Board Office Use: Le	gislativ	e File	Info.
File ID Number		12-1402	
Introduction Date	6-7	27-1	2
Enactment Number	12	-164	14
Enactment Date	6	27	12
	-	4	



Community Schools, Thriving Students

Memo

To

Board of Education

From

Tony Smith, Ph.D., Superintendent

By: Maria Santos, Deputy Superintendent, Instruction, Leadership &

Equity-in-Action

Vernon Hal, Deputy Superintendent, Business & Operations

Board	Meeting	Date
(To be	complet	ed by
Procur	ement)	

6-27-12

Subject	Individual Service Agreement Amendment -	1	
-	Bay Area Community Resc San Rafael	CA	(Contractor, City/State)
	Greenleaf Elementary		(site/department)

Action Requested Approval by the Governing Board of the amendment to the Individual Service Agreement between the District and Bay Area Community Resources Services to be primarily provided to Greenleaf Elementary for the period of 07/01/2011 through 07/20/2012, in an amount not to exceed \$0.00

Background A one paragraph explanation of why an amendment is needed. The original Individual Service Agreement is contracting of services at the negotiated price, stated in the referenced Master MOU, approved by the Board of Education on June 22, 2011 (Enactment number 11-1137). This amendment will increase the current level of services beyond the initial plan as stated in the original contract for Option A-Lead Agency unit for Arts, Recreation, Leadership, and Family Literacy Activities. BACR will be providing physical activity and performing arts as part of the summer programming. The original contract period will be extended for the summer program from July 1, 2011 through June 30, 2012, to a new amended end date of July 20, 2012. Funding for this project is supported by private grant dollars through the Partnership for Children and Youth, at no cost to District.

Discussion
One paragraph
summary of the
amended scope of
work.

Approval by the Board of Education of Amendment No. 1 of the Individual Service Agreement to the Master Memorandum of Understanding between Oakland Unified School District and Bay Area Community Resources, San Rafael, CA, for the latter to purchase services to enhance current comprehensive After School Program that serves approximately 60 students daily for Menu of Service Option H, Physical Fitness, Option I: Visual and Performing Arts, and Option J: Health and Nutrition Services at Greenleaf for the new amended contract period of July 1, 2011 through July 20, 2012, at no additional cost to the District. All other terms and conditions remain in full force and effect.

Recommendation	Approval by the Governing Board of the Agreement between the District and B		ice
	Services to be primarily provided to	Greenleaf Elementary	for
	the period of <u>07/01/2011</u> through \$ 0.00	<u>07/20/2012</u> , in an amount not	to exceed

Fiscal Impact

Funding resource name (please spell out)
______not to exceed \$0.00_____.

- Individual Service Agreement Amendment
 - Copy of original Individual Service Agreement

Board Office Use: Leg	islative File Info.
File ID Number	12-1402
Introduction Date	6-27-12
Enactment Number	12-1644
Enactment Date	6/27/120



Community Schools, Thriving Students

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EPLS

Excluded Parties List System

Search Results Excluded By Firm, Entity, or Vessel : Bay Area Community Resources as of 30-May-2012 3:13 PM EDT

Your search returned no results.



CERTIFICATE OF LIABILITY INSURANCE

OP ID: SG DATE (MM/DD/YYYY)

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s)

PRODUCER 415-493-2500 CONTACT Sindy Graham, ext 131 Farallone Pacific Insurance PRODUCER
PAYAR-3 415-493-2505 FAX (A/C, No): 415-493-2505 Services, License # 0F84441 859 Diablo Avenue Novato, CA 94947 CUSTOMER ID #: BAYAR-3 Peter Schmale INSURER(S) AFFORDING COVERAGE NAIC # INSURED Bay Area Community Resources, INSURER A: Philadelphia Indemnity Ins Co. 32760 Inc. INSURER B: Sparta Insurance Company 171 Carlos Drive INSURER C: San Rafael, CA 94903-2005 INSURER D : INSURER E INSURER F

COVERAGES CERTIFICATE NUMBER: REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS. EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

LTR	TYPE OF INSURANCE	ADDL	SUBR	POLICY NUMBER	POLICY EFF	POLICY EXP	LIMIT	rs	7
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	CLAIMS-MADE X OCCUR						MED EXP (Any one person)	\$	20,000
	X Abuse Sublimit						PERSONAL & ADV INJURY	\$	1,000,000
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A	AUTOMOBILE LIABILITY			DUDK740204	07/01/11	07/01/12	COMBINED SINGLE LIMIT (Ea accident)	\$	1,000,000
^	ANY AUTO		1	PHPK740321	07/01/11	07/01/12	BODILY INJURY (Per person)	\$	
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1	OFFICER/MEMBER EXCLUDED? (Mandatory in NH)	N/A					E.L. DISEASE - EA EMPLOYEE	\$	1,000,000
	If yes, describe under DESCRIPTION OF OPERATIONS below						E.L. DISEASE - POLICY LIMIT	S	1,000,000
A	Professional		F	HPK740321	07/01/11	07/01/12	Each		1,000,000
	Liability						Aggregate		2,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required)

CERTIFICATE HOLDER	CANCELLATION
Oakland Unified School District	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE. THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN. ACCORDANCE WITH THE POLICY PROVISIONS.
1025 - 2nd Avenue Oakland, CA 94606	ATHORIZED REPRESENTATIVE

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POLICY NUMBER:

* PHPK740321

COMMERCIAL GENERAL LIABILITY

Bay Area Community Resources, Inc.

EFFECTIVE:

* July 1, 2011 - 2012

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

ADDITIONAL INSURED — CONTROLLING INTEREST

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART.

SCHEDULE

Name of Person or Organization

Oakland Unified School District

(If no entry appears above, the information required to complete this endorsement will be shown in the Declarations as applicable to this endorsement.)

- WHO IS INSURED (Section II) is amended to include as an insured the person or organization shown in the Schedule but only with respect to liability arising out of:
 - a. Their financial control of you; or

b. Premises they own, maintain or control while you lease or occupy these premises.

2. This insurance does not apply to structural alterations, new construction and demolition operations performed by or for that person or organization.



Date

Individual Service Agreement (ISA) Community Schools, Thriving Students Amendment Routing Form

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1.	Site / Departme	ent	Greenle	eaf Elementary				11		
	Signature					Date Appr	roved	3/9/12		
	Resource Man	ager, if using f	unds managed by	: State and Federal	Quality, Community	, School Dev	relopment Co	omplementary L	earning / After Sci	nool Programs
2.	Signature C	Julia Ma	9			Date Appr	roved 5	129/12		
	Signature					Date Appr	roved			
2	Regional or Ex	cecutive Office	er /							
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Procurement Rev. 9/2011 v1

Legal Required if not using standard contract

Date Received

Approved

Denied - Reason

PO Number

Board Office Use: Le	gislative File Info.
File ID Number	11-1950
Introduction Date	8-24-11
Enactment Number	11-1498
Enactment Date	8-24-1180



Community Schools, Thriving Students

Memo

Board of Education

From

Tony Smith Ph.D., Superintendent

By: Maria Santos, Deputy Superintendent, Instruction, Leadership &

Equity-in-Action

Vernon Hal, Deputy Superintendent, Business & Operations

Board Meeting Date (To be completed by Procurement)

August 24, 2011

Subject

Individual Service Agreement - Master Memorandum of Understanding - Bay Area Community Resources (contractor) - 112/Greenleaf Elementary School (site)

Action Requested

Approval of the Individual Service Agreement to the Master Memorandum of Understanding (MOU) between District and Bay Area Community Resources, for services to be provided primarily to 112/Greenleaf Elementary School.

Background A one paragraph

explanation of why the consultant's services are needed.

The attached Individual Service Agreement is the contracting of services at the negotiated price, stated in the referenced Master MOU, approved by the Board of Education on June 22, 2011 (Enactment number 11-1137).

Discussion One paragraph summary of the scope of work.

Approval by the Board of Education of an Individual Service Agreement to the Master Memorandum of Understanding (MOU) between the District and Bay Area Community Resources, San Rafael, CA, for the latter to provide their Menu Option A-Lead Agency Unit for Arts, Recreation, Leadership and Family Literary activities in its capacity as a Comprehensive After School Program Lead Agency at Greenleaf Elementary School for the period of July 1, 2011 through June 30, 2012, in an amount not to exceed \$91,848.00, pursuant to the terms and conditions as specified in the MOU.

Recommendation

Approval by the Board of Education of an Individual Service Agreement to the Master Memorandum of Understanding (MOU) between the District and Bay Area Community Resources for the latter to provide Arts, Recreation, Leadership and Family Literary activities in its capacity as a Comprehensive After School Program Lead Agency at Greenleaf Elementary School for the period July 1, 2011 through June 30, 2012.

Fiscal Impact

Funding Resource: 6010/After School Education and Safety (ASES) Grant in an amount not to exceed \$91,848.00.

