

LEGISLATIVE FILE

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By _____

OAKLAND UNIFIED SCHOOL DISTRICT

Office of the Measure “B” Independent Citizens’ School Facilities Bond Oversight
Committee
November 18, 2009

To: Board of Education

From: Measure “B” Independent Citizens School Facilities Bond Oversight
Committee
Renee Swayne, Chairperson
Andrea Dawson, Vice Chairperson
Tracy Amaro, Secretary
Christopher Vernon
Frank Tsai
Jamie Flaherty-Evans
Jean Moore
Odest Logan
Patricia Williams

Subject: Presentation – Measure “B” Independent Citizens School Facilities Bond
Oversight Committee 2007/2008 Annual Report

ACTION REQUESTED:

Presentation – Measure “B” Independent Citizens School Facilities Bond Oversight
Committee 2007/2008 Annual Report

BACKGROUND:

Measure B Audit revealed the following:

- Measure B Bond funds were expended only for the purposes described in the bond measure.
- The District’s procurement policies and procedures were consistent with California State procurement laws.
- The District’s internal control over the review and approval processes for Measure B invoices was adequate.
- Improvements could be made to contract file documentation and contract change order review process. The District is examining ways to improve this process and

will report to the Facilities Committee and the Superintendent regarding changes and improvements being implemented.

As of June 30, 2008, the \$435.0 million Measure B Bond was allocated as follows:

- Modernization - \$105.7 million or 24%
- Unallocated Funds - \$79.1 million or 18%
- Portable Replacement - \$56.3 million or 13%
- New Construction - \$53.9 million or 12%
- Small Schools - \$37.2 million or 9%
- Downtown Educational Complex - \$33.0 million or 8%
- Various small projects - \$69.8 million or 16%

Through the end of the 2007/2008 Annual Report, there were 80 projects approved by the Board with a total project allocation of \$355.9 million.

- Pre-design - \$106.4 million
- Design - \$115.8 million
- Construction - \$118.0 million
- Completed - \$15.7 million

*Expenditures for 2007/2008 totaled \$38.1 million. Expenditures since passage of Measure B total \$41.8 million.

Category	2007/2008	Cumulative
Pre-Design	\$296,312	\$316,336
Design	\$3,112,930	\$3,216,944
Construction	\$27,443,260	\$28,827,848
Completed	\$7,248,547	\$9,440,235
Total	\$38,101,050	\$41,801,363

* \$55 million in potential Federal/State funds have been identified to leverage Measure B funds.

FISCAL IMPACT

N/A

RECOMMENDATION

Presentation – Measure “B” Independent Citizens School Facilities Bond Oversight Committee 2007/2008 Annual Report.

OAKLAND UNIFIED SCHOOL DISTRICT



Independent Citizens' Bond Oversight Committee Measure B Bond



Lincoln Elementary School – Rendering of New Two Story Classroom Building

ANNUAL REPORT Fiscal Year 2007/2008

October 2009

From the Office of:
The Division of Facilities Planning & Management

OAKLAND UNIFIED SCHOOL DISTRICT



INDEPENDENT CITIZENS' BOND OVERSIGHT COMMITTEE

MEASURE B BOND

ANNUAL REPORT - FISCAL YEAR 2007/2008

TABLE OF CONTENTS

Tab 1 – Board Resolution For Measure B Bond

Tab 2 – Approved Projects/Budgets As of June 30, 2008

Tab 3 – Project Descriptions

Tab 4 – State/Federal Matching Programs and Expenditure Summary Report

Tab 5 – 2007/2008 Measure B Fiscal and Performance Audit

Tab 6 – CBOC Monthly Site Visits

Tab 7 – 2006/2007 CBOC Recommendations and Related District Responses

I. EXECUTIVE SUMMARY

Since the passage of the Measure B Bond there has been significant and meaningful work invested in the various schools throughout the Oakland Unified School District (the "District"). Schools located in the four corners of the District boundaries have benefited from a wide range of improvements including: modernization of existing sites, two story additions to remediate the portables on sites and upgrades to address accessibility issues, all made possible due to your generous support. This report summarizes the Fiscal Year 2007/2008 Annual Report of the Independent Citizens' Bond Oversight Committee ("CBOC" or "Committee") for the Measure B Oakland Unified School District. This report reflects the work of the CBOC and review of the past year of activity in the District's Measure B Bond Capital Improvement Program.

History and Overview of the Citizens' Bond Oversight Committee

In 2006 the voters of Oakland passed School Facilities Bond Measure B pursuant to Article 13A, section (b) (3) and Article 16 (b) of the California Constitution and Education Code section 15278, which permits the authorization and issuance of bonds by a 55% of the voting public. As required by law, the District established and appointed an Independent Citizens' School Facilities Bond Oversight Committee. The language of Measure B calls for the citizens' oversight committee to inform the public concerning the expenditure of bond revenues; actively review and report on the proper expenditure of taxpayers' money for school construction; and ensure that the bond funds are expended in accordance with the language of the bond. See **Tab 1** for a complete copy of the Board Resolution for the Measure B Bond.

Measure B was passed pursuant to specific guidelines that restricted project expenditures to those included in a Bond Project List describing the specific projects the District proposed to authorize for financing with the proceeds of the Bond. The \$435,000,000 Bond is to include renovations and repairs to classrooms, auditoriums and multipurpose rooms as well as renovation and construction of playgrounds and gymnasiums. The bond proceeds will also include the construction of additional educational facilities such as libraries, media centers, science labs, computer labs, art and music classrooms and vocational shops and laboratories. The Bond Project List also included Pre-School/Early Childhood Development Center Projects, matching funds for deferred maintenance projects and the repair, rehabilitation and modernization of existing student-based health care service facilities, as well as construction of new student-based health care service facilities.

II. MEASURE B PROJECT LIST / DESCRIPTION

During Fiscal Year 2007/2008, the Board of Education approved 17 projects with a cumulative value of \$31 million. From inception through the Fiscal Year 2007/2008, the Board of Education has approved 80 projects with a combined value of \$355.9 million. As stipulated in the Measure B Bond language, these projects met the categorical use of funds at the various Elementary, Middle and High Schools including work such as: construction, reconstruction, modernization and portable replacement. The following charts depict the commitment of funds across the various aspects of the Measure B Project List as well as a comparison of project status compared to prior year:

Chart 1 – Project Budgets by Phase (June 2008)

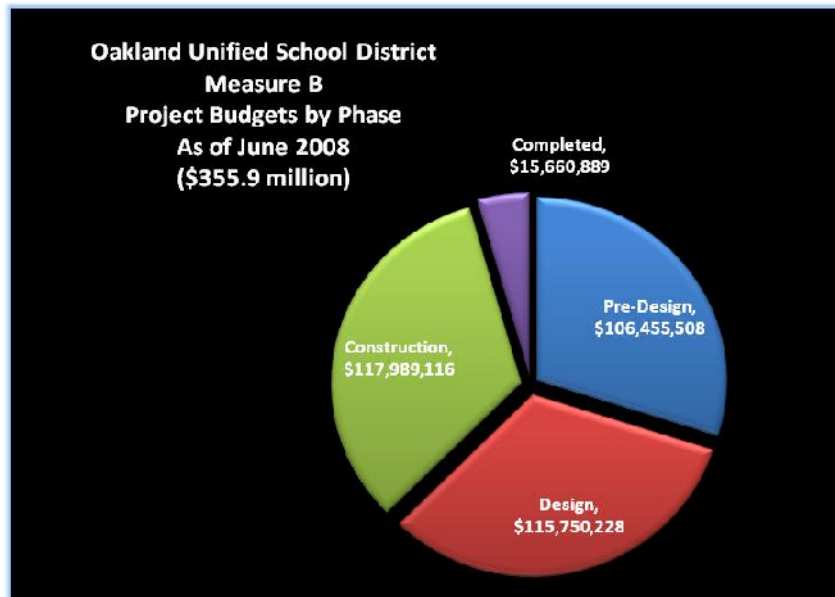
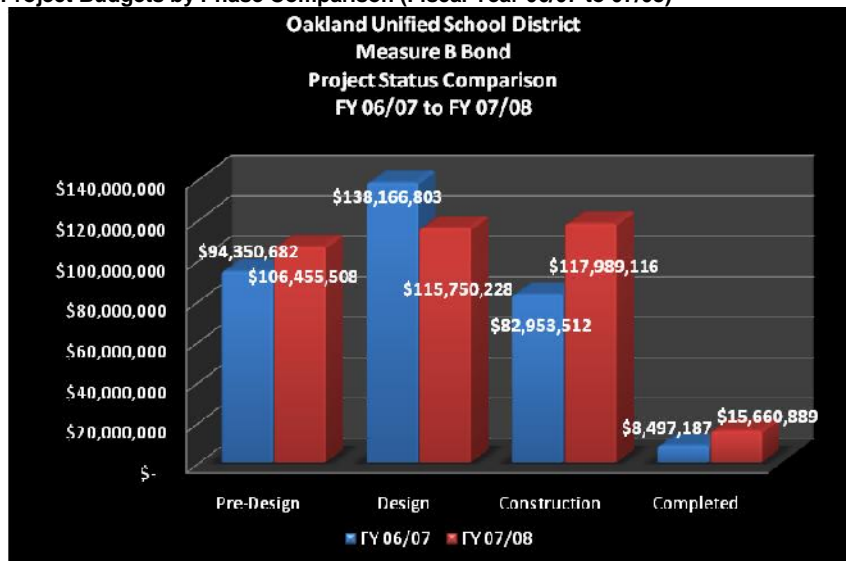


Chart 2 – Project Budgets by Phase Comparison (Fiscal Year 06/07 to 07/08)



Tab 2 consists of a detail list of all Measure B approved projects and their respective revised budget totals as of June 2008. In addition to the Measure B approved list, **Tab 3** provides further project information including a brief enumeration of the scope of work.

III. LEVERAGING STRATEGIES FOR MEASURE B FUNDS

The Facilities Master Plan approved in 2006 as part of the Measure B Bond process identified approximately \$900 million of need to fully repair the District's school facilities. To augment the \$435 million of Measure B Bonds, the District has identified other Federal and State matching programs. During the 2007/2008 Fiscal Year, the District leveraged the following matching programs:

- ✚ Williams Settlement¹
- ✚ Modernization²
- ✚ E-rate³
- ✚ New Schools⁴
- ✚ CHPS⁵

To date, the District has identified approximately \$55.0 million of various Federal and State matching program funds (See **Tab 4** for a detail listing of programs and eligible projects). This represents an increase from the 2006/2007 Fiscal Year of nearly \$6.3 million and 13%. Based on the potential matching program funds, the Measure B program balance may increase from \$435 million to \$ 490.0 million.

¹ The Williams Settlement is the result of a landmark Superior Court case to provide all students equal access to instructional materials, safe schools, and quality teachers. The case was settled in 2004, resulting in the state allocating \$138 million in additional funding in the form of "William Settlement" grant funds for instructional materials for schools in the first and second ranks (known as deciles) determined through the 2003 Academic Performance Base (API) Base. Another \$800 million is provided for critical repair of facilities in deciles one through three according to the (2003 API Base).

² The School Modernization Program provides state funds on a 60/40 state and local funds match basis for improvements repair and rebuild public school buildings, many of which are over 30 years old and require substantial refurbishment, including technological upgrades. Project eligible under this program include modifications to air conditioning, plumbing, lighting, and electrical systems.

³ The E-Rate Program provides discounts to assist most schools and libraries in the United States to obtain affordable telecommunications and Internet access. Pursuant to state law, the PUC must apportion \$29,400,000 for technology grants for the purpose of telecommunications development in public schools.

⁴ The New School Program provides state funds on a 50/50 state and local funds match basis for construction of new public schools based on a district's need to house pupils.

⁵ The CHPS Program is a collaboration of construction, engineering and design professionals working with the Department of Energy to develop guidelines for energy efficient design and operation of California's public schools. This collaborative is called the California High Performance Schools. The term "High performance school" refers to the physical facility—the school building and its grounds. The State of California provides a High Performance Incentive Grant to augment new construction and modernization projects using CHPS design criteria. Proposition 1D provides \$100 million to encourage school districts to build educationally and environmentally superior schools.

Chart 3 – Measure B Leveraged Funds as of June 2008

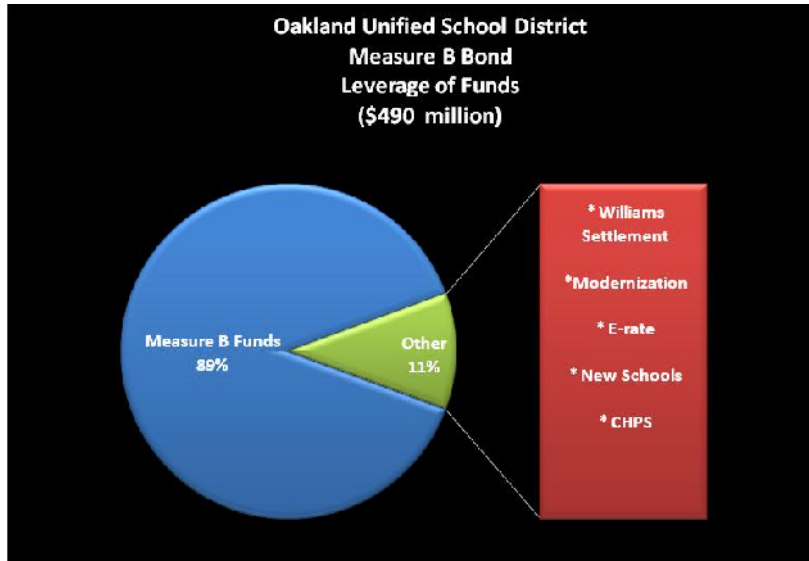
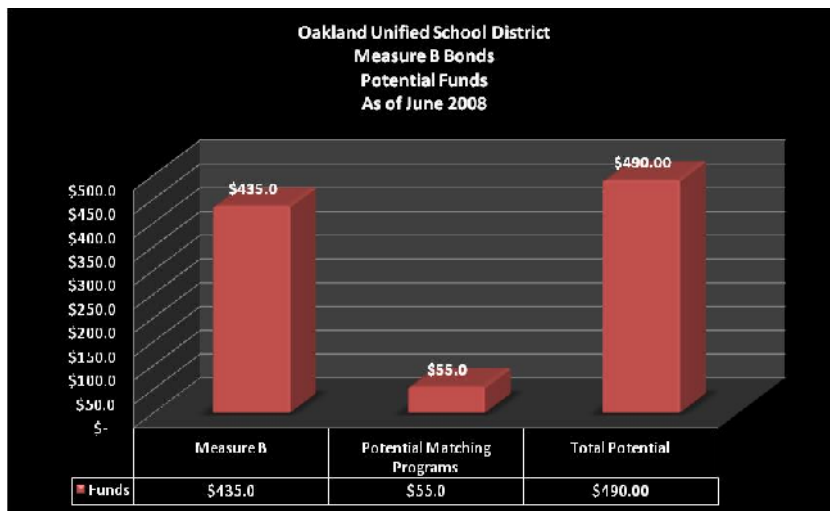


Chart 4 – Measure B Total Potential Funds

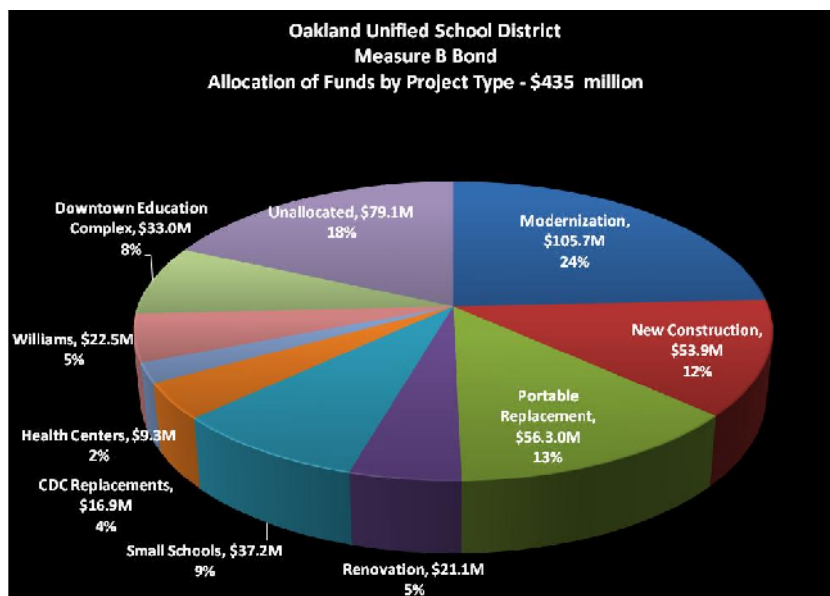


It is important to note that although the District may identify and may be eligible to receive these additional funds, receipt of the funds is contingent upon a number of factors and are subject to modification, reduction or possible elimination.

IV. MEASURE B FUNDS ALLOCATION / DESIGNATION

As outlined in the Measure B Bond language, the use of funds has been allocated across a myriad of resources and functions. Below is a chart depicting the allocation of Measure B dollars by type of construction.

Chart 5 – Measure B Bond Allocation by Project Type



V. FISCAL YEAR 2007/2008 ANNUAL EXPENDITURE REVIEW

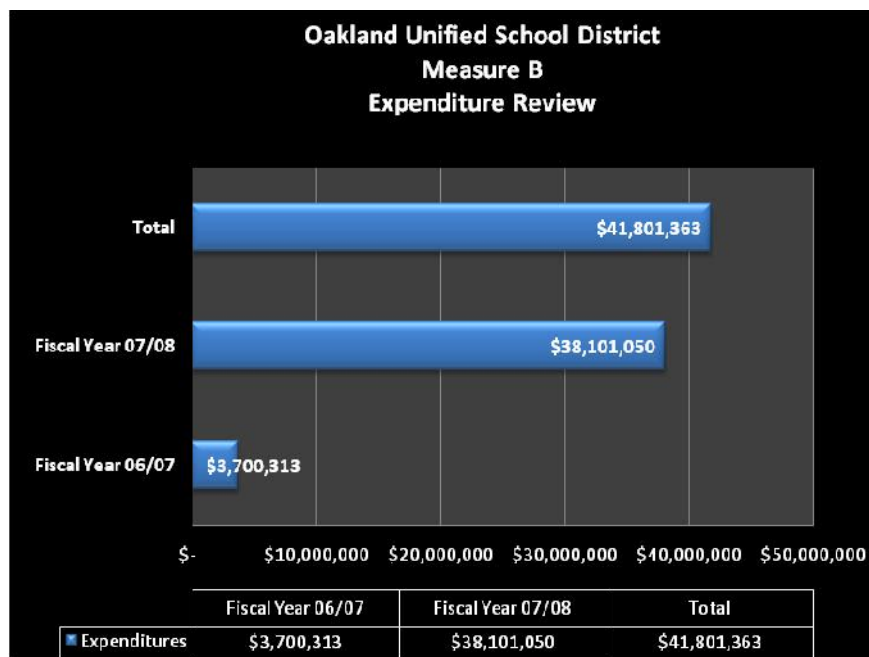
One of the most important duties entrusted to the Committee is to ensure that the Measure B funds are expended in accordance with bond language and their intended uses. To assist the Committee in accomplishing this goal, the “Measure B Capital Expenditure Report” is regularly provided to the Committee where inquiries are made and discussions are held regarding certain expenditure items. **Tab 4** presents summary expenditures for the 2007/2008 fiscal year for each project that has been reviewed by the Committee. The report groups the projects into categories ranging from “Pre-Design” to “Completed” and shows a subtotal of expenditures for each category. This report also shows the projected State/Federal matching funds for those projects with eligibility.

**Oakland Unified School District
Independent Citizens' Bond Oversight Committee
2007/2008 Measure B Annual Report**

Page 7 of 10

Measure B expenditures for the Fiscal Year ended June 30, 2008 totaled \$38,101,050. This represented a substantial increase over the prior Fiscal Year where only \$3,700,313 was expended. The increase is attributable to the evolution of projects moving from the design phases of programming to the construction phases which represents the area where the majority of expenditures occur. Following is a chart that depicts the last two Fiscal Years and aggregate expenditures for the Measure B Bond.

Chart 6 – Measure B Bond Expenditure Review (Fiscal Years and Total)



As required by the Measure B Bond, each year a Fiscal and Performance Audit is performed to express an opinion regarding the expenditures charged to the Bond. The 2007/2008 Audit was conducted by Thompson, Cobb, Bazilio & Associates and the report noted no material exceptions regarding the nature and validity of Measure B expenditures. Overall the audit had the following findings:

- ✚ Measure B Bond funds were expended only for the purposes described in the bond measure
- ✚ The District's procurement policies and procedures were consistent with California State procurement laws
- ✚ The District's internal control over the review and approval processes for Measure B invoices was adequate.
- ✚ Improvements could be made to contract file documentation and contract change order review process. The District is examining ways to improve this process.

Tab 5 provides a full copy of the audit report.

VI. COMMITTEE MEMBERSHIP & HISTORY

The Oakland Unified School District established an Independent Citizens' Bond Oversight Committee (the "Committee") in late 2006 in accordance with applicable law. According to statutory requirements, the Committee is comprised of 11 individuals in the following positions:

- ✚ Chair
- ✚ Vice Chair
- ✚ Secretary
- ✚ Members

During the 2006/2007 Fiscal Year the Committee elected officers, reviewed its bylaws, established a regular meeting schedule, and participated in a training session regarding the objectives and responsibilities of the Committee with respect to community oversight of bond expenditures in accordance with applicable law. The Committee participated in subsequent trainings and orientations with the addition of new members. The originating members of the Committee included Dr. John Cooke, District 7, retired principal and community member, and parent of graduated OUSD students; Charles Frost, District 7, PTA/ School Site Council and parent; Jennifer Guttman, District 1, PTA /School Site Council and parent; Leslie Hamlett, District 1 community member; Robyn Hodges, Senior Citizens Organization representative; Jody London, District 1, PTA/ School Site Council and parent; Brian Marion, District 2, PTA/School Site Council ; Parker Thomas, District 5, business community member; David Won, District 4, PTA/School Site Council and parent.

