

# LEGISLATIVE FILE

File ID No. 12-0835

Introduction Date 4-4-2012

Enactment No. \_\_\_\_\_

Enactment Date \_\_\_\_\_

By \_\_\_\_\_

OAKLAND UNIFIED SCHOOL DISTRICT  
Office of the Board of Education  
April 4, 2012

To: Board of Education

From: Tony Smith, Ed.D., Superintendent  
Timothy E. White, Associate Superintendent of Facilities Planning & Management, Buildings & Grounds and Custodial Services

Subject: **Presentation: Measure B (Fund 2122) Bond Oversight Committee – Budget to Actual Expenditures and Cash Flow Project Report – As of March 26, 2012**

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## ACTION REQUESTED

Presentation to the Bond Oversight Committee of the Measure B (Fund 2122) – Budget to Actual Expenditures, and Cash Flow Projections Report as of March 26, 2012.

## BACKGROUND

In keeping with the Oakland Unified School District's commitment to the improvement and development of its K-12 facilities, the District has embarked on a groundbreaking plan to create a district-wide modernization of the District's schools.

## STRATEGIC ALIGNMENT

Among the key purposes of the District's Facilities Master Plan is to provide an academic environment for the Oakland community that will give every student, educator, and community member using our facilities the best possible opportunity for learning.

Through implementation of the Facilities Master Plan, the District intends to improve the District's facilities in terms of structural integrity, safety, reliability of operating (mechanical) systems, access to modern resources, number and type of appropriate laboratories and specialized instruction rooms, opportunities for physical education, and attractiveness, such that the Oakland Public Schools are second to none. Operation of the District schools under the planned approach is intended to ensure safety, cleanliness, and orderliness for all individuals participating in the learning process.

The basic facility needs of students such as proper lighting, functional roofs, noise control and well maintained buildings, not only convey the message that we value our students and teachers but may foster a sense of school pride and community ownership which may improve attitudes towards learning. The implementation of the Facilities Master Plan is our first step in that direction.

**FISCAL IMPACT**

The funding source for this project budget is the General Obligation Bond-Measure B.

**RECOMMENDATION**

Presentation to the Bond Oversight Committee of the Measure B (Fund 2122) – Budget to Actual Expenditures, and Cash Flow Projections Report as of March 26, 2012.

**ATTACHMENTS**

Division of Facilities, Planning and Management – Measure B Citizens’ Bond Oversight Committee – Annual Report

