Board Office Use: Le	gislative File Info.
File ID Number	13-1973
Introduction Date	9-25-13
Enactment Number	13-1998
Enactment Date	9-25-1301



### Memo

To Board of Education

From Gary Yee, Ed.D., Superintendent

By: Maria Santos, Deputy Superintendent, Instruction, Leadership &

Equity-in-Action Marie Contes

Vernon Hal, Deputy Superintendent, Business & Operations

**Board Meeting Date** 

(To be completed by Procurement)

<u>September 11, 2013</u>

Subject Individual Service Agreement - Master Memorandum of Understanding - Bay Area

Community Resources (contractor) - 333/Community Day School (site)

**Action Requested** 

Approval of the Individual Service Agreement to the Master Memorandum of Understanding (MOU) between District and Bay Area Community Resources, for condices to be provided primarily to 232/Community Day School

services to be provided primarily to 333/Community Day School.

Background

A one paragraph explanation of why the consultant's services are needed.

The attached Individual Service Agreement is the contracting of services at the negotiated price, stated in the referenced Master MOU, approved by the Board of Education on June 26, 2013 (Enactment number 13-1213).

Discussion
One paragraph
summary of the
scope of work.

Approval by the Board of Education of an Individual Service Agreement to the Master Memorandum of Understanding (MOU) between the District and Bay Area Community Resources, San Rafael, CA, for the latter to provide their Menu Option B-Lead Agency Unit for Middle School Arts, Recreation, Leadership and Family Literary activities in its capacity as a Comprehensive After School Program Lead Agency at Community Day School for the period of July 1, 2013 through August 22, 2014, in an amount not to exceed \$21,546.00, pursuant to the terms and conditions as specified in the MOU.

Recommendation

Approval by the Board of Education of an Individual Service Agreement to the Master Memorandum of Understanding (MOU) between the District and Bay Area Community Resources for the latter to provide Arts, Recreation, Leadership and Family Literary activities in its capacity as a Comprehensive After School Program Lead Agency at Community Day School for the period July 1, 2013 through August 22, 2014.

Fiscal Impact

Funding Resource: <u>6010/After School Education and Safety (ASES) Grant</u> in an amount not to exceed \$21,546.00.

**Attachments** 

- Individual Service Agreement
- Menu of Service
- Certificate of Insurance
- · Copy of Master Memorandum of Understanding

Board Office Use: Legislative File Info.				
File ID Number	13-19,73			
Introduction Date	9-25-13			
Enactment Number	13-1998			
Enactment Date	9-25-1301			



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actment Number	13-1998			Commu	nity Schools, Thriving Studer
actment Date	4-25-1304		-		
		L SERVICE	AGREEM	IENT (ISA)	2013-2014
MASTER MOU IN	FORMATION				
VENDOR NAME	Bay Area Comm	unity Resources			
VENDOR#	1001628	1001628 ENA			13-1213
SITE / DEPT NAME Barack Obama Academy				SITE#	208 now 333
OUSD STAFF CONT	ACT - EMAILS ABOUT THIS CON	TRACT SHOULD BE S	ENT TO: trac	cy.burns@ousd	.k12.ca.us
ORDER MENU OF	SERVICES (EXHIBIT A	OF MASTER M	OU) – SELE	CT DESIRED S	SERVICE
	IT OF SERVICE (SEE EXHIB		RATE PER		
	A FULL DESCRIPTION OF SCOPE OF		UNIT	UNITS	(DESIRED UNITS TIMES RATE PER UNIT)
3-Lead Agency Unit for	Middle School	6-8	\$ 126,811	1	\$21,546
			\$		\$
			\$		\$
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	QUAL RATE PER UNIT MUL unt than the standard middle		RED UNITS, EX	XPLAIN REASON	IFOR ALTERED RATE:
		START DAT	TE July 1, 2013	3 END	DATE   August 22, 2014
	RESOURCE NAME	START DAT	ORG KEY	3 END	AMOUNT
REQUISITION NUM	BER R0402513		ORG KEY 2081553401		AMOUNT \$ 21,546.00
RESOURCE #	RESOURCE NAME		ORG KEY		AMOUNT \$ 21,546.00 \$
REQUISITION NUM RESOURCE # 6010	RESOURCE NAME ASES	Now 33	ORG KEY 2081553401 31553401	-5825	AMOUNT \$ 21,546.00 \$
REQUISITION NUM RESOURCE # 6010  This Individual	RESOURCE NAME ASES  Services Agreement is OUSD to pay for services	Now 33 a contract for ses provided by	ORG KEY 2081553401 31553401- services. Its of this VENDO	-5825 execution by a	AMOUNT \$ 21,546.00 \$ \$ an authorized OUSD
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POLICY NUMBER:

\* PHPK1041818

COMMERCIAL GENERAL LIABILITY

Bay Area Community Resources, Inc.

EFFECTIVE:

\* July 1, 2013 - 2014

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

### ADDITIONAL INSURED — CONTROLLING INTEREST

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART.

SCHEDULE

Name of Person or Organization

### Oakland Unified School District

(If no entry appears above, the information required to complete this endorsement will be shown in the Declarations as applicable to this endorsement.)

- WHO IS INSURED (Section II) is amended to include as an insured the person or organization shown in the Schedule but only with respect to liability arising out of:
  - a. Their financial control of you; or

b. Premises they own, maintain or control while you lease or occupy these premises.

This insurance does not apply to structural alterations, new construction and demolition operations performed by or for that person or organization.

#### AFTER SCHOOL BUDGET PLANNING SPREADSHEET **ELEMENTARY & MIDDLE SCHOOLS 04.2013** Program Fees (if Site Other Lead Name: Barack Obama Academy **ASES OFCY** applicable) **Agency Funds** Resource 6010, Program 1553 Lead Agency OUSD Lead Agency Grantee % Lead Agenc Average # of students to be served daily (ADA): TOTAL GRANT AWARD \$25,000 \$0 \$0 \$0 \$0 CENTRAL COSTS: INDIRECT, ADMIN, EVAL, PD, CUSTODIAL, SUPPLIES OUSD Indirect (5%) \$1,190 OUSD ASPO admin, evaluation, and training/technical assistance costs \$1,558 \$705 Custodial Staffing and Supplies at 3.17% TOTAL SITE ALLOCATION \$21,547 CERTIFICATED PERSONNEL 1120 Academic Liaison/Quality Support Coach REQUIRED \$0 1120 Certificated Teacher Extended Contracts \$0 \$0 \$0 Total certificated \$0 \$0 **CLASSIFIED PERSONNEL** Site Coordinator (list here, if district employee) 2205 \$0 \$0 2220 SSO \$0 \$0 \$0 Total classified \$0 \$0 \$0 \$0 \$0 BENEFITS Employee Benefits for Additional Time (20% of total 3000's salaries paid as extended contracts or overtime) \$0 Employee Benefits for Salaried Employees (40%) \$0 3000's Lead Agency benefits (rate: 25 %) \$0 Total benefits \$0 \$0 \$0 \$0 \$0 **BOOKS AND SUPPLIES** Supplies (OUSD only, except for Summer \$0 \$0 \$0 4310 Supplemental) \$0 Curriculum (OUSD only) \$0 4310 \$0 \$0 5829 Field Trips \$0 \$500 \$0 \$0 \$0 Equipment (OUSD only) \$0 4420 Trainings \$150 \$51 \$800 Program Materials and Incentives Total books and supplies \$0 \$1,501 \$0 \$0 \$0 CONTRACTED SERVICES Site Coordinator TBD \$15.50/hr x 25 hrs/wk x 40 wks \$0 \$19,375 5825 = \$15,500 + 25% fringe Total 19,375 5825 5825 5825 5825 5825 5825 5825 5825 \$0 5825

