



OAKLAND UNIFIED
SCHOOL DISTRICT

Community Schools, Thriving Students

www.ousd.org/facilities

Produced August 2018



Edna Brewer Multi-Use Turf Field

Measures A B & J Independent Citizens' Bond Oversight Committee

2016—2017 Annual Report

Executive Summary

Overview

The Citizens Bond Oversight Committee (CBOC) is highly concerned about the current state and past management of Measure J and B bond-funded projects. This year’s report is focused on reporting the significant shortcomings and relative achievements of Measure B & J dollars during the 2016-17 fiscal year. Between June 2016 and June 2017, the CBOC did not receive sufficient information to effectively review the District’s performance in accordance with the Bond Language.

To date only **X(? For staff)** of the 11 original site-specific **major** projects from the Measure J Bond language have been completed, others have launched but have progressed very slowly through the process: planning, design and construction phase.

Areas of Greatest Concern

Throughout the 2016-17 fiscal year the CBOC identified issues of concern related to the following areas of OUSD activity:

Issue of Concern	Potential Impact on Bond Program
Lack of continuity in District and Facilities leadership, (especially over past three years)	Poor decision-making and inefficient use of financial resources
Facilities Department does not follow a recognized Bond Program Management best practices model	Inefficient use of financial resources, lack of transparency to stakeholders/tax-payers, CBOC & School Board
Bond program final funding decisions controlled by CFO, not Facilities Chief	Misalignment and misappropriation of Bond Program funds
Untimely/insufficient reporting to CBOC	Ineffective oversight by the CBOC
Bond fund reallocated to building new administration building	Site-specific school projects stated in the original Bond language canceled/defunded
Fund 35 State “match money” is not being used in full accordance with state regulations	Wasteful use of financial resources, incorrect accounting practices, risk of legal liability
Sloppy reporting/lack of financial safeguards	Poor internal control practices, inefficient use of financial resources, Facilities Department does not have proper program systems in place to accurately report to CBOC, the School Board, the taxpayers
Need to show/track interest on Measure J, B and previous bonds	Misuse of accrued interest from bond sales, including Measure A
Lack of transparency of Bond Program to stakeholder comprehension and engagement	Unengaged stakeholders, taxpayer, student, district faculty mistrust
Poor process in place for decision making related to scoping and funding of projects names in the original bond language	Does not fulfill intent of promise that was presented to voters

What the Fiscal Crisis and Management Assistance Team (FCMAT) 2018 Phase I and Phase II Reports Tells Us

<http://fcmat.org/wp-content/uploads/sites/4/2018/06/Alameda-COE-Oakland-USD-final-mgmt-letter-1229.pdf>

On June 8, 2018 the FCMAT released a report on the financial status and practices of OUSD to the Alameda County Superintendent. While the report primarily focuses on fiscal management on the general fund, the CBOC considers the findings and recommendations of this report to be relevant to the management of Bond funding. The following are excerpts from the report linked above:

Financial Mismanagement

“FCMAT encountered what appears to be a past pattern of intentional manipulation of the general fund balance to sustain the minimally required state reserve levels by inappropriately transferring general fund obligations to and from other funds and other funds transferring cash into the general fund. This has hindered an honest and open assessment of the district’s current financial condition by its current leadership and outside agencies. These practices are highly unusual, could be considered suspicious and should be further investigated. (Page 20)

Fund 25 Mismanagement

“\$8,375,128 was transferred from the building fund (Fund 25) for payment of the district’s deferred maintenance state matching. [U]se of funds from Fund 25 for deferred maintenance would be prohibited.” (Page 18)

“\$7,676,836.77 from the capital facilities fund (Fund 25) [was transferred] to the debt service fund (Fund56) for the Chabot certificates of participation (COPs) debt payment.” (Page 18)

Fund 35 Mismanagement

“The district has charged approximately \$2.8 million per year for at least three years to the state school facilities fund (Fund 35) for rent expense associated with the district’s downtown Oakland district office. The use of state school apportionments is not legal for this purpose.” (Page 18)

On July 2, 2018 the FCMAT released a Phase II report on the financial status and practices of OUSD to the Alameda County Superintendent. The following excerpt is from the report linked here:

<http://fcmat.org/alameda-coe-oakland-usd-phase-ii-final-mgmt-letter-1229/>

During the Phase II process, FCMAT was provided with documentation that showed that costs for several district construction projects could potentially exceed their projected budget. Should these projects move forward without adjustment to their scope and reduction of their cost, the result could potentially create insufficient funds within the fund budgeting their cost and, ultimately, create another liability in the general fund to cover these projects. (Page 17)

On June 21, 2018 Jill Tucker of the San Francisco Chronicle reported about the FCMAT report, below are some relevant excerpts :

<https://www.sfchronicle.com/bayarea/article/Oakland-schools-in-new-mess-over-financial-13012105.php>

“In 2013, a fiscal audit by the state controller found that “the district repeatedly ignores the need for internal controls, which would help the district produce accurate financial (reports) and guard against fiscal abuse and mismanagement.”