In February 2008, The Committee re-elected its incumbent chairperson thus providing important continuity in the leadership of the Committee. The Committee members during the 2007/2008 Fiscal Year included Dr. John Cooke, Leslie Hamlett, Jody London, Parker Thomas, David Won, and new members, Darryl Ovid, PTA/School Site Council, guardian; Joseph Debro, District 7, tax payer organization representative and business community member; and Oscar Wright, District 3, community member. All of the members served partial terms during the 2007-2008 Fiscal Year and concluded their service in December 2008.

Oakland Unified School District
 Independent Citizens' Bond Oversight Committee
 2007/2008 Measure B Annual Report

Measure B Bond Independent Citizens' Bond Oversight Committee	Statutory Position	Served During 2007/2008 Fiscal Year (term expired in December 2008)	Former Members
Chair	Community Member District 7	Dr. John Cooke	
Vice Chair	PTA/ School Site Council Member and parent District 1	Ms. Jody London	
Secretary	Business community member District 5	Mr. Parker Thomas	
Member	Business Community Member and Taxpayer Representative District 7	Mr. Joseph Debro	
Member	Community Member District 3	Mr. Oscar Wright	
Member	Senior Citizen Representative District 1	Ms. Leslie Hamlett	
Member	PTA/ School Site Council Member and parent District 7	Mr. Darryl/William Ovid	
Member	PTA/ School Site Council Member and parent District 4	David Won	
Member		Vacant	Charles Frost
Member		Vacant	Jennifer Guttman
Member		Vacant	Brian Marion
Member		Vacant	Robin Hodges

VII. COMMITTEE ACTIVITIES

During the 2007-2008 Fiscal Year the Committee continued to engage in a number of important activities, including the review of expenditures and conducting site visits to monitor construction. For instance, the Committee conducted seven visits to various sites throughout the District and also encouraged the community members to attend the visits as well. The Committee observed Measure B construction projects at school sites across the District as part of its responsibilities in its enabling legislation. Dr. Cooke prepared reports that summarized visits that included site photos as well as discussion conducted with site administrators as well as students. **Tab 6** presents a summary of the CBOC monthly site visits.

In addition to the site visits, the Committee had a major accomplishment during the 2007/2008 Fiscal Year. The Committee made the recommendation that the Board of Education actively campaign to engage the local community in the sharing of the tax monies contributed to Oakland schools through the adoption of the Measure B Bond. The Committee recommended that the Board of Education develop and adopt a plan to increase local hiring of Oakland businesses and residents that fund Measure B through local property taxes. The Local Business Policy is a long term effort to accomplish local benefit from local property taxes supporting the school facilities bond. The development of a Local Business Policy is under the jurisdiction of the School Board.

VIII. COMMITTEE CONCERNS & RECOMMENDATIONS

During the 2006/2007 Fiscal Year the Committee raised seven meaningful concerns and provided related recommendations as part of their presentation to the Board of Education. The Facilities Department acted on a number of the concerns and recommendations raised by the Committee, such as: improving public communication and awareness of the Bond program and working with the community and other key stakeholders to adopt a local vendor policy. No additional concerns or recommendations were brought forth by the Committee members during the 2007/2008 Fiscal Year. See **Tab 7** for a detailed listing of the 2006/2007 recommendations and the related District responses. Note: The current sitting CBOC, constituted in June 2009, read and acknowledges the CBOC 2006/2007 Recommendations and District Responses Report located under Tab 7 of the 2007/2008 Annual Report, dated September 2009. This CBOC will take no further action on the past CBOC report.

IX. CONCLUSIONS

The Measure B Bond program and related Committee oversight was filled with a great deal of activity and accomplishments. During the 2007/2008 Fiscal Year construction began on two highly anticipated projects: the new two-story additions at Lincoln and Chabot Elementary Schools. Additionally, construction concluded on several projects such as modernization work at Emerson and Manzanita Elementary Schools. As the Measure B Bond program grows, it becomes ever so important that the CBOC remain vigilant in its review of expenditures and monitoring of construction activities to ensure funds are invested in accordance with the voters' expectations. The 2007/2008 Annual Report, along with the financial and performance audit, ensures that the Measure B funds were utilized to improve the facilities throughout the District in accordance with criteria set forth in the Measure B Bond.

This Annual Report was prepared for the 2007/2008 CBOC whose services concluded in December 2008 prior to issuing a final Annual Report. The final Annual Report was reviewed by the 2008/2009 CBOC with the following comments incorporated herein:

- ✚ Inclusion of Measure B Board Resolution as Tab/Appendix
- ✚ Inclusion of 2006/2007 Audit Findings
- ✚ Inclusion of District's Responses to 2006/2007 CBOC Recommendations and Concerns.

TAB 1

Board Resolution for Measure B Bond

**RESOLUTION
OF THE
STATE ADMINISTRATOR
OF THE
OAKLAND UNIFIED SCHOOL DISTRICT
COUNTY OF ALAMEDA, STATE OF CALIFORNIA**

RESOLUTION NO. 0506-0096

RESOLUTION ORDERING SCHOOL BOND ELECTION, AND AUTHORIZING
NECESSARY ACTIONS IN CONNECTION THEREWITH

WHEREAS, I, Randolph E. Ward, Ed.D., the administrator of the Oakland Unified School District (the "District"), County of Alameda, California (the "County") duly appointed by the State Superintendent of Public Instruction pursuant to Article 2.5 of Chapter 3 of Part 24 of Division 3 of the Education Code of the State of California (Sections 41325, *et. seq*) (the "State Administrator"), exercising the legal rights, duties, and powers of the Board of Education of the District (the "Board") on behalf of the State Superintendent of Public Instruction, am generally authorized to order elections within the District and to designate the specifications thereof, pursuant to Education Code Sections 5304 and 5322; and

WHEREAS, the State Administrator is specifically authorized to order elections for the purpose of submitting to the electors the question of whether bonds of the District shall be issued and sold for the purpose of raising money for the purposes hereinafter specified, pursuant to Education Code Sections 15100 *et seq.*; and

WHEREAS, pursuant to Section 18 of Article XVI and Section 1 of Article XIII A of the California Constitution, and Section 15266 of the Education Code, school districts may seek approval of general obligation bonds and levy an ad valorem tax to repay those bonds upon a 55% vote of those voting on a proposition for the purpose, provided certain accountability measures are included in the proposition; and

WHEREAS, the State Administrator, upon consultation with the Board, deems it necessary and advisable to submit a bond proposition to the electors which, if approved by 55% of the votes cast, would permit the District to issue its bonds; and

WHEREAS, such a bond election must be conducted concurrent with a statewide primary election, general election, or special election, or at a regularly scheduled local election, as required by Section 15266 of the Education Code; and

WHEREAS, on June 6, 2006, a statewide primary election is scheduled to be conducted throughout the District; and

WHEREAS, pursuant to Education Code Section 15270, based upon a projection of assessed property valuation, the State Administrator has determined that, if approved by voters, the tax rate levied to meet the debt service requirements of the bonds proposed to be issued will not exceed \$60 per year per \$100,000 of assessed valuation of taxable property; and

WHEREAS, Section 9400 et seq. of the Elections Code of the State of California (the "Elections Code") requires that a tax rate statement be contained in all official materials, including any ballot pamphlet prepared, sponsored or distributed by the District, relating to the election; and

WHEREAS, the State Administrator now desires to authorize the filing of a ballot argument in favor of the proposition to be submitted to the voters at the election; and

WHEREAS, if the project to be funded by the bonds will require State matching funds for any phase, the sample ballot must contain a statement, in form prescribed by law, advising the voters of that fact, and the State Administrator finds that completion of all or a portion of certain of the projects listed in Section 2 of this Resolution will require State matching funds not yet received by the District;

NOW, THEREFORE, THE STATE ADMINISTRATOR OF OAKLAND UNIFIED SCHOOL DISTRICT DOES HEREBY FIND, RESOLVE, DETERMINE AND ORDER, AS FOLLOWS:

Section 1. Recitals. All of the above recitals are true and correct.

Section 2. Specifications of Election Order: Pursuant to Education Code Sections 5304, 5322, 15100 et seq., and 15266, a special election shall be held within the boundaries of the Oakland Unified School District on June 6, 2006, for the purpose of submitting to the registered voters of the District the following proposition:

SCHOOL FACILITIES IMPROVEMENT BOND OF 2006

This Proposition may be known and referred to as the "School Facilities Improvement Bond of 2006" or as "Measure ____". *[designation to be assigned by County Registrar of Voters]*

FINDINGS

On February 8, 2006, the State Administrator approved a comprehensive **Facilities Master Plan** that identifies current educational facilities needs at all elementary, middle and high schools in the District based upon an assessment of school safety, class size reduction and information technology needs.

The Facilities Master Plan, a copy of which is on file with the Secretary of the State Administrator and Board of Education and has been provided to the Oakland Public Library, includes approximately \$900 million of school improvement projects such as classroom renovation and repair, auditorium and multipurpose room renovation and construction, playground and gymnasium rehabilitation and upgrades as well as construction of missing educational facilities such as libraries, media centers, science labs, computer labs, art and music classrooms and vocational shops and laboratories.

The Facilities Master Plan updates the original facilities plan completed by the District in 2000.

The District operates early childhood education centers (“CDCs”) serving pre-school age children, and has identified repair, modernization and new construction needs at certain existing CDCs, as well as the need to construct new CDCs in response to future statutory requirements.

The State Administrator and the Board of Education now seek authorization to issue general obligation bonds to provide financing for the elementary school, middle school, high school and early childhood education center repair, modernization and construction projects identified by the District.

BOND AUTHORIZATION

By approval of this proposition by at least 55% of the registered voters voting on the proposition, the Oakland Unified School District shall be authorized to issue and sell bonds of up to \$435,000,000 in aggregate principal amount to provide financing for the specific school facilities projects listed in the Bond Project List attached hereto as Exhibit A, and in order to qualify to receive State matching grant funds, subject to all of the accountability safeguards specified below.

Proceeds from the sale of bonds authorized by this proposition shall be used only for the construction, reconstruction, rehabilitation, or replacement of school facilities, including the furnishing and equipping of school facilities, or the acquisition or lease of real property for school facilities, and not for any other purpose, including teacher and administrator salaries and other school operating expenses. Proceeds of the bonds may be used to pay or reimburse the District for the cost of District staff when performing work on or necessary or incidental to the bond projects.

ACCOUNTABILITY SAFEGUARDS

The provisions in this section are specifically included in this proposition in order that the Oakland Unified School District’s voters and taxpayers may be assured that their money will be spent wisely to address specific facilities needs of the Oakland Unified School District, all in compliance with the requirements of Article XIII A, Section 1(b)(3) of the State Constitution, and the Strict Accountability in Local School Construction Bonds Act of 2000 (codified at Education Code Sections 15264 and following).

Evaluation of Needs. The State Administrator has prepared a Facilities Master Plan in order to evaluate and address all of the facilities needs of the Oakland Unified School District at each campus and facility, and to determine which projects to finance from a local bond at this time. The State Administrator hereby certifies that he has evaluated safety, class size reduction and information technology needs in developing the Bond Project List contained in Exhibit A.

Independent Citizens’ Oversight Committee. The State Administrator shall establish an independent Citizens’ Oversight Committee (pursuant to Education Code Section 15278 and following), to ensure bond proceeds are spent only for the school facilities projects listed in Exhibit A. The committee shall be established within 60 days of the date when the results of the election appear in the minutes of the State Administrator.

Annual Performance Audits. The State Administrator or Board of Trustees shall conduct an annual, independent performance audit to ensure that the bond proceeds have been expended only on the school facilities projects listed in Exhibit A.

Annual Financial Audits. The State Administrator or Board of Trustees shall conduct an annual, independent financial audit of the bond proceeds until all of those proceeds have been spent for the school facilities projects listed in Exhibit A.

Special Bond Proceeds Account; Annual Report. Upon approval of this proposition and the sale of any bonds approved, the State Administrator shall take actions necessary to establish an account in which proceeds of the sale of bonds will be deposited. As long as any proceeds of the bonds remain unexpended, the State Administrator or the Superintendent of the District shall cause a report to be prepared no later than December 31 of each year, commencing December 31, 2006, stating (1) the amount of bond proceeds received and expended in that year, and (2) the status of any project funded or to be funded from bond proceeds. The report may relate to the calendar year, fiscal year, or other appropriate annual period as the State Administrator or the Superintendent shall determine, and may be incorporated into the annual budget, audit, or other appropriate routine report.

BOND PROJECT LIST

The Bond Project List attached to this resolution as Exhibit A shall be considered a part of this ballot proposition, and shall be reproduced in any official document required to contain the full statement of the bond proposition.

The Bond Project List describes the specific projects the Oakland Unified School District proposes to authorize for financing with proceeds of the bonds. Listed construction projects, repairs, rehabilitation projects and upgrades will be completed as needed at a particular school site according to District-established priorities. Projects included in the Facilities Master Plan will be completed without regard to current cost estimates or priority designations contained therein. Bond program expenditures will include items such as costs of the election and bond issuance, architectural, engineering, inspection and similar planning costs, construction management (whether performed by the District or by third parties), annual financial and performance audits, a customary contingency for unforeseen design and construction costs, and other costs incidental to and necessary for completion of the listed projects. The final cost of each project will be determined as plans are finalized, construction bids are awarded, and projects are completed. Certain construction funds expected from non-bond sources, including State grant funds for eligible projects, have not yet been secured. Until all project costs and funding sources are known, the State Administrator cannot determine the amount of bond proceeds available to be spent on each project, nor guarantee that the bonds will provide sufficient funds to allow completion of all listed projects. Some projects may be subject to further government approvals by State officials and boards, and to local environmental review. For these reasons, inclusion of a project on the Bond Project List is not a guarantee that the project will be completed.

FURTHER SPECIFICATIONS

Specific Purposes. All of the purposes enumerated in this proposition shall be united and voted upon as one single proposition, pursuant to Education Code Section 15100, and shall constitute the specific purposes of the bonds, and proceeds of the bonds shall be spent only for such purposes, pursuant to Government Code Section 53410.

Other Terms of the Bonds. When sold, the bonds shall bear interest at an annual rate not exceeding the statutory maximum, and that interest will be made payable at

the time or times permitted by law. The bonds may be issued and sold in several series, and no bond shall be made to mature more than 40 years from the date borne by that bond.

Section 3. Abbreviation of Proposition: Pursuant to Section 13247 of the Elections Code and Education Code Section 15122, the State Administrator hereby directs the Registrar of Voters to use the following abbreviation of the bond proposition on the ballot:

“To repair and modernize elementary, middle and high schools and pre-schools, including renovating classrooms, restrooms and other facilities to meet current safety standards, and repairing electrical, plumbing and other building systems; and to build libraries, classrooms, and science and computer labs, shall Oakland Unified School District issue \$435 million in bonds at interest rates within the legal limit and establish a Citizens’ Oversight Committee to monitor expenditures, with no money for administrator salaries?”

Section 4. Voter Pamphlet: The Registrar of Voters of the County is hereby requested to reprint the full text of the proposition, which is all of that portion of Section 2 hereof appearing in bold-face type, including Exhibit A hereto, in the voter information pamphlet to be distributed to voters pursuant to Section 13307 of the Elections Code. In the event the full text of the proposition is not reprinted in the voter information pamphlet, the Registrar of Voters is hereby requested to print, immediately below the impartial analysis of the bond proposition, in no less than 10-point boldface type, a legend substantially as follows:

“The above statement is an impartial analysis of Measure _____. If you desire a copy of the measure, please call the Alameda County Registrar of Voters at {phone number} and a copy will be mailed at no cost to you.”

Section 5. State Matching Funds. The District hereby requests that the Registrar of Voters include the following statement in the ballot pamphlet, pursuant to Section 15122.5 of the Education Code:

“Approval of Measure _____ does not guarantee that the proposed project or projects in the Oakland Unified School District that are the subject of bonds under Measure _____ will be funded beyond the local revenues generated by Measure _____. The District’s proposal for the project or projects assumes the receipt of matching state funds, which could be subject to appropriation by the Legislature or approval of a statewide bond measure.”

Section 6. Required Vote: Pursuant to Section 18 of Article XVI and Section 1 of Article XIII A of the State Constitution, the above proposition shall become effective upon the affirmative vote of at least 55% of those voters voting on the proposition.

Section 7. Request to County Officers to Conduct Election: The Registrar of Voters of the County is hereby requested, pursuant to Section 5322 of the Education Code, to take all steps to call and hold the election in accordance with law and these specifications.

Section 8. Consolidation Requirement; Canvass: (a) Pursuant to Education Code Section 15266(a), the election shall be consolidated with the statewide primary election on June 6, 2006, and pursuant to Part 3 (commencing with Section 10400) of Division 10 of the Elections

Code, the Registrar of Voters and the Board of Supervisors of the County are hereby requested to order consolidation of the election with such other elections as may be held on the same day in the same territory or in territory that is in part the same.

(b) The Board of Supervisors of the County is authorized and requested to canvass the returns of the election, pursuant to Section 10411 of the Elections Code.

Section 9. Delivery of Order of Election to County Officers: The Secretary of the Board of Education and State Administrator (the "Secretary") are hereby directed to cause to be delivered, no later than March 10, 2006 (which date is not fewer than 88 days prior to the date set for the election), one true copy of this Resolution to the Registrar of Voters of the County together with the Tax Rate Statement in substantially the form attached hereto as Exhibit B, completed and signed by the State Administrator, and to cause a second certified copy of this Resolution to be filed with the Clerk of the Board of Supervisors of the County.

Section 10. Ballot Arguments: The State Administrator, or any member or members of this Board as the State Administrator shall designate, are hereby authorized, but not directed, to prepare and file with the Registrar of Voters a ballot argument in favor of the proposition contained in Section 2 hereof, within the time established by the Registrar of Voters, which shall be considered the official ballot argument of this District as sponsor of the proposition.

Section 11. Further Authorization: The State Administrator and the other officers of the District are hereby authorized and directed, individually and collectively, to do any and all things that they deem necessary or advisable in order to effectuate the purposes of this Resolution.

Section 12. Effective Date: This Resolution shall take effect upon its adoption.

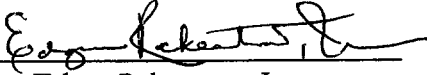
I hereby certify that the foregoing is a full, true and correct copy of a Resolution adopted at a special meeting of the State Administrator and/or the Board of Education of the Oakland Unified School District held March 7, 2006.

APPROVED:



Randolph E. Ward, Ed.D
State Administrator
Oakland Unified School District

Attest:



Edgar Rakestraw, Jr.
Secretary, Board of Education and
State Administrator of the
Oakland Unified School District

LEGISLATIVE FILE


File ID No. 06-0356
Introduction Date 3-7-06
Enactment No. 06-0338
Enactment Date 3-7-06
By 

EXHIBIT A

OAKLAND UNIFIED SCHOOL DISTRICT

BOND PROJECT LIST

Elementary, Middle and High School Projects

Repair, modernization and new construction projects identified in the District's Facilities Master Plan (the "Facilities Master Plan"), adopted by the State Administrator on February 8, 2006. The Facilities Master Plan is hereby incorporated by reference and made a part hereof, but expressly excluding cost estimates and priority designations contained therein. (A copy of the Facilities Master Plan is on file with the Secretary of the State Administrator and Board of Education of the District and has been provided to the Oakland Public Library.)

Deferred maintenance projects identified in the Facilities Master Plan, including to fund the District's match under State law.

Repair, rehabilitation and modernization of existing student-based health care service facilities, and construct new student-based health care service facilities.

Pre-School/Early Childhood Development Center Projects

Repair, rehabilitation and modernization of existing early childhood development centers ("CDCs") and construction of new classrooms at existing CDCs.

Acquisition and construction of new CDC facilities to respond to future statutory requirements.

All District Sites

(at which Renovation, Major Repairs
and/or New Construction to be Completed)

Repair, replace or install new information technology infrastructure (e.g., wiring, cabling, switches, etc.).

Remove hazardous materials, e.g., asbestos, lead, etc., where necessary.

Address unforeseen conditions revealed by construction/modernization (e.g., plumbing or gas line breaks, dryrot, seismic, structural, etc.).

Other improvements required to comply with existing building codes, including the Field Act, and access requirements of the Americans with Disabilities Act.

Furnishing and equipping:

- of newly constructed classrooms and facilities,
- replace worn/broken/out of date furniture and equipment.

Necessary site preparation/restoration in connection with new construction, renovation or remodeling, or installation or removal of relocatable classrooms, including demolition of existing buildings, ingress and egress, removing, replacing, or installing irrigation, utility lines, trees and landscaping, relocating fire access roads, and acquiring any necessary easements, licenses, or rights of way to the property.

Rental or construction of temporary classrooms (including relocatables) as needed to house students displaced during construction.

Acquisition of any of the facilities on the Bond Project List through temporary lease or lease-purchase arrangements, or execute purchase option under a lease for any of these authorized facilities.