### 2013-2014 Elementary/Middle School After School Program Budget

5825				-				
	Total services		\$0	\$19,375	\$0	\$0	\$0	\$0
IN-KIND C	DIRECT SERVICES		10 m					
							\$0	\$0
							\$0	
				**********				
	- N		***************************************	********				
	Total value of in-kind direct services		**********	**********	***************************************	\$0	\$0	\$0
LEAD AC	GENCY ADMINISTRATIVE COSTS							
	Lead Agency admin (4% max of total contracted \$)	N. 1		\$670.34	\$0			\$0
SUBTOT	TALS							
	Subtotals DIRECT SERVICE	65	\$374	\$20,876	\$0	\$0	\$0	\$0
	Subtotals Admin/Indirect	15	\$3,080	\$670	\$0	\$0		\$0
TOTALS								
	Total budgeted per column	11.	\$3,453	\$21,546	\$0	\$0	\$0	\$0
	Total BUDGETED	100	\$25,0	000	\$0	\$0	\$0	\$0
	BALANCE remaining to allocate	7.3	\$0		\$0		Filipping Park	
	TOTAL GRANT AWARD/ALLOCATION TO SITE		\$25,0	00	\$0		The state of the s	是可能上於
ASES M	ATCH REQUIREMENT:				\$0.00			
ASES re awarded	quires a 3:1 match for every grant award dollar	1/ 1/ A						
Total Ma	tch amount required for this grant:		8,333					
Facilities	count toward 25% of this match requirement:		2,083					
Remainir	ng match amount required:		6,250					
	nould be met by combined OFCY funds, other site rivate dollars, and in-kind resources. This total		0					

Required	Signa	tures	for I	Bude	et App	roval:
			-			7

Lead Agency:

**OUSD After School Programs** funded by After School Education and Safety (ASES) and 21st Century Community Learning Center (21st CCLC) Grants 21st CCLC ASSETs After School Program Plan **High Schools** 2013 - 2014 **SECTION 1: School Site Information** Date: June 9, 2013 School Site: BARACK OBAMA ACADEMY Principal Signature: Lead Agency Signature: After School Site Coordinator Name (if known at this time): TBD SECTION 2: After School Alignment with Community School Strategic Site Plan (CSSSP) Mark the following Strategic Priority areas of the school's CSSSP where this after school program is identified as a high leverage strategy. X Balanced Literacy and Literacy Across the Curriculum Science, Technology, Engineering, and Mathematics (STEM) Transitions and Pathways Pre-K to 12 College, Career and Workforce Accelerating Students through Targeted Approaches X Extended Learning Time X School Culture (including Meaningful Student Engagement) X Health and Wellness X Interrupting Chronic Absence (Attendance) **Building Capacity and Leadership** Family and Student Engagement Strategic Operational Practices

### State 3 – 4 primary goals of the After School Program and intended impacts for participating students.

- After school program will support school day's goals to empower each student with skills (social and academic, including conflict resolution) to be able to return to Oakland's high schools and ultimately succeed.
- After school program will provide services that help students understand how to utilize the resources they have around them and practice the skills they are learning in the school day.
- After school participants will feel physically and emotionally safe as a result of participating in the after school program, therefore, their connection with the school day will be notable through increased school day attendance.

Strategic Questions/Desired Outcomes  As a result of our ASP efforts	Strategic Activities  What after school strategic activities will support the desired outcomes?	Outcomes of Strategic Activities What short-term outcomes will you expect from your efforts by the end of the school year?	Data used to assess the strategic activities  What data will be collected to measure these outcomes?
High School Graduation: How many more Oakland children are graduating from high school?	The ASP program supports HS Graduation by helping monitor academic success, helping students reflect on their behavior and plan for the future. We do this through:  The Academic Liaison, Coordinator and additional staff will create smaller ratios to help students in small groups.  Offering all participants structured guided	<ul> <li>Increased alignment with CA state standards</li> <li>Increased alignment with school day</li> <li>The majority of youth will understand, complete and turn in all homework</li> </ul>	<ul> <li>District benchmark testing</li> <li>School data sharing on academic and behavior progress</li> <li>OFCY/OUSD surveys</li> <li>SAYPQA Evaluation results</li> </ul>

Satisfactory School Day	practice during home work time on a daily basis Close communication with teachers on tracking homework completion.  Our program will promote	Increased after school	School day     School day
Attendance: How many more Oakland children are attending school 95% or more?	<ul> <li>By creating opportunities that foster strong relationships between peers as well as students with adults. Many of our students at BOA struggle with social-emotional needs; building their social skills is a top priority.</li> <li>We will monitor school day attendance data for all after school participants on a weekly basis. If a student is identified as not attending school on a regular basis, parent/guardian will be notified.</li> <li>After school staff/providers will mentor students regarding the importance of coming to school daily.</li> </ul>	average daily attendance Increased school day attendance for program participants 90% of students who are falling behind the 95% threshold for school day attendance will receive additional mentoring support from after school program staff regarding the importance of regular school day attendance.	counselors (Seneca Center) will report to after school staff regarding students' progress with social-emotional needs.  • 100% of students who are achieving regular school day attendance at a rate of 95% or better will be publicly recognized in the after school program monthly.
Job Skills/Career readiness:			

meaningful internships and/or paying jobs?			
Health and Well-being: How many more Oakland children have access to, and use, the health services they need?	Our staff will provide team building and fitness activities on a regular basis to meet students' physical and mental health needs.	Participants will indicate that they had opportunitie to engage in physical fitness activities, including sports.	report to after school
SECTION 4: Program Model a	nd Lead Agency Selection		
For 2013-2014, my site will operate	the following program model:		
Description and Rationale for S			
The BACR philosophy about after a nurturing and enjoyable enviror integrating the principles and prastudents, and parents as our cus	er school programs extends far to nment where students can improctices of youth development into	beyond keeping children sat ove their academic and life o all activities. Just as impo	skills. We believe in rtant, we see the schools,
The BACR philosophy about after a nurturing and enjoyable enviror integrating the principles and prastudents, and parents as our cust approach to after school provolunteerism, and building command infrastructure to maintain high	er school programs extends far benment where students can imprectices of youth development intotomers. We believe it is our responsive to the second state of the seco	beyond keeping children sa ove their academic and life o all activities. Just as impo sponsibility to understand an ACR mission of serving your unity agency, BACR has the ervices.	fe. We believe in providing skills. We believe in rtant, we see the schools, and meet their needs.  h and families, fostering
The BACR philosophy about after a nurturing and enjoyable enviror integrating the principles and prastudents, and parents as our cus. This approach to after school provolunteerism, and building command infrastructure to maintain hig SECTION 5: ATTENDANCE, Plan order to remain in compliance and upon the conclusion of the regular dischools. (EC 8483) High school programs are required to	er school programs extends far to ment where students can improctices of youth development into tomers. We believe it is our restriction of the second state of the se	beyond keeping children say ove their academic and life of all activities. Just as imposponsibility to understand an ACR mission of serving your unity agency, BACR has the ervices.  RAM SCHEDULE ents, the after school program on every regular school day for per week.	fe. We believe in providing skills. We believe in rtant, we see the schools, and meet their needs.  h and families, fostering e organizational capacity  must commence immediately r elementary and middle
The BACR philosophy about after a nurturing and enjoyable enviror integrating the principles and prastudents, and parents as our cus. This approach to after school provolunteerism, and building command infrastructure to maintain hig SECTION 5: ATTENDANCE, Plan order to remain in compliance and upon the conclusion of the regular dischools. (EC 8483)	er school programs extends far to ment where students can improctices of youth development into tomers. We believe it is our restriction of the second state of the se	beyond keeping children say ove their academic and life of all activities. Just as imposponsibility to understand an ACR mission of serving your unity agency, BACR has the ervices.  FRAM SCHEDULE ents, the after school program on every regular school day for per week.  Chool Year 2013-2014:	fe. We believe in providing skills. We believe in rtant, we see the schools, and meet their needs.  h and families, fostering a organizational capacity  must commence immediately

campus' student enrollment from August to April)

**Program Schedule** 

Submit program schedule as an attachment, using the standard program schedule template.