“The accounting tricks appear to be more of an effort to cover up an ongoing budget shortfall. [Stated by] ...Chris Learned, the state trustee appointed to provide fiscal oversight of the district for the state. District officials said at the time that they had made great strides in improving those systems and that adequate checks and balances were in place. But in recent years, the district again struggled to balance its budget, with spending exceeding revenue year after year, resulting in cash reserves below the state-required 2 percent of the general fund...”

Tracking the Site-Specific Projects from the Original Bond Language (Measure J)

Measure J legislation requires “...an annual, independent performance audit to ensure that the bond proceeds have been expended only on the school facilities projects listed in the Bond Project List. The independent audit conducted by Yano Accountancy Corporation did not have any findings associated with non-completion or cancelation of original projects specified in the Bond language.

To ensure transparency and accountability, this CBOC report lists the original major projects that were listed in the Measure J ballot language and from CBOC’s perspective were put forward to the voters as priority projects to-be-funded by Measure J.

The table below represents the original Bond Project List and their respective status:

Site	Scope of Work	Current Status
Washington Elementary School	Expand and modify site to accommodate more grade levels, upgrade and modernize facilities, enhance seismic safety	XXXXX
Roosevelt Middle School	Upgrade and modernize school facilities, improve energy efficiency, enhance seismic safety	Deferred to future Bond
McClymonds High School	Upgrade and modernize facilities, turf field replacement, improve energy efficiency including installation of solar panels, enhance seismic safety, equip spaces for STEM programs	XXXXX
Foster Elementary School	Convert into a central commissary	Designed, bid, legal settlement, rebid & awarded; in construction started
Fremont Federation School	Upgrade and modernize school facilities, turf field replacement, improve energy efficiency including installation of solar panels, enhance seismic	1st phases designed, bid & awarded, in

	safety	construction , estimated completion date
Glenview Elementary School	remove portable classrooms and replace with permanent building, enhance seismic safety	Project rebid, in construction, estimated completion date XXXXX
Skyline High School	Upgrade and modernize school facilities, repair and improve paving on roads and paths, turf field replacement, improve energy efficiency including installation of solar panels, equip spaces for STEM programs	XXXXX
Webster Academy	childhood development center replacement	XXXXX
Whittier Elementary School	expand and modify sites to accommodate more grade levels, remove portable classrooms and replace with permanent building, enhance seismic safety	XXXXX
Sobrante Park Elementary School	upgrade and modernize school facilities, enhance seismic safety	XXXXX
Madison Middle School	expand and modernize sites to accommodate more grade levels, construct sports complex	XXXXX

Stakeholder's Perspective | [The Laurel CDC New Project that is ON HOLD](#)

CBOC members first visited the Laurel Child Development Center 10 years ago, in summer 2008. Back then, the CDC's buildings were outdated and run down—which made their renovation a perfect project for Measure B funding. In fact, \$3,889,800 had been allocated for the Laurel CDC buildings by the time of that visit. When CBOC members visited the CDC two years later, the project was in the pre-design phase, with \$195,557 spent. Architects completed plans (another \$221,893) in 2011, which were state-approved in 2014. And then the project stalled.

Meanwhile, families were leading their children—day after day, year after year—up the CDC's increasingly unsafe front stairs. The principal was telling potential Laurel Elementary families, "Don't worry! The new CDC is coming." Meanwhile, new projects were slated to receive dwindling Measure B funds—even projects that fell outside of the "school repair and improvement" that the measure promised. Voters passed Measure J in 2012; with a new projects list that did not include Laurel Elementary CDC.

The Laurel community found out this spring that the new buildings weren't coming after all, that the project had been moved off the Measure B list in 2015, and that all Measure B funds were spoken for. According to the Department of Facilities' latest report, the Laurel CDC has to wait until the *next* bond measure that passes.