Attachments

- Individual Service Agreement
- Menu of Service
- Certificate of Insurance
- Copy of Master Memorandum of Understanding

Board Office Use: Le	gislative File Info.
File ID Number	11-1950
Introduction Date	8-24-11
Enactment Number	11-1498
Enactment Date	8-24-1180



INDIVIDUAL DRMATION Bay Area Communi		AGRE	EME	NT (ISA)	2011-20
Bay Area Commuu					
	nity Resource	s			
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E Greenleaf Elementa	ary			SITE#	112
	ACT SHOULD BE S	ENT TO:	monica	a.thomas@ou	usd.k12.ca.us
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OUSD Strategic Questions: After School Outcomes/Impact

With the new OUSD Strategic Plan, all partners will be expected to align with the district's four key outcomes for students. Please work collaboratively with school leadership to complete the table below with specific information about how your after school program will support one or more of the desired outcomes listed below.

School: GREENLEAF ELEMENTARY Lead Agency Partner: Bay Area Community Resources

Strategic Questions & Desired Outcomes	Activities: What after school program activities will support the desired outcomes?	Metrics: How will the program measure its efforts to support the desired outcomes?
High School Graduation: How many more Oakland children are graduating from high school?	The E.P.I.C. after school program at Greenleaf prides itself in strong project-based learning activities. We have developed a diverse array of classes that students are happy to attend on a regular basis. This interest in learning translates into a general interest in school. All participants will also receive structured guided practice in both home work and academic skill building. All academic skill building activities are designed specifically to address areas of need (according to latest test scores).	At least 75% of families will indicate that their students attitude toward school has increased. CST and other test scores will continue to be reviewed on a quarterly basis (Principal, AL, Coordinator and Manager will be present). Scores will identify which academic areas are to be focused on. All students will participate in structured guided practice in both home work and academic skill building activities on a weekly basis. We expect that 75% of participants will regularly complete their home work.
School Day Attendance: How many more Oakland children are attending school 95% or more?	Weekly monitoring of school day attendance data for all after school participants; parent communication regarding regular absences.	Awards will be given out at least twice per year in a large parent/family event (Winter and Spring) to celebrate good

	Attendance achievement awards to after school participants who attend school 95% or more We believe that positive relationships with peers and adults is an important factor in students attending school on a regular basis. Our students participate in weekly team building activities that support goal setting, good decision making, and foster healthy relationships (both student to student and student to adult).	attendance. 90% of students who are falling behind the 95% threshold for school day attendance will receive additional mentoring support from after school program staff regarding the importance of regular school day attendance. At least 75% of participants will report that they feel there's an adult that cares about them in the after school program. At least 75% of participants will report that they have learned how to get along with their
Job Skills/Career readiness: How many more students have meaningful internships and/or paying jobs?		peers better.
Health Services: How many more Oakland children have access to, and use, the health services they need?	Our Lead agency's main priorities for the 11-12 school year are to strengthen the character building activities, and wellness components of our program (nutrition and physical fitness). Making wellness and character building our main focuses will provide higher quality services to meet students' physical and mental health. The Greenleaf After School program is committed to the continued growth and development of our gardening course. We were able to re-design our school garden in the 10-11 school year. Our	75% of students who participate regularly in the after school program will report that their knowledge of nutrition, healthy eating habits, and healthy exercise habits has improved.

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3

	Coordinator and staff have attended multiple trainings since the re-design of the garden and are excited to share new ideas and curriculum in the 11-12 school year.	
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Narrative for Board Memo: (please complete all highlighted sections)

The After School Lead Agency, <u>Bay Area Community Resources</u>, will provide daily, comprehensive after school services during the 2011-12 school year at <u>Greenleaf Elementary</u>. The Lead Agency will work collaboratively with school leadership to develop after school programming that is aligned with the OUSD Strategic Plan, complements the regular school day program, and supports each school's overarching goals and priorities for student achievement. Specifically, the after school program, working in close collaboration with school leadership and faculty, will provide the following services aligned with OUSD strategic outcomes:

<u>High School Graduation</u>: Our program staff will work collaboratively with our school day staff and faculty to monitor participants' academic progress. Academic Liaison will meet quarterly with Principal and our staff to discuss test scores and advise on possible strategies for academic skill building.

Increase School Day Attendance: School day attendance will be monitored regularly. Awards will be given out for those who are attending school regularly, while 90% of students who are falling behind the 95% threshold for school day attendance will receive additional mentoring support from after school program staff regarding the importance of regular school day attendance. Peer relationships as well as student to adult relationships will also be supported through our weekly team building activities.

Job Skills/Career readiness:

Access to Health Services: After school staff will be attending additional trainings and professional development opportunities throughout the school year that will prepare us to take our character building and wellness activities to a higher level of quality. We currently provide these opportunities in the after school program but will be collaborating closely with OUSD and other agencies for coaching in order to increase the intentionality of our activities. We believe that 75% of students who participate regularly in these activities will report that their knowledge of nutrition, healthy eating habits, and healthy exercise habits has improved. In addition a deeper understanding of wellness will lead to future positive results in our students overall retention and success. We are so committed to this goal that we have in fact

acquired an additional grant from t look forward to possible results.	he Bechtel foundation in orde	er to invest in these goals.	School site and Lead Agency	



CERTIFICATE OF LIABILITY INSURANCE

OP ID: SG

07/05/11

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER	415-493-2500	CONTACT Sindy Graham, ext 131			
Farallone Pacific Insurance 415-493-2505 Services, License # 0F84441 859 Diablo Avenue Novato, CA 94947		PHONE (A/C, No. Ext): 415-493-2500 FAX (A/C, N	o): 415-493-2505		
		E-MAIL ADDRESS: Sgraham@fp-ins.com PRODUCER CUSTOMER ID#:BAYAR-3			
Bay Area Community Resources, Inc. 171 Carlos Drive San Rafael, CA 94903-2005	INSURER A: Philadelphia Indemnity Ins Co.	32760			
		INSURER B : Sparta Insurance Company			
		INSURER C:			
Sali Raidel, CA	94903-2005	INSURER D:			
		INSURER E :			
		INSURER F :			
COVERAGES	CERTIFICATE NUMBER:	REVISION NUMBER:			

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD

INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS. ADDL SUBR TYPE OF INSURANCE POLICY NUMBER 1,000,000 GENERAL LIABILITY EACH OCCURRENCE DAMAGE TO RENTED PREMISÉS (Es occurrence) 1,000;000 07/01/11 07/01/12 COMMERCIAL GENERAL LIABILITY X PHPK740321 20,000 CLAIMS-MADE X OCCUR MED EXP (Any one person) \$ Abuse Sublimit 1,000,000 PERSONAL & ADV INJURY \$ 2,000,000 1,000,000 GENERAL AGGREGATE \$ 2,000;000 \$ GEN'L AGGREGATE LIMIT APPLIES PER: PRODUCTS - COMP/OP AGG X POLICY PRO-COMBINED SINGLE LIMIT AUTOMOBILE LIABILITY 1,000,000 \$ (Ea accident) 07/01/12 07/01/11 PHPK740321 ANY AUTO BODILY INJURY (Per person) ALL OWNED AUTOS **BODILY INJURY (Per accident)** X SCHEDULED AUTOS PROPERTY DAMAGE (Per accident) X HIRED AUTOS X NON-OWNED AUTOS S 5,000,000 UMBRELLA LIAB X OCCUR \$ EACH OCCURRENCE X EXCESS LIAB S AGGREGATE CLAIMS-MADE 07/01/11 07/01/12 PHUB350578 S DEDUCTIBLE 10,000 RETENTION \$ WORKERS COMPENSATION AND EMPLOYERS' LIABILITY X WC STATU-07/01/12 1,000,000 ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) 07/01/11 006WK0124400 E.L. EACH ACCIDENT NIA 1,000,000 E L DISEASE - EA EMPLOYEE \$ If yes, describe under DESCRIPTION OF OPERATIONS below 1,000,000 E.L. DISEASE - POLICY LIMIT 07/01/12 Each 1.000.000 PHPK740321 07/01/11 Professional 2,000,000 Aggregate Liability

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required)

CERTIF	CATE	HOLDER

Oakland Unified School District 1025 - 2nd Avenue Oakland, CA 94606

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE-THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

Bindy Galax

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POLICY NUMBER:

* PHPK740321

COMMERCIAL GENERAL LIABILITY

Bay Area Community Resources, Inc.

EFFECTIVE:

* July 1, 2011 - 2012

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

ADDITIONAL INSURED — CONTROLLING INTEREST

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART.

SCHEDULE

Name of Person or Organization

Oakland Unified School District

(If no entry appears above, the information required to complete this endorsement will be shown in the Declarations as applicable to this endorsement.)

- WHO IS INSURED (Section II) is amended to include as an insured the person or organization shown in the Schedule but only with respect to liability arising out of:
 - a. Their financial control of you; or

 Premises they own, maintain or control while you lease or occupy these premises.

This insurance does not apply to structural alterations, new construction and demolition operations performed by or for that person or organization.