<sup>\*</sup> CDE allows programs to close for a maximum of 3 of these days during the school year for professional development. Families must be notified of these program closure dates in advance, and the lead agency must maintain documentation of professional development activities offered on these dates.

### **SECTION 6: Academics**

Your site should plan to offer a range of academic supports and MUST include:

1) CAHSEE Prep 2) Credit Recovery 3) Tutoring
Other possible supports may include computer lab, STEM Programs, Academic Intervention, project-based learning, and coordination with SES tutoring.

Academic activities should be aligned with school goals and support specific student achievement needs defined by the school.

	Target Population	Academic Support (choose one)	CSSSP goal(s) or school need supported by activity	Measurable Outcomes	Description of program/activity	Instructional Strategies
1		X Homework Support X Tutoring Skill Building Academic Intervention Credit Recovery CAHSEE Prep Other	The after school program will focus on all area subjects, specifically English and Math and support each student to meet their readmission goals, in service to their future success.	Improve grades and maintain focus in class.	Tutoring immediately following check-in and snack.	Assistance with academics as needed.
2		☐ Homework Support ☐ Tutoring ☐ Skill Building ☐ Academic Intervention  X Credit Recovery ☐ CAHSEE Prep ☐ Other	Program incentives to help with consistency in attendance and participation.	Improve relationships between students and ASP staff, including citizenship and behavior.	Students receive 10 bonus Phase Points when they attend and participate in ASP.	
3		☐ Homework Support ☐ Tutoring ☐ Skill Building ☐ Academic Intervention ☐ Credit Recovery ☐ CAHSEE Prep ☐ Other				
4		☐ Homework Support ☐ Tutoring ☐ Skill Building ☐ Academic Intervention				

	☐ Credit Recovery ☐ CAHSEE Prep ☐ Other				
5	☐ Homework Support ☐ Tutoring ☐ Skill Building ☐ Academic Interve ☐ Credit Recovery ☐ CAHSEE Prep ☐ Other	ntion			
Career-relate grants. Enric fields, and ap students' succ	d enrichment activities hment activities should ply learning in a real, h	and physical activity/ provide students wit ands-on way. Enrich fe. Enrichment activi	recreation are require h the opportunity to de nment activities should ties often support Car	SICAL ACTIVITY / RECREAT and components of the ASES and evelop 21 <sup>st</sup> Century Skills, explo I intentionally and creatively buil eer Pathways, school goals for	21 <sup>st</sup> Century re career-related d skills that support
Type of Enrichment	Rationale	CSSSP goal(s) or school need supported by activity	Brief Description	Targeted Skills	Measurable Outcome
Basketball	X Student Identified X School Identified ☐ Parent Identified ☐ Other (specify)	Health & wellness, teamwork, following instructions, mentorship and leadership. Promote campus with uniforms.	Form a team to represent the school.	X Social & Emotional Learning X Leadership ☐ Academic (specify) ☐ Internships/Linked Learning ☐ 21 <sup>st</sup> Century skills X Health and Wellness ☐ Other (specify)	Self-confidence, self-worth, community.
	☐ Student Identified ☐ School Identified ☐ Parent Identified ☐ Other (specify)			☐ Social & Emotional Learning ☐ Leadership ☐ Academic (specify) ☐ Internships/Linked Learning ☐ 21 <sup>st</sup> Century skills ☐ Health and Wellness ☐ Other (specify)	
	☐ Student Identified ☐ School Identified ☐ Parent Identified ☐ Other (specify)			☐ Social & Emotional Learning ☐ Leadership ☐ Academic (specify) ☐ Internships/Linked Learning ☐ 21 <sup>st</sup> Century skills ☐ Health and Wellness ☐ Other (specify)	

	School Identified Parent Identified Other (specify)		☐ Leadership☐ Academic (specify)☐ Internships/Linked L☐ 21 <sup>st</sup> Century skills	_earning
			☐ Health and Wellnes ☐ Other (specify)	
	Student Identified School Identified Parent Identified Other (specify)		☐ Social & Emotional ☐ Leadership ☐ Academic (specify) ☐ Internships/Linked L ☐ 21 <sup>st</sup> Century skills ☐ Health and Wellnes: ☐ Other (specify)	earning
share important in	nformation related to the afte with school day efforts, and	er school and regular school I support school goals for fa	onnect families to the larger day programs. After school mily involvement. A variety	family engagement efforts of activities may be offered,
including: parent opportunities.  Family literacy is a goals of adult fam	ily members, connect them	21 <sup>st</sup> Century after school protoces, in	ograms. Family literacy serv and increase their ability to s	ices support the educational upport their student's
including: parent opportunities.  Family literacy is a goals of adult fam	a required component of all 2 ily members, connect them elopment. All high school pro CSSSP goal(s) or school need supported by	21 <sup>st</sup> Century after school proto resources and services, ograms will fund a Parent L	ograms. Family literacy serv	rices support the educational support their student's nily literacy programming.  Alignment with school day family engagement / family
including: parent opportunities.  Family literacy is a goals of adult famile learning and development.	a required component of all a ily members, connect them elopment. All high school pro CSSSP goal(s) or school	21 <sup>st</sup> Century after school proto resources and services, ograms will fund a Parent L	ograms. Family literacy serv and increase their ability to s iaison position to support fan	ices support the educational upport their student's nily literacy programming.  Alignment with school day

### PARENT LIAISON:

Describe the anticipated duties of the Parent Liaison in your program. Also identify what supports your school site will provide the Parent Liaison, including training and materials.

### SECTION 9: Chronic Absence Action Plan

Improving school day attendance for all students and reducing chronic absenteeism is one of the key OUSD strategic goals. The district goal is that all students will attend school at least 95% of the required school days or more, thereby achieving satisfactory attendance. Students who attend school 90% or less of required days are considered chronically absent. Students whose attendance falls in the "grey zone" between 90% - 95% are considered at risk of chronic absenteeism.

In partnership with the school day, after school programs can play an important role in supporting student attendance by doing things like celebrating good attendance, informing parents about the importance of attendance, uncovering what challenges students/families are facing that cause them to miss school, regularly monitoring student attendance data, contacting families to let them know their child was missed at school, etc., in addition to providing meaningful after school learning experiences that help keep students engaged and coming.

Below are several key strategies that after school programs can implement in partnership with the school day, in order to promote positive attendance, and support students and families who are struggling with attendance. Select **at least two** of the following strategies below, and identify specific action steps that your program will implement for each strategy.