This District process has left us, as voting taxpayers, feeling strung along, mislead and dismissed.

2016-2017 Measures A B & J
CBOC Annual Report

About Measures A B & J

CITIZENS BOND OVERSIGHT COMMITTEE DUTIES & WORK

Both OUSD Measure B and Measure J were passed under the Strict Accountability in Local School Construction Bonds Act of 2000. Pursuant to this law, the District is required to have a Citizens Bond Oversight Committee to inform the public concerning expenditure of the bond revenues. The committee's responsibility is to actively review and report on the expenditure of

taxpayers' money for school construction in accordance with voter-approved projects (Ed Code 15278).

This annual report summarizes and highlights the work of the independent Citizen's Bond Oversight Committee (CBOC) and our review of the expenditures in the Measure B and Measure J School Facilities Improvement Bond for the fiscal year 2016-2017.

There was discussion in 2015/2016 between the CBOC and District staff regarding how the District determines Bond spending priorities. CBOC wanted to understand the process that led to the October 2015 the Board approval to spend \$49.5 Million to renovate or construct a new Administration Building along with a new cafeteria for Dewey HS at 1025 2nd Ave location. This project was not specifically listed in the Bond language as a major project. The District also in October 2015 authorized defunding a number of originally referenced projects to allow for the \$49.5 Million expenditure on 1025 2nd Ave. Projects that are not planned to be completed with Measure J or B funds include: Roosevelt School modernization, bathroom renovations at various schools and playground and paving renovations at various schools.

District legal counsel in May 2016 presented an interpretation of the law and the language of Measure J and concluded the District has the right to expend \$49 million on a new 1025 2nd Ave administration. Not all of the CBOC members agreed with this interpretation. **The majority of the committee believes that spending this amount of Measure J dollars (more than 10% of the \$475 million) on such an effort clearly violates the spirit of the authorization and the intent of the voters.**

BOND BACKGROUND

In June 2006, Oakland voters passed **Measure B**, a \$435 million School Facilities Improvement Bond which provided funding to the Oakland Unified School District (OUSD) for educational facilities such as science labs, computer labs, and art and music rooms. The Bond also provided funding for construction, renovation and repair of classrooms, multi-purpose rooms, playgrounds, gymnasiums, Pre-School/Early Childhood Development Centers and student health centers.

In June 2012, Oakland voters passed **Measure J**, a \$475 million School Facilities Improvement Bond, for OUSD to enhance the educational environment for the students and communities of Oakland and better prepare students for college and jobs. Bond funds will be used to upgrade science labs, classrooms, computers and technology; improve student safety and security; repair bathrooms, electrical systems, plumbing and sewer lines; improve energy efficiency; and make seismic upgrades.

BOND PROGRAM ADMINISTRATION RECENT HISTORY

During the year of 2015/2016 the Deputy Chief of Facilities position was filled by an executive from Seville Group, Inc. (SGI). At the same time SGI also provided program and construction management recommendations to OUSD's Superintendent and School Board. SGI made a presentation and recommendation (in October 2015) to the School Board to revise the Master Plan project list to include funding the 1025 2nd Ave project in the amount of 49.5 million; and to defund other projects originally listed on the Master Plan project list of 2012. This management arrangement has drawn questions involving conflict of interest.

In April 2016, Joe Dominguez was named to the permanent District position Chief Deputy Superintendent of OUSD Facilities. Mr. Dominguez initiated a new Request for Qualification proposal outreach for Program and Construction Management services to the OUSD Measure J and B Bond program. He also put forth a Request for Qualifications for consulting services to develop a new Facilities Master Plan.

CBOC Roles & Activities

PURPOSE AND DUTIES OF THE CBOC

As required by Education Code Section 15278, the District appointed a Committee of local residents, whose main charge is to inform the public about how the Bond money is being spent. The Committee actively reviews and reports on the expenditure of taxpayer money for school construction to ensure that bond funds are spent in accordance with the provisions of the Bond. The Committee is comprised of up to 9 appointees, including a Chairperson, Vice Chairperson and Secretary.

CBOC ROLES & ACTIVITIES

The OUSD CBOC committee is comprised of up to 9 appointees, including a Chairperson, Vice Chair Person and Secretary. The committee convened monthly meetings at which CBOC reviewed program expenditures that were presented by staff and other facilities reports pertinent to expenditures of bond revenues. Other activities included visiting project sites to observe construction progress.