LEMENT	FARY & MIDDLE SCHOOLS 05.24 2011					
Site Name:	GREENLEAF			ASES	OFCY	
Site #:	112	7	Resource 6010, P	rogram 1553		
verage # o	of students to be served daily (ADA): 83	%	CUSD !	Lead Agency	Grantee:	
	TOTAL GRANT AWARD		\$112,5	00	\$80,086	\$0
	COSTS: INDIRECT, ADMIN, EVAL, PD.					
US I ODIA	OUSD Indirect (4.25%)	1	\$4,586			
	OUSD ASPO admin, evaluation, and training/technical assistance costs		\$7,060			
	Custodial Staffing	1	\$3,701			
	Custodial Supplies	Alyse of	\$504			
	TOTAL SITE ALLOCATION		\$96,64	48		
ERTIFICA	ATED PERSONNEL			4		
1120	Academic Liaison REQUIRED	10.15	\$4,000			\$0
1120	Certificated Teacher Extended Contracts	1	\$0			\$0
		The state of the s				
		1915				\$0
	Total certificated	5 5	\$4,000			\$0
LASSIFIE	D PERSONNEL					
2205	Site Coordinator (\$41,000 salary, 10 months paid by ASES)		\$0	\$32,567	\$6,833	\$0
2220	SSO	43	\$0			\$0
	Program Manager 11% of \$63,000	9 ,	\$0		\$6,930	
	Total classified	147 A	\$0	\$32,567	\$13,763	\$0
ENEFITS						
3000's	Employee Benefits for Additional Time (20% of total salaries paid as extended contracts or overtime)		\$800			
3000's	Employee Benefits for Salaried Employees (40%)					
3000's	Lead Agency benefits (rate: 25 %)	***		\$8,142	\$3,441	
	Total benefits	24	\$800	\$8,142	\$3,441	\$0
OOKS AN	ND SUPPLIES			this living is		
4310	Supplies (OUSD only)	1	\$0		\$4,228	\$0
4310	Curriculum (OUSD only)	200	\$0			\$0
5829	Field Trips	-	\$0			\$0
4420	Equipment (OUSD only)		\$0			\$0
	Youth Stipends	20. 100 g				
	Communication	Www a			\$1,350	

OUSD After School Programs Comprehensive After School Program Plan Elementary & Middle Schools 2011 - 2012

SECTION 1: School Site Information

School Site: GREENLEAF

Date:

Principal Signature:

Lead Agency Signature:

Sku mo

After School Coordinator Name (if known at this time): Ledah Duncan

SECTION 2: After School Program Vision and Goals

Please describe your school site's overall vision for the After School Program. Describe how the after school program fits into the school's larger mission, vision and goals.

The EPIC after school program at Greenleaf Elementary is dedicated to every student achieving their personal best. Academic excellence is our goal. Community is our foundation. Together, we wok and live by the Greenleaf principles of learning: Integrity, Determination, Pride, and Inquiry.

State 3 – 4 primary goals of the After School Program and intended impacts for participating students.

- 1. We will provide comprehensive and competent academic support
- 2. We will expose students to various cultures encouraging respect for self and others.
- 3. We will promote and recognize parent participation for the benefit of their children.
- 4. We will offer diverse enrichment activities they may not otherwise be given the opportunity to partake in.

SECTION 3: Program Model and Lead Agency Selection

Refer to Appendix A for an overview of extended learning program models.

For 2011-2012, my site selects:

- X Coordinated partnership
- ☐ Blended/Hybrid
- ☐ Extended School Day

Description and Rationale for selection of Lead Agency

Please provide a narrative description of the agency that is managing the program. Indicate why this agency is qualified to manage the site's program, highlighting specific strengths or weaknesses. (Note: If school is managing program, site is considered to be the Lead Agency.)

The BACR philosophy about after school programs extends far beyond keeping children safe. We believe in providing a nurturing and enjoyable environment where students can improve their academic and life skills. We believe in integrating the principles and practices of youth development into all activities. Just as important, we see the schools, students, and parents as our customers, and we believe it is our responsibility to understand and meet their needs.

This approach to after school programs is consistent with the BACR mission of serving youth and families, fostering volunteerism, and building community. As a large diverse community agency, BACR has the organizational capacity and infrastructure to maintain high quality while expanding our services.

SECTION 4: ATTENDANCE, PROGRAM DATES, AND PROGRAM SCHEDULE

In order to remain in compliance and meet minimum funding requirements, the after school program must commence immediately upon the conclusion of the regular day and operate at least until 6pm *on every regular school day* for elementary and middle schools. (EC 8483)

High school programs are required to operate a minimum of 15 hours per week.

83

Program Schedule

Submit program schedule as an attachment.

^{*} CDE allows programs to close for a maximum of 3 of these days during the school year for professional development.

SECTION 5: Academics

Your site should plan to offer a range of academic supports including:

1) Targeted Interventions 2) Skill-Building 3) Homework Support 4) Tutoring

Other possible supports may include computer lab, library exploration, project-based learning, coordination with SES tutoring.

Academic activities should be aligned with school goals and support specific student achievement needs defined by the school.

Activities should be based on sound instructional strategies aligned with the regular school day program.

	Target Popula- tion	Academic Support (choose one)	SPSA goal(s) or school need supported by activity	Measurable Outcomes	Description of program	Instructional Strategies
1	All ASP participants	X Homework Support ☐ Tutoring ☐ Skill Building ☐ Academic Intervntn ☐ Other	School Targets: 1. Goal: All students read and write at a minimum of grade-level proficiency. 2. Goal: All students perform mathematically at minimum of grade-level proficiency.	Students will understand their homework and the majority of program participants will complete their homework on a daily basis. Homework reports will also continue to be provided by the after school staff to communicate student progress to teachers and parents.	Guided learning through assistance with homework packets. Packets are provided by school day staff. Packets reflect current standards focus in each grade level.	Guided assistance
2	Students in need of academic skill building (based on standards based assessmen ts).	☐ Homework Support ☐ Tutoring X Skill Building ☐ Academic Intervntn ☐ Other	School Targets: 1. Goal: All students read and write at a minimum of gradelevel proficiency. 2. Goal: All students perform mathematically at minimum of gradelevel proficiency.	After school staff will meet quarterly with AL to go over benchmark scores and progress of target group.	One on one skill building activities. Small group reading and guided practice in math skills and literacy.	Gradual release, Cooperative learning: independent learning

SECTION 6: ENRICHMENT & PHYSICAL ACTIVITY / RECREATION

Enrichment activities and physical activity/recreation are required components of the ASES and 21st Century grants. Enrichment activities should provide students with the opportunity to apply learning in a real, hands-on way. Enrichment activities should intentionally and creatively build skills that support students' success in school and in life. Enrichment activities often support school goals for health and wellness, positive school climate, arts learning, and student engagement.

Type of Enrich- ment	Rationale	SPSA goal(s) or school need supported by activity	Brief Description	Targeted Skills	Measurable Outcome
Physical Activity/ Fitness	X Student Identified X School Identified □ Parent Identified □ Other (specify)	All students and adults respect one another and work together across cultures Cultural responsiveness, emotional security and clean, healthy, safe learning environment.	All grades will learn basic fitness information around exercise and healthy living. Students will develop organized sports skills team building, and sportsmanship. Sports and fitness includes intramural sports and conditioning.	X Conflict Resolution X Social Skills X Leadership Academic (specify) X Health/Fitness Check (specify)	All participants will indicate that they had an opportunity to practice in physical activity at least twice per week. All participants will indicate they learned and were able to practice at least two organized.
Gardening/ Nutrition	X Student Identified X School Identified □ Parent Identified □ Other (specify)	All students and adults respect one another and work together across cultures Cultural responsiveness, emotional security and clean, healthy, safe learning environment.	Students participating in the boys/girls groups as well as teambuilding will learn appropriate use of garden tools, and basic garden upkeep. They will develop a sense of community, pride and appreciation for their work.	☐ Conflict Resolution X Social Skills ☐ Leadership X Academic (specify) X Health/Fitness ☐ Other (specify)	OUSD garden curriculum (math and science) will be used to structure garden activities. Students participating in the boys/girls groups as well as teambuilding will indicate that they had the opportunity to learn in the garden.
Visual Art	X Student Identified X School Identified Parent Identified Other (specify)	All students and adults respect one another and work together across cultures Cultural	All grades will participate in art-based activities that teach the fundamentals of arts and crafts including,	X Conflict Resolution X Social Skills Leadership Academic (specify) Health/Fitness Other (specify)	All participants will indicate that they have had the opportunity to participate in visual arts activities at least

		responsiveness, emotional security and clean, healthy, safe learning environment.	but not limited to, painting, drawing, sculpting, and basic art skills as appropriate per grade.		once per week.
Gender Based Activities: Boys/Girls circles	X Student Identified X School Identified Parent Identified Other (specify)	All students and adults respect one another and work together across cultures Cultural responsiveness, emotional security and clean, healthy, safe learning environment.	Students will participate in gender-based activities designed to increase self-esteem, learn about the societal pressures impacting their genders, and increase their self-confidence. Activities include circles, hands-on learning exercises, and research projects.	X Conflict Resolution X Social Skills X Leadership ☐ Academic (specify) ☐ Health/Fitness ☐ Other (specify)	All participants will indicate that they have learned to be respectful of their peers in the after school program.
Team building	☐ Student Identified X School Identified ☐ Parent Identified ☐ Other (specify)	All students and adults respect one another and work together across cultures Cultural responsiveness, emotional security and clean, healthy, safe learning environment.	All grades will participate in youth development centered games and activities designed to improve self-esteem, develop conflict resolution skills, building healthy relationships with their peers.	X Conflict Resolution X Social Skills X Leadership Academic (specify) Health/Fitness Other (specify)	All participants will indicate that they have learned to be respectful of their peers and of adults in the after school program.