Strategies to Support Attendance	Action Steps
a) Recruit and address the needs of students who are at risk of chronic absenteeism.	Regular communication to (or repeated attempts to reach) the parent/guardian on students' status.
b) Inform parents about the importance of attendance and encourage parents to help each other get their students to class.	Regular communication to (or repeated attempts to reach) the parent/guardian on students' status.
c) Track students with poor program attendance and reach out to find out why and how attendance could be improved.	Daily check-ins with other staff and parents.
d) Celebrate good attendance and/or offer meaningful incentives to attract and reward students for attending our	Reward improvement and consistency with gift cards, pizza parties, announcements and certificates.

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### **SECTION 10: Transforming School Culture and Climate**

After school programs can play a critical role in support the school's efforts to transform school culture and climate, helping to make schools positive, supportive places for all students to stay engaged, be successful, and thrive.

- a) The following are paths that OUSD schools are taking to change discipline and transform school culture and climate. What strategy/strategies is your school utilizing to transform school culture and climate?
- X PBIS (Positive Behavioral Interventions and Support)
- X Restorative Justice
- X Social and Emotional Learning
- X Bullying Prevention
- Other: (please specify)
- b) How will the school and lead agency partner work together to ensure that the after school program is aligned and supporting these efforts, and helping to transform school culture and climate?

Consistent check-ins before issues arise. Weekly meetings with program director and principal when possible.

c) Reducing the disproportionate suspension rates of African American students is a key priority for OUSD. Please describe any special efforts your after school program is taking to support the school engagement, social-emotional well-being, and/or academic success of African American students at your school (ie. Manhood Development circles, Ethnic Studies curriculum, recognition ceremonies for student accomplishments, Black professionals as role models or mentors, etc.):

Recognition ceremonies, special guests, focus circles, and music will continue to be used to honor excellence as well as address the issues the students face. These are opportunities to encourage the youth to come up with their own solutions.

### **SECTION 11: Coordination with Other Service Providers**

In the Full Service Community School model, the school becomes a hub of services where various types of service providers come together, work together, and coordinate their efforts to meet the holistic needs of students and families.

The after school Site Coordinator or Director will actively participate in which of the following school group(s), in order to increase alignment between after school and school day efforts?	□ COST team (Coordination of Services Team) □ SST (Student Study Team) □ SSC (School Site Council) □ ELT (Educational Leadership Team) X PTA X Attendance Team/Workgroup X CSSSP (Community School Strategic Site Planning) team X School Culture/Climate Committee □ Other (specify)
List key community partners whom you will actively collaborate with to accomplish the goals of your program.	Beats Rhymes & Life (BRL) Youth Uprising
List all subcontractors who will be paid to deliver after school services.	N/A
Identify other service providers and support personnel at your school (ie. school psychologist, School Based Health Center staff, counselor, mental health therapist, school nurse, parent liaison, etc.) whom you will actively collaborate with to accomplish the goals of your program.	Seneca Center (on-site staff members)

### 2013-14 After School Enrollment Policy for Barack Obama Academy

OUSD has established district-wide guidelines for Target Population and Enrollment in ASES and 21<sup>st</sup> Century After School Programs. Within these guidelines, each school will create a site-specific After School Enrollment Policy that will be made public to the school community through the following methods:

- Enrollment policy will be included in After School Enrollment Packet and program materials.
- Enrollment policy will be discussed at after school parent orientation/meetings.
- · Enrollment policy will be shared with school faculty.

Target Population: (Describe targeted student populations in order of priority. Specify data that will inform student selection.)

Target Population(s)	Specific Data to Inform Selection of Program Participants	(High School Only) Indicate if participation is <i>Optional</i> of the Mandatory for each target population	
All Barack Obama Academy Students	Grades and Behavior reports		

Grade levels prioritized for programming:	7 <sup>th</sup> / 8 <sup>th</sup>
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Note: The ASES and 21<sup>st</sup> CCLC grants require that programs are open to all students of the school, if space remains after outreach is done to targeted students.

### Additional Notes:

- · Successful after school programs are heterogeneous and include several target populations.
- Sites cannot simply utilize a first come-first serve process for enrolling students; sites should establish priorities for participation.
- Programs are intended to help close the achievement gap by serving a variety of students with academic and other needs.
- In alignment with OUSD's strategic goal to reduce chronic absenteeism, programs should consider targeting students at risk
  of chronic absenteeism, as determined by individual attendance rates between 90 95% during the current school year.
  (Programs should collaborate with school site leadership to obtain student attendance data.)
- · Program must enroll adequate numbers of students to meet CDE attendance targets.

**Enrollment Process and Timeline:** Summarize your enrollment timeline below. Describe ongoing program outreach and recruitment efforts, beginning in Spring 2013.

Timeline	After School Enrollment Steps/Process	Individual(s) responsible	
May 2013 – June 2013	Reg. form distributed, parents informed of ASP offerings.	Site Coord and Day Staff	
Aug – Sept.	Reg forms distributed upon students registration to day school	Site Coord and Day Staff	
Sept. – June	Open enrollment	Site Coord and Day Staff	

### Important dates to include in your timeline:

- May June: Early outreach and recruitment for summer program and 2013-14 school year programs.
- August September: New school year enrollment of students for remaining program slots.
- After school programs begin on 1<sup>st</sup> Day of school.
- Parents are notified about their student's participation in program at beginning of school year (specify date).
- All programs must maintain waitlists after program slots are filled.

School	Support	for	<b>Program</b>	Recruitment
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Describe how the school will support after school program recruitment efforts. Specify how school staff will help promote the after school program, refer students, and communicate with families about program opportunities:

All B.O.A students will receive a ASP registration form upon their scheduled school day registration. All parents of B.O.A students will also receive information about ASP offerings and Day staff and admin will monitor participation with site coord. Regular phone calls will be made and letters will be sent home to parents informing them of their child's participation.

Principal Signature: Lead Agency Signature:

### 2013-14 Assurances for Grant Compliance and After School Alignment with School Day

Principal and Lead Agency representative (ie. Program Director and/or Site Coordinator) will review and discuss each assurance below, and initial next to each item to signify agreement. Attached separately are the following documents referenced below: 1) Grant Assurances signed by OUSD Superintendent, 2) After School MOU template, and 3) Academic Liaison Role Description.

Principal initials	Lead Agency initials	2013 – 14 Assurances for Grant Compliance and After School Alignment with School Day
13	(F)	Site Administrator and Lead Agency Director/Site Coordinator have reviewed the CA Dept of Education's ASES and/or 21 <sup>st</sup> Century Grant Assurances, and understand mandated grant compliance elements.
	51	Site Administrator and Lead Agency Director have reviewed the Lead Agency After School MOU together, and agree to the requirements outlined in the MOU for the lead agency partner.
16 18	(2)	Site Administrator will meet regularly with Site Coordinator to ensure program is meeting identified goals.
16	(3.2)	Site will share student outcome data to better refine program (Attendance data, EduSoft, Report Cards, IEP's, etc).
186	63	The principal and lead agency partner have reviewed and discussed the Academic Liaison/Quality Support Coach key responsibilities described on the following page. Both Principal and lead agency partner understand that this role is critical for strengthening staff practices and the quality of the after school program. Site will identify a certificated, qualified individual to serve as the program's Academic Liaison and to fulfill all responsibilities outlined in the role description.
38	(E)	Site will invite Site Coordinator and appropriate after school staff to participate in school day meetings and professional development opportunities, in order to ensure consistency in standards of teaching and learning and positive school climate.
18	(3.2)	Site will invite Site Coordinator to participate on SSC, COST, SST, and CSSSP team to ensure coordination of services.
18	(52)	Site will coordinate the use of facilities and site level resources in support of program goals.
10	63	Site will provide Site Coordinator with office space that includes access to internet and phone.
18	5.7	Site Administrator will share the School Site Safety Plan with the Site Coordinator and discuss appropriate policies and procedures to ensure safety during the after school hours.