2016-17 CBOC MEMBERS:

Andrea Dawson - Chair
Gerald Green*
Joyce Nilo

Chan U Lee – Vice Chair
Brendan Havenar-Daughton*
Renee Swayne

Saleem Shakir-Gilmore – Secretary
Shairee Teng

Partial term*

Following is a list of Project Site Visits for 2016-2017 Fiscal Year: **(insert list of Site visits for 2016-17 fiscal year)**

Note:
CDC = Child Development Center
ES = Elementary School
MS = Middle School
HS = High School

Audit Review and Findings

ANNUAL EXPENDITURE REVIEW

Of all the activities undertaken by the CBOC, its primary duty is to review and ensure that the Measure B and J funds are spent in accordance with the Bond language. The chart at the end of this report reflects a summary of project expenditures for the Fiscal Year ended June 30, 2017. The report is organized to reflect the life of each project commencing with the Pre-Design Phase and concluding with the Completed Phase. The cumulative expenditures for the Measure B and J bond program totaled \$XXX,XXX,XXX through June 30, 2017.

CBOC received the official outside Auditors Measures B & J Annual Financial & Performance Report for Measures B & J on April 17, 2018. Section 15286 of Education Code* requires that CBOC receive this report at the same time it is submitted to the District by March 31 of each year.

**Consistent with the provisions contained in subparagraphs (C) and (D) of paragraph (3) of subdivision (b) of Section 1 of Article XIII A of the California Constitution, the required annual, independent financial and performance audits for the preceding fiscal year shall be submitted to the citizens' oversight committee established pursuant to Section 15278 at the same time they are submitted to the school district or community college district, no later than March 31 of each year. These audits shall be conducted in accordance with the Government Auditing Standards issued by the Comptroller General of the United States for financial and performance audits.*

FINANCIAL AND PERFORMANCE AUDIT

As required by Measures B and J, each fiscal year a financial and performance audit of Measures B and J expenditures is conducted. Yano Accountancy Corporation conducted the financial and performance audits of Measures B and J revenues and expenditures for the year ending June 30, 2017.

The financial audit included a review of the financial schedule presented by the District. **The financial audit was concluded with two findings:**

- OUSD management did not segregate and allocate interest earnings in accordance with the legal opinion that it received
- OUSD did not have adequate controls to ensure that legal advisor labor dollars charged to Measure J were properly calculated

The auditor identified the two aforementioned audit adjustments during the year ended June 30, 2017. OUSD management agreed with both adjustments, and both adjustments were reflected in the financial schedule. Note: an Audit Adjustment is a proposed correction of the financial schedule.

Auditor Responsibility & Scope of Work

- Auditor responsibility: responsible for forming and expressing an opinion about whether the OUSD's financial schedule is prepared in conformity with accounting principles generally accepted in the United States of America
- Auditor's planned scope focuses on areas in which actual and/or perceived risk of material misstatements could occur, and to perform audit procedures to respond to these risks
- Auditor does not necessarily identify all deficiencies in internal control that might constitute significant deficiencies or material weaknesses
- Auditor does not express an opinion on the effectiveness of OUSD's internal control

Please see links below for the 2016/2017 financial and performance audit. The performance audit evaluated the District's compliance in ensuring all proceeds were spent on bond-approved projects and implemented internal controls (set criteria/standards for project expenditure).

Auditor's full report: ([update link to new 2017 audit](#)) [2015/2016 Measures "B & J" Financial and Performance Audit Report for the Fiscal Year Ending June 30, 2016](#)

CBOC STATEMENT OF COMPLIANCE

The 2016/2017 Measure B and J Annual Statement of Compliance is submitted to OUSD Board of Education in accordance with Education Code section 15278 (b). The committee advises that, to the best of its knowledge based on available information provided by the District Facilities Department and OUSD Legal Counsel the District is in compliance with the requirements of Article XXIIA, Section 1(b)(3) of the California Constitution. Specifically, the performance and financial audits were conducted and included a list of bond-approved projects. District Legal Counsel reported to CBOC that these projects and their priority align with the broad interpretation of the Measure J and B ballot statement. There was one finding involving inappropriate use of Measure J funds (legal advisor labor charged as bond expense), therefore the requirement that no bond proceeds were used to pay administrator salaries has been met. However, the CBOC believes that some bond proceeds were not used on bond-approved projects.