SECTION 7: FAMILY ENGAGEMENT / FAMILY LITERACY

After school provides an excellent context to foster parent involvement, connect families to the larger school community, and share important information related to the after school and regular school day programs. After school family engagement efforts should be aligned with school day efforts, and support school goals for family involvement. A variety of activities may be offered, including: parent workshops, family celebrations, parent-and-child-together activities, parent leadership and volunteer opportunities.

Family literacy is a required component of all 21st Century after school programs. Family literacy services support the educational goals of adult family members, connect them to resources, and increase their ability to support their student's learning and development.

			family literacy efforts or resources
Cultural responsiveness, emotional security and clean, healthy, safe learning environment.	Parents/families will attend open houses and orientation nights in order to learn more about the structure, policies, procedures and general information about the after school program. This is also an opportunity for questions to be answered about the student's progress in their after school work	At least 15 parents will attend every small event such as open houses and orientations. This will be measured through sign-in sheets.	Monthly meetings with principal, outreach coordinator and other stakeholders Monthly newsletter Parent surveys and feedback from school community
Cultural responsiveness, emotional security and clean, healthy, safe learning environment.	Parents/families will attend showcases and celebrations where their students will perform and/or present what they have learned. Parents will understand more about what their student is learning in after school. Celebrations may also include a service/volunteer project for parents as well.	At least 30 parents will attend every large even/showcase. This will be measured through signin sheets.	Monthly meetings with principal, outreach coordinator and other stakeholders Monthly newsletter Parent surveys and feedback from school community
	emotional security and clean, healthy, safe learning environment. Cultural responsiveness, emotional security and clean, healthy, safe	emotional security and clean, healthy, safe learning environment. open houses and orientation nights in order to learn more about the structure, policies, procedures and general information about the after school program. This is also an opportunity for questions to be answered about the student's progress in their after school work. Cultural responsiveness, emotional security and clean, healthy, safe learning environment. Parents/families will attend showcases and celebrations where their students will perform and/or present what they have learned. Parents will understand more about what their student is learning in after school. Celebrations may also include a service/volunteer	open houses and orientation nights in order to learn more about the structure, policies, procedures and general information about the after school program. This is also an opportunity for questions to be answered about the student's progress in their after school work. Cultural responsiveness, emotional security and clean, healthy, safe learning environment. Cultural responsiveness, emotional security and clean, healthy, safe learning environment. Cultural responsiveness, emotional security and clean, healthy, safe learning in after school. Celebrations may also include a service/volunteer

2011-12 After School Enrollment Policy for GREENLEAF School

OUSD has established district-wide guidelines for Target Population and Enrollment in ASES and 21st Century After School Programs. Within these guidelines, each school will create a site-specific After School Enrollment Policy that will be made public to the school community through the following methods:

- Enrollment policy will be included in After School Enrollment Packet and program materials.
- Enrollment policy will be discussed at after school parent orientation/meetings.
- · Enrollment policy will be shared with school faculty.

Target Population: (Describe targeted student populations in order of priority. Specify data that will inform student selection.)

Target Population(s)	Specific Data to Inform Selection of Program Participants	(High School Only) Indicate if participation is Optional or Mandatory for each target population
Students in need of academic support and intervention to improve or sustain academic performance.	CST scores and end of year benchmarks. Referrals and recommendations made by teachers, counselors and other school staff.	
Students in need of being engaged in learning (including students who have already learned regular school day content and need additional academic enrichment).	CST scores and end of year benchmarks. Referrals and recommendations made by teachers, counselors and other school staff.	
Students in need of social-emotional support.	Referrals and recommendations made by teachers and other school staff.	

Notes:

- · Successful after school programs are heterogeneous and include several target populations.
- Sites cannot utilize a first come-first serve process for enrolling students; sites should establish priorities for participation.
- Programs are intended to help close the achievement gap by serving a variety of students with academic and other needs.
- If space remains in the program after priority students fill slots, other students must be allowed access to the program.
- Program must enroll adequate numbers of students to meet CDE attendance targets.

Enrollment Process and Timeline: (Summarize your enrollment timeline below. Describe how your school will identify and recruit students beginning in Spring 2011. Indicate how families will be notified of enrollment prior to the start of the 2011-12 school year.)

Timeline	After School Enrollment Steps/Process	Individual(s) responsible
May 2 – 20, 2011	AL and other school staff provide most recent test scores and other referral/recommendation information.	AL, and other school staff.
May 23 – June 10, 2011	Coordinator and after school staff pre-register students (75% of total enrollment goal). Pre-registration information sessions will be held and applications will be given out to students and families.	Coordinator and After School Program Staff
After School program will begin on first day of school 2010 at a minimum of 75% of total enrollment goal.		Coordinator and After School Program Staff
August, 2011	After School program staff will continue to register students during the first week of school 2011 in order to reach 100% enrollment.	Coordinator and After School Program Staff

Important dates to include in your timeline:

- Families will be notified of 2011-12 after school enrollment on or before the last day of school.
 After school program begins on 1st Day of school, with enrollment at a minimum 75% capacity.

Principal Signature:

Lead Agency Signature:

2011-12 Assurances for Grant Compliance and After School Alignment with School Day

Principal and Lead Agency representative (ie. Program Director and/or Site Coordinator) will review and discuss each assurance below, and initial next to each item to signify agreement. Attached separately are the following documents referenced below: 1) Grant Assurances signed by OUSD Superintendent, 2) After School MOU template, and 3) Revised Academic Liaison Role

Description.

Principal initials	Lead Agency initials	2011 – 12 Assurances for Grant Compliance and After School Alignment with School Day
MAT	Am	Site Administrator and Lead Agency Director/Site Coordinator have reviewed the CA Dept of Education's ASES and/or 21 st Century Grant Assurances, and understand mandated grant compliance elements.
M	am	Site Administrator and Lead Agency Director have reviewed the Lead Agency After School MOU together, and agree to the requirements outlined in the MOU for the lead agency partner.
M	AM	Site Administrator will meet regularly with Site Coordinator to ensure program is meeting identified goals.
Ma	AM	Site will share student outcome data to better refine program (EduSoft, Report Cards, IEP's, etc).
M	Am	Site Administrator and lead agency rep/site coordinator have reviewed the Academic Liaison role description. Site will identify a certificated, qualified individual to serve as the program's Academic Liaison and to fulfill all responsibilities outlined in the revised role description.
MA	AM	Site will invite Site Coordinator and appropriate after school staff to participate in school day meetings and professional development opportunities, in order to ensure consistency in standards of teaching and learning and positive school climate.
MA	AM	Site will invite Site Coordinator to participate on SSC, COST, and SST to ensure coordination of services.
M	AM	Site will coordinate the use of facilities and site level resources.
M	Am	Site will provide Site Coordinator with office space that includes access to internet and phone.

Principal Signature:

Lead Agency Signature: __

After School Programs

After School Safety and Emergency Planning for 2011-12

After School Safety and Emergency Planning
A) Will the site have an Emergency Plan that incorporates the After School Program? X Yes □ No
If no, explain after school plans to ensure student and staff safety should an incident of violence or other crisis/emergency occur on or near the school campus during after school hours:
B) Describe the training that site will provide after school staff on safety procedures, including lockdown procedures and communication protocols for crisis response.
After School Coordinator will attend professional development retreat at the beginning of 11-12 school year where they will receive information regarding emergency drills and procedures.
C) Principal and Site Coordinator have reviewed the OUSD After School Emergency/Crisis 1st Level Response Notification Protocol. X Yes No
Facility Keys
Will the After School Program have access to facility keys for all areas where after school programming occurs? X Yes □ No
If no, indicate how the school campus will be secured if crisis should occur during after school hours and if lockdown is necessary:
SSO Staffing: (check one)
☐ Site has a school day SSO who can accommodate after school related work as part of their regular salary.
Site will pay Extended time/Over time (ET/OT) to accommodate an after school SSO.
X Site does not need an SSO or does not have the resources to have an after school SSO.
Principal Signature: Lead Agency Signature: And Moy

After School Programs 2011-2012

OUSD Oakland SUCCESS

After School Program Activity Schedule Worksheet School Site: Greenleaf 11-12

Time Blocks: [TIME]	Monday		Tuesday		Wednesday		Thursday		Friday	
	Activity	Provider	Activity	Provider	Activity	Provider	Activity	Provider	Activity	Provide
2:45_ to 3:15_	Snack Check-in	School	Snack Check-in	School	Snack Check-in	School	Snack Check-in	School	Snack Check-in	School
No Early Release										
			Sports/Rec reation	BACR Youth Leaders	Sports/Rec reation	BACR Youth Leaders	Sports/Rec reation	BACR Youth Leaders		
Block 1 3:15 to 4:00	Team Building	BACR Youth Leaders	Creative Writing	BACR Youth Leaders	Creative Writing	BACR Youth Leaders	Art	BACR Youth Leaders	Team Building	BACR Youth Leaders
	Garden/Nu trition	BACR Youth Leaders	Theatre	BACR Youth Leaders	Cantare Choir	Cantare Con Vivo	Garden/Nu trition	BACR Youth Leaders	Academic Skill Building	BACR Youth Leaders
			Drumming 3 rd	ALICE						
Block 2 4:00 to 4:45			Sports/Rec reation	BACR Youth Leaders	Sports/Rec reation	BACR Youth Leaders	Sports/Rec reation	BACR Youth Leaders	Art	BACR Youth Leaders
	Cultural Studies	BACR Youth Leaders	Creative Writing 4 th	BACR Youth Leaders	Creative Writing	BACR Youth Leaders	Art	BACR Youth Leaders	Cultural Studies	BACR Youth Leaders
	Garden/Nu trition	Greenleaf	Theatre	BACR Youth Leaders	Cantare Choir	Cantare Con Vivo	Garden/Nu trition	BACR Youth Leaders	Academic Skill Building	BACR Youth Leaders
			Drumming 5 th	ALICE						
Block 3	Homework	BACR Youth Leaders	Homework	BACR Youth Leaders	Homework	BACR Youth Leaders	Homework	BACR Youth Leaders	Team Building	BACR Youth Leaders
4:45 to 6:00										



Bay Area Community Resources After School Programs

Bay Area Community Resources (BACR) is a non-profit community agency that has served youth and families since 1976. We have delivered after school programs for over 20 years. Our programs promote successful youth development by providing opportunities for young people to acquire new skills, learn, share their talents, and make a mark in their community.