Principal Signature:

Lead Agency Signature:

21st CCLC High School After School Programs 2013-2014

### Academic Liaison/Quality Support Coach

After school research clearly shows that high quality programs result in increased youth outcomes. The higher the program quality, the more youth outcomes are achieved. The Academic Liaison (now called "Quality Support Coach") is a required position and plays a critical role in supporting after school program quality through the following high leverage staff capacity-building activities:

- Provide classroom observations, coaching support, and trainings to improve staff practices and program quality.
- Support the after school program's Assess Plan Improve program quality improvement cycle by helping after school programs gather and review data on program quality, make plans for improvement, and receive training and coaching supports aligned to improvement plans.
- Bridge the after school program with school day goals, priorities, curriculum, pedagogy, and data.
- Provide lesson planning support and lesson modeling to strengthen after school instruction.
- Help develop/design after school academic offerings and curriculum, and support alignment of after school activities with the Common Core standards

The Academic Liaison/Quality Support Coach can be a credentialed teacher from the school faculty or other qualified professional working with the school (for example, a Literacy Specialist, Math Coach from LCI, BTSA Coach, etc.). This individual will receive training and specific direction on the Academic Liaison/Quality Support Coach role from the OUSD After School Programs Office. The After School Programs Office will provide specific deliverables aligned with the key job duties listed above. The required budget allocation for this position is \$2,500 for the year, equivalent to 83 hrs/year at a Paid-In-Service contract rate of \$30.12/hour.

Academic Liaison/Quality Support Coaching Planning
a) Please identify who will fulfill the Academic Liaison/Quality Support Coach role for 2013-14:
☐ A credentialed teacher on staff who has effective skills and experiences in coaching and/or adult learning ☐ A qualified professional who is part of the school staff
☐ An OUSD coach connected to the school (i.e. LCI Literacy or Math coach, BTSA coach, etc.) ☐ Other individual (please specify in detail):
If known, please specify the name of the person who will fill the Academic Liaison role, and identify his/her role in the school:
b) Some schools are challenged in finding a qualified individual on staff that can fulfill the Academic Liaison/Quality

Support Coach role. In this case, the OUSD After School Programs Offic to match with the school. Please mark:	ce will work actively to try to find an OUSD coach
My school needs support in finding an individual who can effectively fulfill Coach. ☐ Yes ☑ No	I the role of Academic Liaison/Quality Support
Teachers on Extended Contract for Direct Service	terrette grant von der eine kommen eine er ei Eine er eine e
In addition to an Academic Liaison/Quality Support Coach, some schools to provide direct service to students after school, such as after school inteclasses, and academic enrichment.	
Please list specific after school classes/activities that will be facilitate Important note: Teachers on extended contract who are providing direct the negotiated rate of \$23.16/hr (per OEA contract). After school grant fur Beginning in 2013-14, the Academic Liaison/Quality Support Coach cannot Academic Liaison is primarily responsible for providing coaching and train Service rate of \$30.12 for their staff capacity-building services. Teachers paid with an extended contract.	services to students after school must be paid at unds can be utilized for this direct service work. not provide direct service to students. The ming, and is paid at the negotiated Paid-In-
	A-4:
List after school classes/activities that will be facilitated by teachers on extended contract	Anticipated hours/week for teacher on extended contract
N/A	
Principal Signature: Jacup De Lead Agen	21st CCLC High School After School Programs 2013-2014

### After School Safety and Emergency Planning for 2013-14

After School Safety and Emergency Planning
A) The Comprehensive School Site Safety Plan will incorporate the After School Program. The Principal and Site Coordinator will discuss plans and procedures for after school safety, and the Site Coordinator will have access to the Comprehensive School Site Safety Plan.  X Yes   No
If no, explain after school plans to ensure student and staff safety should an incident of violence or other crisis/emergency occur on or near the school campus during after school hours:
B) Describe the training that site will provide after school staff on safety procedures, including lockdown procedures and communication protocols for crisis response.  All ASP program staff will be trained by School day admin and Site Coordinator for emergency policies and procedures.
C) Principal and Site Coordinator have reviewed the OUSD After School Emergency/Crisis 1st Level Response Notification Protocol.  X Yes   No
Facility Keys
Will the After School Program have access to facility keys for all areas where after school programming occurs?  X Yes □ No
If no, indicate how the school campus will be secured if crisis should occur during after school hours and if lockdown is necessary:
SSO Staffing: (check one) Required for High School After School Programs
☐ Site has a school day SSO who can accommodate after school related work as part of their regular salary. ☐ Site will pay Extra time/Over time (ET/OT) to accommodate an after school SSO.

Principal Signature: Lead Agency Signature: Professional Development and Staff Wellness
<b>Professional Development:</b> After school staff should receive adequate professional development, including coaching support and trainings, in order to grow and improve their practice. Programs should utilize data from the YPQA/SAPQA youth program quality assessment tool to determine the areas of focus for professional development.
a) Programs are allowed up to three days of program closure during the school year to offer staff professional development. Please indicate which three days (if any) your program plans to close this year for PD:
TBD
<ul> <li>b) What professional development, coaching, and training supports will be provided by the lead agency partner?</li> <li>BACR Summer Institute</li> <li>Regular team meetings</li> <li>One-on-one direct supervision and coaching</li> </ul>
c) What professional development opportunities will be provided by the school site? Staff meetings and Coord will participate in on-going teacher P.D
d) ASPO professional development will consist of the mandatory August Institute (Aug. 5-9, four days for new site coordinators; three days for returning site coordinators), mandatory monthly site coordinator meetings (2 hrs/month), optional Youth Work Methods trainings (9 workshops aligned to YPQA, 2 hours each), and various professional learning communities (time commitment varies). Please mark:
I understand that professional development helps ensure program quality. My program is committed to providing/accessing professional development opportunities for after school staff, based on needs identified by program data. My program will adequately budget for staff time to participate in professional development over the course of the year (for key line staff, recommended at least 20 hours of PD/year).   Yes

e) Please describe ways your program will work to support staff wellness over the course of the year:

Principal Signature: \_\_\_

Lead Agency Signature:

## After School Prog Barack Obama Academy 2013-14 School Year

Monday	Tuesday	Wednesday	Thursday	Friday
Snack Time and Check-In	Snack Time and Check-In		Snack Time and Check-	Snack Time and Check
		Beats, Rhymes & Life		
Study Hall, Tutoring & Office Hours	Study Hall, Tutoring & Office Hours		Study Hall, Tutoring & Office Hours	Study Hall, Tutoring 8 Office Hours
		Snack Time and Check-In		
Art	Youth Uprising		Youth Uprising	Basketball
		Study Hall, Tutoring & Office Hours		
Reflection Cirlce and Sign Out	Reflection Cirlce and Sign Out	Reflection Cirlce and Sign Out	Reflection Cirlce and Sign Out	Reflection Cirlce and Sign Out
	Snack Time and Check-In  Study Hall, Tutoring & Office Hours  Art  Reflection Cirlce and Sign	Snack Time and Check-In  Study Hall, Tutoring & Study Hall, Tutoring & Office Hours  Art Youth Uprising  Reflection Cirlce and Sign Reflection Cirlce and Sign	Snack Time and Check-In  Snack Time and Check-In  Beats, Rhymes & Life  Study Hall, Tutoring & Office Hours  Snack Time and Check-In  Art  Youth Uprising  Study Hall, Tutoring & Office Hours  Snack Time and Check-In  Study Hall, Tutoring & Office Hours  Reflection Cirlce and Sign  Reflection Cirlce and Sign	Snack Time and Check-In  Snack Time and Check-In  Beats, Rhymes & Life  Study Hall, Tutoring & Office Hours  Office Hours  Snack Time and Check-In  Study Hall, Tutoring & Office Hours  Snack Time and Check-In  Art  Youth Uprising  Study Hall, Tutoring & Youth Uprising  Study Hall, Tutoring & Office Hours  Study Hall, Tutoring & Office Hours  Reflection Cirlce and Sign  Reflection Cirlce and Sign  Reflection Cirlce and Sign  Reflection Cirlce and Sign

<sup>\*</sup> Please note that the after school program must start immediately at the same time that the regular school day ends. On minimum days, the after school program must start immediately at the end of minimum day.


Board Office Use: Leg	gislative File Info.
File ID Number	13-1408
Introduction Date	6/26/13
Enactment Number	13-1213
Enactment Date	6/26/13



### OAKLAND UNIFIED SCHOOL DISTRICT Office of the Board of Education June 26, 2013

TO:

Board of Education

FROM:

SUBJECT:

Dr. Anthony Smith, Ph.D., Superintendent Maria Source Smith Master Memorandum of Understanding between OUSD and Bay Area

Community Resources

### **ACTION REQUESTED**

Authorize the President and Secretary of the Board to enter into and execute a Memorandum of Understanding with Bay Area Community Resources, on behalf of the District to provide services to students. This establishes a one year relationship with Bay Area Community Resources, and a Not-To-Exceed amount of \$4,271,386.00. This amount is projected using historical cost data, known changes to the number of sites served and expected available grant funding allowable.

### BACKGROUND

The Oakland Unified School District enters into contracts each year to provide professional services that support the District's academic mission. The Master MOU establishes all terms and conditions, a defined menu of services with negotiated rates, and allows for the gathering of necessary supporting documentation to further streamline the process of receiving necessary services, while keeping the integrity of checks and balances, as well as maintaining oversight by the Governing Board.

A Menu of Services was established that would allow a principal to "Order" from the Menu using the Individual Service Agreement (ISA). This is essential to promoting transparency of services, and the costs of those services, between like schools. Each Individual Service Agreement is submitted to the board for approval. In the event that this vendor receives more orders for service than anticipated, an amendment to this MOU will request a new not-to-exceed amount.

### **DISCUSSION**

**Vendor:** Bay Area Community Resources

Overview of Services: Bay Area Community Resources contracts with schools to be a lead agency to provide high quality after school programming consisting of academic enrichment and recreational physical activities, family literacy and targeted Equitable Access services to students that are high risk.

Not-To-Exceed Amount: \$4,271,386.00

Determination of the Not-to-Exceed Amount is based on historical data and projections for the coming school year, it is anticipated that Bay Area Community Resources will provide services to 26 school sites.

The District contracts with agencies to provide various activities and after school programs. Chosen by the number of sites served with District and the long standing relationship with the agencies, the Master Memorandum of Understanding establishes a relationship with Bay Area Community Resources, defining terms and conditions as well as setting a maximum not-to-exceed ceiling amount. This ceiling is derived from historical cost data, and known changes in sites to be served, as well as expected grant funding.

In addition, the District has been working with agencies to provide a Menu of Service, which delivers a clear and measurable scope of work. Analogous to ordering from a common table menu, each product is described and the price is clearly quoted, establishing and promoting a more perfect competition where the consumer, here the principal, is informed of the services offered, and the price for those services. This allows the principal to easily compare services and prices, and plan for programmatic needs.

### FISCAL IMPACT

There is no funding associated with the Master Memorandum of Understanding or the Amendment to the Master Memorandum of Understanding herewith. The Master Memorandum of Understanding establishes a relationship, as well as setting the terms and conditions with Bay Area Community Resources. The funding source for each Individual Service Agreement will be determined separately and individually. Funding for the Individual Service Agreement is verified through a review of the BDT budget process, and a review of State and Federal compliance funding when applicable.



### RECOMMENDATION

Approval of the Amendment to the Master MOU between Bay Area Community Resources and the Oakland Unified School District authorizing the President and Secretary of the Board to enter into and execute an Amendment to the Master Memorandum of Understanding and Individual Service Agreement(s) with Bay Area Community Resources in an amount Not-To-Exceed \$4,271,386.00.

The Secretary of the Governing Board shall place said Individual Service Agreements on the Consent Calendar for Approval.

### **ATTACHMENTS**

Master MOU

Board Office Use: Legi	slative File Info.
File ID Number	13-1408
Introduction Date	6/26/13
Enactment Number	
Enactment Date	



Community Schools, Thriving Students

### MASTER MEMORANDUM OF UNDERSTANDING BETWEEN OAKLAND UNIFIED SCHOOL DISTRICT and

Bay Area Community Resources

### 2013-2014

### INTENT 1.

1.1 Intent of this Memorandum of Understanding. This Memorandum of Understanding (hereinafter "MOU") establishes the Oakland Unified School District's (hereinafter "OUSD") intent to establish a Bay Area Community Resources (hereinafter "CONTRACTOR"), to provide services to OUSD as described and stated in full in the Individual Service Agreement(s).

Cumulative Amount of ISA(s) NOT TO EXCEED \$ 4,271,386.00

1.2 This Master MOU shall include an Individual Services Agreement (hereinafter "ISA") developed for each OUSD site CONTRACTOR is to provide services. It is understood that this Master MOU does not commit OUSD to pay for services provided by any CONTRACTOR, unless and until an authorized OUSD representative approves the service, and a Purchase Order is issued by OUSD's Procurement department and the ISA(s) are ratified by the Board of Education.

#### TERMS AND CONDITIONS 2.

- 2.1 Term of Agreement. The term of this agreement shall be July 1, 2013 to August 22, 2014 and may be extended by written agreement of both parties. ISA's are void upon termination or expiration of the Master MOU.
- 2.2 All terms and conditions apply jointly and severally to all CONTRACTOR'S employees, agents, partners, subcontractors, and/or volunteers acting on behalf of, and by the direction of CONTRACTOR.
- Notice of Termination. OUSD may, at any time, terminate this Agreement upon not less than five (5) days written notice to CONTRACTOR. OUSD shall compensate CONTRACTOR for services satisfactorily provided through the date of termination. In addition, OUSD may terminate this agreement for cause should CONTRACTOR fail to perform any part of this Agreement. In the event of termination for cause, OUSD may secure the required services from another contractor. If the cost to OUSD exceeds the cost of providing the services pursuant to this Agreement, CONTRACTOR shall pay the additional cost.
- 2.4 Choice of Law. This Agreement shall be performed in Oakland, CA and is governed by the laws of the State of California.
- 2.5 Licenses and Permits. CONTRACTOR shall obtain and keep in force all licenses, permits, and certificates necessary for the performance of this Agreement.
- 2.6 Counterparts. This Agreement and all amendments and supplements to it may be executed in counterparts, and all counterparts together shall be construed as one document.
- 2.7 Conflict of Interest. CONTRACTOR shall abide by and be subject to all applicable OUSD policies. regulations, statutes or other laws regarding conflict of interest. CONTRACTOR shall not hire any officer or employee of OUSD to perform any service by this Agreement without first obtaining the prior written approval of OUSD. CONTRACTOR affirms to the best of his/her/its knowledge, there exists no actual or potential conflict of interest between CONTRACTOR's family, business or financial interest and the services provided under this Agreement, and in the event of change in either private interest or services under this Agreement, any question regarding possible conflict of interest which may arise as a result of such change will be brought to OUSD's attention in writing.