FILE  
12-0835  
4-4-2012

Division of Facilities,  
Measure B (Fund 2122)  
Budget to Actual Expenditures

Project Number	Detailed Status	Site	Project	COLUMN A Board Approved Working Budget	COLUMN B IFAS Actuals FY 0607	COLUMN C IFAS Actuals FY0708	Closed) COLUMN D IFAS Actuals FY 0809	Actual FY 2009-10 Expenditures 6/30/10	Actual FY 2010-11 Expenditures 6/30/11	COLUMN H Actual Expenditures 3/26/12 YTD	COLUMN I Projected Expenditures FY 2011-12	COLUMN J Projected Expenditures FY 2012-13
7052	Pre Design	Whittier	New Building	4,107,143.00					5,622.97	70,885.47	2,000,000.00	994,377.03
7145	Pre Design	Piedmont	Portable Library	400,000.00						-	400,000.00	
	Pre Design	Glenview Elementary		1,000,000.00							500,000.00	500,000.00
7127	Pre Design	Allendale	Allendale Fire Alarm Replacement	555,500.00						85.85	100,000.00	455,500.00
	Pre Design	Oakland Tech	Retro Commissing Project	300,000.00						5,320.00	300,000.00	
7146	Pre Design	Grass Valley Elementary	Portable Installation Project	1,110,000.00						16,001.47	400,000.00	440,000.00
7147	Pre Design	Burckhalter Elementary School	Portable Installation Project	1,480,000.00						14,874.62	500,000.00	530,000.00
7146	Pre Design	Oakland High	Building G Restroom project	1,830,000.00						8,695.00	700,000.00	1,130,000.00
7140	Pre Design	Calvin Simmons	Improvements and Career Tech Lab	11,840,000.00						481,730.67	3,000,000.00	8,840,000.00
6007	Pre Design	Burbank (Explore)	Small Schools	1,366,600.00					13,562.00		683,300.00	669,738.00
7095	Pre Design	Golden Gate	CDC Fire Alarm Replacement	90,200.00					2,098.78	490.00	88,101.22	
7096	Pre Design	Skyline High School	Auditorium Fire Alarm Replacement	130,000.00						-	130,000.00	
7039	Pre Design	Laurel Elementary	Fire Alarm Replacement	160,000.00			19,882.50	2,879.39	925.37	-		136,312.74
7135	Pre Design	Roosevelt Elementary	Modernization	1,000,000.00						226.42	1,000,000.00	
7132	Pre Design	Lakeview CDC	Fire and Intrusion Alarm Replacemen	108,000.00							80,000.00	28,000.00
5015	Pre Design	Fremont Federation	Modernization Phase 3	10,000,000.00		58,356.84	487,575.00			43,530.61	22.50	4,727,034.08
3033	Pre Design	Lazear Elementary	Modemization	2,300,000.00	13,545.00	3,021.55	19,157.74	4,500.00		36,400.94	1,132,137.85	1,127,637.88
6019	Pre Design	Melrose	Small Schools (Bridges)	700,000.00							350,000.00	350,000.00
	<b>Pre Design Total</b>			<b>38,477,443.00</b>	<b>13,545.00</b>	<b>61,378.39</b>	<b>526,615.24</b>	<b>7,379.39</b>	<b>65,739.73</b>	<b>634,732.94</b>	<b>16,090,673.15</b>	<b>19,885,069.10</b>
6012	Design	Washington Small Schools	Small Schools (Sankofa)	8,802,811.00					357,783.56	941,312.44	3,740,830.50	3,383,046.94
7083	Design	Webster Academy	CDC Replacement	2,707,500.00					54,064.90	6,829.10	2,653,435.10	
7090	Design	Jefferson Elementary	CDC Fire Alarm Replacement	79,200.00					8,476.10	3,634.23	70,723.90	
7118	Design	King Estates Schools	Fire Alarm Replacement	608,900.00					40,725.00	9,437.88	300,000.00	268,175.00