EXHIBIT B

TAX RATE STATEMENT

An election will be held in the Oakland Unified School District (the "District") on June 6, 2006, to authorize the sale of up to \$435,000,000 in bonds of the District to finance school facilities as described in the ballot measure. If the bonds are approved, the District expects to sell the bonds in three series over time. Principal and interest on the bonds will be payable from the proceeds of tax levies made upon the taxable property in the District. The information contained in numbered paragraphs 1 – 3 below is provided in compliance with Sections 9400-9404 of the Elections Code of the State of California.

1. The best estimate of the tax which would be required to be levied to fund this bond issue during the first fiscal year after the sale of the first series of bonds, based on estimated assessed valuations available at the time of filing of this statement, is three and five tenths cents per \$100 (\$35.00 per \$100,000) of assessed valuation in fiscal year 2007-08.
2. The best estimate of the tax rate which would be required to be levied to fund this bond issue during the first fiscal year after the sale of the last series of bonds, based on estimated assessed valuations available at the time of filing of this statement, is four and eight tenths cents per \$100 (\$48.00 per \$100,000) of assessed valuation in fiscal year 2011-12.
3. The best estimate of the highest tax rate which would be required to be levied to fund this bond issue, based on estimated assessed valuations available at the time of filing of this statement, is four and eight tenths cents per \$100 (\$48.00 per \$100,000) of assessed valuation in fiscal year 2011-12.

Voters should note that the estimated tax rates are based on the *ASSESSED VALUE* of taxable property on the County's official tax rolls, *not* on the property's market value. Property owners should consult their own property tax bills to determine their property's assessed value and any applicable tax exemptions.


Attention of all voters is directed to the fact that the foregoing information is based upon the District's projections and estimates only, which are not binding upon the District. The actual tax rates and the years in which they will apply may vary from those presently estimated, due to variations from these estimates in the timing of bond sales, the amount of bonds sold and market interest rates at the time of each sale, and actual assessed valuations over the term of repayment of the bonds. The dates of sale and the amount of bonds sold at any given time will be determined by the District based on its need for construction funds and other factors, including the legal limitations on bonds approved by a 55% vote. The actual interest rates at which the bonds will be sold will depend on the bond market at the time of each sale. Actual future assessed valuation will depend upon the amount and value of taxable property within the District as determined by the County Assessor in the annual assessment and the equalization process.

Dated: March 8, 2006.



State Administrator
Oakland Unified School District

I attest that the historical assessed value data used as a basis of these estimates are accurate.



Ron Thomsen, Assessor
Alameda County

SECRETARY'S CERTIFICATE

I, Edgar Rakestraw, Jr., Secretary, Board of Education and State Administrator of the Oakland Unified School District, County of Alameda, California, do hereby certify as follows:

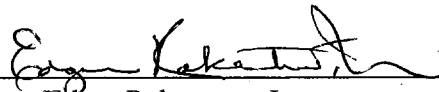
The attached is a full, true and correct copy of a resolution duly adopted at a special meeting of the State Administrator and/or the Board of Education of said District duly and regularly held at the regular meeting place thereof on March 7, 2006, and entered in the minutes thereof, at which meeting the State Administrator was present; and at said meeting said resolution was adopted by the State Administrator.

At least 24 hours before the time of the meeting, a written notice and agenda of the meeting was mailed and received by or personally delivered to the State Administrator and each member of the Board of Education not having waived notice thereof, and to each local newspaper of general circulation, radio, and television station requesting such notice in writing, and was posted in a location freely accessible to members of the public, and a brief description of the resolution appeared on the agenda.

I have carefully compared the same with the original minutes of said meeting on file and of record in my office. Said resolution has not been amended, modified or rescinded since the date of its adoption, and the same is now in full force and effect.

Pursuant to Section 6 of said resolution, I have caused a certified copy thereof to be filed with the Clerk of the Board of Supervisors of the County.

WITNESS my hand this 7th day of March, 2006.



Edgar Rakestraw, Jr.
Secretary, Board of Education and State Administrator
of the Oakland Unified School District

TAB 2

Approved Projects/Budgets As of June 30, 2008



**OAKLAND UNIFIED SCHOOL DISTRICT
MEASURE B BOND
PROJECT LIST/APPROVED BUDGETS - AS OF JUNE 30, 2008**



				Budget Data		
	Site	Project Number	Project	Original Project Budget	Increase/ (Decrease)	Revised Project Budget
1	Arroyo Viejo	7024	CDC Replacement	\$ 3,064,500	\$ -	\$ 3,064,500
2	Calvin Simmons	7001	Health Center	4,100	1,322,938	1,327,038
3	Castlemont	7035	Castlemont Landscaping	174,445	-	174,445
4	Downtown	7047	New Educational Complex	33,000,000	-	33,000,000
5	Havenscourt Middle	7030	Classroom and Cafeteria	12,234,000	-	12,234,000
6	Havenscourt Middle	7003	Health Center	4,100	1,371,980	1,376,080
7	Hintil	7028	CDC Replacement	3,275,200	-	3,275,200
8	Laurel Elementary	7027	CDC Replacement	3,889,800	-	3,889,800
9	Madison Middle	7002	Health Center	4,100	1,260,050	1,264,150
10	Montclair	7050	New Classroom	17,124,286	-	17,124,286
11	Parker	7026	CDC Replacement	2,707,500	-	2,707,500
12	Redwood Heights Portable	6021	Portable addition	157,500	-	157,500
13	Roosevelt Middle School	7005	Health Center	4,100	1,294,824	1,298,924
14	Stonehurst	7025	CDC Replacement	3,963,824	-	3,963,824
15	Burkbank (Explore)	6007	Small Schools	1,366,600	-	1,366,600
16	Highland Small Schools	6009	Portable	4,950,000	-	4,950,000
17	McClymonds Small Schools	3044	Small Schools	2,800,000	-	2,800,000
18	Skyline High School	7029	Williams Settlement	4,000,000	-	4,000,000
19	Various	7023	ERATE Infrastructure	1,000,000	-	1,000,000
20	Washington Small Schools	6012	Small Schools (Sankofa)	7,481,661	-	7,481,661
Pre-Design Total				101,205,716	5,249,792	106,455,508
21	Cole Middle School	7004	Health Center	4,100	1,259,680	1,263,780
22	Cole Middle School	6018	Renovations	7,500,000	5,400,000	12,900,000
23	District-wide	7038	Playground Inspections	100,000	-	100,000
24	Elmhurst Middle	6003	Modernization/ Small Schools	7,300,000	-	7,300,000
25	Fremont Federation	5015	Modernization Phase 3	10,000,000	-	10,000,000
26	Highland Small Schools	7013	Fire Alarm Upgrade	400,000	-	400,000
27	Jefferson Elementary	6002	Portable	14,000,000	9,000,000	23,000,000
28	Laurel Elementary	7039	Fire Alarm Replacement	100,000	-	100,000
29	Lazear Elementary	3033	Modernization	2,300,000	-	2,300,000
30	Manzanita Elementary	3032.3B	Modernization Phase 3		1,135,000	1,135,000
31	Manzanita Elementary	3032.4B	Modernization Phase 4		2,309,423	2,309,423
32	Montera	3034	Modernization	2,150,000	4,385,000	6,535,000
33	Montera	7020	Fire Alarm	525,000	-	525,000
34	Oakland High	6032	Health Center	2,751,625	-	2,751,625
35	Oakland High	5016	Modernization	12,000,000	13,197,597	25,197,597
36	Prescott Small Schools	6010	Small Schools (PLACE)	3,475,000	-	3,475,000
37	Ralph Bunche	3028	Modernization	7,500,000	-	7,500,000
38	Stonehurst	7045	Restroom Renovation	1,380,000	-	1,380,000
39	Urban Promise Academy	6017	Multi-purpose Gym	6,348,000	1,229,803	7,577,803
Design Total				77,833,725	37,916,503	115,750,228



**OAKLAND UNIFIED SCHOOL DISTRICT
MEASURE B BOND
PROJECT LIST/APPROVED BUDGETS - AS OF JUNE 30, 2008**



			Budget Data			
Site	Project Number	Project	Original Project Budget	Increase/ (Decrease)	Revised Project Budget	
40	Bret Harte Middle	3025	Modernization	4,814,622	1,000,000	5,814,622
41	Calvin Simmons	3035	Modernization/Small Schools	3,782,059	450,000	4,232,059
42	Carter Middle	3026	Modernization	2,500,000	825,000	3,325,000
43	Castlemont	6015	Auditorium Renovations	2,570,000	1,000,000	3,570,000
44	Chabot Elementary	6001	Portable	17,500,000	1,400,000	18,900,000
45	Cox Elementary	3049.1B	Additional Classroom Phase 1	8,163,396	(7,788,396)	375,000
46	Cox Elementary	3049.2B	Additional Classroom Phase 2		458,374	458,374
47	Cox Elementary	3049.3B	Additional Classroom Phase 3		380,000	380,000
48	Cox Elementary	3049.4B	Additional classroom Phase 4		15,270,000	15,270,000
49	Cox Elementary	3049.5B	Additional Classroom Phase 5	500,000	25,000	525,000
50	Cox Elementary	3027	Modernization/ Small Schools	2,000,000	3,551,570	5,551,570
51	Havenscourt Middle	3042	Modernization	3,451,708	-	3,451,708
52	Hoover	3031	Modernization	3,978,832	525,630	4,504,462
53	Laurel Elementary	3038	Modernization	1,250,000	858,060	2,108,060
54	Lincoln Elementary	4035	Portable Replacement	6,091,800	3,000,000	9,091,800
55	Madison Middle	3039	Modernization	5,282,569	3,515,515	8,798,084
56	Manzanita Elementary	3032.2B	Modernization Phase 2		130,491	130,491
57	Oakland High	7012	Williams Settlement	1,490,000	16,994,338	18,484,338
58	Peralta	3040	Modernization	1,739,308	-	1,739,308
59	Stonehurst	6011	Small Schools (Esperanza)	610,000	-	610,000
60	Westlake*	3036	Modernization	6,375,000	-	6,375,000
61	Whittier	3041	Modernization	1,450,000	2,844,240	4,294,240
Construction Total			73,549,294	44,439,822	117,989,116	
62	Arts Far West	7015	Intercom/PA/Clock Repairs	206,315	-	206,315
63	Cleveland Elementary	3037	Modernization Phase 2	2,794,295	1,410,000	4,204,295
64	Cole Middle School	7014	Intercom/PA/Clock Repairs	166,755	18,237	184,992
65	Emerson Elementary	3030	Modernization	4,277,800	-	4,277,800
66	Highland Small Schools	7018	Interim Housing	400,000	-	400,000
67	Highland Small Schools	4026	Modernization/ Small Schools Phase 1	1,300,000	(763,150)	536,850
68	Highland Small Schools	4026.2B	Modernization/ Small Schools Phase 2		407,700	407,700
69	Highland Small Schools	4026.3B	Modernization/ Small Schools Phase 3		355,450	355,450
70	Joaquin Miller	2020	ADA Accessibility	11,460	-	11,460
71	King Estates Small Schools	4025	Small Schools Phase 1	3,500,000	(1,072,500)	2,427,500
72	King Estates Small Schools	4025.2B	Small Schools Phase 2		125,000	125,000
73	King Estates Small Schools	4025.3B	Small Schools Phase 3		850,000	850,000
74	King Estates Small Schools	4025.4B	Small Schools Phase 4		97,500	97,500
75	Lafayette	7016	Intercom/PA/Clock Repairs	60,275	15,602	75,877
76	Manzanita Elementary	3032	Modernization	3,825,064	(3,449,914)	375,150
77	Manzanita Elementary	4027	Small Schools	150,000	-	150,000
78	Melrose	6019	Small Schools (Bridges)	700,000	-	700,000
79	Sequoia	7037	Sequoia Portable Installation	80,000	-	80,000
80	Webster Academy	5013	Portable Demolition	195,000	-	195,000
Completed Total			17,666,964	(2,006,075)	15,660,889	
			-	-	-	
Grand Total			\$ 270,255,699	\$ 85,600,042	\$ 355,855,741	

TAB 3

Project Description

**Oakland Unified School District
Bond Measure B
Project Budget Status List**

Site	Project No.
Arroyo Viejo CDC Replacement	7024
Bret Harte Modernization	3025
Burbank Small Schools	6007
Calvin Simmons Health Center	7001
Calvin Simmons Modernization	3035
Carter Modernization	3026
Castlemont Auditorium Renovation	6015
Castlemont Landscaping	7035
Chabot Portable Replacement	6001
Cleveland ES Modernization	3037
Cole Health Center	7004
Cole Intercom/PA/Clock Repairs	7014
Cole Renovation	6018
Cox Modernization	3027
Cox New Classroom Building	3049
Downtown Education Complex	7047
Elmhurst Modernization	6003
Emerson Modernization	3030
ERATE Infrastructure Upgrade Project	7023
Far West Intercom/PA/Clock Repairs	7015
Fremont Federation Modernization	5015
Havenscourt Classroom Bldg & Cafeteria	7030
Havenscourt Health Center	7003
Havenscourt Modernization	3042
Highland Fire Alarm Upgrade	7013
Highland Interim Housing	7018
Highland Portable Replacement	6009
Highland Small Schools	4026
Hintil CDC Replacement	7028
Hoover Modernization	3031
Jefferson Portable Replacement	6002
Joaquin Miller E.S. ADA Accessibility	2020
King Estates Small Schools	4025
Lafayette Intercom/PA/Clock Repairs	7016
Laurel CDC Replacement	7027
Laurel Modernization	3038
Laurel Fire Alarm Upgrade	7039
Lazaer Modernization	3033
Lincoln Portable Replacement	4035
Madison Health Center	7002
Madison Modernization	3039
Manzanita Modernization	3032

**Oakland Unified School District
Bond Measure B
Project Budget Status List**

Site	Project No.
Manzanita Small Schools Project	4027
McClymonds Intercom/PA/Clock Repairs	7017
McClymonds Small Schools	3044
Melrose (Bridges)	6019
Montclair New Classroom Bldg	7050
Montera Fire Alarm	7020
Montera Modernization	3034
Oakland High - Williams Work	7012
Oakland High Health Center	6032
Oakland High Modernization	5016
Oakland Tech Modernization	2062
Parker CDC Replacement	7026
Peralta Modernization	3040
Playground Inspections	7038
Prescott Small Schools	6010
Ralph Bunche Modernization	3028
Redwood Heights Portable Replacement	6021
Roosevelt Health Center	7005
Sequoia Portable Installation	7037
Skyline HS Williams Repairs	7029
Stonehurst CDC Replacement	7025
Stonehurst Small Schools	6011
Stonehurst Restroom Renovation	7045
UPA Multipurpose Bldg	6017
Washington Small Schools	6012
Webster Portable Replacement	5013
Westlake Modernization	3036
Whittier Modernization	3041

Project Name:
Arroyo Viejo CDC
Replacement

Project Budget:
\$3,064,500

Project Number:
07024



PROJECT DETAILS

The existing Arroyo Viejo CDC building is in very poor condition and beyond repair. It would be more cost effective to demolish the existing building and rebuild a new building at 4,980 SF. The project budget would include an expected temporary housing lease term of (18) eighteen months while the new CDC building is being constructed.

Project Name:
Bret Harte Modernization

Budget:
\$5,814,622

Project Number:
03025



PROJECT DETAILS

Campus wide modernization - The work includes, but is not limited to, new doors and door hardware, demo and replacement of suspended ceiling systems and lighting fixtures, demo and replace existing non DSA approved walls. Demo and renovate all student and staff bathrooms, demo existing flooring and replace with new linoleum, renovate existing main lobby, interior and exterior painting. Remove and replace existing rooftop exhaust fans, upgrade existing fire alarm system, and intrusion/access systems. Demo and replace existing lockers in gymnasium building. New electrostatic painting of all existing corridor lockers, cleaning of all existing ductwork, removal and replacement of windows.

Project Name:
Burbank Small Schools
(Explore)

Budget:
\$1,366,600

Project Number:
06007



PROJECT DETAILS

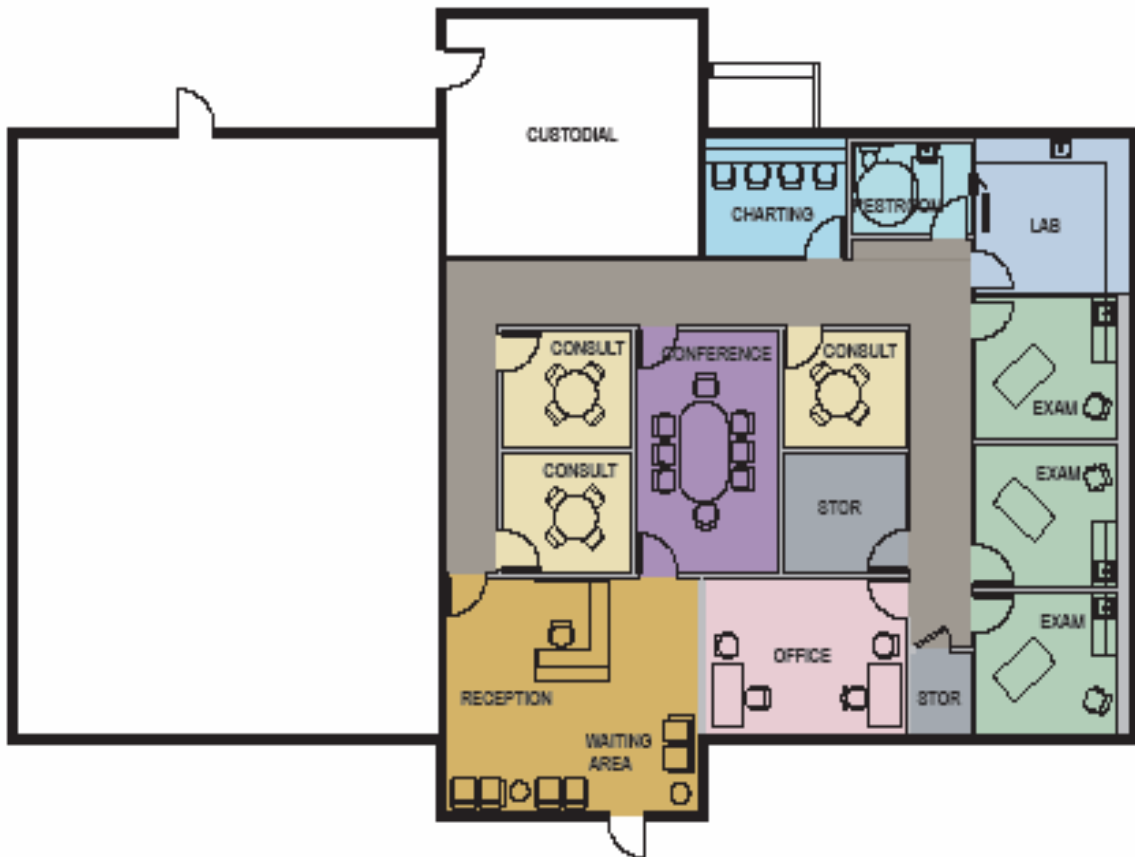
Provide & install three new portable buildings at the site. Includes two new classroom and one new toilet building. Scope will include all new electrical, telephone, data, security, fire alarm, plumbing, sewer, casework and ADA ramps.

Convert two existing classrooms to middle school science labs, including utilities, casework, as required. Upgrade and remodel one multi-stall girls & boy's toilet in main building.

Project Name:
Calvin Simmons MS Health
Center

Budget:
\$1,327,038

Project Number:
07001



PROJECT DETAILS

Calvin Simmons Middle School is designated for a site-based health center, to be run by the County of Alameda with OUSD assuming responsibility for program implementation and project costs.

The Calvin Simmons Health Clinic will include a reception area, office, conference room, two storage rooms, three consult rooms, three exam rooms, lab, charting room, and a restroom. The Health clinic will be all new construction with finishes per the OUSD Design Standards.

Project Name:
Calvin Simmons Mod.

Budget:
\$4,232,059

Project Number:
03035



PROJECT DETAILS

Entire Site: New exterior lighting, new Fire Alarm, misc. ceiling repair, correct. Accessibility items, new signage, new storm drain in courtyard and upgraded entries. Exterior painting of all the buildings.

Building A and C (New Wing): Repair drainage at boy's bathroom, replace damaged wood siding, new paint and flooring in corridor plus 5 classrooms and 2 offices, replace folding partitions in two rooms with permanent walls, new lighting in classrooms, casework repair, replace exhaust fans and furnaces, divide existing janitor closet to create computer room.

Building F, G, and H: New paint and ceiling tiles in corridor, replace damaged flooring, repair and upgrade HVAC and controls, clean and replace classroom light fixtures.

Building B: Replace damaged wood siding, new interior finishes, and lighting.

Building E (Cafeteria): Snack kitchen in Cafeteria converted to boys and girls restroom new roofing, and new flooring.

Building D (Gym): Install a new elevator, replace roof, replace damaged light fixtures, new exterior doors/hardware, remove hot water convectors in lobby and stairs, and paint locker rooms.

Project Name:
Carter MS Modernization

Budget:
\$3,325,000

Project Number:
03026



PROJECT DETAILS

At Buildings B, C, D, E, and F: Install new ADA compliant door hardware, new exterior painting, accessibility upgrades, remodeling of existing toilet rooms, lighting and power upgrades, relocate and upgrade automatic fire alarm system, clock/bell and communication system upgrades. Classrooms will also receive new White marker boards.

Building A: New Phone, Clock/Bell and Fire Alarm only.