- 2.8 **Drug-Free / Smoke Free Policy.** No drugs, alcohol, and/or smoking are allowed at any time in any buildings and/or grounds on OUSD property. No students, staff, visitors, CONTRACTORS, or subcontractors are to use drugs on these sites.
- 2.9 Anti-Discrimination. Consistent with the policy of OUSD in connection with all work performed under Contracts, CONTRACTOR shall not engage in unlawful discrimination in employment on the basis of actual or perceived race, color, national origin, ancestry, religion, age, marital status, pregnancy, physical or mental disability, medical condition, veteran status, gender, sex or sexual orientation. CONTRACTOR agrees to comply with applicable Federal and California laws including, but not limited to, the California Fair Employment and Housing Act beginning with Government Code Section 12900 and Labor Code Section 1735 and OUSD policy. In addition, CONTRACTOR agrees to require like compliance by all its subcontractor(s).
- 2.9A Local, Small Local and Small Local Resident Business Enterprise Program (L/SL/SLRBE). OUSD requires a twenty percent (20%) minimum local participation requirement for all professional service contracts over the informal bidding threshold (Public Contract Code Section 20111). Contractors shall comply with the twenty percent (20%) local business participation requirement at a rate of ten percent (10%) local and 10% small local and/or small local resident business participation. Business entities must be certified by the City of Oakland in order to earn credit toward meeting the twenty percent participation requirement. A copy of the District's S/SL/SLRBE Policy can be obtained from the OUSD website: www.ousd.k12.ca.us
- 2.10 Limitation of OUSD Liability. Other than as provided in this Agreement, OUSD's financial obligations under this Agreement shall be limited to the payment of the compensation provided in this Agreement. Notwithstanding any other provision of this Agreement, in no event, shall OUSD be liable, regardless of whether any claim is based on contract or tort, for any special, consequential, indirect or incidental damages, including, but not limited to, lost profits or revenue, arising out of or in connection with this Agreement for the services performed in connection with this Agreement.
- 2.11 CONTRACTOR costs or expenses. OUSD shall not be liable to CONTRACTOR for any costs or expenses paid or incurred by CONTRACTOR in performing services for OUSD except as follows:

  None

  in an amount not to exceed \$0.00

  ...
- 2.12 Liability of CONTRACTOR to correct unsatisfactory work. The granting of any payment by OUSD, or the receipt thereof by CONTRACTOR, shall in no way lessen the liability of CONTRACTOR to correct unsatisfactory work, although the unsatisfactory character of that work may not have been apparent or detected at the time a payment was made. Work, which does not conform to the requirements of this Agreement, may be rejected by District and in that case must be replaced by CONTRACTOR without delay.
- 2.13 Waiver. No delay or omission by either party in exercising any right under this Agreement shall operate as a waiver of that or any other right or prevent a similar subsequent act from constituting a violation of the Agreement.
- 2.14 Submittal of Documents. CONTRACTOR shall not commence the Work under this Contract until CONTRACTOR has submitted and OUSD has approved the certificate(s) and affidavit(s), and the endorsement(s) of insurance required as indicated below:
  - a) Signed Agreement
  - b) Workers' Compensation Certification
  - c) Insurance Certificates and Endorsements
  - d) Fingerprinting/Criminal Background Investigation Certification (provided with invoice)
  - e) Tuberculosis Clearance Test Showing Negative Results (provided with invoice)

- 2.15 Incorporation of Recitals and Exhibits. The Recitals and each exhibit attached hereto are hereby incorporated herein by reference.
- 2.16 Changing Legislation. CONTRACTOR understands that changes in Federal, or state legislation or District policy may impact funding levels, grant requirements, and responsibilities of CONTRACTOR during an academic school year. This MOU may be amended during the 2013-14 fiscal year to reflect additional changes resulting from such legislation.

### 3. ADMINISTRATION OF MASTER MOU.

3.1 All notices provided for by this Master MOU shall be in writing. Notices shall be mailed or delivered by hand and shall be effective as of the date of receipt by addressee.

Contract Administrator	Michael Moore
Department	Procurement
Address	900 High Street
City, State, Zip	Oakland, CA 94601
Email	Michael.Moore@ousd.k12.ca.us

3.2 Notices to CONTRACTOR shall be addressed as indicated:

Name	Martin Weinsteln
Title	CEO
Agency	Bay Area Community Resources
Address	171 Carlos Drive
City, State, Zip	San Rafael, CA 94903
Phone	(510) 418-4952

### 4. AREAS OF AUTHORITY

- 4.1 Oakland Unified School District. The Oakland Unified School District is responsible for fiduciary and programmatic oversight for the expenditure of funds contracted to CONTRACTOR by OUSD for fiscal year 2013-2014.
- 4.2 Independent Contractor. This is not an employment contract. CONTRACTOR, is an independent contractor or business entity, and will be responsible for operations and management of its employees to sufficiently carry out the agreed upon Scope of Work. CONTRACTOR understands and agrees that it and all of its employees shall not be considered officers, employees, agents, partner, or joint venture of OUSD, and are not entitled to benefits of any kind or nature normally provided or entitled to employees of OUSD, including, but not limited to, State Unemployment Compensation or Worker's Compensation. CONTRACTOR shall assume full responsibility for payment of all Federal, State, and local taxes or contributions necessary to do business in the State of California, including unemployment insurance, social security and income taxes with respect to CONTRACTOR's employees. In the performance of the work herein contemplated, CONTRACTOR is an independent contractor, with the sole authority for controlling and directing the performance of the details of the work, OUSD being interested only in the results obtained.
- 4.3 Fiscal oversight and management. CONTRACTOR shall be responsible for providing oversight, fiscal management, payroll services and technical assistance to its agents, employees or subcontractors. CONTRACTOR may be required to facilitate and collaborate with other service providers as necessary.
- 4.4 No Rights In Third Parties. This agreement does not create any rights in, or inure to the benefit of, any third party except as expressly provided herein.
- 4.5 Ownership of Documents. All documents created by CONTRACTOR pursuant to this Agreement, including but not limited to reports, designs, schedules, and other materials prepared, or in the process of being prepared, for the services to be performed by CONTRACTOR, are and shall be at the time of creation and thereafter the property of the OUSD, with all intellectual property rights therein vested in the OUSD at the time of creation. The OUSD shall be entitled to access to and copies of these materials

Master MOU for 2013-2014

during the progress of the work. Any such materials in the hands of CONTRACTOR or in the hands of any subcontractor upon completion or termination of the work shall be immediately delivered to the OUSD. If any materials are lost, damaged or destroyed before final delivery to the OUSD, CONTRACTOR shall replace them at its own expense and CONTRACTOR hereby assumes all risks of loss, damage or destruction of or to such materials. CONTRACTOR may retain a copy of all materials produced under this Agreement for its use in its general business activities.