7120	Design	Joaquin Miller	Fire and Intrusion Alarm Replacemen	554,938.00						-	300,000.00	254,938.00
7124	Design	Glenview Elementary	Fire and Intrusion Alarm Replacemen	559,800.00						16,515.50	300,000.00	259,800.00
7119	Design	Foster Elementary	Fire Alarm Replacement	428,500.00						1,949.34	300,000.00	128,500.00
7130	Design	Burbank Elementary	Fire and Intrusion Alarm Replacemen	621,000.00						2,111.55	300,000.00	321,000.00
7125	Design	Bella Vista Elementary	Fire and Intrusion Alarm Replacemen	621,000.00						2,087.14	300,000.00	321,000.00
7121	Design	Far West High School	Fire and Intrusion Alarm Replacemen	255,000.00						-	200,000.00	55,000.00
7122	Design	Lafayette Elementary	Fire and Intrusion Alarm Replacemen	564,800.00					13,904.30	16,051.44	300,000.00	250,895.70
7129	Design	Lockwood CDC	Fire and Intrusion Alarm Replacemen	108,000.00					1,500.00	10,819.57	80,000.00	26,500.00
7128	Design	Santa Fe CDC	Fire and Intrusion Alarm Replacemen	108,000.00						-	80,000.00	28,000.00
7123	Design	Piedmont Avenue Elem.	Fire and Intrusion Alarm Replacemen	667,900.00						7,526.39	300,000.00	367,900.00
7126	Design	Sherman Elementary	Fire and Intrusion Alarm Replacemen	621,000.00							300,000.00	321,000.00
7086	Design	Sobrante Park	Modemization	2,040,200.00					751.93	101,193.25	-	1,024,248.07
7106	Design	Webster Academy	Kitchen Renovation	555,500.00						41,927.06	-	555,500.00
3044	Design	McClymonds Small Schools	Small Schools	2,800,000.00	9,047.92	14,858.68	55,439.10		31,146.50	21,952.15	1,360,326.85	1,329,180.15
7093	Design	Centro Infantil	CDC Fire Alarm Replacement	90,200.00					8,950.00	-	81,250.00	
7094	Design	Harriet Tubman	CDC Fire Alarm Replacement	79,200.00					6,500.00	5,565.56	72,700.00	
7098	Design	Lockwood	ES Fire and Intursion alarm Replacem	542,700.00					58,258.15	7,720.00	484,441.85	
7102	Design	Manzanita Elementary	CDC Fire Alarm Replacement	83,100.00					8.78	7,350.00	83,091.22	
7104	Design	Piedmont	CDC Fire Alarm Replacement	83,100.00					6,158.43	633.60	76,941.57	
7105	Design	Washington Small Schools	CDC Fire Alarm Replacement	95,700.00					32.70		95,667.30	
7080	Design	Life Academy	Life Academy Renovation Seismic/Re	4,160,000.00				178,282.26	1,098,153.29	94,944.32	5,821,717.74	8,901,846.71
7024	Design	Arroyo Viejo	CDC Replacement	3,064,500.00				-	311,454.13	48,361.75	22,404.47	2,016,138.25
7030	Design	Havenscourt Middle	Classroom and Cafeteria	12,234,000.00				-	470,924.61	1,008,941.00	784,805.45	8,225,059.00
7028	Design	Hintil	CDC Replacement	3,275,200.00				-	73,264.69	245,186.81	436.80	2,030,013.19
7027	Design	Laurel Elementary	CDC Replacement	3,869,800.00				-	195,557.49	104,716.79	133,418.49	2,785,083.21
7050	Design	Montclair	New Classroom	18,930,256.00				36,274.12	1,069,917.05	1,068,678.48	6,018,094.83	8,931,321.52
7025	Design	Stonehurst	CDC Replacement	3,963,824.00				-	103,456.40	322,705.05	20,713.66	2,641,118.95