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Measures A B & J Dollars at Work

LOCAL BUSINESS UTILIZATION

SUSTAINABILITY AND CHPS

OAKLAND USD BOND PROGRAM HISTORY

DISTRICT VISION, GOAL & PRIORITIES

The Vision

OUSD's vision is to support academic achievements and re-establish schools as centers of the community by transforming OUSD into a Full-service Community School District. In this model, high quality instruction, health and physical education, nutrition, medical, dental, recreation, housing, employment and language instruction are all provided at the school, which becomes the hub of community activity. The emphasis is on educating and caring for the whole child. Social and human services are not seen as extras or add-ons in these schools. Instead, collaboration centered on the well-being of children and families drive all programs at these schools.

The Goal

OUSD's goal is to build a Full-Service Community School District that cares for the whole child, eliminates inequity and provides all students with excellent teachers every day.

The Priorities

OUSD's priorities are: Safe, healthy and supportive schools; high quality, effective instruction; and college and career readiness.

PROJECT DISTRIBUTION ACROSS THE DISTRICT

BOND PROJECTS

The legal guidelines for spending Measure B and J funds require that OUSD restrict expenditures to those projects described in the Bond Measures' project list.

This report covers these projects, as well as those that are currently being funded through the remaining funds of unissued bonds of \$65 million in Measure B. Projects highlighted in red were initiated (incurred design costs) but are currently on hold or canceled. (Please also add in ALL projects that have been started (incurred design costs) and canceled or put on hold if they do not appear on this map (highlight in RED).

PROJECT DISTRIBUTION - FISCAL YEAR 2016-2017



Building a Better Community

COMPLETED PROJECT HIGHLIGHTS

(Update with 2016-17 completed projects)

BELLA VISTA PLAY AREA IMPROVEMENTS (Funded by Measure J)

This project will make improvements to the playground area at Bella Vista Elementary School, including:

- Installation of a new play structure and a merry go all
- Playground striping
- Striping and a new post for basketball court
- Slurry seal surfacing coat on asphalt

EDNA BREWER MS TURF FIELD (Funded by Measure J)

Edna Brewer students and staff have access to a new synthetic turf field in the lower yard area, adjacent to the gym. The existing asphalt play yard will be replaced with a turf field. The project includes striping for two half size tennis courts and line up stations marked on the asphalt against the existing retaining wall. Parts of the remaining asphalt in the lower yard area will also be painted with markings to support physical education classes. An area for future landscaping by the PTSA has been allocated in a corner of the lower play yard.

ELMHURST MS TURF FIELD (Funded by Measure J)

Elmhurst Community Prep School and Alliance Academy students and staff will have access to a new synthetic turf field in the existing baseball and grass field. The project is a joint effort with the Oakland Unified School District and an NFL grant thru the Oakland Raiders. The new synthetic field will be primarily a flag football field with dimensions of 80 feet wide by 120 feet long. Both students and staff are very excited to have a year round field to practice and play on. The field was completed in August 2016, in time for students to use when school started.

PARKER ES TURF FIELD (Funded by Measure J)

This project covers accessibility and site improvements to specific areas on Parker's campus. This project includes the following:

- Accessibility improvements:
 - Remodel of the girl's restroom for accessibility upgrades which include new toilet partitions, new accessories, new hand dryers, and relocating other accessories to meet ADA requirements.
 - Remodel of the staff restrooms for accessibility upgrades, including relocation of accessories, and new hand dryers.
 - Upgrade accessible street parking stall and accessible path to building entrance.
- Site Improvements:
 - New synthetic turf play field.
 - New play structure and play structure matting.
 - New concrete seated wall amphitheater for assembly and seating.
 - New landscaping and bioswales to improve site drainage and to beautify outdoor space.
 - New basketball hoops and tetherball poles.
 - Demolition of existing portables that were no longer in use.