Project Name:
Castlemont Auditorium
Renovation

Budget:
\$3,570,000

Project Number:
06015



PROJECT DETAILS

Complete renovation of the auditorium, the lobby, the stage, and the dressing rooms. All of the Theatre seating will be removed, refurbished, and reinstalled. All walls and ceilings will be painted. The existing ticketing booth area will be remodeled and expanded to create a larger ticketing area and snack bar area. A secure sound & lighting control room will be created at the back of the auditorium. The front lobby will receive a new ceiling and new wall finishes. The majority of the glazing at the lobby area will be replaced. A new concrete ramp will be installed on the NE side of the dressing room area to provide accessible access into the dressing room area. The dressing room area will be remodeled and reconfigured to allow for better use of the space. The stage floor will be sanded and refinished. New sound systems will be installed. New stage lighting and lighting controls will be installed. A new projector screen will be installed. New stage curtains & rigging systems will be installed. Work will include new air distribution systems as necessary. Electrical distribution systems will be upgraded. New lighting will be installed throughout the auditorium, the lobby, the stage, and the dressing room areas.

Project Name: Castlemont Landscaping	Budget: \$174,445	Project Number: 07035
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PROJECT DETAILS

Landscape and irrigation improvements, including planting plans for courtyard planters, landscape area adjacent to library, planters located north of EOSA, lawn area located southwest corner of campus, and rehab of the vegetable garden.

Project Name:
Chabot ES Portable
Replacement

Budget:
\$18,900,000

Project Number:
06001



PROJECT DETAILS

Scope of project includes:

Installation of 6 relocated portables for permanent classroom use, 5 relocated portables and 9 leased portables for interim housing. This includes the relocation of the Adventure Time portable used for the after school program. Demolition of old portables

Construction of a new Building, a Multi Purpose Building.

Construction of a new Building D, a two story building with 12 classrooms, which will include four Kindergarten Rooms, four First Grade and four Second Grade Rooms. Each floor has Girl's and Boy's Restroom and one unisex Staff Restroom. There is a total of 20,070 square feet.

Modifications to expand the Teachers' Lunch Room in Building A

Installation of an addressable Fire Alarm System, Remodeling of the existing Building B, now the Multi Purpose Room, into a Library and Computer Learning Center Landscape and drainage improvements including accessibility improvements between levels.

Project Name: Cleveland Modernization	Budget: \$4,204,295	Project Number: 03037
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PROJECT DETAILS

Phase 1 & 2 – New chain link and ornamental metal fencing, new concrete retaining wall and ramp, landings, footings and slab, New doors and door hardware, new windows, interior painting, acoustical lay-in ceiling, flooring, new restrooms and restroom upgrades, replacement of mechanical units, plumbing, new lighting and power, new fire alarm system, communication system upgrades.

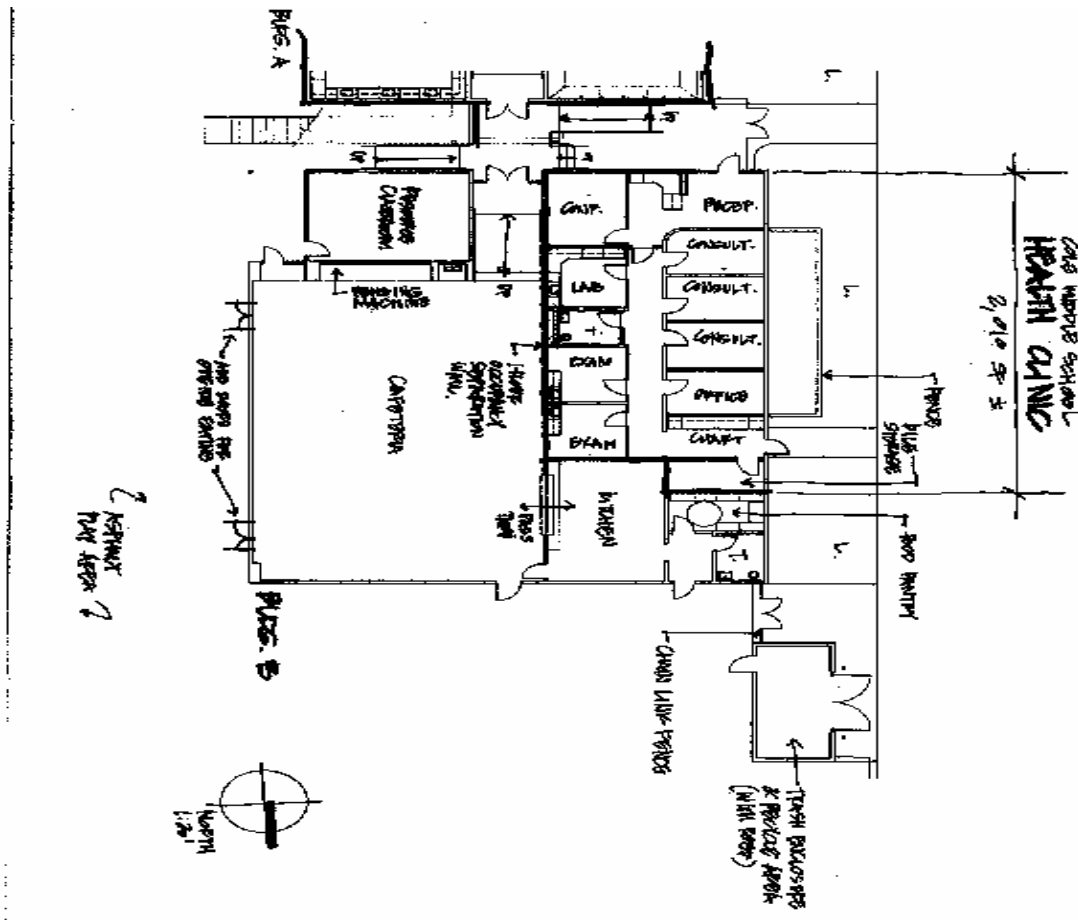
Phase 2 work completed in time for the start of school, less punch list items.

Phase 1 work, exterior restrooms, had to be rescheduled due to the discovery of structural wood rot at an adjacent stairwell. Plans for rebuilding the stairwell have been approved by DSA and construction of the exterior restroom and stairwell is scheduled for completion by the end of June 2008 .

Project Name:
Cole Middle School Health
Center

Budget:
\$1,263,780

Project Number:
07004



PROJECT DETAILS

Cole Middle School is designated for a site-based health center, to be run by the County of Alameda with OUSD assuming responsibility for program implementation and project costs.

The Cole Health Center will include two exam rooms, lab, restroom, conference room, office, and a reception area. The Health clinic will be all new construction with finishes per the OUSD Design Standards.

Project Name:
Cole Intercom, PA, Clock, and
Telephone Systems

Budget:
\$184,992

Project Number:
07014



PROJECT DETAILS

Remove and dispose of existing Intercom, PA, Clock, and Telephone systems. Supply and install new Intercom, PA, Clock, and Telephone systems.

Project Name:
Cole MS
Renovation/Modernization

Budget:
\$12,900,000

Project Number:
06018



PROJECT DETAILS

The entire site will receive a new fire alarm system, new intrusion alarm, upgrade classrooms to include 2 new science rooms and 1 art room, a new gymnasium, accessible hardware for exterior and interior doors, ADA upgrades throughout including school office, restrooms, and auditorium, new marker boards in classrooms, repair and refinish existing hardwood flooring in auditorium, new flooring throughout, upgrade elevator, provide trash enclosure next to Cafeteria, new boiler and new boiler room enclosure-including roof and stairs, demolish existing operable partition between classrooms and provide framed wall and new landscaping.

Project Name:
Cox Modernization

Budget:
\$5,551,570

Project Number:
03027



PROJECT DETAILS

Entire Site

The entire fire alarm system will be replaced. The intrusion alarm will be upgraded/replaced. All exterior and interior walls/ceilings will receive new paint. All the existing site lighting will be replaced and additional lighting will be installed to improve security. The existing covered walk between Bldg A and Bldg B will be replaced.

Building A & B (Classroom Buildings)

Skylights will be reconstructed to allow more natural light into the corridors and the classrooms. Install new individual furnace units in all classrooms & admin offices. All flooring will be removed/abated and new linoleum flooring will be installed in the corridors and all classrooms. All classrooms will receive new marker boards and tack boards. Tack board will be installed on the walls, and a new ceiling will be installed in the corridors. All doors and hardware will be replaced. Accessible sinks will be installed in all classrooms. Restrooms will be completely remodeled, including new terrazzo flooring, new tile wainscot, new lighting, new toilet partitions, new toilet accessories and new plumbing fixtures. All classrooms & corridors will receive new lighting. The existing exterior tile below the windows will be removed and a new panel system will be installed.

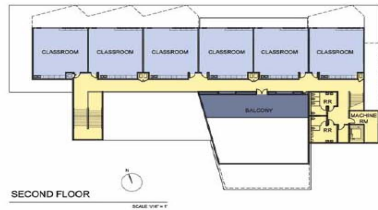
Building C (Cafeteria/Multipurpose Room)

New flooring will be installed in the kitchen. Walls & ceilings will be painted. New stage lighting will be installed.

Project Name:
Cox New Classroom & Multi
Purpose Building

Budget:
\$17,008,374

Project Number:
03049



PROJECT DETAILS

The project consists of the construction of a new two story, 25,000 sqft building that will house six classrooms, three kindergarten rooms, a music room, a computer lab, admin space, a kitchen, restrooms, a multipurpose room, and an elevator.

The exterior finishes will include stucco and window systems. The interior finishes will include linoleum flooring, painted gyp board, tackable wall surfacing, marker boards, and cabinetry throughout.

The building is being designed and laid out to maximize natural lighting at all interior locations. The building is also being designed to meet CHPS requirements and has a vegetated roof. This building will also be applying for PG & E savings by design incentives.

The new building will also contain occupancy controlled mechanical & lighting systems, a building controls system, new intercom/bell/clock systems, new data network systems, and new intrusion alarm systems.

The multipurpose room will include a stage. This is a multi-phased project.

<p>Project Name: Downtown Educational Complex</p>	<p>Budget: \$33,000,000</p>	<p>Project Number: 07047</p>
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PROJECT DETAILS

Scope of work includes architectural and construction costs for La Escuelita, Met West, Yuk Yau Annex and Centro Infantil at the Downtown site.

Project Name:
Elmhurst Modernization

Budget:
\$7,300,000

Project Number:
06003



PROJECT DETAILS

The initial phase of this project will consist of roofing replacement on the main building (administration/classrooms) and the gymnasium and roofing repair on the classroom annex.

Project Name:
Emerson Elementary
Modernization

Budget:
\$4,277,800

Project Number:
03030



PROJECT DETAILS

Entire Site: Re-sod play area turfs, reconfigure accessible parking to current requirements, repave at entry to provide positive drainage, repave play areas, reconfigure fencing at playground entries, upgrade exterior site lighting for security, new tube steel fences and gates at courtyard entries.

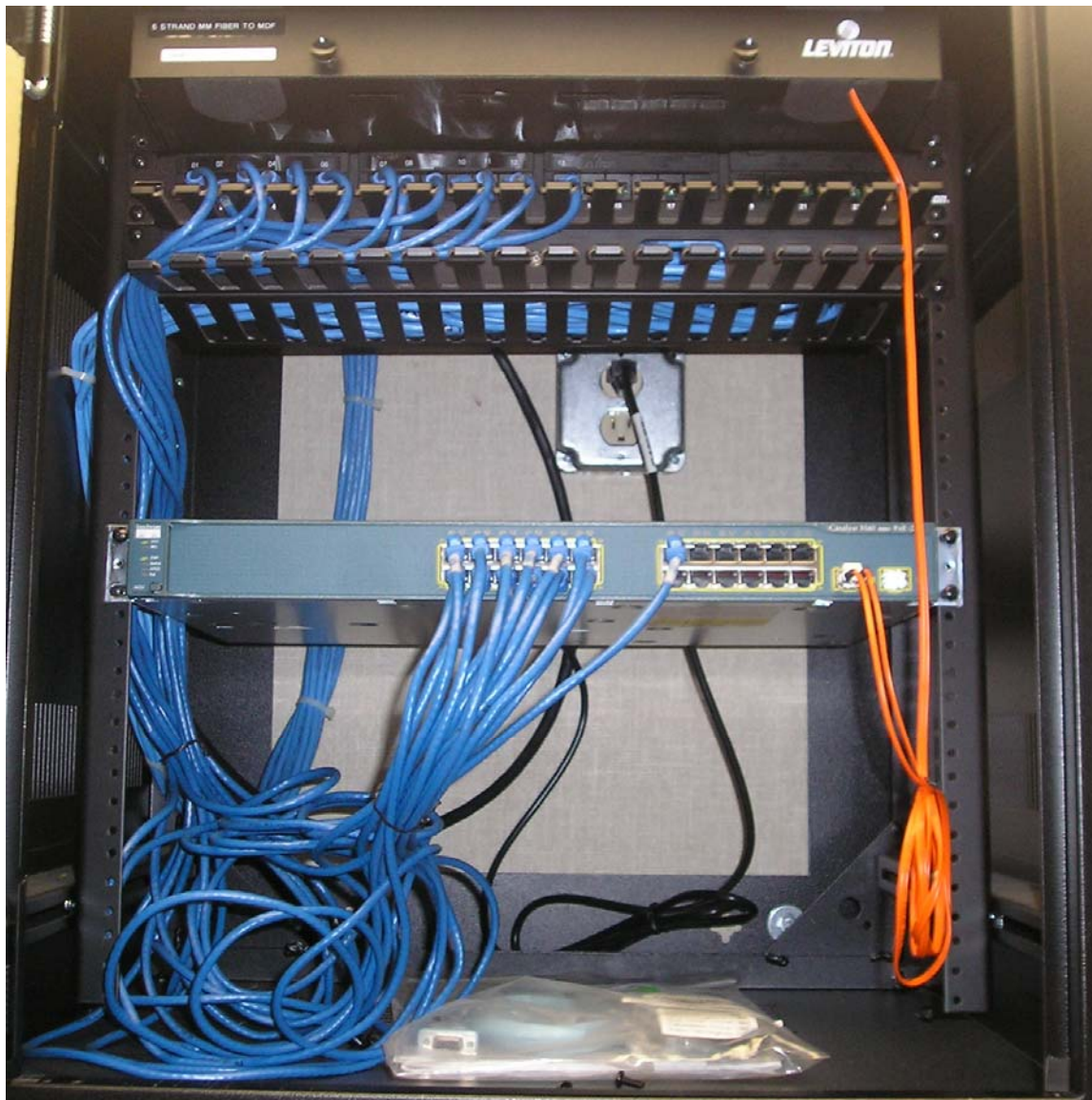
Building A, B & C: Paint exterior wall surface, wall-in an existing area and install new flooring, sink and casework, provide data and power at new wall-in area, replace corridor lighting fixtures and install acoustic ceiling tiles, remove and replace (e) flooring and base, paint interior wall surfaces, provide sun screening at library clerestories, install new security system, install new fire alarm system, replace doors and hardware at perimeter entries to enhance security, and clean all existing ductwork and HVAC equipment, added floor drain in boy's toilet room, and replace existing electrical duct heater serving Principal's office.

Portables: Install ADA compliant ramps, replace skirts and venting, install security system, and install fire alarm system.

Project Name:
E-Rate Infrastructure Upgrade
Project

Budget:
\$1,000,000

Project Number:
07023



PROJECT DETAILS

Planning is underway to comprehensively upgrade the entire District to our current standards for data access and functionality. Bond funding will be utilized in leveraging of federal E-Rate funds to increase the number of data access points, data flow rates, wide area upgrades, and core server upgrades including back up and hot site capabilities. Infrastructure will allow for future upgrades into VOIP, video on demand, and distance learning applications.

Project Name:
Far West Intercom, PA, Clock,
and Telephone

Budget:
\$206,315

Project Number:
07015



PROJECT DETAILS

Remove and dispose of existing Intercom, PA, Clock, and Telephone systems. Supply and install new Intercom, PA, Clock, and Telephone systems.

Project Name:
Fremont Federation
Modernization

Budget:
\$10,000,000

Project Number:
05015



PROJECT DETAILS

The Architect and Project manager is currently reviewing the project site to determine work needed at the site. Analysis will include an assessment of the cost to provide an adequate facility to meet current and future enrollment needs. The facility will also need to serve the community beyond basic classroom needs.

Project Name:
Havenscourt Classroom
Building & Cafeteria

Budget:
\$12,234,000

Project Number:
07030



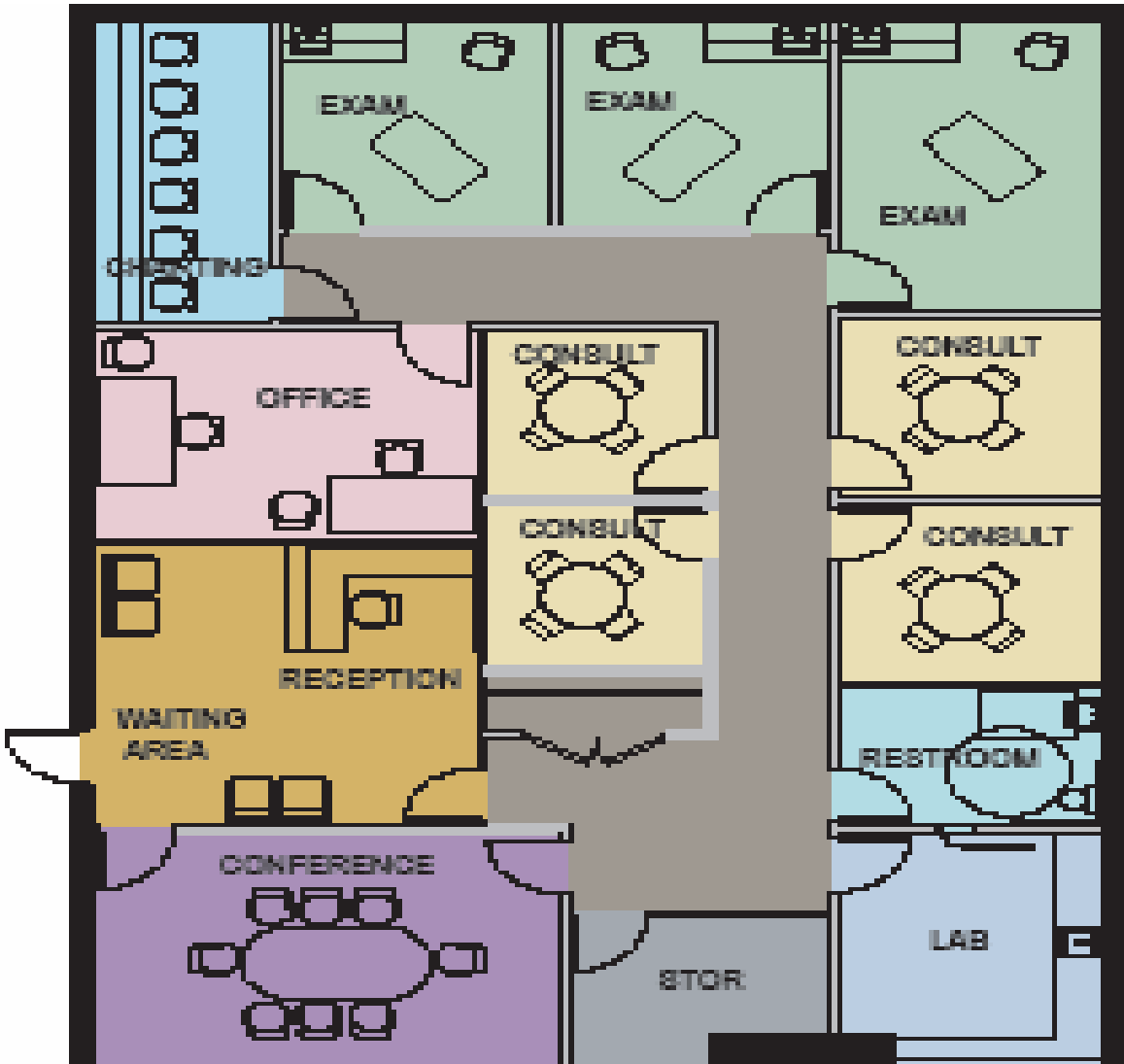
PROJECT DETAILS

Design and construction of a new two-story building with 22,860 SF, (7) seven new classrooms, and a cafeteria. Additional work to include demolition of (1) one existing portable and the cafeteria. Work also includes AC paving, security fence improvements, and exterior lighting.

Project Name:
Havenscourt Middle School
Health Center

Budget:
\$1,376,080

Project Number:
07003



PROJECT DETAILS

Havenscourt Middle School is designated for a site-based health center, to be run by the County of Alameda with OUSD assuming responsibility for program implementation and project costs.

The Havenscourt Health Clinic will include a reception area, conference room, lab, restroom, four consult rooms, three exam rooms, office, and a charting room. The Health clinic will be all new construction with finishes per the OUSD Design Standards.