We have two management roles at 58 elementary, middle or high schools:

- 1. BACR is the lead community agency—managing the entire program, providing staff, and delivering services—at 55 schools. These include: 24 schools in Oakland, 16 in San Francisco, 5 in Alameda, 5 in San Rafael, and 5 in West Contra Costa County.
- 2. BACR is the fiscal sponsor—managing human resources, payroll and fringe benefits for 3 schools at Mt. Diablo Unified in Contra Costa County.

OUR VALUES

- MAN TO THE PROPERTY OF THE PARTY OF THE PAR Give children a safe, nurturing and enjoyable environment after school.
- Integrate youth development practices into everything we do.
- Schools, students, parents and partner non-profits are our customers. Meet their needs.
- Youth are valuable. Support them in realizing their power.
- Respect our ancestors, improve the present, and sustain future generations.
- Give youth just, equal and meaningful opportunities to learn, grow and succeed.
- We like to have FUN! Take every opportunity to enjoy and celebrate our work.

PROGRAM MODEL

Academic Assistance

- Homework support: Students work in small groups with trained staff.
- Academic enrichment: Students get hands-on opportunities to master academic content, through robotics, chemistry lab, poetry slams, and creative writing workshops.

I was a second of the second o

- * Academic interventions: Students who need it get one-on-one review sessions with teachers or tutors and Supplemental Educational Services tutoring.
- * Test preparation and credit recovery: High school students get help to graduate.

Enrichment

- Students explore their interests and build new skills. Visual and performing arts, community service, and student-led projects that promote pride, embody culturallyresponsive activities, and integrate learning objectives in California Content Standards.
- . Enrichment activities are tailored to each school site.

Recreation

Students can exercise, relax, and build social skills through organized sports, cooperative games, and free time.

Showcases

Young people get opportunities to showcase their work and share their achievements with peers and family.

EVIDENCE OF OUTCOMES

A research study showed academic improvement for our after school participants:

- CAT6 reading scores increased more than peers not in the program, and the difference was statistically significant.. Students initially in the lowest quartile rose 8.7 percentile points.
- In CST English Language Arts, students showed a statistically significant increase in scores. 48% of students who were Below or Far Below Basic increased 7.5 points.

Recent Oakland elementary school surveys showed positive outcomes: Students

The after school program is a safe place for my child.

Program Runs Effectively

There is an adult who wants me to do my best.	96%
I feel safe when I am here.	81%
Benefits from Participating	
Learn to get along with other kids better	83%
 Learn to get along with adults at school 	84%
Get help with my homework	92%
 Learn good study skills 	80%
Get more exercise	82%

Parents

Program Runs Effectively

I am satisfied with the after school program.	97%
Benefits from Child Participating	
I can go to work or school.	49%
I worry less about my child when she/he is in the after school program.	47%
I am more connected to my child's school.	43%

ADVANTAGES FOR PARTNER SCHOOLS

- Experience and Commitment. Over 2 decades of leading after school programs.
- Infrastructure. A strong, well-funded organization and administrative structure.
- Flexibility and Adaptability. A program tailored to each school's after school goals.
- High Quality Staff. We select and support highly committed and professional staff.
- Leveraged Resources. We have the capacity to bring AmeriCorps Members into the program, BACR continuously seeks new funding and new opportunities to add value.

BACR AS A FISCAL SPONSOR

For districts who want to operate their own after school programs but need help with the human resources function, BACR can enroll staff and manage payroll and fringe benefits.

- Competitive fees compared with foundations and other non-profit sponsors.
- * Tailored to each district's needs.

CONTACT US

Any location: Marty Weinstein, Executive Director, (415) 755-2321; mweinstein@bacr.org

East Bay: Marisa Ramirez, (510) 559-3025; mramirez@bacr.org

San Francisco and Marin County: Don Blasky (415) 755-2311; dblasky@bacr.org

Visit our website: www.bacr.org

97%

Board Office Use: L	egislative File Info.
File ID Number	11-1235
Introduction Date	6/13/11
Enactment Number	: 11-1/37
Enactment Date	6-22-1182



OAKLAND UNIFIED SCHOOL DISTRICT
Office of the Board of Education

June 8, 2011

TO:

Board of Education

FROM:

Dr. Anthony Smith Ph.D., Superintendent

SUBJECT:

Master Memorandum of Understanding between OUSD and Bay Area

Community Resources

ACTION REQUESTED

Approval by the Board of Education of a Master Memorandum of Understanding between District and Bay Area Community Resources. This establishes a one year relationship with Bay Area Community Resources, and a Not-To-Exceed amount of \$2,988,618.00. This amount is projected using historical cost data, known changes to the number of sites served and expected available grant funding allowable.

BACKGROUND

The Oakland Unified School District enters into contracts each year to provide professional services that support the District's academic mission. The Master MOU establishes all terms and conditions, a defined menu of services with negotiated rates, and allows for the gathering of necessary supporting documentation to further streamline the process of receiving necessary services, while keeping the integrity of checks and balances, as well as maintaining oversight by the Governing Board.

A Menu of Services was established that would allow a principal to "Order" from the Menu using the Individual Service Agreement (ISA). This is essential to promoting transparency of services, and the costs of those services, between like schools. Each Individual Service Agreement will be submitted to the board for ratification. In the event that this vendor receives more orders for service than anticipated, an amendment to this MOU will request a new not-to-exceed amount.



DISCUSSION

Vendor: Bay Area Community Resources

Overview of Services: Bay Area Community Resources contracts with schools to be a lead agency to provide high quality after school programming consisting of academic enrichment and recreational physical activities family literacy and targeted Equitable Access services to students that are high risk to meet grant compliance of ASES and 21st Century grants.

Not-To-Exceed Amount: \$2,988,618.00

Determination of Not-to-Exceed Amount: Based on historical data and projections for the coming school year, it is anticipated that Bay Area Community Resources will provide services to 26 school sites.

The District contracts with agencies to provide various activities and after-school programs. Chosen by the number of sites served with District and the long standing relationship with the agencies, the Master Memorandum of Understanding establishes a relationship with Bay Area Community Resources, defining terms and conditions as well as setting a maximum not-to-exceed ceiling amount. This ceiling is derived from historical cost data, known changes in sites to be served, as well as expected grant funding.

In addition, the District has been working with agencies to provide a Menu of Service, which delivers a clear and measurable scope of work. Analogous to ordering from a common table menu, each product is described and the price is clearly quoted, establishing and promoting a more perfect competition where the consumer, here the principal, is informed of the services offered, and the price for those services. This allows the principal to easily compare services and prices, and plan for programmatic needs.

FISCAL IMPACT

There is no funding associated with the Master Memorandum of Understanding. The Master Memorandum of Understanding establishes a relationship, as well as setting the terms and conditions with Bay Area Community Resources. The funding source for each Individual Service Agreement will be determined separately and individually. Funding for the Individual Service Agreement is verified through a review of the RBB Budget, and a review of State and Federal compliance funding when applicable.



RECOMMENDATION

Approval by the Board of Education of a Master Memorandum of Understanding between District and Bay Area Community Resources in an amount Not-To-Exceed \$2,988,618.00.

ATTACHMENTS

Master MOU Scope of Work, to include alignment to the OUSD Five (5) Year Strategic Plan

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File ID Number	11-1236
Introduction Date	6/13/11
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Enactment Date	6-22-11 1/2



Community Schools, Thriving Students

MEMORANDUM OF UNDERSTANDING BETWEEN OAKLAND UNIFIED SCHOOL DISTRICT and Bay Area Community Resources 2011-2012

1. INTENT

1.1 Intent of this Memorandum of Understanding. This Memorandum of Understanding (hereinafter "MOU") establishes the Oakland Unified School District's (hereinafter "OUSD") intent to establish a relationship with Bay Area Community Resources (hereinafter "CONTRACTOR"), to provide services to OUSD as described and stated in full in the Individual Service Agreement(s).

Cumulative Amount of ISA(s) NOT TO EXCEED \$ 2,988,618.00

1.2 This Master MOU shall include an Individual Services Agreement (hereinafter "ISA") developed for each OUSD site CONTRACTOR is to provide services. It is understood that this Master MOU does not commit OUSD to pay for services provided by any CONTRACTOR, unless and until an authorized OUSD representative approves the service, and a Purchase Order is issued by OUSD's Procurement department and the ISA(s) are ratified by the Board of Education.