Bella Vista ES New Play Structure



Elmhurst MS Turf Field



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Building a Better Community

COMPLETED PROJECTS

Project Name	Total Budget	% of Total Spending on Completed Projects per District
District 1		
Oakland International HS Prop 39E Mechanical	\$1,100,000	
Oakland Tech Prop 39E Lighting Upgrade	\$850,000	
DISTRICT 1 TOTAL:	\$1,950,000	19.05%
District 2		
Bella Vista Portable Removal	\$600,000	
Edna Brewer MS Field	\$1,000,000	
Lincoln ES Playmatting Replacement	\$68,178	
DISTRICT 2 TOTAL:	\$1,668,178	16.30%
District 3		
Lafayette ES Playmatting Replacement	\$89,000	
DISTRICT 3 TOTAL:	\$89,000	0.87%
District 4		
Bret Hart MS Security Improvements	\$8,900	
Bridges Academy Playmatting Replacement	\$97,057	
Fruitvale Restroom	\$235,962	
Montclair ES Playmatting Replacement	\$109,091	
DISTRICT 4 TOTAL:	\$451,010	4.41%
District 5		
Garfield ES Playmatting Replacement	\$82,500	
Manzanita ES Playground	\$200,000	
DISTRICT 5 TOTAL:	\$282,500	2.76%
District 6		
Carl Munck Playmatting Replacement	\$99,712	
Parker ES Turf Field Replacement	\$1,762,493	
DISTRICT 6 TOTAL:	\$1,862,205	18.19%

Building a Better Community

COMPLETED PROJECTS

District 7		
Elmhurst MS Field	\$1,100,000	
Grass Valley ES Playmatting Replacement	\$113,220	
Madison MS Playmatting Replacement	\$82,500	
Madison MS Prop 39E Lighting Upgrade	\$200,000	
DISTRICT 7 TOTAL:	\$1,495,720	14.61%
Various Districts		
Allendale, Garfield, Maxwell Park, Parker Restroom	\$810,000	
Webster & Lockwood Restroom Renovation	\$1,539,800	
Multi-Site Restroom Renovation	\$88,125	
VARIOUS DISTRICTS TOTAL:	\$2,437,925	23.82%
TOTAL:	\$10,236,538	100.00%

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Building a Better Community

FEATURED SUSTAINABILITY PROJECTS

Proposition 39 California Clean Energy Jobs Act Energy Efficiency Project (Funding by Measure J & Fund 40)

We completed a baseline plan from the audit/benchmarking under the 1-2 year cycle. This baseline provided the district with incentives or project types that fall within the parameter of the proposition 39 guidelines. We currently have a request for qualification for year 3-5 in anticipation of the new funding cycle. The intent of the proposal is to have a deeper understanding of the district's energy savings/efficiency needs. These needs will incorporate projects under the capital program and long term system needs (systems such as boilers, mechanical units and lighting) of buildings and grounds.

The following projects were developed in association with Building & Ground's needs and energy audit/benchmarking plan. They represent projects funded under the year 1 and 2 cycle.

Summer 2016 Construction

- Bret Harte Middle Lighting Upgrade
- Manzanita Community HVAC Upgrade
- Montera Middle Lighting Upgrade
- Madison Park Academy Lighting Upgrade
- Oakland High Lighting Upgrade
- Oakland International High HVAC Upgrade
- Oakland Technical High Lighting Upgrade

Building a Better Community

FEATURED PROJECTS IN DESIGN

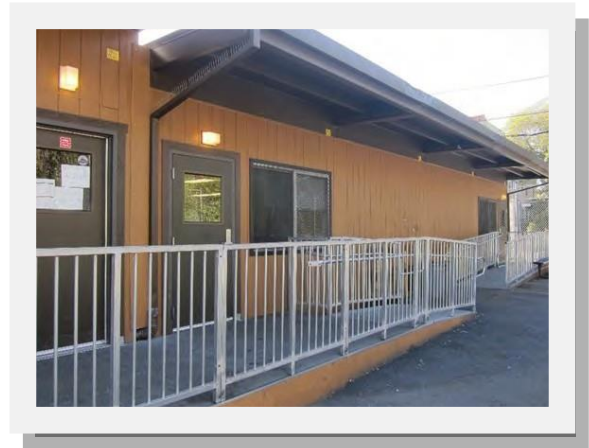
Claremont New Kitchen & Cafeteria (Funded by Measure J & B)

This project originated after a fire burned out the existing Claremont Middle School cafeteria in February 2015. The reconstruction of the cafeteria was an opportunity for the school to envision further campus improvements. The proposed scope of this project includes:

- ❑ A new multipurpose building to house the functions of the kitchen, cafeteria, stage and performance space as well as an athletic court
- ❑ Renovations in Building C to accommodate three SDC classrooms with accessible compliant path of travel and compliant restrooms
- ❑ Evaluation and proposed modifications to the existing fire alarm detection within Building C
- ❑ Site work, which will include the demolition of the existing cafeteria, removal of existing portables and landscaping reorganization

Finishing Kitchens at Hillcrest & Piedmont (Funded by Measure J & B)

As part of the Rethinking School Lunch in Oakland initiative, the finishing kitchens are designed to prepare meals from bulk ingredients delivered by the new Central Kitchen. Currently each existing kitchen serves pre-packaged hot food delivered to the school. This new design will allow students the opportunity to have fresh prepared meals onsite. Each finishing kitchen at each site includes a fully equipped kitchen containing a servicing line, dry goods storage, tray wash area, food preparation area, staff restroom and custodial closet. Hot food will be prepared and served in the new kitchen and includes a full-service salad bar, fresh fruit, milk coolers and a hydration station.