Project Name:
Havenscourt Modernization

Budget:
\$3,451,708

Project Number:
03042



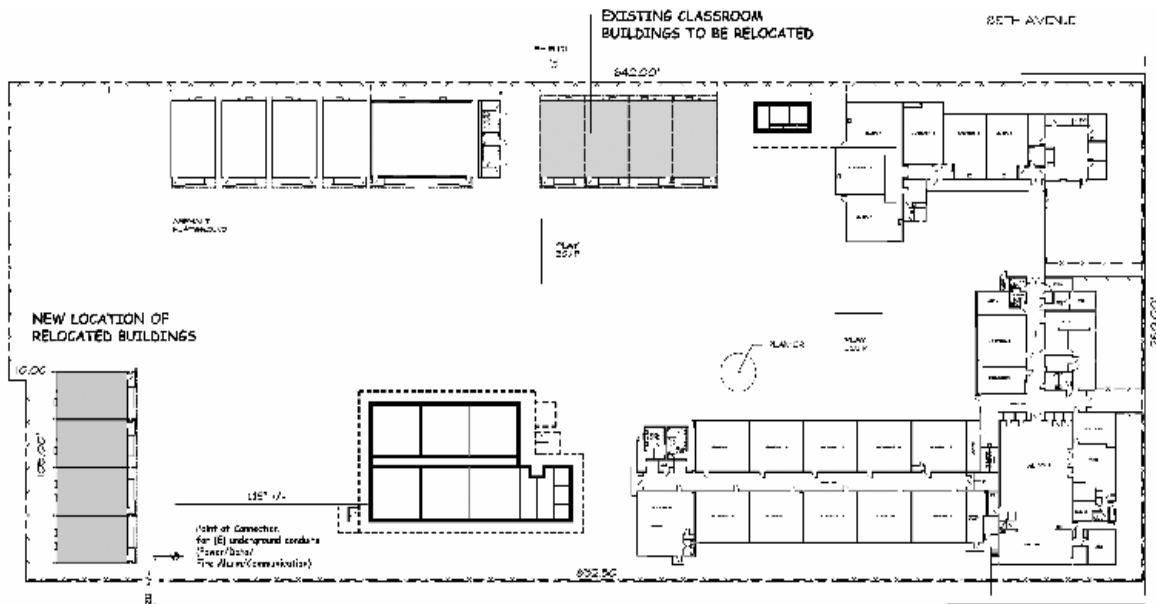
PROJECT DETAILS:

The work of the Havenscourt Modernization project is to provide non-structural repair work (architectural, mechanical, electrical and plumbing) campus wide. This work includes upgrade of the facility to meet current codes, at handrails and stairs; accessibility work at student restrooms, gymnasium bleachers, classrooms cabinets and sinks; demolition and replacement of selective flooring, selective painting, modest hazmat material removal and replacement in the gymnasium, cafeteria (kitchen and Dining) and installation of a new Fire Alarm System Campus wide and new HVAC system in building B.

Project Name:
Highland Fire Alarm Upgrades

Budget:
\$400,000

Project Number:
07013



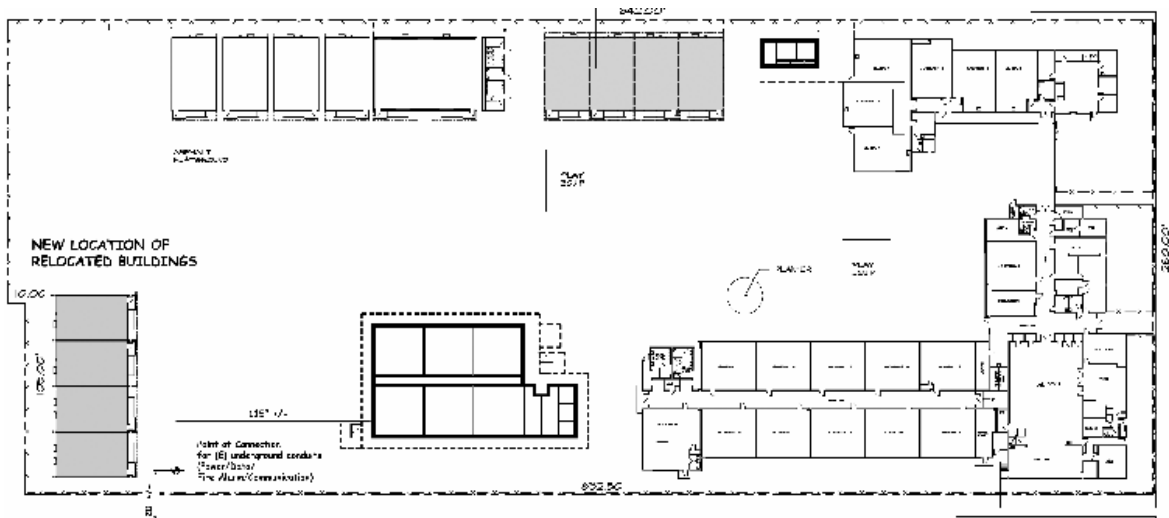
PROJECT DETAILS

Upgrade and replace the fire alarm system for the entire campus in response to the William’s assessment and Schirmer Engineering’s evaluation report dated 9/28/07.

Project Name:
Highland Interim Housing

Budget:
\$400,000

Project Number:
07018



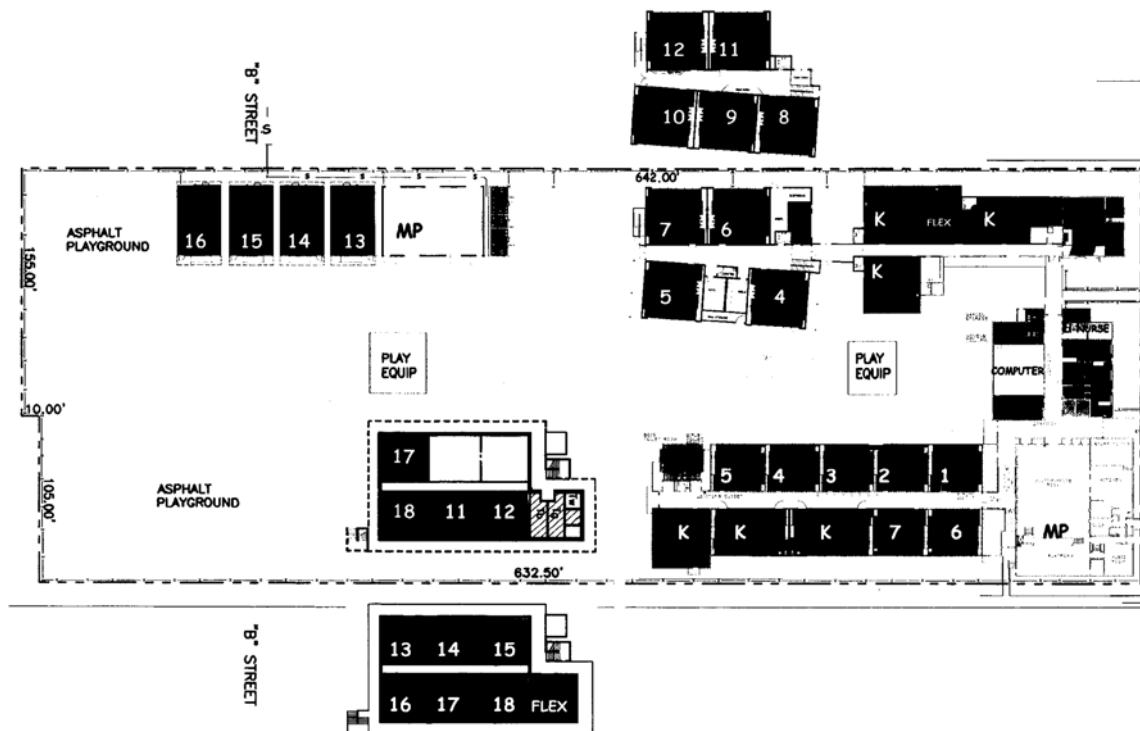
PROJECT DETAILS

Relocation of four portables that are currently located within the future footprint of the new classroom building. These four portables will be reinstalled at a different location on the site, as they are needed for interim housing until the new classroom building is completed.

Project Name:
Highland New Classroom
Building

Budget:
\$4,950,000

Project Number:
06009



PROJECT DETAILS

A new two story classroom building will be constructed to replace existing portable classroom buildings.

The new two story classroom building will include 9 classrooms, some flex/office spaces, one set of multiple stall boy's & girl's restrooms and an elevator.

The new bldg will include all finishes, mechanical systems, new electrical service, new fire water service, new water & sewer service, new data tied into the site network, and new intercom/bells.

The project will be pursuing CHPS certification and will be applying for some of PGE's Savings by Design incentive programs.

After the completion of the new classroom building the existing portable classroom buildings will be removed from the site.

Project Name:
Highland Small Schools

Budget:
\$1,300,000

Project Number:
04026



PROJECT DETAILS

This project involved the conversion of the Highland Campus into a Small Schools site in various phases. Phase one included the installation of a 40x60 ft modular building and a modular toilet building for multi-purpose use. The second phase of this project involved the installation of four new portable classrooms. Phase three included the remodeling of the administration office for both New Highland Academy and RISE. This is a multi-phased project.

Project Name:
Hintil CDC Replacement

Budget:
\$3,275,200

Project Number:
07028



PROJECT DETAILS

The existing Hintil CDC building is in very poor condition and beyond repair. It would be more cost effective to demolish the existing building and rebuild a new building at 6,048 SF. The project budget would include an expected temporary housing lease term of (18) eighteen months while the new CDC building is being constructed.

Project Name:
Hoover Modernization

Budget:
\$4,504,462

Project Number:
03031



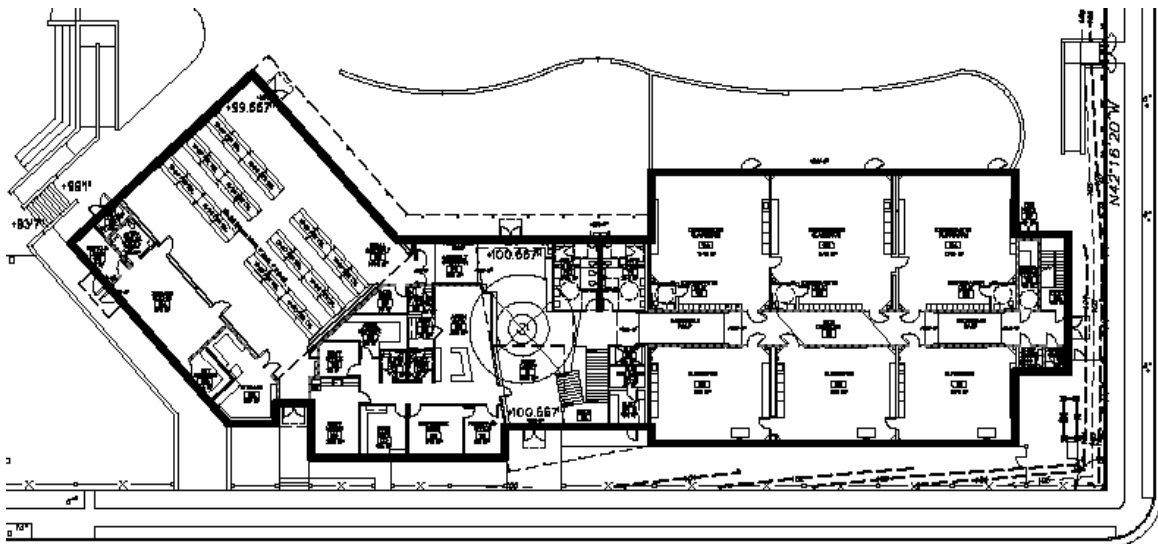
PROJECT DETAILS

Modernization will include new site concrete, metal fabrications, pipe and tube railings, rough and finish carpentry, cabinetry, roofing, sheet metal flashing and trim, doors and door hardware. In addition, new ceiling suspension systems will be installed. The modernization will include ceramic tile, acoustical panels and tiles, carpeting, interior and exterior painting. The restrooms will be completely remodeled. New rooftop mechanical units, lighting, fire alarm system, communication system, intrusion and access systems will also be installed.

Project Name:
Jefferson Portable
Replacement

Budget:
\$23,000,000

Project Number:
06002



PROJECT DETAILS

This project consists of the construction of a new two story 27,400 Square Foot building that will house 9 classrooms; 3 of which are Kindergarten classrooms. The new building will also have a cafeteria, kitchen, restrooms, admin space, staff lounge, and an elevator.

The interior finishes will include linoleum flooring, painted gypsum board, tackable wall board, marker boards, and cabinetry throughout. The building is also being designed and laid out to maximize natural lighting at all interior locations. The new building will also include occupancy controlled mechanical & lighting Systems, intercom, bells, clock systems, data network systems, and intrusion alarms.

Project Name:
Joaquin Miller ES ADA
Accessibility

Budget:
\$11,460

Project Number:
02020



PROJECT DETAILS

Additional ADA work needed for code compliance.

Project Name:
King Estates Small Schools

Budget:
\$3,500,000

Project Number:
04025



PROJECT DETAILS

This project involved the conversion of the King Estates Middle School Campus into a Small Schools site. The conversion of this site involved several different phases. The first phase involved the addition of seven portables to provide additional classrooms. The second phase involved the installation of a closed-circuit television system for security reasons. In the third phase, two of the existing home economics rooms were converted into new science labs. Finally, in the fourth phase a new intrusion alarm system was added to the site. This is a multi-phased project.

Project Name:
Lafayette Intercom, PA, Clock,
and Telephone

Budget:
\$75,877

Project Number:
07016



PROJECT DETAILS

Remove and dispose of existing Intercom, PA, Clock, and Telephone systems. Supply and install new Intercom, PA, Clock, and Telephone systems.

Project Name:
Laurel CDC Replacement

Budget:
\$3,889,800

Project Number:
07027



PROJECT DETAILS

The existing Laurel CDC building is in very poor condition and beyond repair. It would be more cost effective to demolish the existing building and rebuild a new building at 6,552 SF. The project budget would include an expected temporary housing lease term of (18) eighteen months while the new CDC building is being constructed.

Project Name:
Laurel Modernization

Budget:
\$2,108,060

Project Number:
03038



PROJECT DETAILS

Entire Site: New exterior paint, new tackboards, new sinks in classrooms, limited casework. Upgrade fire alarm panel, phones, clocks/bells/intercom. Repave parking lot to provide accessible parking spaces. Provide ADA compliant handrails at stairs indoor/outdoor. Replace gates and remove fencing as shown on drawings. Provide ADA compliant doors and/or hardware, new drinking fountains. Replace lobby entrance light fixtures.

Building 3 (Main Building): New tackboards, new linoleum flooring in classrooms, main office, counselor, principal, conference room, media center and lobby area. New interior paint in corridors and main office. Restroom upgrades throughout building. Provide limited casework and sinks at classrooms. Provide switches and outlets.

Multipurpose Building: Restroom upgrade, new interior and exterior paint.

Portables: Relocate and install two portables from Oakland Tech High School onto Laurel site.

Project Name: Laurel Fire Alarm Upgrade	Budget: \$100,000	Project Number: 07039
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PROJECT DETAILS

Replace existing fire alarm devices and wiring in the Annex Building (Unit B) at Laurel, so that it is compatible with the new fire alarm system at the site being installed under a separate contract.

Project Name:
Lazear Modernization

Budget:
\$2,300,000

Project Number:
03033



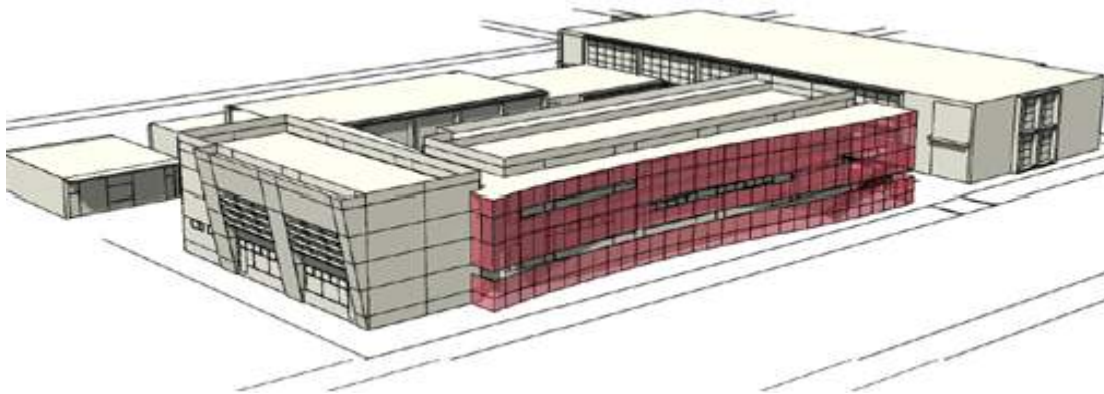
PROJECT DETAILS

This project involves the modernization of the Lazear School site. Site work will include pavement repairs and a re-stripping of the existing parking lot. A new covered walkway will be installed along with the replacement of various ramps at the portables. Four portables will be replaced with three new portables. A new fire alarm system will also be installed throughout. On the exterior, door hardware and will be replaced. On the interior, the toilet room will be upgraded in the multi-purpose building. Floors will also be refinished in the multi-purpose building and in the toilet room. The mechanical system will be upgraded along with the lighting systems.

Project Name:
Lincoln Portable Replacement

Budget:
\$9,091,800

Project Number:
04035



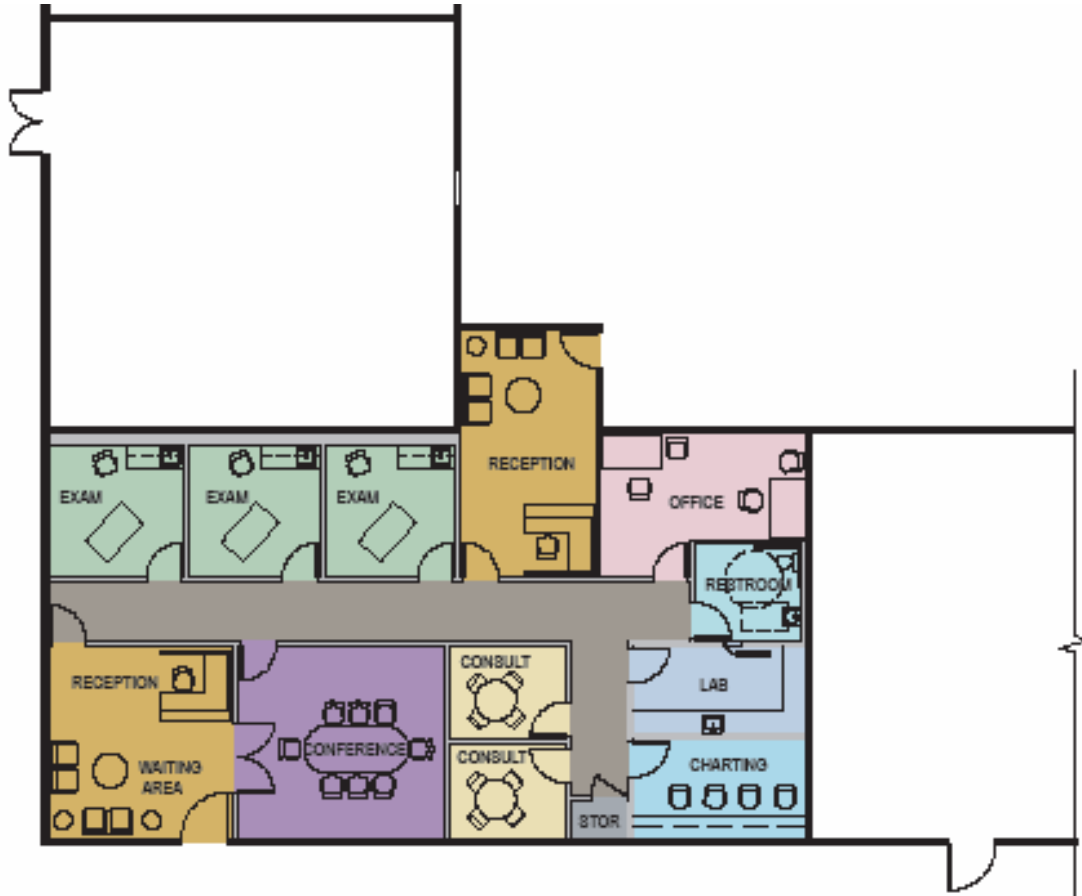
PROJECT DETAILS

This project will include the removal of existing portable buildings to be replaced with a 19,768 square foot two-story L shaped building that includes 12 classrooms, 2 restrooms, and an administration area. During this process, the project will include the installation of interim housing consisting of 4 leased relocated portables with 2 classrooms each. It will also include the relocation of one existing portable for permanent use. The demolition of existing portables will free up space, which will then be used for playground area and additional parking. In addition, the project will include the installation of a new fire and intrusion alarm system.

Project Name:
Madison Middle School
Health Center

Budget:
\$1,264,150

Project Number:
07002



PROJECT DETAILS

Madison Middle School is designated for a site-based health center, to be run by the County of Alameda with OUSD assuming responsibility for program implementation and project costs.

The Madison Health Clinic will include two reception areas, conference room, charting room, lab, restroom, office, two consult rooms, and three exam rooms. The Health clinic will be all new construction with finishes per the OUSD Design Standards.

Project Name:
Madison Modernization

Budget:
\$8,798,084

Project Number:
03039



PROJECT DETAILS

The modernization of this site includes partial renovations in each of the four main buildings and three portable classrooms. The interior and exterior will be repainted. New doors and door hardware will be installed. There will be a new front entry, new roofing, new windows, and restroom upgrades. The existing flooring in the corridors, classrooms, library, multi-purpose room, and administrative offices will be replaced. The gymnasium floor will be refinished. The modernization will also include new white boards and refurbishment of the lockers. The mechanical equipment, electrical, and power will also be upgraded. A new sound system will be installed in the multi-purpose room. Finally, the lighting and fire alarm system will also be upgraded.