**Division of Facilities,  
Measure B (Fund 2122)  
Budget to Actual Expenditures**

Project Number	Detailed Status	Site	Project	COLUMN A Board Approved Working Budget	COLUMN B IFAS Actuals FY 0607	COLUMN C IFAS Actuals FY0708	Closed) COLUMN D IFAS Actuals FY 0809	Actual FY 2009-10 Expenditures 6/30/10	Actual FY 2010-11 Expenditures 6/30/11	COLUMN H Actual Expenditures 3/26/12 YTD	COLUMN I Projected Expenditures FY 2011-12	COLUMN J Projected Expenditures FY 2012-13
3032 Total	Design	Manzanita Elementary	Modernization	3,950,064.00	175,073.00	797,259.51	871,839.28	64,349.16	81,014.10	1,429,858.35	373,772.16	1,486,756.79
	<b>Design Total</b>			<b>77,145,693.00</b>	<b>184,120.92</b>	<b>812,119.19</b>	<b>1,063,552.50</b>	<b>2,467,205.79</b>	<b>4,566,017.62</b>	<b>4,595,766.49</b>	<b>29,838,335.50</b>	<b>45,912,021.48</b>
6009	Construction	Highland Small Schools	New Building	16,733,142.00		140,258.42	43,049.92	998,846.34	1,943,594.82	7,270,266.28	2,612,047.98	10,995,344.42
7076	Construction	La Escuelita Educational Complex	Downtown Ed. Com. Wellness Center									
6004	Construction	Lowell Middle	Modernization	19,188,360.00				956,934.08	913,438.05	9,828,768.95	7,910,000.00	6,329,627.87
7082	Construction	Lowell Middle	Health Center	1,193,660.00				46,293.79	26,989.86	14,740.69	59,953.79	1,060,422.56
7047	Construction	La Escuelita Educational Complex	New Educational Complex	39,500,000.00				135,029.94	4,834,076.00	17,493,583.45	21,000,000.00	13,530,894.06
7134	Construction	District-wide	Fire Alarm Maintenance	1,200,000.00					146,384.81	386,588.58	600,000.00	453,615.19
	<b>Construction Total</b>			<b>77,815,162.00</b>	<b>-</b>	<b>140,258.42</b>	<b>43,049.92</b>	<b>2,137,104.15</b>	<b>7,864,483.64</b>	<b>34,993,947.95</b>	<b>32,182,001.77</b>	<b>32,369,904.10</b>
7012	Close Out	Oakland High	Williams Settlement	18,062,136.92		10,685,091.24	7,345,158.75	31,886.93				
3039	Close Out	Madison Middle	Modernization	9,443,984.00	272,591.83	1,165,746.77	5,443,831.82	469,377.48	80,355.70	282,010.56	1,366,180.40	
6001	Close Out	Chabot Elementary	Portable	18,900,000.00	324,314.96	1,659,891.23	6,791,160.32	7,988,187.81	1,103,036.91	232,772.54	1,033,408.77	
6017	Close Out	Urban Promise Academy	Multi-purpose Gym	7,089,364.00		579,964.09	198,092.93	3,294,546.21	1,918,791.53	96,201.71	1,097,969.24	
7001	Close Out	Calvin Simmons	Health Center	1,327,038.00		2,343.00	62,614.78	123,877.59	732,953.48	158,085.83	176,122.41	229,126.74
7005	Close Out	Roosevelt Middle School	Health Center	1,298,924.00		2,343.00	87,386.74	24,543.94	837,212.95	26,777.66	184,650.32	162,787.05
7038	Close Out	District-wide	Playground Inspections & Repair	1,600,000.00			89,070.00	6,486.51	882,671.92	588,516.83	204,443.49	417,328.08
6003	Close Out	Elmhurst Middle	Modernization/ Small Schools	7,300,000.00	19,330.47	550,778.99	594,890.34	278,242.40	3,068,157.28	2,002,478.14	1,135,000.20	1,653,600.32
7002	Close Out	Madison Middle	Health Center	1,264,150.00		2,343.00	22,861.32	44,620.93	1,012,447.11	23,778.38	181,877.64	
3042	Close Out	Havenscourt Middle	Modernization	3,451,708.00	206.63	110,478.91	2,000,979.36	125,714.60	211,010.97	412,309.38	328,929.40	674,388.13
3034	Close Out	Montera	Modernization	9,935,000.00	45,225.00	64,551.52	386,205.64	48,517.36	6,626,407.54	1,424,572.33	1,539,017.84	1,225,075.10
7020	Close Out	Montera	Fire Alarm	825,000.00		6,207.50	25,002.20		83,863.04	140,531.89		
6010	Close Out	Prescott Small Schools	Small Schools (PLACE)	3,625,000.00		55,872.77	231,239.93	48,771.52	3,043,454.45	134,498.17	151,228.48	94,432.85