Existing Claremont Interim Kitchen



Completed Kaiser Multi-Purpose Room

Building a Better Community

FEATURED PROJECTS IN DESIGN

Fremont HS New Construction (Funded by Measure J & B)

The goal of the new construction at Fremont is to improve the overall academic and student life experience on campus. The overall plan is for the campus to accommodate 1,200 students.

Key components include, but are not limited to:

- ❑ New academic building
- ❑ Renovation of existing academic building
- ❑ New gymnasium
- ❑ New football/soccer field
- ❑ Full service wellness center expanded to become a resource for the larger community
- ❑ Design and construction of a new cafeteria/student union building on hold pending funding availability from future bond

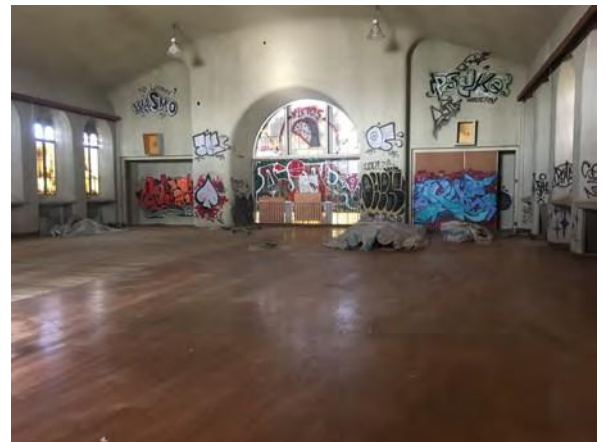


Fremont HS New Site Plan

Dr. Marcus Foster Education Leadership Complex (ELC) (Funded by Measure J & B)

In 2013, OUSD's central offices were damaged by flood, causing OUSD's central staff and services to be scattered across 7 different school site locations in Oakland. Ultimately the District leased office space at 1000 Broadway. These leases expire in summer 2019.

- Renovation of 1025 2nd Ave and Ethel Moore Building as a 75,000 sq. ft. total refurbish with open office/flex space concept.
- New 8,000-10,000 sq. ft. multipurpose room for Dewey, with a shared kitchen to have Laney College/Dewey Linked Learning Culinary Program
- Adapt Lakeview Elementary to receive administrators again



Existing 1025 Second Ave Site

Measure B Expenditures

Project Number	Detailed Status	Site	Project	FY 1617 Expenses
07130	Design	Burbank	Fire Alarm	78,158.91
07093	Design	Centro Infantil CDC	Fire Alarm	32,600.29
15125	Design	Fruitvale	Fire Alarm	56,131.58
07102	Design	Manzanita CDC	Fire Alarm	7,140.21
15111	Design	Martin Luther King	Fire & Intrusion Alarm	36,113.00
15138	Design	Oakland Tech	Turf Field	48,510.00
15110	Design	Webster	Fire & Intrusion Alarm	3,448.67
	Design Total			262,102.66
13143	Construction	Edna Brewer	Fire Alarm	85,498.78
13133	Construction	Foster	Central Commissary	127,372.00
07120	Construction	Joaquin Miller	Fire Alarm	37,022.39
	Construction	Various Sites	Technology Infrastructure	747,612.00
	Construction	Various Sites	Educational Technology	117,974.00
	Construction Total			1,115,479.17
07125	Completed	Bella Vista ES	Fire Alarm	167.62
07047	Completed	Downtown Educational Com	New School Addition	134,680.19
06009	Completed	Highland	Modernization	13,281.00
04025.1B	Completed	King Estate	Seismic Retrofit	34,853.72
13102	Completed	Madison	Interim Housing Port. I	1,105.00
13121	Completed	Madison	Interim Housing Port. II	9,513.00
13101	Completed	Washington	Portables I	4,178.10
13120	Completed	Washington	Portables II	5,712.00
13103	Completed	Whittier	Interim Housing Port I	5,002.20
13119	Completed	Whittier	Interim Housing Port II	4,896.00
	Completed Total			213,388.83
		TOTAL		1,590,970.66