Project Name:
Manzanita Modernization

Budget:
\$3,950,064

Project Number:
03032



PROJECT DETAILS

The project involves the modernization of the Manzanita school site. In the classrooms, all interior walls and ceilings receive new paint. New VCT flooring will be installed in classrooms that have existing carpet. In addition, all classrooms and various corridors will receive new marker boards and/or tack boards. All doors and hardware will be replaced. Accessible sinks will also be installed in all classrooms. In addition, the classrooms will also receive new cabinetry and the existing plexi-glass windows will be replaced with new glass. Folding room partition walls in building B will be replaced with permanent walls. The restrooms will be completely remodeled, including new terrazzo flooring, new tile wainscot, new lighting, new toilet partitions, new toilet accessories and new plumbing fixtures. Mechanical upgrades will include new individual furnace units in all classrooms & admin offices. All classrooms & corridors will receive new lighting along with all the existing site lighting. Electrical panels will be upgraded/replaced. The intercom/clock/bell system will also be replaced along with the intrusion alarm system. Site work will include the repainting of all exterior walls and the replacement of the existing fencing around the entire site. This is a multi-phased project.

Project Name:
Manzanita Small Schools

Budget:
\$150,000

Project Number:
04027



PROJECT DETAILS

The scope included the relocation of four portables at the Manzanita site to create admin office space for the 2nd school as well as additional classroom spaces. Work included all the electrical, data, intercom/clock/speaker, phone, water, sewer, and fire alarm for these new portable buildings. Work also included a ramp/deck system that tied all these portables together.

Project Name:
McClymonds Intercom, PA, Clock,
and Telephone

Budget:
\$287,321

Project Number:
07017



PROJECT DETAILS

Remove and dispose of existing Intercom, PA, Clock, and Telephone systems. Supply and install new Intercom, PA, Clock, and Telephone systems.

Project Name:
McClymonds Small Schools

Budget:
\$2,800,000

Project Number:
03044



PROJECT DETAILS

This project involves the conversion of the existing McClymonds campus to support new small schools. The initial phase of this project included an auditorium remodel which consisted mainly of lighting and seating upgrades. The next phase of this project included an elevator replacement. The remaining phases will provide major aesthetic and utility improvements including painting, and new flooring throughout the site.

Project Name:
Melrose (Bridges)

Budget:
\$700,000

Project Number:
06019



PROJECT DETAILS

Project involves implement of a small schools conversion project at Melrose Elementary School in full compliance with all applicable codes and regulations. Smalls schools conversion will include existing campus buildings & grounds, including all fire/life safety requirements, ADA & Title 24 compliance upgrades, communications systems, including clock/bell/intercom. All interior/exterior finishes including paint, trim, casework, whiteboards, wall coverings and all heating, ventilation, paving, roofing and site utilities required.

Project Name: Montclair New Classroom Building	Budget: \$17,124,286	Project Number: 07050
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PROJECT DETAILS

New two story 20,000 sq. ft. classroom building which will include (10) ten classrooms, boys & girls restrooms, a cafeteria/multipurpose room and an elevator. The scope will include the installation of eight classroom portables and the installation of one portable restroom bldg. The scope will also include the demolition of six existing portables and the existing cafeteria bldg. and the removal of four classroom portables at the end of the project.

Project Name:
Montera Fire Alarm
Replacement

Budget:
\$525,000

Project Number:
07020



PROJECT DETAILS

Upgrade and replace the fire alarm system for the entire campus.

Project Name:
Montera MS Modernization

Budget:
\$6,535,000

Project Number:
03034



PROJECT DETAILS

Entire Site: New exterior lighting, new Fire Alarm, misc. ceiling repair, correct all ADA compliance items, new signage minor landscaping/irrigation repairs. Dry rot repair, gutters & downspouts and exterior painting on all buildings. Repair and/or replace exterior doors, frames and hardware as required throughout campus. Major replacement of all mechanical/ventilation systems throughout including abandonment of existing systems and replacement with new rooftop package units and upgrades to existing boiler system including valves, controls and thermostats, heat/lighting sensors **Note:** Although required replacement of all windows is an alternate to project.

Building A (Café) and 100 (Admin): Abatement of finishes as required. Repair & replacement of all finishes throughout; new intrusion system and fire alarm panel.

Building 200 and 300: Repair & replacement of existing finishes throughout, including new interior paint, ceramic tile, tackable surfaces; data outlets, flooring, whiteboards, etc. upgrade HVAC and controls, power receptacles at classrooms all restrooms addressed with new plumbing fixtures, toilet partitions & upgraded for ADA compliance.

Building 400 (Woodshop) and 500 (Gym): Repair & replacement of existing finishes throughout, including new interior paint; ceramic tile, tackable surfaces, flooring, whiteboards, etc. upgrade HVAC and controls, all restrooms upgrades.

Project Name:
Oakland High Williams
Work

Budget:
\$18,484,338

Project Number:
07012



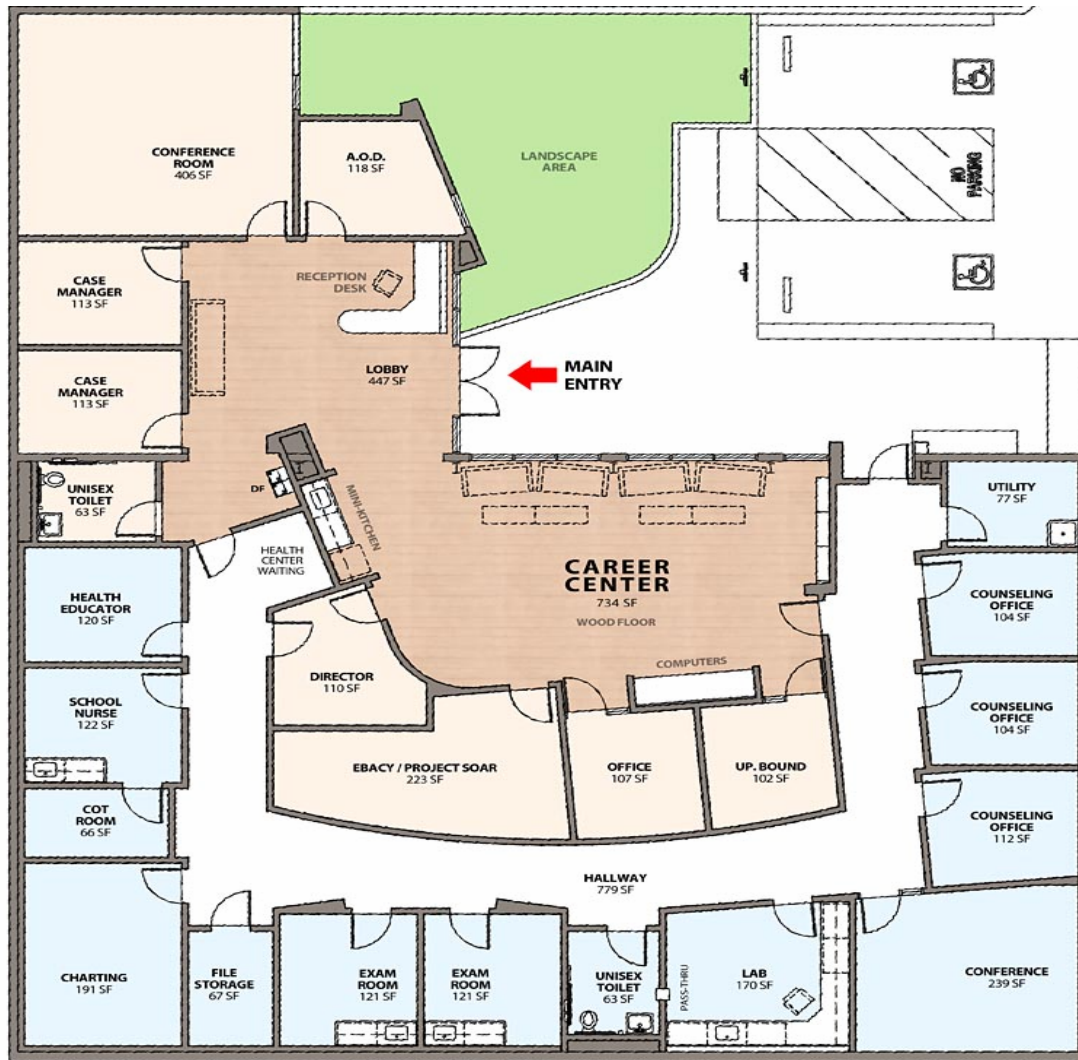
PROJECT DETAILS

For repairs, as required under Williams settlement for Architectural, Mechanical, and Electrical repairs, etc. Architectural/Engineering services – as required, for additional scoping; for Architectural, Mechanical, and Electrical Surveys/Assessments, to include cost estimating for Williams Settlement Grant funding, and final written and photographic assessment and cost summary to assist in obtaining this grant funding

Project Name:
Oakland High School Health
Center

Budget:
\$2,751,625

Project Number:
06032



PROJECT DETAILS

Oakland High School is designated for a site-based health center, to be run by the County of Alameda with OUSD assuming responsibility for program implementation and project costs.

The Oakland High Health Clinic will include a reception area, file storage room, charting room, 2 exam rooms, nurse room, and a health education room. The Health Clinic will be all new construction with finishes per the OUSD Design Standards.

Project Name:
Oakland HS
Modernization

Budget:
\$25,197,597

Project Number:
05016



Preliminary Project Program

Site Improvements

- Demolish (7) Old Portables
- Remove (2) Portable Classrooms (Relocate to different campus)
- Provide (5) Temporary Portables for Interim Housing during Construction
- MacArthur Blvd. Improvements (new bus turn-out / new visitor parking area / landscaping)
- Home Place Cul-de-sac Improvements (new fencing / landscaping)
- School signage (monument signs / directional signage)
- Repair of all asphalt paving, Concrete paving, Site Light Poles / Security Cameras
- Tree Removal, Landscaping, Outdoor Student Eating Area

Main Building

156,700 SF

- New HVAC Mechanical System, New Fire Alarm System, New Public Announcement System (clock / speaker) for the Williams settlement.
- New Classroom Data / Power Services, New Phone System, Supplement Existing Intrusion Alarm System
- Repair Elevator, Accessibility Upgrades (door hardware / toilet rooms / signage / stairs / drinking fountains / etc.)
- Main Entry Addition, Campus Mall Renovation, Corridor Improvements, Library Improvements
- Paint Building Exterior

Project Name:
Oakland Technical HS
Modernization

Budget:
\$3,547,187

Project Number:
02062



PROJECT DETAILS

This project involved the modernization of the existing main building, auditorium, shop building, girl's gymnasium including the following work: ADA toilets upgrade, ADA parking upgrade, (n) ADA ramp and rails, sidewalk replacement, doors, door frames, hardware, ADA signage, (n) elevator, ADA drinking fountains, ADA casework modifications, (n) wheelchair lift, fire alarm system upgrade, (n) fire sprinkler system, exit/emergency lighting upgrade, main building front door and steps restoration, floor repair/replacement, (n) student lockers and refurbish existing, HVAC upgrades, exterior and interior paint, ceiling upgrade, wood window restoration, (n) science labs and upgrades, power system upgrade, low voltage system upgrade, lighting system upgrade, and security system upgrade.

Project Name:
Parker CDC Replacement

Budget:
\$2,707,500

Project Number:
07026



PROJECT DETAILS

The existing Parker CDC building is in very poor condition and beyond repair. It would be more cost effective to demolish the existing building and rebuild a new building at 4,300 SF. The project budget would include an expected temporary housing lease term of (18) eighteen months while the new CDC building is being constructed.

Project Name:
Peralta Modernization

Budget:
\$1,739,308

Project Number:
03040



PROJECT DETAILS

This project involves modernization of the existing campus including but not limited to wheelchair lift in the multipurpose room, ADA toilet room upgrades, and repairing of the parking area.

Project Name: District Wide Playground Inspections	Budget: \$100,000	Project Number: 07038
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PROJECT DETAILS

Scope includes the inspection of District wide playground, elementary schools and CDC's (approximately 79 sites, 137 play structures). The scope also includes impact testing at glue down tile padding for approximately 37 play structure pads. Mandate inspections are required for playground equipment.

Project Name:
Prescott Small Schools

Budget:
\$3,475,000

Project Number:
06010



PROJECT DETAILS

Demolition and removal of 10 existing portable buildings and re-surfacing of existing asphalt paving under buildings.

Modernization of existing campus buildings and grounds, including all fire/life safety deficiencies, and requirements. All interior/exterior finishes, including paint, trim, window system, whiteboards, flooring, carpet, data systems, clock/bell intercom, light fixtures, and all ADA & Title 24 Compliance Upgrades and re-paving of the campus play yards.

Project Name:
Ralph Bunche HS
Modernization

Budget
\$7,500,000

Project Number:
03028



PROJECT DETAILS

SITE:

The site work that was recently completed was the painting of the existing covered walkway area along with the installation of ceramic tile accent areas.

EXISTING MAIN BUILDINGS:

The scope of work for the existing campus buildings and grounds is to include all fire and life safety issues such as upgrading of the existing fire alarm system and upgrading the communication system which includes clocks, bells, intercom, and telephones. In addition all exterior and interior finishes consisting of paint, trim, casework, whiteboards, flooring and wall coverings are included.

EXISTING GYMNASIUM:

The work at the gym is divided into 3 phases. Phase 1 included replacement of the roof, the flooring at the corridors, storage rooms and gymnasium and the lamps for all the light fixtures. In addition there was interior painting and miscellaneous interior cleaning throughout the building.

Phase 2 is to include the replacement of the aluminum windows, exterior plywood siding (T1-11) and structural plywood sheathing as required. This work includes the painting of the new plywood siding. The work for this phase is scheduled for summer 2008.

Phase 3 is the final phase for the gymnasium and includes the replacement of the Heating Ventilation System and to bring the 2 toilet and shower rooms to ADA compliance.

Project Name: Redwood Heights Portable Replacement	Budget: \$157,500	Project Number; 06021
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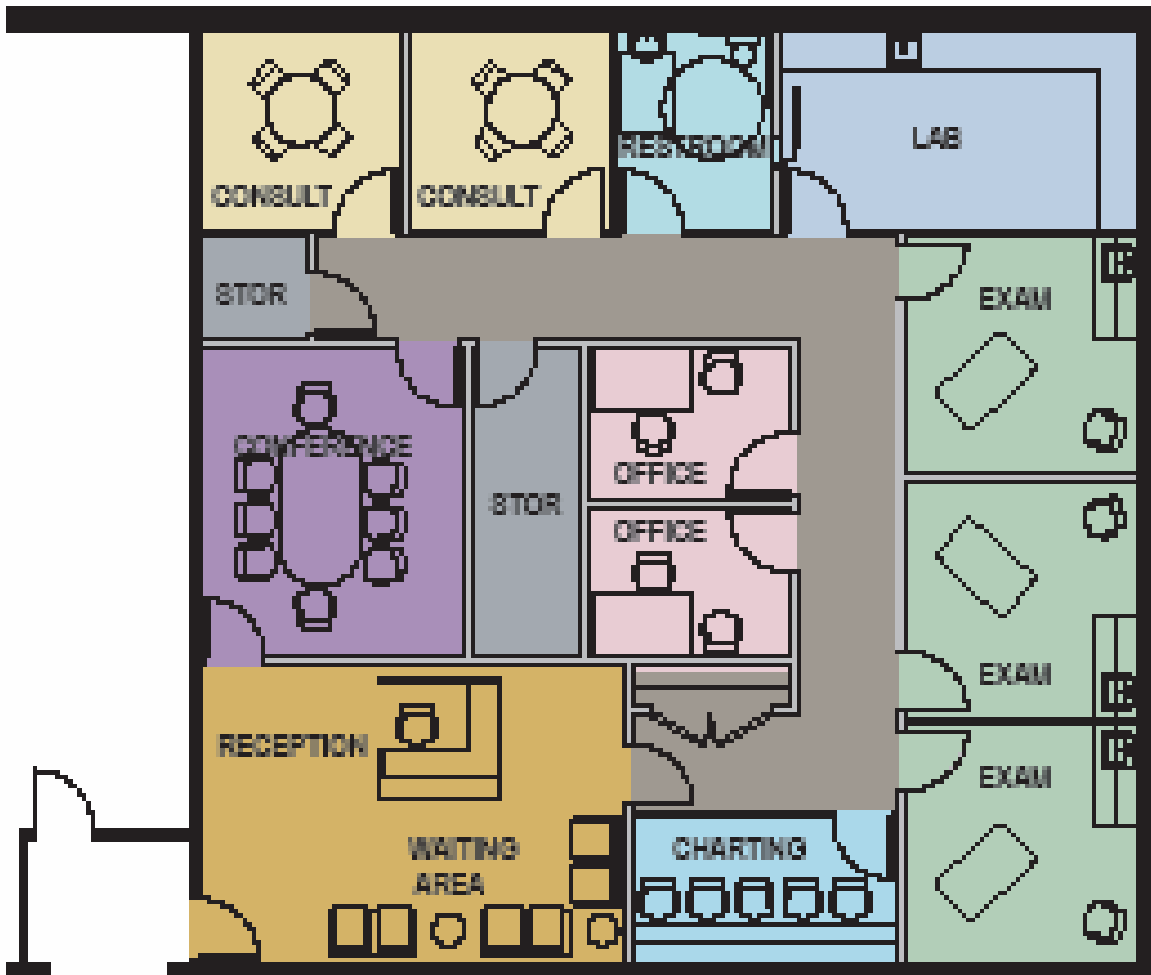
PROJECT DETAILS

Add additional portable classrooms to Redwood Heights Elementary School.

Project Name:
Roosevelt Middle School
Health Center

Budget:
\$1,298,924

Project Number:
07005



PROJECT DETAILS

Roosevelt Middle School is designated for a site-based health center, to be run by the County of Alameda with OUSD assuming responsibility for program implementation and project costs.

The Roosevelt Health Clinic will include a reception area, charting room, restroom, lab, conference room, two storage areas, two consult rooms, and three exam rooms. The Health clinic will be all new construction with finishes per the OUSD Design Standards.

Project Name: Sequoia Portable Installation	Budget: \$80,000	Project Number: 07037
--	----------------------------	---------------------------------



PROJECT DETAILS

Scope of work includes purchase and installation of (1) new 10'x32' portable classroom. The budget includes design, construction and inspection services. The scope of work includes fire alarm, clock/bells/intercom, intrusion, data and power connection.

Project Name:
Skyline High School
Williams Repairs

Budget:
\$4,000,000

Project Number:
07029



PROJECT DETAILS

The project scope will address all the items identified in the Williams Act Deficiency surveys. A budget of \$4,000,000.00 will be established for the work involved to correct and repair these issues.

Project Name:
Stonehurst CDC Replacement

Budget:
\$3,963,824

Project Number:
07025



PROJECT DETAILS

The existing Stonehurst CDC building is in very poor condition and beyond repair. It would be more cost effective to demolish the existing building and rebuild a new building at 6,693 SF. The project budget would include an expected temporary housing lease term of (18) eighteen months while the new CDC building is being constructed.

Project Name:
Stonehurst Small Schools

Budget:
\$610,000

Project Number:
06011



PROJECT DETAILS

The purchase and installation of two new portable classroom buildings, to include all provisions for electrical service, data, security, telephone, clock/bell, & intercom systems. The provision and installation of a new Closed Circuit TV System throughout campus and the addition of new site fencing. The installation of new security window screens and interior window blinds and the installation of new signage for both new small schools.

Project Name: Stonehurst Restrooms	Budget: \$1,380,000	Project Number: 07045
--	-------------------------------	---------------------------------



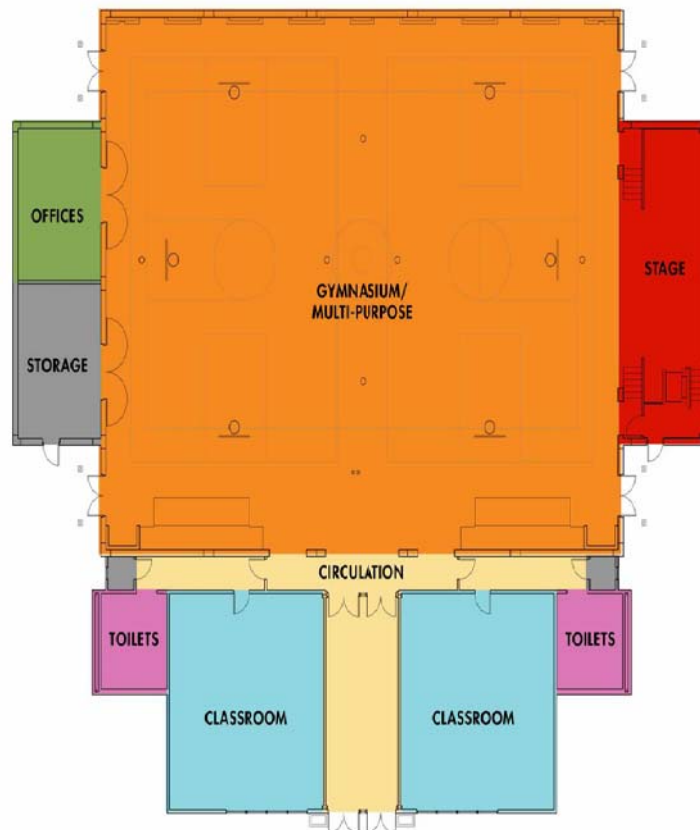
PROJECT DETAILS

Perform design, procurement, inspection & construction services to modernize boys & girls restrooms in campus pods A, C & D. This scope includes complete demo of five (5) restrooms with installation of new plumbing, HVAC, lighting, painting, partitions, terrazzo floors and tile walls.

Project Name:
Urban Promise Gymnasium

Budget:
\$7,577,803

Project Number:
06017



PROJECT DETAILS

The new multi-purpose building project at the Urban Promise Academy school site includes the construction of a 13,000 sq. ft. building.