6002	Close Out	Jefferson Elementary	Portable	18,200,000.00	16,249.44	344,030.12	1,316,838.95	2,219,758.35	6,130,161.05	794,317.77	2,922,881.49	3,250,080.60
7045	Close Out	Stonehurst	Restroom Renovation	983,501.00			58,335.00	17,837.23	489,741.51	3,446.36	335,863.77	81,923.49
6032	Close Out	Oakland High	Health Center	2,751,625.00		52,671.77	185,706.15	149,947.65	1,651,084.43	426,931.02	712,215.00	
5016	Close Out	Oakland High	Modernization	25,197,597.00	323.37	37,145.03	2,445,384.97	12,566,130.92	8,630,813.22	2,037,463.56	1,181,491.51	
3049 Total	Close Out	Cox Elementary	Additional Classroom	16,745,000.00	178,083.82	1,987,461.86	4,676,980.16	6,119,529.33	3,237,401.02	56,412.89	545,543.81	
3027	Close Out	Cox Elementary	Modernization/ Small Schools	5,351,349.00	29,120.00	340,449.79	824,039.78	3,854,154.42	116,743.54	21,991.15	186,841.47	
3028	Close Out	Ralph Bunche	Modernization	4,200,000.00	9,340.00	382,111.10	336,274.80	956,781.57	54,612.47			
7117	Close Out	Prescott Small Schools	Mod	528,000.00					55,607.70	376,848.03	200,000.00	272,392.30
7061	Close Out	Edna Brewer	Restroom Renovation	509,250.00								509,250.00
7075	Close Out	Skyline High School	Skyline HS Wellness Center	750,000.00				30,761.04	174,451.82	244,861.19	30,761.04	514,026.10
7077	Close Out	Frick	Frick Wellness Center	750,000.00				24,145.71	159,543.21	526,119.56	24,145.71	542,165.37
7078	Close Out	Elmhurst Middle School	Elmhurst wellness Center	750,000.00				21,509.60	164,297.94	263,045.46	21,509.60	542,682.86
7003	Close Out	Havenscourt Middle	Health Center	1,376,080.00		2,343.00	4,319.85	51,656.00	394,031.77	619,315.21	548,344.00	375,385.38
7091	Close Out	Yuk Yau	CDC Fire Alarm Replacement	90,200.00					69,395.02	11,872.85	20,804.98	
7092	Close Out	Highland Small Schools	CDC Fire Alarm Replacement	83,100.00					58,767.51	4,605.42	24,332.49	
7103	Close Out	Cesar Chavez Elementary	School Fire Alarm Replacement	626,900.00					50,773.94	570,126.08	496,126.06	
7099	Close Out	Roosevelt	ES Fire Alarm Replacement	601,000.00					381,352.26	172,122.70	239,647.74	
7100	Close Out	Redwood Heights	ES Fire Alarm Replacement	455,650.00					348,610.98	43.46	107,039.02	
7013	Close Out	Highland Small Schools	Fire Alarm Upgrade	260,000.00		4,652.50	22,558.16	226,618.60				
4027	Close Out	Manzanita Elementary	Small Schools	150,000.00								
7116	Close Out	Brookfield	Playground	38,184.23						38,191.73		38,184.23
4035	Close Out	Lincoln Elementary	Portable Replacement	8,886,225.00	85,786.46	489,560.19	6,259,646.07	1,132,444.23	97,854.72	66,328.28	4,000.00	
8011	Close Out	Stonehurst	Small Schools (Esperanza)	480,526.00			242,873.67	168,878.57	49,969.12			
3035	Close Out	Calvin Simmons	Modernization/Small Schools	4,232,059.00	64.84	1,916,033.95	1,910,982.03	52,024.94	2,354.10	4,882.65		
3041	Close Out	Whittier	Modernization	3,994,240.00	12,130.74	1,745,112.31	1,919,237.46	13,833.71	30,365.21	10,890.38		
	<b>Close Out Total</b>			<b>182,112,791.15</b>	<b>992,767.66</b>	<b>22,521,491.62</b>	<b>43,481,671.18</b>	<b>40,092,585.15</b>	<b>44,497,690.79</b>	<b>11,719,690.32</b>	<b>15,136,907.77</b>	<b>10,582,828.60</b>
7015	Completed	Arts Far West	Intercom/PA/Clock Repairs	206,315.00		2,076.11	105,117.45					
2062	Completed	Oakland Tech	Oakland Tech Modernization	3,327,843.00	494,287.68	1,823,523.49	940,032.27	68.15				
7017	Completed	McClymonds	McClymonds intercom/PA/clock Rep	287,321.00			228,170.31	1,240.00				