2. TERMS AND CONDITIONS

- 2.1 Term of Agreement. The term of this agreement shall be <u>July 1, 2011 to June 30, 2012</u> and may be extended by written agreement of both parties. ISA's are void upon termination or expiration of the Master MOU.
- 2.2 Ali terms and conditions apply jointly and severally to all CONTRACTOR'S employees, agents, partners, subcontractors, and/or volunteers acting on behalf of, and by the direction of CONTRACTOR.
- 2.3 Notice of Termination. OUSD may, at any time, terminate this Agreement upon not less than five (5) days written notice to CONTRACTOR. OUSD shall compensate CONTRACTOR for services satisfactorily provided through the date of termination. In addition, OUSD may terminate this agreement for cause should CONTRACTOR fail to perform any part of this Agreement. In the event of termination for cause, OUSD may secure the required services from another contractor. If the cost to OUSD exceeds the cost of providing the services pursuant to this Agreement, CONTRACTOR shall pay the additional cost.
- 2.4 Choice of Law. This Agreement shall be performed in Oakland, CA and is governed by the laws of the State of California.
- 2.5 Licenses and Permits. CONTRACTOR shall obtain and keep in force all licenses, permits, and certificates necessary for the performance of this Agreement.
- 2.6 Counterparts. This Agreement and all amendments and supplements to it may be executed in counterparts, and all counterparts together shall be construed as one document.
- 2.7 Conflict of Interest. CONTRACTOR shall abide by and be subject to all applicable OUSD policies, regulations, statutes or other laws regarding conflict of interest. CONTRACTOR shall not hire any officer or employee of OUSD to perform any service by this Agreement without first obtaining the prior written approval of OUSD. CONTRACTOR affirms to the best of his/her/its knowledge, there exists no actual or potential conflict of interest between CONTRACTOR's family, business or financial interest and the services provided under this Agreement, and in the event of change in either private interest or services under this Agreement, any question regarding possible conflict of interest which may arise as a result of such change will be brought to OUSD's attention in writing.

- 2.8 Drug-Free / Smoke Free Policy. No drugs, alcohol, and/or smoking are allowed at any time in any buildings and/or grounds on OUSD property. No students, staff, visitors, CONTRACTORS, or subcontractors are to use drugs on these sites.
- 2.9 Anti-Discrimination. Consistent with the policy of OUSD in connection with all work performed under Contracts, CONTRACTOR shall not engage in unlawful discrimination in employment on the basis of actual or perceived race, color, national origin, ancestry, religion, age, marital status, pregnancy, physical or mental disability, medical condition, veteran status, gender, sex or sexual orientation. CONTRACTOR agrees to comply with applicable Federal and California laws including, but not limited to, the California Fair Employment and Housing Act beginning with Government Code Section 12900 and Labor Code Section 1735 and OUSD policy. In addition, CONTRACTOR agrees to require like compliance by all its subcontractor(s).
- 2.9A Local, Small Local and Small Local Resident Business Enterprise Program (L/SL/SLRBE). OUSD requires a twenty percent (20%) minimum local participation requirement for all professional service contracts over the informal bidding threshold (Public Contract Code Section 20111). Contractors shall comply with the twenty percent (20%) local business participation requirement at a rate of ten percent (10%) local and 10% small local and/or small local resident business participation. Business entities must be certified by the City of Oakland in order to earn credit toward meeting the twenty percent participation requirement. A copy of the District's S/SL/SLRBE Policy can be obtained from the OUSD website: www.ousd.k12.ca.us
- 2.10 Limitation of OUSD Liability. Other than as provided in this Agreement, OUSD's financial obligations under this Agreement shall be limited to the payment of the compensation provided in this Agreement. Notwithstanding any other provision of this Agreement, in no event, shall OUSD be liable, regardless of whether any claim is based on contract or tort, for any special, consequential, indirect or incidental damages, including, but not limited to, lost profits or revenue, arising out of or in connection with this Agreement for the services performed in connection with this Agreement.
- 2.11 CONTRACTOR costs or expenses. OUSD shall not be liable to CONTRACTOR for any costs or expenses paid or incurred by CONTRACTOR in performing services for OUSD except as follows:

 None
 , in an amount not to exceed \$ 0.00
- 2.12 Liability of CONTRACTOR to correct unsatisfactory work. The granting of any payment by OUSD, or the receipt thereof by CONTRACTOR, shall in no way lessen the liability of CONTRACTOR to correct unsatisfactory work, although the unsatisfactory character of that work may not have been apparent or detected at the time a payment was made. Work, which does not conform to the requirements of this Agreement, may be rejected by District and in that case must be replaced by CONTRACTOR without delay.
- 2.13 Waiver. No delay or omission by either party in exercising any right under this Agreement shall operate as a waiver of that or any other right or prevent a similar subsequent act from constituting a violation of the Agreement.
- 2.14 Submittal of Documents. CONTRACTOR shall not commence the Work under this Contract until CONTRACTOR has submitted and OUSD has approved the certificate(s) and affidavit(s), and the endorsement(s) of Insurance required as indicated below:
 - a) Signed Agreement
 - b) Workers' Compensation Certification
 - c) Insurance Certificates and Endorsements
 - d) Fingerprinting/Criminal Background Investigation Certification (provided with invoice)
 - e) Tuberculosis Clearance Test Showing Negative Results (provided with invoice)

- 2.15 Incorporation of Recitals and Exhibits. The Recitals and each exhibit attached hereto are hereby incorporated herein by reference.
- 2.16 Changing Legislation. CONTRACTOR understands that changes in Federal, or state legislation or District policy may impact funding levels, grant requirements, and responsibilities of CONTRACTOR during an academic school year. This MOU may be amended during the 2011-12 fiscal year to reflect additional changes resulting from such legislation.

3. ADMINISTRATION OF MASTER MOU.

3.1 All notices provided for by this Master MOU shall be in writing. Notices shall be mailed or delivered by hand and shall be effective as of the date of receipt by addressee.

Contract Administrator	Joel Ross
Department	Procurement
Address	900 High Street
City, State, Zip	Oakland, CA 94601
Phone	510-879-8374

3.2 Notices to CONTRACTOR shall be addressed as Indicated:

Name	Martin Weinstein
Title	CEO
Agency	Bay Area Community Resources
Address	171 Carlos Drive
City, State, Zip	San Rafael, CA
Phone	(415) 755-2321

4. AREAS OF AUTHORITY

- 4.1 Oakland Unified School District. The Oakland Unified School District is responsible for fiduciary and programmatic oversight for the expenditure of funds contracted to CONTRACTOR by OUSD for fiscal year 2011-2012.
- 4.2 Independent Contractor. This is not an employment contract. CONTRACTOR, is an independent contractor or business entity, and will be responsible for operations and management of its employees to sufficiently carry out the agreed upon Scope of Work. CONTRACTOR understands and agrees that it and all of its employees shall not be considered officers, employees, agents, partner, or joint venture of OUSD, and are not entitled to benefits of any kind or nature normally provided or entitled to employees of OUSD, including, but not limited to, State Unemployment Compensation or Worker's Compensation. CONTRACTOR shall assume full responsibility for payment of all Federal, State, and local taxes or contributions necessary to do business in the State of California, including unemployment insurance, social security and income taxes with respect to CONTRACTOR's employees. In the performance of the work herein contemplated, CONTRACTOR is an independent contractor, with the sole authority for controlling and directing the performance of the details of the work, OUSD being interested only in the results obtained.
- 4.3 Fiscal oversight and management. CONTRACTOR shall be responsible for providing oversight, fiscal management, payroll services and technical assistance to its agents, employees or subcontractors. CONTRACTOR may be required to facilitate and collaborate with other service providers as necessary.
- 4.4 No Rights in Third Parties. This agreement does not create any rights in, or inure to the benefit of, any third party except as expressly provided herein.
- 4.5 Ownership of Documents. All documents created by CONTRACTOR pursuant to this Agreement, including but not limited to reports, designs, schedules, and other materials prepared, or in the process of being prepared, for the services to be performed by CONTRACTOR, are and shall be at the time of

creation and thereafter the property of the OUSD, with all intellectual property rights therein vested in the OUSD at the time of creation. The OUSD shall be entitled to access to and copies of these materials during the progress of the work. Any such materials in the hands of CONTRACTOR or in the hands of any subcontractor upon completion or termination of the work shall be immediately delivered to the OUSD. If any materials are lost, damaged or destroyed before final delivery to the OUSD, CONTRACTOR shall replace them at its own expense and CONTRACTOR hereby assumes all risks of loss, damage or destruction of or to such materials. CONTRACTOR may retain a copy of all materials produced under this Agreement for its use in its general business activities.

