

## **OUSD Principal Selection Process**

2008-2009

#### OUSD Principal Selection is a Value-Driven Process

#### Core Values of Principal Selection

- OUSD is committed to seeking a diverse pool of leaders representative of the community as a whole
- Principals are selected using the OUSD Leadership
   Competencies as the basis for determining their readiness to assume site-level leadership
- Local sites (community, staff, students) have authentic input at multiple levels and stages of this process, including direct participation of a site-based Principal Selection Committee (PSC)
- District leadership and PSCs work in partnership with one another marked by ongoing communication and mutual support
- The District leader overseeing the site process is ultimately responsible for making formal recommendation to Superintendent
- The Superintendent makes the final selection for Board approval
- The principal selection process is consistent, clearly articulated, and transparent



#### **Principal Selection Timeline**

#### **Key Stages of Application Process**

- Position Posting/Paper-Screening of Applicants (4 Weeks)
- Initial Interviews (1 Week)
- Performance-Based Interviews (1 Week)
- School-Site Matching Interviews (1 Week)
- NExO Candidate Review & Rec. (1 Week)

#### **Comments**

- Applicant timeline can range from 1 to 2 months depending on submission date of online application
- Calendaring in advance is critical to moving as efficiently as possible through the process



## **Develop Eligible Candidate Pool**



School-Site Community <u>Matching</u> Process



Final Candidate Recommendations

(External Process)

1. Online Application

(Internal Process)

- 2. Paper Screening
- 3. Initial Interview
- 4. Performance-Based Interview
- 5. Reference Checks

- 1. Community
  Announcement
- 2. Community-wide Principal Selection Meeting
- 3. Formation of Principal Selection Committee (PSC)
- 4. School-Site Matching Interview
- 5. PSC Recommends 3 Candidates

(Internal Process)

- 1. Network Executive
  Reviews Candidates
  & Provides Input to
  Superintendent
- 2. Superintendent Selects Principal
- 3. Network Executive
  Officer Reports Back
  to PSC



# **Develop Eligible Candidate Pool**



School-Site Community <u>Matching</u> Process



Final Candidate Recommendations

(Internal Process)

- 1. Online Application
- 2. Paper Screening
- 3. Initial Interview
- 4. Performance-Based Interview
- 5. Reference Checks





#### Development of Eligible Candidate Pool

#### **1.** Online Application Process

All candidates apply for principal positions through EdJoin website

#### **2.** Paper Selection Process

District Leaders identify candidates with demonstrated readiness for school leadership in OUSD

#### 3. Initial Interview

 District Leaders conduct 1-on-1 interviews with candidates to better understand candidate's preparation and potential to assume school leadership

#### 4. Performance-Based Interview

 Candidates participate in multiple panel interviews to demonstrate skills and aptitude for school leadership in OUSD

#### 5. Initial Reference Checks

 Preliminary reference checks conducted before candidate enters the eligible candidate pool





**Develop Eligible Candidate Pool** 



#### School-Site Community <u>Matching</u> Process



**Final Candidate Recommendations** 

(External Process)

- 1. Community
  Announcement
- 2. Community-wide Principal Selection Meeting
- 3. Formation of Principal Selection Committee (PSC)
- 4. School-Site Matching Interview
- 5. PSC Recommends 3 Candidates





#### School-Site Matching Interview Process

#### 1. Community Announcement

 District Leader will send a letter to the entire school community announcing the opening and providing information regarding the upcoming community meeting

#### 2. School Site Community Meeting

 District Leader responsible for school site will organize communitywide meeting to discuss principal vacancy and to identify desired characteristics for next principal

#### 3. Formation of Principal Selection Committee (PSC)

- All community constituents will be invited to elect representatives to join PSC.
- PSC should consist of 4 parents, 3 teachers, 2 classified employees, 1 active or retired OUSD administrator, 1 community representative, and 2 students (at secondary level)
- PSC members will be provided with training from the District and will conduct interviews with desired candidates from the eligible candidate pool





#### School-Site Matching Interview Process

## 3. School-Site Matching Interviews

- PSC will develop list of relevant interview questions for HR approval
- PSC will review eligible candidate materials and select candidates to interview
- PSC will interview all strong candidates for the principal position

## 4. Community Recommendation of 3 Candidates

 PSC will recommend 3 unranked candidates to the District Leader responsible for the school site





Develop Eligible Candidate Pool



School-Site Community <u>Matching</u> Process



#### Final Candidate Recommendations

(Internal Process)

- 1. Network Executive
  Reviews Candidates
  & Provides Input to
  Superintendent
- 2. Superintendent Selects Principal
- 3. Network Executive
  Officer Reports Back
  to PSC





#### Final Candidate Recommendation

## 1. NExO Reviews Candidates & Provides Input to Superintendent

 NExO will conduct final reference checks and final one-on-one interviews, if necessary

## 2. Superintendent Selects Principal

Superintendent presents selection to Board for ratification

### 3. NExO Reports Back to PSC

 NExO will update PSC on progress and Superintendent's selection





#### Conclusions

# OUSD's Principal Selection Process Ensures that:

- New principals have demonstrated the skills and characteristics necessary to be a successful principal in OUSD
- School-site communities select final candidates they believe will be a good match for their sites based on formal and informal community input