The new building will house a multi-purpose room & stage, a music classroom, an art classroom, restrooms, a conference room, and three office spaces.

The project will also include the addition of parking spaces for approx. 25 vehicles as well as the site utilities and improvements to accommodate the new building.

Project Name:
Washington Small Schools

Budget:
\$7,481,661

Project Number:
06012



PROJECT DETAILS

Implement a Small Schools conversion project at Washington (Sankofa) Elementary School in full compliance with all applicable codes and regulations.

Project Name:
Webster Portable
Replacement

Budget:
\$195,000

Project Number:
05013



PROJECT DETAILS

Demolition of existing non-usable portable classrooms and asphalt paving repair prior to demolition of existing classroom buildings.

Project Name:
Westlake Mod – Phase I and
Phase II

Budget:
\$6,375,000

Project Number:
03036



PROJECT DETAILS

Main Building, Shop and Gymnasium:

The work includes door hardware replacement; new accessible chair lift; landscaping; gym exterior repairs and painting; new flooring in office area; new handrails; new signage; accessibility upgrades; modernization of existing toilet rooms; lighting and power upgrades; upgrade automatic fire alarm system; clock/bell and communication system upgrades; and miscellaneous improvements indicated in contract documents.

Main Building and Shop Drawings:

New roofing

Portable Building:

Install new fire alarm heat detectors at five portables.

Project Name:
Whittier Modernization

Budget:
\$4,294,240

Project Number:
03041



PROJECT DETAILS

Entire Site: Installation of a new Fire Alarm System for entire site, new 6" waterline, security fencing front and rear of Bldg A, including ADA access gate, fencing around electrical transformer, painting of the exterior buildings A&B.

Building A: Installation of a new fire sprinklers at 1st floor, new flooring in the entire building, kitchen, serving and cafeteria areas have been remodeled, network-communication room will be moved to increase the administration area and add two additional offices, painting of the entire interior, new lighting in the corridors, kitchen and cafeteria areas, replacement of interior door hardware the entire building.

Building B: Exterior restroom remodel, exterior door hardware, exterior of building.

Building Portables: New Fire Alarm system only.

TAB 4

State/Federal Matching Programs and Expenditure Summary Report



**OAKLAND UNIFIED SCHOOL DISTRICT
MEASURE B BOND
EXPENDITURE REPORT AND PROJECTED MATCHING FUND ELIGIBILITY
As of June 2008**

	Site	Project Number	Project	Revised Project Budget	Expenditure Data			State /Federal Matching Funds			
					IFAS Actuals FY 06/07	IFAS Actuals FY 07/08	Total	ERP	Modernization	Overcrowding	Total
1	Arroyo Viejo	7024	CDC Replacement	\$ 3,064,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
2	Calvin Simmons	7001	Health Center	1,327,038		2,343	2,343				-
3	Castlemont	7035	Castlemont Landscaping	174,445			-				-
4	Downtown	7034	New Educational Complex	33,000,000			-				-
5	Havenscourt Middle	7030	Classroom and Cafeteria	12,234,000			-				-
6	Havenscourt Middle	7003	Health Center	1,376,080		2,343	2,343				-
7	Hintil	7028	CDC Replacement	3,275,200			-				-
8	Laurel Elementary	7027	CDC Replacement	3,889,800			-				-
9	Madison Middle	7002	Health Center	1,264,150		2,343	2,343				-
10	Montclair	7050	New Classroom	17,124,286			-				-
11	Parker	7026	CDC Replacement	2,707,500			-				-
12	Redwood Heights Portable	6021	Portable addition	157,500	10,976	131,811	142,787				-
13	Roosevelt Middle School	7005	Health Center	1,298,924		2,343	2,343				-
14	Stonehurst	7025	CDC Replacement	3,963,824			-				-
15	Burkbank (Explore)	6007	Small Schools	1,366,600		-	-				-
16	Highland Small Schools	6009	Portable	4,950,000		140,258	140,258				-
17	McClymonds Small Schools	3044	Small Schools	2,800,000	9,048	14,860	23,908				-
18	Skyline High School	7029	Williams Settlement	4,000,000			-	2,917,040			2,917,040
19	Various	7023	ERATE Infrastructure	1,000,000		11	11				-
20	Washington Small Schools	6012	Small Schools (Sankofa)	7,481,661		-	-				-
Pre-Design Total				106,455,508	20,024	296,312	316,336	2,917,040	-	-	2,917,040
21	Cole Middle School	7004	Health Center	1,263,780		3,879	3,879				-
22	Cole Middle School	6018	Renovations	12,900,000		292,195	292,195		291,920		291,920
23	District-wide	7038	Playground Inspections	100,000			-				-
24	Elmhurst Middle	6003	Modernization/ Small Schools	7,300,000	19,330	550,779	570,109		737,195		737,195
25	Fremont Federation	5015	Modernization Phase 3	10,000,000		58,357	58,357		5,734,540		5,734,540
26	Highland Small Schools	7013	Fire Alarm Upgrade	400,000		4,653	4,653				-
27	Jefferson Elementary	6002	Portable	23,000,000	16,249	344,030	360,280				-
28	Laurel Elementary	7039	Fire Alarm Replacement	100,000			-				-
29	Lazear Elementary	3033	Modernization	2,300,000	13,545	3,022	16,567		444,312		444,312
30	Manzanita Elementary	3032.3B	Modernization Phase 3	1,135,000		343,184	343,184				-
31	Manzanita Elementary	3032.4B	Modernization Phase 4	2,309,423		-	-				-
32	Montera	3034	Modernization	6,535,000	45,225	64,552	109,777		1,529,385		1,529,385
33	Montera	7020	Fire Alarm	525,000		6,208	6,208				-



**OAKLAND UNIFIED SCHOOL DISTRICT
MEASURE B BOND
EXPENDITURE REPORT AND PROJECTED MATCHING FUND ELIGIBILITY
As of June 2008**

	Site	Project Number	Project	Revised Project Budget	Expenditure Data			State /Federal Matching Funds				
					IFAS Actuals FY 06/07	IFAS Actuals FY 07/08	Total	ERP	Modernization	Overcrowding	Total	
34	Oakland High	6032	Health Center	2,751,625		52,672	52,672					-
35	Oakland High	5016	Modernization	25,197,597	323	371,453	371,776					-
36	Prescott Small Schools	6010	Small Schools (PLACE)	3,475,000		55,873	55,873					-
37	Ralph Bunche	3028	Modernization	7,500,000	9,340	382,111	391,451		1,528,907			1,528,907
38	Stonehurst	7045	Restroom Renovation	1,380,000			-					-
39	Urban Promise Academy	6017	Multi-purpose Gym	7,577,803		579,964	579,964					-
	Design Total			115,750,228	104,013	3,112,930	3,216,944	-	10,266,259	-		10,266,259
40	Bret Harte Middle	3025	Modernization	5,814,622	1,775	165,866	167,641		1,640,925			1,640,925
41	Calvin Simmons	3035	Modernization/Small Schools	4,232,059	65	1,916,034	1,916,099		1,128,960			1,128,960
42	Carter Middle	3026	Modernization	3,325,000	1,882	2,261,790	2,263,672		252,760			252,760
43	Castlemont	6015	Auditorium Renovations	3,570,000		177,332	177,332					-
44	Chabot Elementary	6001	Portable	18,900,000	324,315	1,659,891	1,984,206		307,932	1,863,032		2,170,964
45	Cox Elementary	3049.1B	Additional Classroom Phase 1	375,000	157,770	210,643	368,413					-
46	Cox Elementary	3049.2B	Additional Classroom Phase 2	458,374		372,323	372,323					-
47	Cox Elementary	3049.3B	Additional Classroom Phase 3	380,000		169,833	169,833					-
48	Cox Elementary	3049.4B	Additional classroom Phase 4	15,270,000	20,314	1,153,207	1,173,521					-
49	Cox Elementary	3049.5B	Additional Classroom Phase 5	525,000		81,455	81,455					-
50	Cox Elementary	3027	Modernization/ Small Schools	5,551,570	29,120	340,450	369,570		1,425,325			1,425,325
51	Havenscourt Middle	3042	Modernization	3,451,708	207	110,479	110,686		1,345,680			1,345,680
52	Hoover	3031	Modernization	4,504,462	3,580	59,399	62,979		1,487,772			1,487,772
53	Laurel Elementary	3038	Modernization	2,108,060	52,215	1,112,713	1,164,928		834,768			834,768
54	Lincoln Elementary	4035	Portable Replacement	9,091,800	85,786	489,560	575,347			2,651,700		2,651,700
55	Madison Middle	3039	Modernization	8,798,084	272,592	1,165,747	1,438,339		1,026,082			1,026,082
56	Manzanita Elementary	3032.2B	Modernization Phase 2	130,491	57,427	185,544	242,971					-
57	Oakland High	7012	Williams Settlement	18,484,338		10,685,091	10,685,091	13,350,779	8,780,274			22,131,053
58	Peralta	3040	Modernization	1,739,308	77	38,227	38,304		831,402			831,402
59	Stonehurst	6011	Small Schools (Esperanza)	610,000		-	-					-
60	Westlake*	3036	Modernization	6,375,000	365,333	3,342,565	3,707,897		1,812,124			1,812,124
61	Whittier	3041	Modernization	4,294,240	12,131	1,745,112	1,757,243		757,350			757,350
	Construction Total			117,989,116	1,384,588	27,443,260	28,827,848	13,350,779	21,631,354	4,514,732		39,496,865
62	Arts Far West	7015	Intercom/PA/Clock Repairs	206,315		21,076	21,076					-
63	Cleveland Elementary	3037	Modernization Phase 2	4,204,295	968,856	2,468,722	3,437,578					-
64	Cole Middle School	7014	Intercom/PA/Clock Repairs	184,992		21,524	21,524					-
65	Emerson Elementary	3030	Modernization	4,277,800	655,133	3,164,070	3,819,203		1,378,679			1,378,679
66	Highland Small Schools	7018	Interim Housing	400,000		64,405	64,405					-
67	Highland Small Schools	4026	Modernization/ Small Schools Phas	536,850	259,061	163,789	422,851					-
68	Highland Small Schools	4026.2B	Modernization/ Small Schools Phas	407,700	5,263	6,837	12,100					-
69	Highland Small Schools	4026.3B	Modernization/ Small Schools Phas	355,450	3,299	328,958	332,257					-
70	Joaquin Miller	2020	ADA Accessibility	11,460		-	-					-
71	King Estates Small Schools	4025	Small Schools Phase 1	2,427,500	4,200	396,661	400,861					-
72	King Estates Small Schools	4025.2B	Small Schools Phase 2	125,000		-	-					-



OAKLAND UNIFIED SCHOOL DISTRICT
MEASURE B BOND
EXPENDITURE REPORT AND PROJECTED MATCHING FUND ELIGIBILITY
As of June 2008

	Site	Project Number	Project	Revised Project Budget	Expenditure Data			State /Federal Matching Funds			
					IFAS Actuals FY 06/07	IFAS Actuals FY 07/08	Total	ERP	Modernization	Overcrowding	Total
73	King Estates Small Schools	4025.3B	Small Schools Phase 3	850,000	104,423	115,878	220,301				-
74	King Estates Small Schools	4025.4B	Small Schools Phase 4	97,500	32,947	42,963	75,911				-
75	Lafayette	7016	Intercom/PA/Clock Repairs	75,877		20,796	20,796				-
76	Manzanita Elementary	3032	Modernization	375,150	117,646	268,531	386,177		936,634		936,634
77	Manzanita Elementary	4027	Small Schools	150,000			-				-
78	Melrose	6019	Small Schools (Bridges)	700,000			-				-
79	Sequoia	7037	Sequoia Portable Installation	80,000			-				-
80	Webster Academy	5013	Portable Demolition	195,000	40,859	164,336	205,196				-
Completed Total				15,660,889	2,191,687	7,248,547	9,440,235	-	2,315,313	-	2,315,313
Grand Total				\$ 355,855,741	\$ 3,700,313	\$ 38,101,050	\$ 41,801,363	\$ 16,267,819	\$ 34,212,926	\$ 4,514,732	\$ 54,995,477

TAB 5

2007/2008 Measure B Fiscal and Performance Audit



OAKLAND UNIFIED SCHOOL DISTRICT

SCHOOL BOND MEASURE B

Fiscal and Performance Audit

For the Year Ended June 30, 2008

TCBA

THOMPSON, COBB, BAZILIO & ASSOCIATES, P.C.

Certified Public Accountants & Management Systems and Financial Consultants

21250 Hawthorne Blvd. Suite 150 Torrance, CA 90503

PH 310.792.4640 . FX 310.792.4140 . www.tcba.com

THOMPSON, COBB, BAZILIO & ASSOCIATES, PC

CERTIFIED PUBLIC ACCOUNTANTS AND MANAGEMENT, SYSTEMS, AND FINANCIAL CONSULTANTS

21250 HAWTHORNE BOULEVARD
SUITE 150
TORRANCE, CA 90503
310-792-4640
FAX: 310-792-4331

1101 15TH STREET, N.W.
SUITE 400
WASHINGTON, DC 20005
202-737-3300
FAX: 202-737-2684

100 PEARL STREET
14TH FLOOR
HARTFORD, CT 06103
203-249-7246
FAX: 203-275-6504

October 7, 2009

Mr. Timothy White
Assistant Superintendent
Division of Facilities Planning and Management
955 High Street
Oakland, CA 94760

Re: 2008 Bond Measure B Fiscal and Performance Audit

Dear Mr. White,

Attached is Thompson, Cobb, Bazilio & Associates (TCBA) final report on our fiscal and performance audit of Measure B Bond expenditures for fiscal year 2008. The audit found that Measure B Bond funds were expended only for the purposes described in the bond measure, procurement policies and procedures were consistent with California state procurement laws, and internal controls over the review and approval processes for invoices were adequate.

We would like to thank you and your staff for the support provided to us during our audit. If you should have any questions, please feel free to contact me anytime at 310 792-4640 ext. 110.

Respectfully,



Michael J. DeCastro
Partner

TABLE OF CONTENTS

	<u>Page</u>
Executive Summary	1
Background	2
Objective, Scope and Methodology	2
Results of Review	3
Status of Prior-Year Recommendations	6
Attachment – Measure B Expenditures by Project	

**OAKLAND UNIFIED SCHOOL DISTRICT
SCHOOL BOND MEASURE B
FISCAL AND PERFORMANCE AUDIT**

EXECUTIVE SUMMARY

At the request of the Oakland Unified School District's (OUSD) Assistant Superintendent for the Division of Facilities Planning and Management, Thompson, Cobb, Bazilio & Associates, PC was engaged to conduct a fiscal and performance audit on the use of Measure B Bond funds for the fiscal year ended June 30, 2008. In 2006 the voters of Oakland, California passed School Facilities Bond Measure B pursuant to Article 13A, section (b) (3) and Article 16 (b) of the California Constitution and Education Code Section 15278, authorizing the issuance of \$435 million of Measure B bonds for school renovation, modernization and new construction.

The primary objectives of our audit were to (1) determine whether Measure B funds were expended only for purposes described in the bond measure, (2) assess OUSD's Measure B procurement procedures for compliance with State law, (3) assess the adequacy of internal controls over Measure B invoice review and approval processes, and (4) identify alternatives that could achieve Bond Program goals and objectives more effectively and efficiently.

Overall, our audit found that 1) Measure B Bond funds were expended only for the purposes described in the bond measure, 2) OUSD procurement policies and procedures were consistent with California State procurement laws, 3) internal controls over the review and approval processes for Measure B invoices were adequate, and 4) improvements could be made to contract file documentation and the contract change order review process. We believe implementation of our recommendations for improvement could assist the District in achieving Bond program goals and objectives more efficiently and effectively. Our recommendations for improvement include:

- Establishing procurement document retention policies and procedures identifying key procurement documentation that should be maintained in the contract files.
- Establishing a dollar threshold for requiring a cost analysis or price review of contractor change order proposals, establishing procedures for documenting negotiated change order prices, and
- Implement controls to improve the timeliness of accounts payable processing.

Details of our audit results and recommendations are contained in the body of this report.

**OAKLAND UNIFIED SCHOOL DISTRICT
SCHOOL BOND MEASURE B
FISCAL AND PERFORMANCE AUDIT**

BACKGROUND

In 2006 the voters of Oakland, California passed School Facilities Bond Measure B pursuant to Article 13A, section (b) (3) and Article 16 (b) of the California Constitution and Education Code Section 15278, authorizing the issuance of \$435,000,000 of Measure B bonds for school renovation, modernization and new construction.

According to Measure B requirements, bond proceeds are to be used for projects identified in the District's Facilities Master Plan adopted by the State Administrator in February 2006. Projects include repair, rehabilitation and modernization of existing early Childhood Development Centers (CDC), construction of new classrooms at CDCs, and installation of new information technology infrastructure, and renovation and major repairs at all District sites.

As of June 30, 2008 the District had issued bonds totaling \$130,000,000, with interest earned on bond proceeds totaling \$9,079,801. In addition, OUSD received a bond premium of \$2,453,230 at the onset of the bond issuance. For the fiscal years 2007 and 2008, OUSD had expended \$3,700,313 and \$38,101,050, respectively or a total of \$41,801,363 for both fiscal years. The bond proceeds are funding eighty (80) different school renovation, modernization and new construction projects. Of the 80 projects, 20 are in pre-design, 19 in design, 22 are in construction, and 19 projects have been completed. The total approved budget for the 80 projects was \$355,855,741. (See Attachment I).

OBJECTIVE, SCOPE AND METHODOLOGY

The primary objectives of our fiscal and performance audit of the Measure B school bond renovation, modernization, and building program were to (1) determine whether Measure B funds were expended only for purposes described in the bond measure, (2) assess OUSD's Measure B procurement procedures for compliance with State law, (3) assess the adequacy of internal controls over Measure B invoice review and approval processes, and (4) identify alternatives that could achieve Bond Program goals and objectives more effectively and efficiently. To accomplish this objective we performed the following procedures:

1. Reviewed the Measure B school bond provision regarding the authorized uses of bond revenues.
2. Met with OUSD Measure B Program officials to obtain an understanding of the Measure B renovation, modernization and construction program, including policies and procedures for project management, procurement, prevailing wage compliance monitoring, invoice processing and change order management.

**OAKLAND UNIFIED SCHOOL DISTRICT
SCHOOL BOND MEASURE B
FISCAL AND PERFORMANCE AUDIT**

3. Reviewed a statistical sample of Measure B expenditures for the year ended June 30, 2008 to determine whether those expenditures were made only for purposes described in the bond, for valid obligations, and in accordance with contract provisions.
4. Verified that OUSD had a program to monitor contractor compliance with State prevailing wage requirements.
5. Reviewed OUSD invoice review policies and procedures to determine whether those procedures provided adequate controls to ensure reliable and accurate payment of bond obligations.
6. Assessed OUSD procurement procedures for Measure B projects for compliance with State law.
7. Reviewed OUSD change order processing procedures and compared to best practices for assuring that changes are warranted and are negotiated at fair and reasonable prices.

RESULTS OF REVIEW

Expenditure Compliance Testing

We found that OUSD Measure B bond expenditures were made only for valid obligations and only for purposes described in the bond, and that such payments were in accordance with contract provisions.

We reviewed a random sample of 54 expenditure transactions with a total value of \$793,217 from over 1,300 fiscal year 2008 Measure B expenditures transactions totaling \$38,101,050. We tested these expenditures to determine whether or not they were used for purposes stated in the bond measure. In addition, our expenditure review included the following tests:

1. Was each expenditure supported by a valid invoice?
2. Was each invoice approved by the Project Manager, the Director of Facilities and Assistant Superintendent prior to payment?
3. Were costs invoiced within the contract ceilings?
4. Were costs charged to the appropriate project number?
5. Were invoices adequately supported?
6. Was the amount paid consistent with the amount owed?
7. Was the contractor a valid business (verified through an internet search)?

**OAKLAND UNIFIED SCHOOL DISTRICT
SCHOOL BOND MEASURE B
FISCAL AND PERFORMANCE AUDIT**

Our review of the 54 sampled transactions disclosed no instances of non-compliance. We also noted that at the end of the fiscal year professional services time and material invoice were supported by time sheets in accordance with the recommendation in the prior Measure B audit.

Also, we noted that 31 of the 54 sampled invoices were paid more than thirty (30) days after receipt of the vendors' invoice. Some vendors had complained about late payments and some minor late fees had been charged to OUSD.

Recommendation

We recommend that OUSD implement controls to improve the timeliness of accounts payable processing.

Compliance with Procurement Laws

We found that OUSD's procurement policies and procedures for Measure B construction projects are consistent with state laws and regulations. However, OUSD document retention policies and procedures could be improved.

Public Contract Code 20111(b) requires a sealed bid procurement process for public project purchases of \$15,000 or more and Government Code Section 4526 requires that the selection of architectural, landscape architectural, engineering, environmental, land surveying, or construction project management be made on the basis of demonstrated competence and professional qualifications; and that when selected, prices be negotiated at fair and reasonable prices.

OUSD procedures require a sealed bid procurement process for project purchases of \$15,000 or more including contracts for school construction. OUSD procedures also require the selection of architectural, landscape architectural, engineering, environmental, land surveying, or construction project management be made on the basis of demonstrated competence and professional qualifications; and that when selected, prices be negotiated at fair and reasonable prices.

Procurement best practices identify certain key procurement documentation that should be maintained and where that documentation should be kept. At a minimum, the following documentation should be retained for each contract award in excess of legal thresholds on competitive requirements:

1. A copy of the advertisement for Request for Bids or Request for Proposals.
2. A record of who attended pre-bid conferences.
3. The Bid Tabulation summary for construction contracts.