Measure J Expenditures

Project Number	Detailed Status	Site	Project	FY 1617 Expenses
15127	Design	Claremont MS	Kitchen Repair	34,553.79
15124	Design	Dewey (Marcus Foster)	Education Learning Complex	1,959,417.25
15120	Design	Elmhurst	Prop 39E Boiler Replacement	8,985.00
13158	Design	Fremont HS	Modernization & New Constru	1,595,785.68
15139	Design	Frick MS	Field	374,859.47
15118	Design	Havenscourt	Science Labs	27,762.38
13175	Design	Hillcrest	Finishing Kitchen	34,073.53
13179	Design	Laurel ES	Finishing Kitchen	98,396.61
13198	Design	Oakland Tech	Health center	7,787.00
13184	Design	Piedmont ES	Finishing Kitchen	13,450.71
16104	Design	Various Sites Finishing Kitchen	Finishing Kitchen	79,430.00
15130	Design	Various Sites Playmatting Structure	Playmatting and Playstructure	5,215.00
	Design Total			4,239,716.42
13194	Construction	Burbank ES	Paving	1,062,541.35
16100	Construction	Bret Harte MS	Field	93,148.22
15104	Construction	Castlemont HS	Intensive Support	1,422,723.56
13133	Construction	Foster	Central Kitchen	8,026,602.35
15105	Construction	Frick MS	Intensive Support	1,244,368.18
13134	Construction	Glenview ES	Modernization & New Constru	7,549,701.30
13177	Construction	Kaiser ES	Finishing Kitchen	283,979.20
13124	Construction	Madison MS	Expansion	2,059,310.38
15119	Construction	Manzanita	Prop 39E Boiler Replacement	40,392.00
15106	Construction	McClymonds HS	Intensive support	775,852.22
13154	Construction	Oakland International HS	Turf Field Replacement	21,775.00
15131	Construction	Skyline HS	Gym Roofing	9,035.66
13128	Construction	Various Sites CSI	California Solar Initiative (CSI)	90,979.57
17100	Construction	Various Sites Security Improvement HS and p	Security Improvements	8,900.00
15132	Construction	Video Maintenance & Troubleshooting	Security Camera	48,274.37
13125	Construction	Washington (Sankofa) ES	Expansion	463,500.92
13126	Construction	Whittier ES	Greenleaf Expansion	13,135,296.90
	Construction Total			36,336,381.18

Measure J Expenditures (cont).

13135	Completed	955 High Street	Paving	57,285.34
13191	Completed	Allendale, Garfield, Maxwell Park, Parker	Restroom Renovations	358,377.28
15116	Completed	Bella Vista	Portable Removal	331,004.53
16112	Completed	Bridges Academy	Playmatting and Playstructure	92,228.27
16116	Completed	Carl Munck	Playmatting and Playstructure	96,833.58
16111	Completed	Crocker Highland	Playmatting and Playstructure	43.30
15129	Completed	Edna Brewer MS	Field	856,652.59
13160	Completed	Elmhurst	Restroom Renovation	1,646.25
15128	Completed	Elmhurst	Field	1,010,187.59
13140	Completed	Fruitvale ES	Restroom Renovation	235,961.82
16110	Completed	Grass Valley	Playmatting and Playstructure	113,217.43
16114	Completed	Joaquin Miller ES	Playmatting and Playstructure	20,520.00
16107	Completed	Lafayette	Playmatting and Playstructure	88,321.00
16115	Completed	Lincoln	Playmatting and Playstructure	58,440.00
15141	Completed	Madison MS	Prop 39E Lighting Upgrade	182,764.75
16109	Completed	Madison & Garfield	Playmatting and Playstructure	164,250.00
13201	Completed	Manzanita	Playground	176,035.00
16108	Completed	Montclair	Playmatting and Playstructure	107,891.00
13144	Completed	Multi-Site Restroom Renovation	Restroom Renovation	88,125.22
15121	Completed	Oakland International HS	Prop 39E HV Replacement	918,187.44
15122	Completed	Oakland Tech	Prop 39E Lighting Upgrade	864,615.66
13195	Completed	Parker ES	Turf Field Replacement	1,272,561.86
13147	Completed	Various Sites Portable Demolition	Portable Removal	79,903.00
13189	Completed	Webster & Lockwood	Restroom Renovation	840,272.80
	Completed			8,015,325.71
	Total			48,591,423.31