**Division of Facilities,  
Measure B (Fund 2122)  
Budget to Actual Expenditures**

Project Number	Detailed Status	Site	Project	COLUMN A Board Approved Working Budget	COLUMN B IFAS Actuals FY 06/07	COLUMN C IFAS Actuals FY0708	Closed) COLUMN D IFAS Actuals FY 0809	Actual FY 2009-10 Expenditures 6/30/10	Actual FY 2010-11 Expenditures 6/30/11	COLUMN H Actual Expenditures 3/26/12 YTO	COLUMN I Projected Expenditures FY 2011-12	COLUMN J Projected Expenditures FY 2012-13
6015	Completed	Castlemont	Auditorium Renovations	3,570,000.00			177,331.59	3,151,441.04	226,172.05	5,625.75		
6018	Completed	Cole Middle School	Renovations	979,638.67			292,195.42	686,553.57	1,089.68			
7004	Completed	Cole Middle School	Health Center	71,949.75			11.46	71,938.29	-			
3040	Completed	Peralta	Modernization	1,430,586.00	76.99	38,226.61	1,088,208.52	234,647.96	1,050.00			
3031	Completed	Hoover	Modernization	4,504,462.00	3,580.00	59,398.72	4,048,673.42	12,800.54	2,684.46			
3037	Completed	Cleveland Elementary	Modernization Phase 2	3,803,574.29	968,856.02	2,468,722.45	362,542.07	1,003.75	2,450.00			
3025	Completed	Bret Harte Middle	Modernization	5,221,468.00	1,774.93	165,865.67	4,572,505.56	31,076.44	7,563.83			
3030	Completed	Emerson Elementary	Modernization	3,900,000.00	655,132.78	3,164,070.00	78,472.98	1,591.09	2,046.10			
3026	Completed	Carter Middle	Modernization	3,006,904.00	1,881.98	2,261,789.64	602,858.13	84,495.07				
7037	Completed	Sequoia	Sequoia Portable Installation	80,000.00			73,581.40					
3038	Completed	Laurel Elementary	Modernization	1,963,723.00	52,215.25	1,112,713.19	695,251.33	29,823.51	1,025.40			
6021	Completed	Redwood Heights Portable	Portable addition	157,500.00	10,976.23	131,810.58	-					
	Completed	Acorn/Woodland Library		500,000.00				497,065.00				
3036	Completed	Westlake	Modernization	5,757,641.00	365,332.72	3,342,564.59	1,749,744.01	39,250.76	2,584.74			
7014	Completed	Cole Middle School	Intercom/PA/Clock Repairs	146,351.00		21,523.62	124,826.90					
7018	Completed	Highland Small Schools	Interim Housing	215,924.42		64,405.21	151,519.21					
4026 Total	Completed	Highland Small Schools	Modernization/ Small Schools	1,300,000.00	267,623.38	499,583.78	88,980.87	8,627.89	-	-	-	-
2020	Completed	Joaquin Miller	ADA Accessibility	11,480.00								
4025 Total	Completed	King Estates Small Schools	Small Schools	3,500,000.00	141,569.66	555,502.71	7,172.60	65.63	-	-	-	-
7016	Completed	Lafayette	Intercom/PA/Clock Repairs	75,877.00		20,796.14	45,709.40					
5013	Completed	Webster Academy	Portable Demolition	195,000.00	40,859.42	164,336.14	-					
	Completed Total			<b>44,215,738.13</b>	<b>3,004,167.04</b>	<b>16,386,447.12</b>	<b>18,871,299.33</b>	<b>1,169,017.52</b>	<b>25,030.28</b>			
<b>TOTAL</b>				<b>419,766,827.28</b>	<b>4,194,600.52</b>	<b>39,920,694.74</b>	<b>63,986,188.17</b>	<b>45,873,292.00</b>	<b>57,018,962.06</b>	<b>51,944,137.70</b>	<b>93,247,818.19</b>	<b>108,749,823.28</b>

**Projected Working Budget Expenditures (FY 06/07 thru FY 12/13)**

Board Approved Projects	419,766,827.28
Less Expenditures to date	
IFAS Actuals FY06/07	(4,194,600.52)
IFAS Actuals FY07/08	(39,920,694.74)
IFAS Actuals FY08/09	(63,986,188.17)
IFAS Actuals FY09/10	(45,873,292.00)
IFAS Actuals FY 10/11	(57,018,962.06)
Less Future Projected Expenditure (12-13)	(208,773,089.47)
Remaining Working Budget	<u>0</u>

**Change From Previous Report**

Previous approved working budget	414,813,167.28
Increase Madison Middle Modernization	645,900.00
Increase Montclair New Classroom Building	1,805,970.00
Increase Grass Valley Portable	270,000.00
Increase Burckhalter Elem Portable	450,000.00
Increase Sobrante Park Modernization	466,200.00
Increase Lowell Middle Modernization	1,315,590.00
New Working Budget	<u>419,766,827.28</u>

**Projected Total Bond Balance**

Beginning Measure B Bond Balance	\$	435,000,000
Less Board Approved Working Budgets	\$	(419,768,827)
Expected Additional New Projects	\$	(1,777,537)
Projected Facilities staff salary Expense	\$	(4,000,000)
Projected Facilities Consultant expenses	\$	(9,455,636)
Unallocated Balance	\$	<u>(0)</u>

**Division of Facilities, Planning and Management  
Measure B (Fund 2122)**

FY 2011/2012  
Actual Expenditures  
(\$)

	<u>1/31/2012</u>	<u>3/26/2012</u>	<u>3/26/2012 (H)/L 1/31//2011</u>
PRE DESIGN	509,032	634,733	<b>(125,701)</b>
DESIGN	4,251,368	4,595,766	<b>(344,399)</b>
CONSTRUCTION	27,046,241	34,993,948	<b>(7,947,707)</b>
CLOSE OUT	12,302,121	11,719,690	<b>582,431</b>
COMPLETED	-	-	-
STAFF SALARY	1,209,703	1,552,779	<b>(343,077)</b>
CONSULTANTS	3,877,959	5,132,130	<b>(1,254,171)</b>
<b>TOTAL</b>	<u><u>49,196,424</u></u>	<u><u>58,629,047</u></u>	<u><u><b>(9,432,623)</b></u></u>