory agencies as fees and assessments are finalized.

Audit Review and Findings

ANNUAL EXPENDITURE REVIEW

Of all of the activities undertaken by the CBOC, its primary duty is to review and ensure that the Measure B funds are spent in accordance with the Bond language. The preceding is a chart that reflects a summary of project expenditures for the Fiscal Year Ended June 30, 2011. The report is organized to reflect the life of each project commencing with the Pre-Design Phase and concluding with the Completed Phase. In addition, \$7,675,530 was expended on program support items such as staff and consultants in direct support of the bond program. The combined project and program expenditures for the 2010/2011 Fiscal Year totaled \$64,716,229, and the cumulative expenditures for the first five years of the bond program totaled \$218,691,004 through June 30, 2011.

FISCAL AND PERFORMANCE AUDIT

As required by Measure B, each year a fiscal and performance audit of Measure B expenditures is conducted. Yano Accountancy Corporation conducted the 2010/2011 audit and concluded that OUSD complied in all material respects with the Measure B requirements to expend bond proceeds only on the school facilities projects specified in the Measure B legislation.

STATEMENT OF COMPLIANCE

This 2010/2011 Measure B Annual Report is submitted to the Board of Education by the Committee, in accordance with Education Code section 15278 (b). The Committee advises that, to the best of its knowledge based on available information provided by the District, OUSD is in full compliance with the requirements of Article XIII A, Section 1 (b) (3) of the California Constitution.

Investing for Tomorrow

LOOKING AHEAD (FISCAL YEAR 2011/2012)

As we conclude this 2010/2011 annual report, we look forward to the 2011/2012 year. Here are some of next year's scheduled milestones in design and construction:

- Completion of the first phase of the La Escuelita Education Project , including the new La Escuelita Elementary School
- Completion of Highland Elementary New Building Project
- Completion of Lowell Middle Modernization Project
- Construction of Montclair Elementary New Building Project
- Construction of Havenscourt Middle New Building Project
- Construction of Arroyo Viejo ES CDC
- Construction of Stonehurst ES CDC
- Construction of Laurel ES CDC
- Construction of Madison Middle New Football Field Project
- Numerous Fire/Intrusion Alarm Projects

“The OUSD facilities staff regularly impress me with their creativity and attention to detail in designing and implementing improvements at school sites. They do an excellent job, addressing the needs of each unique site and delivering safe and modern facilities that support our students’ development and success.”

- Patricia Williams, CBOC Member