**OAKLAND UNIFIED SCHOOL DISTRICT
SCHOOL BOND MEASURE B
FISCAL AND PERFORMANCE AUDIT**

4. Record of proposal evaluation with evaluation criteria for A & E contracts and the basis of award.
5. A record of negotiation including an explanation of how the price was determined to be reasonable for A & E contracts.
6. A record of Board/State Administrator approval.
7. The executed contract.
8. All negotiated change orders including records of negotiation with explanation of how price was determined to be reasonable.

Current procedures do not identify document retention policy and procedures. While the procedures require the preparation of most of those documents, such documentation was not necessarily readily available in the contract files reviewed.

Recommendation

We recommend that the District establish document retention policies and procedures identifying key procurement documentation that should be maintained and where that documentation should be kept. At a minimum, the documentation identified above should be retained for each contract award in excess of legal thresholds on competitive requirements.

Invoice Processing Procedures

We found that OUSD invoice review policies and procedures provided adequate controls to ensure reliable and accurate payment of bond obligations. We found adequate separation of duties between invoice review and approval, and accounting of obligations and invoice payment. Contractor invoices are received and reviewed for accuracy and compliance with contract requirements and approved by project managers. Final invoice approval is received from the Assistant Superintendent, OUSD Facilities Division. Once approved, invoices are sent to accounting where they are entered into the accounting system and then sent to accounts payable for payment.

Change Order Processing

As in our FY 2007 audit, we found that OUSD change order processing procedures were adequate for ensuring that changes are warranted, but could be improved to ensure that change orders are negotiated at fair and reasonable prices.

Best practices for change order management requires the following:

1. Tests to ensure that change orders are warranted.
2. Preparation of an independent estimate of change order cost.

**OAKLAND UNIFIED SCHOOL DISTRICT
SCHOOL BOND MEASURE B
FISCAL AND PERFORMANCE AUDIT**

3. A contractor detailed cost proposal.
4. A price or cost analysis of the contractor's proposal.
5. A pre-negotiation position based on an assessment of the independent estimate, the contractor's proposal, and the cost analysis.
6. Negotiation of a fair and reasonable price.
7. Preparation of a record of negotiation showing the basis for reaching a fair and reasonable price.

OUSD procedures are consistent with best practices, except that there is no formal requirement for a price or cost analysis of change orders and no policy on the preparation of a record of negotiation.

Recommendation

We recommend that OUSD establish a dollar threshold at which a formal price or cost analysis of the contractor's change order proposal is required and require a record of negotiation be prepared for contract changes.

STATUS OF PRIOR-YEAR RECOMMENDATIONS

As part of our audit procedures, we also made follow-up on the status of the prior-year (fiscal year 2006-07) audit recommendations. The result follows:

Recommendation

1. Require all contractors with time and material type contracts to submit timesheets in support of its invoices.

Current Year Status

This recommendation was implemented during fiscal year 2007-08.

Recommendation

2. Establish procurement document retention policies and procedures identifying key procurement documentation that should be maintained in the contract files.

Current Year Status

The recommendation was not implemented.

**OAKLAND UNIFIED SCHOOL DISTRICT
SCHOOL BOND MEASURE B
FISCAL AND PERFORMANCE AUDIT**

Management's Response

This has not been completed because it involves combining the project management construction and vendor qualifying and performance documentation with the project finance and accounting documentation all in one place. Logistically we do not have the space to have all project documentation in one place. All of the current project information for contracts and invoices reside in our office. Presently, our files are not large enough for all current documents as we have had to use boxes. The project management documents together with the accounting information are too big for either space alone. We plan to have a written policy and procedure in the next fiscal year to address the issue of space with an adequate solution to having all project files in one place.

Recommendation

3. Establish a dollar threshold for requiring a cost analysis or price review of contractor change order proposals, establishing procedures for documenting negotiated change order prices, and negotiating change order labor and equipment rates at the onset of a contract to facilitate the review and approval of contract change orders.

Current Year Status

The recommendation was not implemented.

Management's Response

No formal policy has been established to do this for all projects. Presently, there is a change order procedure being used to address large project over \$7 million with specific burden, overhead and bondage requirements. We will be establishing a formal policy to meet this audit recommendation in the coming year.

**OAKLAND UNIFIED SCHOOL DISTRICT
SCHOOL BOND MEASURE B
FISCAL AND PERFORMANCE AUDIT**

LIMITATIONS AND RESTRICTIONS

The terms of our engagement did not provide for reporting on events and transactions, which occurred subsequent to the date of our report. Accordingly, we accept no responsibility to update or review this report for any such events or transactions. This report relates only to matters referred to herein and does not extend to any financial or performance reports pertaining to OUSD taken as a whole. Additionally, this review was limited to only those matters related to the Measure B expenditures for the year ended June 30, 2008.

May 22, 2009

Thompson, Cobb, Bazilio & Associates, PC

OAKLAND UNIFIED SCHOOL DISTRICT
MEASURE B EXPENDITURES FOR THE YEAR ENDED JUNE 30, 2008
BY PROJECT

Site	Project	Board Approved Project Budget	Expenditures to 6/30/07	Expenditures to 6/30/08	TOTAL EXPENDITURES
Arroyo Viejo	CDC Replacement	\$ 3,064,500	\$ -	\$ -	\$ -
Calvin Simmons	Health Center	1,327,038		2,343	2,343
Castlemont	Castlemont Landscaping	174,445			-
Downtown	New Educational Complex	33,000,000			-
Havenscourt Middle	Classroom and Cafeteria	12,234,000			-
Havenscourt Middle	Health Center	1,376,080		2,343	2,343
Hintil	CDC Replacement	3,275,200			-
Laurel Elementary	CDC Replacement	3,889,800			-
Madison Middle	Health Center	1,264,150		2,343	2,343
Montclair	New Classroom	17,124,286			-
Parker	CDC Replacement	2,707,500			-
Redwood Heights Portable	Portable addition	157,500	10,976	131,811	142,787
Roosevelt Middle School	Health Center	1,298,924		2,343	2,343
Stonehurst	CDC Replacement	3,963,824			-
Burkbank (Explore)	Small Schools	1,366,600			-
Highland Small Schools	Portable	4,950,000		140,258	140,258
McClymonds Small Schools	Small Schools	2,800,000	9,048	14,860	23,908
Skyline High School	Williams Settlement	4,000,000			-
Various	ERATE Infrastructure	1,000,000		11	11
Washington Small Schools	Small Schools (Sankofa)	7,481,661			-
Pre Design		106,455,508	20,024	296,312	316,336
Cole Middle School	Health Center	1,263,780		3,879	3,879
Cole Middle School	Renovations	12,900,000		292,195	292,195
District-wide	Playground Inspections	100,000			-
Elmhurst Middle	Modernization/ Small Schools	7,300,000	19,330	550,779	570,109
Fremont Federation	Modernization Phase 3	10,000,000		58,357	58,357
Highland Small Schools	Fire Alarm Upgrade	400,000		4,653	4,653
Jefferson Elementary	Portable	23,000,000	16,249	344,030	360,280
Laurel Elementary	Fire Alarm Replacement	100,000			-
Lazear Elementary	Modernization	2,300,000	13,545	3,022	16,567
Manzanita Elementary	Modernization Phase 3	1,135,000		343,184	343,184
Manzanita Elementary	Modernization Phase 4	2,309,423			-
Montera	Modernization	6,535,000	45,225	64,552	109,777
Montera	Fire Alarm	525,000		6,208	6,208
Oakland High	Health Center	2,751,625		52,672	52,672
Oakland High	Modernization	25,197,597	323	371,453	371,776
Prescott Small Schools	Small Schools (PLACE)	3,475,000		55,873	55,873
Ralph Bunche	Modernization	7,500,000	9,340	382,111	391,451
Stonehurst	Restroom Renovation	1,380,000			-
Urban Promise Academy	Multi-purpose Gym	7,577,803		579,964	579,964
Design		115,750,228	104,013	3,112,930	3,216,944
Bret Harte Middle	Modernization	5,814,622	1,775	165,866	167,641
Calvin Simmons	Modernization/Small Schools	4,232,059	65	1,916,034	1,916,099
Carter Middle	Modernization	3,325,000	1,882	2,261,790	2,263,672
Castlemont	Auditorium Renovations	3,570,000		177,332	177,332
Chabot Elementary	Portable	18,900,000	324,315	1,659,891	1,984,206
Cox Elementary	Additional Classroom Phase 1	375,000	157,770	210,643	368,413
Cox Elementary	Additional Classroom Phase 2	458,374		372,323	372,323
Cox Elementary	Additional Classroom Phase 3	380,000		169,833	169,833
Cox Elementary	Additional classroom Phase 4	15,270,000	20,314	1,153,207	1,173,521
Cox Elementary	Additional Classroom Phase 5	525,000		81,455	81,455
Cox Elementary	Modernization/ Small Schools	5,551,570	29,120	340,450	369,570
Havenscourt Middle	Modernization	3,451,708	207	110,479	110,686
Hoover	Modernization	4,504,462	3,580	59,399	62,979
Laurel Elementary	Modernization	2,108,060	52,215	1,112,713	1,164,928
Lincoln Elementary	Portable Replacement	9,091,800	85,786	489,560	575,347
Madison Middle	Modernization	8,798,084	272,592	1,165,747	1,438,339
Manzanita Elementary	Modernization Phase 2	130,491	57,427	185,544	242,971
Oakland High	Williams Settlement	18,484,338		10,685,091	10,685,091
Peralta	Modernization	1,739,308	77	38,227	38,304
Stonehurst	Small Schools (Esperanza)	610,000			-
Westlake*	Modernization	6,375,000	365,333	3,342,565	3,707,897

OAKLAND UNIFIED SCHOOL DISTRICT
MEASURE B EXPENDITURES FOR THE YEAR ENDED JUNE 30, 2008
BY PROJECT

Whittier	Modernization	4,294,240	12,131	1,745,112	1,757,243
Construction		117,989,116	1,384,588	27,443,260	28,827,848
Arts Far West	Intercom/PA/Clock Repairs	206,315		21,076	21,076
Cleveland Elementary	Modernization Phase 2	4,204,295	968,856	2,468,722	3,437,578
Cole Middle School	Intercom/PA/Clock Repairs	184,992		21,524	21,524
Emerson Elementary	Modernization	4,277,800	655,133	3,164,070	3,819,203
Highland Small Schools	Interim Housing	400,000		64,405	64,405
Highland Small Schools	Modernization/ Small Schools Phase 1	536,850	259,061	163,789	422,851
Highland Small Schools	Modernization/ Small Schools Phase 2	407,700	5,263	6,837	12,100
Highland Small Schools	Modernization/ Small Schools Phase 3	355,450	3,299	328,958	332,257
Joaquin Miller	ADA Accessibility	11,460			-
King Estates Small Schools	Small Schools Phase 1	2,427,500	4,200	396,661	400,861
King Estates Small Schools	Small Schools Phase 2	125,000		-	-
King Estates Small Schools	Small Schools Phase 3	850,000	104,423	115,878	220,301
King Estates Small Schools	Small Schools Phase 4	97,500	32,947	42,963	75,911
Lafayette	Intercom/PA/Clock Repairs	75,877		20,796	20,796
Manzanita Elementary	Modernization	375,150	117,646	268,531	386,177
Manzanita Elementary	Small Schools	150,000			-
Melrose	Small Schools (Bridges)	700,000		-	-
Sequoia	Sequoia Portable Installation	80,000			-
Webster Academy	Portable Demolition	195,000	40,859	164,336	205,196
Completed		15,660,889	2,191,687	7,248,547	9,440,235
Grand Total		\$ 355,855,741	\$ 3,700,313	\$ 38,101,050	\$ 41,801,363

TAB 6

CBOC Monthly Site Visits

MEASURE B MONTHLY SITE VISITS

The site visits were performed on the 2nd Friday of every month and all committee members were invited to attend. Since the inception of the visits, others have been invited to attend the walks. Since the expansion of the invitation, many parents from several sites have attended the walks.

- * 1st Mtg. October 07 was attended by Jody London and Leslie Hamlett. We visited Cleveland, Emerson and Lafayette.
- * 2nd Mtg. January 08 was attended by Dr. John Cooke and Jody London. Sites were Madison, Elmhurst and Cox.
- * 3rd Mtg. Feb 08 was attended by Dr. John Cooke and Jody London. Sites were Cole, Bunche and Hoover.
- * 4th Mtg. Mar 08 was attended by Dr. John Cooke and Jody London. Sites were Chabot, Carter and Oakland Tech High School. Dr. Cooke embellished on these site walks with a slide show presentation at the Measure B Committee meeting in March.
- * 5th Mtg. Apr 08 was attended by Dt. John Cooke, Joe Debro, Oscar Wright, Jody London & Darryl Ovid. Sites were Havenscourt, Whittier and Highland. We were also accompanied by parents at Havenscourt and Whittier.
- * 6th Mtg. was held on May 9, 08. The sites were Simmons, Jefferson & Bret Harte.
- * 7th Mtg. was held on June 13th, 08. Sites visited were Manzanita and Oakland High.

DATE	SITE	TIME	Project Manager
1/11/08	Madison	9:00 AM	John Leary
1/11/08	Elmhurst	9:40 AM	Eric Scheuermann
1/11/08	Cox	10:20 AM	Kevin Newlon
2/8/08	Cole	9:00 AM	Kenya Chatman
2/8/08	Ralph Bunche	9:30 AM	Don Chew
2/8/08	Hoover	10:00 AM	Eric Scheuermann
3/14/08	Chabot	8:45 AM	Gene Johnson
3/14/08	Carter	9:25 AM	Kenya Chatman
3/14/08	Oakland Tech	10:15 AM	Don Chew
4/11/08	Havenscourt	9:00 AM	Alton Jefferson
4/11/08	Whittier	9:40 AM	Mike Seufferer
4/11/08	Highland	10:20 AM	Kevin Newlon
5/9/08	Simmons	9:00 AM	Kevin Newlon
5/9/08	Jefferson	9:40 AM	John Esposito
5/9/08	Bret Harte	10:20 AM	John Leary
6/13/08	Manzanita	9:00 AM	Kevin Newlon
6/13/08	Oakland High	9:40 AM	Luigi Tinonga

TAB 7

2006/2007 CBOC Recommendations and Related District Responses

**OAKLAND UNIFIED SCHOOL DISTRICT
MEASURE B BOND
2006/2007 CBOC RECOMMENDATIONS AND
RELATED DISTRICT RESPONSES**

RECOMMENDATIONS

1. ***Evaluate the current PLA*** – Evaluate the Project Labor Agreement applied to the District’s construction program with respect to the number of local residents receiving union cards related to the work on Measure B projects. During many of the site visits by the Committee members, it was noted that the work force on construction sites did not reflect the diverse population of the Oakland residents that support the bond measure with local taxes. This observation raised a question as to whether local bond money is returned to local residents through wages and fees paid in the construction of our local schools.
2. ***Include performance management letter in the audit*** – The Committee has recommended that the audit of the Measure B bond include a performance letter that would indicate whether the procedural systems and safe guards for management of Measure B funded projects were adequate and appropriate. A performance audit is currently being performed by an independent audit firm as part of the Measure B fiscal and management audit currently in process. A performance management letter will be issued at the conclusion of the audit, which is anticipated within the next thirty days

This report was prepared without an audit from the books and records of the Committee. A performance and management audit are currently being performed and will be made available to the public upon completion. Please see tab #_8_ for a letter from the Chair of the Measure B Committee certifying that this annual report was prepared prior to completion of the pending audit. Also included in this report at tab #8 is a letter from the audit firm of Thompson Cobb, Bazilio & Associates stating that the performance and management audit are in progress and will be completed by April 20, 2008.

3. ***Increase the hourly rate for Measure B Legal Counsel*** – The Committee noted that based on the complex legal issues that arise on public works projects, the Measure B capital improvement program requires representation by experienced legal counsel. Avoiding construction related claims and litigation through legal support that allows the District to resolve disputes early is a cost effective way to maximize the use of bond funds for school facilities projects. Meredith Brown, principal attorney at Bryant and Brown law office has provided effective legal advice at well below market cost. This item has its genesis in the concern that comparable attorneys that provide similar high quality service received substantially higher rates, and the legal counsel’s level of experience and contribution to the overall process, warrants an increase.
4. ***Improve public communication and awareness*** – As part of their mission to raise public awareness and support of Measure B Projects and encourage greater support and involvement in our local school the committee members have developed recommendations to increase public awareness of Measure B projects. The site visits are particularly valuable to give context to the physical improvements needed at each site for enhancing the educational environment and maintaining the school buildings. Site visits prior to construction improvements also highlight the post construction benefits of the Measure B effort. To facilitate achievement of this objective, the Committee has proposed the following:

**OAKLAND UNIFIED SCHOOL DISTRICT
MEASURE B BOND
2006/2007 CBOC RECOMMENDATIONS AND
RELATED DISTRICT RESPONSES**

- (1) Committee Chair, Dr. John Cooke has initiated the development and publication of a community newsletter to be posted on the District's website updating the public on bond related projects: The Measure B Community Newsletter is in progress and scheduled for publication in the second quarter of 2008. As noted below, the funding for this newsletter should be funded outside of the Measure B account. Providing information to the Oakland Community in lay terms is part of the Committee's charge and a necessary element to seeking voter approval for any future bond measure.
 - (2) Committee Chair, Dr. John Cooke and Vice Chair Jody London have promoted and actively facilitated coordination of the Committee's school site visits with the Parent Teacher Association (PTA) and concerned parents at each site to increase community involvement and education regarding the improvements at the school sites;
 - (3) development of a Measure B community website that would provide all of the most current information relative to the bond activity; and
 - (4) erect banners at all sites that receive Measure B funds to reflect tax dollars at work and thank the community for passing the bond.
5. **Allocation of Sufficient Resources and Support for Measure B Committee work** – Education Code sections 15278 through 15282 govern the formation, operation and purpose of the Measure B Committee. Pursuant to Education Code section 15280, the governing board, of the District shall, without expending bond funds, provide the Measure B Committee with any necessary technical assistance and shall provide administrative assistance in the furtherance of its purpose and sufficient resources to publicize the conclusions of the citizens' oversight committee. A member of the District facilities staff has recently been assigned to provide clerical assistance to the Committee. This cost must be covered without the use bond funds and additional technical assistance may be necessary for publication of the Committee newsletter and Measure B Community website information. The Committee recommends that the Board of Education provide sufficient staffing and technical assistance from the Facilities Department to the Committee without using bond funds.
6. **Adopt a Local Vendor Policy in the next 30 days** –The Committee recommends that the Board of Education actively engage in a campaign to engage the local community in the sharing of the tax monies that they contribute to Oakland schools through the adoption of the Measure B bond. The Committee recommends that the Board of Education develop and adopt a plan to increase local hiring of Oakland business and residents that fund Measure B through local property taxes. The Committee supports the hiring of local vendors and contractors through a Local Vendor Policy. The Local Vendor Policy is a long term effort to accomplish local benefit from local property taxes supporting the school facilities bond. The development of a Local Vendor Policy is under the jurisdiction of the School Board.

**OAKLAND UNIFIED SCHOOL DISTRICT
MEASURE B BOND
2006/2007 CBOC RECOMMENDATIONS AND
RELATED DISTRICT RESPONSES**

7. **Identify the School Sites and Construction Projects Comprising the District's Energy Efficient Schools Program** – The District has adopted guidelines for construction of energy efficient schools. The Committee recommends that the District identify energy efficient schools improved with Measure B funds, which meet the energy design guidelines for High Performance Schools published by the US Department of Energy and in cooperation with the National Renewable Energy Laboratory, BuildingGreen, and the Sustainable Buildings Industry Council.

DISTRICT RESPONSE

1. **Evaluate the current PLA** – The District is aware that one of the main objectives of the PLA is to stimulate and promote employment within the City of Oakland. The District has and continues to work with the local labor unions to facilitate a process whereby Oakland citizens are afforded the opportunity to work on projects within the City. That said, the District has considered and is open to the possibility of evaluating the current PLA with regards to its target and performance goals and determine the on-going viability of such a program.
2. **Include performance management letter in the audit** – A performance management letter dated April 24, 2008 was included in the final version of the 2006/2007 Annual Report.
3. **Increase the hourly rate for Measure B Legal Counsel** – The District did not accept/adopt this recommendation as set forth by the CBOC.
4. **Improve public communication and awareness** – The District accepted the recommendation to improve public communication and awareness. The District continued to prepare and issue periodic newsletters that were distributed at the school sites as well as posted to the District website. The District supported and facilitated numerous site visits by CBOC and other community members. The District also prepared and erected banners at the various construction sites.
5. **Allocation of Sufficient Resources and Support for Measure B Committee work** –
6. **Adopt a Local Vendor Policy in the next 30 days** – The District accepted this recommendation and to facilitate the adoption of such a policy, convened several meetings with key community and business leaders to develop the District Local Business Policy. The District's policy, which was modeled on the City of Oakland's policy, included an additional element designed to recycle dollars within the City of Oakland. That element was the Small Local Residence Business Enterprise ; this provisions ensured that not only did the business had to be maintained in the City of Oakland, but preference points was provided to business where the owner of the business also resided within the City of Oakland. The District believes this element of the policy is a very progressive approach to help recycle dollars to the citizen's of Oakland.
7. **Identify the School Sites and Construction Projects Comprising the District's Energy Efficient Schools Program** – The District has adopted guidelines for construction of energy efficient schools. Moreover, those guidelines are incorporated into all design considerations especially as it pertains to new buildings.