- 4.6 Copyright/Trademark/Patent/Ownership. CONTRACTOR understands and agrees that all matters produced under this Agreement shall become the property of OUSD and cannot be used without OUSD's express written permission. OUSD shall have all right, title and interest in said matters, including the right to secure and maintain the copyright, trademark, and/or patent of said matter in the name of OUSD. CONTRACTOR consents to use of CONTRACTOR's name in conjunction with the sale, use, performance and distribution of the matters, for any purpose and in any medium. These matters include, without limitation, drawings, plans, specifications, studies, reports, memoranda, computation sheets, the contents of computer diskettes, artwork, copy, posters, billboards, photographs, videotapes, audiotapes, systems designs, software, reports, diagrams, surveys, source codes or any other original works of authorship, or other documents prepared by CONTRACTOR or its Sub-CONTRACTORs in connection with the Services performed under this Agreement. All works shall be works for hire as defined under Title 17 of the United States Code, and all copyrights in those works are the property of OUSD.
- 4.7 Confidentiality. The CONTRACTOR and all CONTRACTOR's agents, personnel, employee(s), and/or subcontractor(s) shall maintain the confidentiality of all information and documents received. CONTRACTOR understands that student records are confidential and agrees to comply with all state and federal laws concerning the maintenance and disclosure of student records. This requirement to maintain confidentiality shall extend beyond the termination of this Agreement.
- 4.8 Contractor Changes. CONTRACTOR may, at any time, by written order, make changes within the scope of work and services described in this Agreement. If such change(s) cause an increase or decrease in the budgeted cost of, or the time required for performance of the agreed upon work, CONTRACTOR shall so advise the OUSD immediately via the Contracts Administrator with a revised ISA. The revised ISA shall explain the circumstances giving rise to the unforeseen condition or contingency and shall set forth the proposed adjustment in compensation. Such notice shall be given the OUSD prior to the time that CONTRACTOR performs work or services related to the proposed adjustment in compensation. Any and all pertinent changes shall be expressed in a written supplement to this Agreement prior to implementation of such changes.
- 4.9 Removal of Staff. In the event that OUSD, in its sole discretion, at any time during the term of this MOU, desires the removal of any CONTRACTOR related persons, employee, representative or agent from OUSD school site and, or property, CONTRACTOR shall immediately upon receiving notice from OUSD of such desire, cause the removal of such person or persons.

4.10 CONTRACTOR Qualifications / Performance of Services.

- (a) CONTRACTOR Qualifications. CONTRACTOR is specially trained, experienced, competent and fully licensed to provide the Services required by this Agreement in conformity with the laws and regulations of the State of California, the United States of America, and all local laws, ordinances and regulations, as they may apply.
- (b) Standard of Care. CONTRACTOR represents that CONTRACTOR has the qualifications and ability to perform the Services in a professional manner, without the advice, control, or supervision of OUSD. CONTRACTOR's services will be performed, findings obtained, reports and recommendations prepared in accordance with generally and currently accepted principles and practices of its profession for services to California school districts.

- 4.11 Employees or Subcontractors of CONTRACTOR. Consistent with invoicing requirements in Section 7, CONTRACTOR shall submit a list of employees or other persons who were working on the District's school sites for the period CONTRACTOR is invoicing. In the event that OUSD, in its sole discretion, at any time during the term of this Agreement, desires the removal of any CONTRACTOR related persons, employee, representative or agent from the OUSD school site and, or property, CONTRACTOR shall immediately upon receiving notice from OUSD of such desire, cause the removal of such person or persons.
- 4.12 OUSD's Evaluation of CONTRACTOR. and CONTRACTOR's Employees and/or Subcontractors. OUSD may evaluate the CONTRACTOR's work in any way that OUSD is entitled to do so pursuant to applicable law. The OUSD's evaluation may include, without limitation;
 - (a) Requesting that OUSD employee(s) evaluate the CONTRACTOR and the CONTRACTOR's employees and subcontractors and each of their performance.
 - (b) Announced and unannounced observance of CONTRACTOR, CONTRACTOR's employee(s), and/or subcontractor(s).

5. CONDUCT OF CONTRACTOR.

- 5.1 Maintain background check. CONTRACTOR certifies that all persons permitted to work on school sites or, may come in contact with children, have been cleared under California law and the Education Code.
- 5.2 Maintain clean, safe, and secure program environments for staff and students in conjunction with OUSD, and following OUSD guidelines. CONTRACTOR, as they view as necessary, will initiate and establish additional cleanliness, safety, and security policies and protocol sufficient to ensure staff, student and family member safety.
- 5.3 Comply with the Child Abuse and Neglect Reporting Act (CANRA) guidelines as Mandated Reporters to report suspicions of possible child abuse to the appropriate reporting agency as stated in California Penal Code § 11164 11174.
- Mandatory participation in technical assistance, training, orientation, monthly meetings and other support and resource development activities provided by the OUSD and collaborative partners in conducting program planning, implementation, and evaluation as necessary. These may include required regular meetings with the school principal or other identified designee to ensure collaboration with the school vision. Participation in meetings facilitated by OUSD to address program success, areas of concern and for general troubleshooting are also required.
- 5.5 Ensure compliance with funding guideline requirements and follow OUSD policies and procedures. This includes compliance with District staffing requirements and policies including No Child Left Behind and other legislative mandates.
- 5.6 Maintain five sets of essential collaborative relationships to ensure partnerships towards effective program implementation:
 - a) Administration, faculty, and staff of OUSD
 - b) OUSD central administration departments
 - c) Parents/Guardians
 - d) Youth
 - e) Community organizations and public agencies

6. SCOPE OF WORK.

6.1 The attached Menu of Service outlines the specific scope of work, and is described in full and incorporated into this Master MOU. Services are ordered specifically by site as detailed in the Individual Service Agreement. Only the services detailed in the menu may be ordered by an OUSD site.

7. INVOICING.

7.1 Updated listing of employees and their respective ATI number. CONTRACTOR agrees as a condition of payment for services provided, CONTRACTOR will provide a complete updated listing with monthly invoices of all employees, subcontracted agencies, and volunteers, and their respective ATI number as registered with the Dept of Justice/FBI, at the site for which CONTRACTOR is providing services and invoicing OUSD.

7.2 Submission of invoices to OUSD. CONTRACTOR must submit invoices to OUSD in a format acceptable to OUSD and on a timely and regular basis for services rendered. Invoices must contain the following information: a) the name of the project or school site; b) a daily list of tasks/services performed; c) the hours (or portion of an hour) worked for each task described; and d) and an itemization of any reimbursable expenses, including receipts. All invoices shall be accompanied by the following verification statement signed by the CONTRACTOR:

1 personally reviewed this invoice dated	· · · · · · · · · · · · · · · · · · ·
have ensured that the invoice is correct	and that the services and costs were in

I have ensured that the invoice is correct and that the services and costs were incurred in compliance with all agreements between me and/or my firm and the Oakland Unified School District.

OUSD will not accept invoices submitted more than thirty days beyond the end of each fiscal quarter. No invoices will be accepted more than 30 days past the end of June 30 of the contractual fiscal year. CONTRACTOR must also submit invoices according to specific invoicing deadlines as outlined by OUSD to ensure timely processing. OUSD reserves the right to reject any invoice which does not meet the requirements in this Section 7.2.

7.3 Payment for the Work shall be made for all undisputed amounts in monthly installment payments within forty-five (45) days after the CONTRACTOR submits an invoice to OUSD for Work actually completed and after OUSD's written approval of the Work, or the portion of the Work for which payment is to be made. All amounts paid by OUSD shall be subject to audit by OUSD.

8, INDEMNIFICATION

- 8.1 CONTRACTOR shall indemnify, hold harmless and defend the Oakland Unified School District, its Governing Board, State Trustee, Superintendent and each of its officers, officials, employees, volunteers and agents (hereinafter in this Section 8 collectively referred to as "the District") from any loss, liability, fines, penalties, forfeitures, costs and damages (whether in contract, tort or strict liability, including but not limited to personal injury, death at any time and property damage) incurred by the District, CONTRACTOR or any other person and from any claims, demands and actions in law or equity (including attorney's fees and litigation expenses), arising or alleged to have arisen directly or indirectly out of performance of this agreement.
- 8.2 CONTRACTOR obligations under the preceding shall apply jointly and severally regardless of whether the District or any of its officers, officials, employees, volunteers or agents are actively or passively negligent, but shall not apply to any loss of liability, fines, penalties, forfeitures, costs or damages caused solely by the active negligence or by the willful misconduct of the District.
- 8.3 If CONTRACTOR should subcontract all or any portion of the work or activities to be performed under this agreement, CONTRACTOR shall require each subcontractor to indemnify, hold harmless and defend the District, its officers, officials, employees, volunteers or agents in accordance with the terms of the proceeding paragraph.

9. INSURANCE

9.1 Throughout the life of the MOU, CONTRACTOR shall pay for and maintain in full force and effect with an insurance company(s) admitted by the California Insurance Commissioner to do business in the State of California and rated not less than "A/VII" in Best Insurance Rating Guide, the following policies of insurance:

- a) COMMERCIAL GENERAL LIABILITY insurance which shall include contractual, products and completed operations, corporal punishment and sexual misconduct and harassment coverage, and bodily injury and property damage liability insurance with combined single limits of not less than \$1,000,000 per occurrence.
- b) WORKERS COMPENSATION insurance, as required by the California Labor Code, with not less than the statutory limits.
- c) PROPERTY AND FIRE insurance shall provide to protect: Real Property, against risk of direct loss, commonly known as Special Form and Fire Legal Liability, to protect against liability for portions of premises leased or rented; Business Personal Property, to protect on a Broad Form, named peril bases, for all furniture, equipment and supplies of CONTRACTOR. If any District property is leased, rented or borrowed, it shall also be insured the same as real property.
- The above policies of insurance shall be written on forms acceptable to the Risk Manager of the Oakland Unified School District and endorsed to name the Oakland Unified School District, its officers, employees, volunteers or agents, as additional insured. Said Additional Insured endorsement shall be provided to the Oakland Unified School District prior to this Master MOU becoming valid. If at any time said policies of insurance lapse or become canceled, this agreement shall become void. The acceptance by OUSD of the above-required insurance does not serve to limit the liability or responsibility of the insurer or CONTRACTOR to OUSD.

	NAL ADDENDEM(S) ATTACHED is box is checked, additional terms and condi	itions apply.)
Yes	No ASES PROGRAM GRANT (Element 21" CCLC ASSET GRANT (High Selection of FIELDTRIPS	ntary / Middle)
Understanding. Con	spective institutions or organizations, we have the sident, Board of Education fand Unified School District are large, Board of Education fland Unified School District	Date: 6/23/11 Date: 6/23/11

OAKLAND UNIFIED SCHOOL DISTRICT Office of General Counsel FOR FORM & SUBSTANCE

. Attorney at Law

Master MOU for 2011-2012 Revised April 2011

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Enactment Date:

Enactment Number:

Master Memorandum of Understanding 2011-2012

BAY AREA COMMUNITY RESOURCES, SAN RAFAEL, CA

Legislative File # 11-1235

SCOPE OF WORK

The After School Lead Agency, Bay Area Community Resources, San Rafael, CA, will provide daily, comprehensive after school services during the 2011-12 school year at an anticipated 26 school sites in OUSD. The Lead Agency will work collaboratively with school leadership to develop after school programming that is aligned with the OUSD Strategic Plan, complements the regular school day program, and supports each school's overarching goals and priorities for student achievement. After school services will support one or more of the following OUSD desired outcomes and strategic questions:

 High School Graduation: How many more Oakland children are graduating from high school?

 Improved School Day Attendance: How many more Oakland children are attending school 95% or more?

 Job Skills/Career readiness: How many more students have meaningful internships and/or paying jobs?

 Increased Access to Health Services: How many more Oakland children have access to, and use, the health services they need?

As part of the program planning process for each school served, the Lead Agency and school leadership will engage in the following structured planning to ensure alignment with the district's desired outcomes:

- a) Identify which of the district's four desired outcomes/strategic questions will the after school program intentionally support.
- b) Describe the program activities that will support each desired outcome.
- c) Identify metrics indicating how the program will measure its efforts to support the desired outcomes.

Lead Agency Unit of Service for Elementary/Middle Schools

After School Services include:

After school program set up at school site and coordination of comprehensive services to ensure ASES and 21st Century grant compliance, alignment with school day, program quality, fiscal oversight, and compliance with district policies, including contracting processes, fiscal timelines, and Legal requirements.

Delivery of high quality after school programming consisting of academic, enrichment, and recreational/physical activity components to meet grant compliance. Services will be delivered by qualified, trained individuals and community providers with subject matter expertise and youth development experience.

After School program will serve up to 93 students (Elementary School) and 125 (Middle School). Services will be offered daily, Monday through Friday, from September – June. Program will begin immediately at the end of the regular school day and will stay open until 6pm daily.

Program activities will be provided by qualified staff. Student to staff ratio will not exceed 20:1.

Alignment of after school program plan with key components of SPSA, Extended Day Model, and collaborative partnerships with students, families, school staff and community partners.

Ongoing after school professional development, training and coaching to school site staff, collaborative partners, and line staff.

Agency efforts to mobilize and leverage additional resources to enhance after school services (i.e. Volunteer Management, Bayac Americorp/Vista, Fund Development and Grant writing, and In-Kind or Match Programs).

Lead Agency Option A: Cost for Elementary School lead agency package: \$93,834

Lead Agency Option B: Cost for Middle School Lead Agency package: \$127,213

Lead-Agency Unit of Service for High Schools

Description of Services:

After school program set up at school site and coordination of comprehensive services to ensure ASSETS 21st Century grant compliance, integration of extended day model and alignment with school day, program quality, operational and fiscal oversight.

Delivery of high quality after school programming consisting of academic, enrichment, recreational/physical activity, family literacy, and targeted Equitable Access services to

students that are high risk and are hard to reach via general services. Services will be delivered by qualified, trained individuals and community providers with subject matter expertise and youth development experience. Program set-up will ensure student safety.

Services for up to 75 students at the small alternative high schools and up to 120 at the larger continuation high school(s). 15 hours plus of programming per week from September – June.

Coordination, outreach, and delivery of: Family literacy events that meet the needs of both English and Spanish speaking families; Cross-site annual events such as Lights On Music and Arts Festival, Life After High School Conference, and Basketball and Soccer Leagues.

Equitable Access services to students that are hard to reach, may include: Internships (managing student stipends, coordinating student placements and career mentors), Job Readiness, Career Exploration, Life Skills, English and Math Tutoring, and Driver's Education.

Ongoing after school professional development, training and coaching provided to school site staff, collaborative partners, and line staff.

Agency efforts to mobilize and leverage additional resources to enhance after school services (i.e. Volunteer Management, Bayac Americorp/Vista, Fund Development and Grantwriting and In-Kind or Match Programs).

Lead agency unit of service includes programmatic and operational costs.

Lead Agency Option C: Cost for Small High School Programs serving up to 75 students: \$156.000

Lead Agency Option D: Cost for Large High School Programs serving up to 120 students: \$227,000

Factors that may reduce or increase the school charge for above lead agency units:

- 1a. School opting to utilize own teachers to provide academic services, reducing the academic programming charges to the cost above.
- 1b. School opting to directly contract with a different service provider for enrichment, reducing some of the enrichment charges to the cost above.
- 1c. School opting to provide supplies in support of after school programming, reducing supply costs from the total above.
- 1d. School opting to fund School Safety Officer, reducing above costs to provide safe and secure after school environment.
- 1e. School opting to fund high school academic liaison, reducing above costs to ensure academic alignment.
- 1f. School opting to provide after school program leadership, reducing the above costs

for Site Coordinator.

1g. Other specialty services from this menu have been selected to augment or replace some of the basic lead agency services included in package above.

1h. School utilizing other funds to increase level of services and/or number of students served beyond the above base unit.

Other Specialized Services

Option E: Youth Leadership and Career Exploration

Structured weekly opportunities for youth to interact with trained mentors and engage in community service projects.

Cost: \$6,000 for two sessions/week, from Sept - June; service for up to 20 youth.

Option F: Specialized CAHSEE preparation

6 week CAHSEE prep intensive: 2 hours every day with up to 3 tutors utilizing *Moving Forward Education* curriculum provided by trained mentors throughout entire school year.

Cost: \$5,720

Option G: Parent workshops

Specialized family events to foster parent involvement and understanding of how to provide academic support to children.

Cost: \$300 per 2-hour event, for up to 75 families

Option H: Physical Fitness

Specialized physical fitness activities may include: all seasonal sport leagues (but not limited to) basketball, flag football, soccer, and track/field. It may also include: martial arts, capoeria, yoga, recreational activities, wrestling, or other physical activity as needed.

Cost: \$12,000 per activity for 10 months up to 20 students served daily per activity

Option I: Visual or Performing Arts

Specialized services may included: Drama, Studio production, Drawing/ Painting/ Murals, Video/Photography, Spoken Word, Hip Hop and Social Action, Dance and Cultural Dance, Drumming and cultural music, or other Visual and Performing Art programs as needed

Cost: \$12,000 per activity for 10 months up to 20 students served daily per activity

Option J: Health & Nutrition

Specialized health and nutrition activities for students to foster healthy eating and educate them on nutrition.

Cost: \$10,000 per activity for 10 months up to 20 students served daily per activity

BACR Mental Health Services

Mental Health Services Option K: Individual and group counseling and other mental health services, consultation with families and school personnel and limited crisis response. Approximately 25 clients served annually. Services provided by Graduate Intern for 1 ½ - 2 ½ days per week for 36 weeks. Clinical supervision provided.

Cost: \$9,000 per year

Mental Health Services Option L & M: Individual, group and family counseling, case management and other mental health services, consultation with school personnel and crisis response. Classroom education or other school-wide interventions as needed. Services provided by Master's level Mental Health Staff. Clinical supervision is provided.

Option L: \$13,000 for one day per week for entire school year; 20 students served over the course of the year.

Option M: \$65,000 for daily services for entire school year; 80 - 100 students served over the course of the year.

Additional Services for ASES/21⁵¹ Century Elementary and Middle Schools

Option N: Family Literacy Services: Variety of services to engage parents and support them in helping their children succeed in school. Services customized to meet school and community needs, and may include: parent workshops, parent outreach, adult literacy support, and farmers market.

Services will be open to families of all students participating in ASES/21st Century after school programming. Services will be provided by qualified, trained individuals and/or community providers with subject matter expertise.

Cost: \$17,400

Option O: Equitable Access Services: Services customized to meet school needs, and may include: services to enhance student access to after school program; special support services for English learners and other high need students; translation services; and services to promote conflict resolution and positive program climate.

Services will complement after school programming occurring daily, September - June.

Cost: \$21,750

Factors that would decrease the above costs for ASES/21st Century Additional Services:

- 2a. School opting to provide a portion of family literacy services with own staffing and resources
- 2b. School opting to provide a portion of Equitable Access services with own staffing and resources.
- 2c. School providing own supplies to support family literacy or equitable access services
- 2d. School partnering with other providers to provide a portion of family literacy or equitable access services.