- 4.6 Copyright/Trademark/Patent/Ownership. CONTRACTOR understands and agrees that all matters produced under this Agreement shall become the property of OUSD and cannot be used without OUSD's express written permission. OUSD shall have all right, title and interest in said matters, including the right to secure and maintain the copyright, trademark, and/or patent of said matter in the name of OUSD. CONTRACTOR consents to use of CONTRACTOR's name in conjunction with the sale, use, performance and distribution of the matters, for any purpose and in any medium. These matters include, without limitation, drawings, plans, specifications, studies, reports, memoranda, computation sheets, the contents of computer diskettes, artwork, copy, posters, billboards, photographs, videotapes, audiotapes, systems designs, software, reports, diagrams, surveys, source codes or any other original works of authorship, or other documents prepared by CONTRACTOR or its Sub-CONTRACTORs in connection with the Services performed under this Agreement. All works shall be works for hire as defined under Title 17 of the United States Code, and all copyrights in those works are the property of OUSD.
- 4.7 Confidentiality. The CONTRACTOR and all CONTRACTOR's agents, personnel, employee(s), and/or subcontractor(s) shall maintain the confidentiality of all information and documents received. CONTRACTOR understands that student records are confidential and agrees to comply with all state and federal laws concerning the maintenance and disclosure of student records. This requirement to maintain confidentiality shall extend beyond the termination of this Agreement.
- 4.8 Contractor Changes. CONTRACTOR may, at any time, by written order, make changes within the scope of work and services described in this Agreement. If such change(s) cause an increase or decrease in the budgeted cost of, or the time required for performance of the agreed upon work, CONTRACTOR shall so advise the OUSD immediately via the Contracts Administrator with a revised ISA. The revised ISA shall explain the circumstances giving rise to the unforeseen condition or contingency and shall set forth the proposed adjustment in compensation. Such notice shall be given the OUSD prior to the time that CONTRACTOR performs work or services related to the proposed adjustment in compensation. Any and all pertinent changes shall be expressed in a written supplement to this Agreement prior to implementation of such changes.
- 4.9 Removal of Staff. In the event that OUSD, in its sole discretion, at any time during the term of this MOU, desires the removal of any AGENCY related persons, employee, representative or agent from OUSD school site and/or property, AGENCY shall immediately upon receiving notice from OUSD of such desire, cause the removal of such person or persons. In the event OUSD requests the removal of any AGENCY related persons, employee, representative or agent from OUSD school site and/or property, the OUSD site administrator shall provide to the AGENCY written, supporting rationale for the decision. OUSD After School Program Office, after conferring with Legal and the Executive Officer supporting the site, shall decide, taking all the facts and circumstances into account, if AGENCY may reassign an employee or agent to another OUSD site. Prior to the removal or change of any AGENCY staff member who is a regular part of the after school program, AGENCY shall inform the Site Administrator with as much notice as possible, and will work with the Site Administrator to ensure a smooth transition in staffing.

### 4.10 CONTRACTOR Qualifications / Performance of Services.

- (a) CONTRACTOR Qualifications. CONTRACTOR is specially trained, experienced, competent and fully licensed to provide the Services required by this Agreement in conformity with the laws and regulations of the State of California, the United States of America, and all local laws, ordinances and regulations, as they may apply.
- (b) Standard of Care. CONTRACTOR represents that CONTRACTOR has the qualifications and ability to perform the Services in a professional manner, without the advice, control, or supervision of OUSD. CONTRACTOR's services will be performed, findings obtained, reports and recommendations prepared in accordance with generally and currently accepted principles and practices of its profession for services to California school districts.

- 4.11 Employees or Subcontractors of CONTRACTOR. Consistent with invoicing requirements in Section 7, CONTRACTOR shall submit a list of employees or other persons who were working on the District's school sites for the period CONTRACTOR is invoicing. In the event that OUSD, in its sole discretion, at any time during the term of this Agreement, desires the removal of any CONTRACTOR related persons, employee, representative or agent from the OUSD school site and, or property, CONTRACTOR shall immediately upon receiving notice from OUSD of such desire, cause the removal of such person or persons.
- 4.12 OUSD's Evaluation of CONTRACTOR. and CONTRACTOR's Employees and/or Subcontractors.

  OUSD may evaluate the CONTRACTOR's work in any way that OUSD is entitled to do so pursuant to applicable law. The OUSD's evaluation may include, without limitation:
  - (a) Requesting that OUSD employee(s) evaluate the CONTRACTOR and the CONTRACTOR's employees and subcontractors and each of their performance.
  - (b) Announced and unannounced observance of CONTRACTOR, CONTRACTOR's employee(s), and/or subcontractor(s).

### 5. CONDUCT OF CONTRACTOR.

### 5.1 Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion:

The District certifies to the best of its knowledge and belief, that it and its principals: Are not presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from covered transactions by any Federal department or agency according to Federal Acquisition Regulation Subpart 9.4, and by signing this contract, verifies that this vendor does not appear on the Excluded Parties List. (https://www.sam.gov/portal/public/SAM)

- 5.2 **Maintain background check.** CONTRACTOR certifies that all persons permitted to work on school sites or, may come in contact with children, have been cleared under California law and the Education Code.
- 5.3 Maintain clean, safe, and secure program environments for staff and students in conjunction with OUSD, and following OUSD guidelines. CONTRACTOR, as they view as necessary, will initiate and establish additional cleanliness, safety, and security policies and protocol sufficient to ensure staff, student and family member safety.
- 5.4 Comply with the Child Abuse and Neglect Reporting Act (CANRA) guidelines as Mandated Reporters to report suspicions of possible child abuse to the appropriate reporting agency as stated in California Penal Code § 11164 11174.
- 5.5 **Mandatory participation** in technical assistance, training, orientation, monthly meetings and other support and resource development activities provided by the OUSD and collaborative partners in conducting program planning, implementation, and evaluation as necessary. These may include required regular meetings with the school principal or other identified designee to ensure collaboration with the school vision. Participation in meetings facilitated by OUSD to address program success, areas of concern and for general troubleshooting are also required.
- 5.6 **Ensure compliance with funding guideline requirements** and follow OUSD policies and procedures. This includes compliance with District staffing requirements and policies including No Child Left Behind and other legislative mandates.
- 5.7 **Maintain five sets of essential collaborative relationships** to ensure partnerships towards effective program implementation:
  - a) Administration, faculty, and staff of OUSD
  - b) OUSD central administration departments
  - c) Parents/Guardians
  - d) Youth
  - e) Community organizations and public agencies

### 6. SCOPE OF WORK.

6.1 The attached Menu of Service outlines the specific scope of work, and is described in full and incorporated into this Master MOU. Services are ordered specifically by site as detailed in the Individual Service Agreement. Only the services detailed in the menu may be ordered by an OUSD site.

### 7. INVOICING.

- 7.1 Updated listing of employees and their respective ATI number. CONTRACTOR agrees as a condition of payment for services provided, CONTRACTOR will provide a complete updated listing with monthly invoices of all employees, subcontracted agencies, and volunteers, and their respective ATI number as registered with the Dept of Justice/FBI, at the site for which CONTRACTOR is providing services and invoicing OUSD.
- 7.2 Submission of invoices to OUSD. CONTRACTOR must submit invoices to OUSD in a format acceptable to OUSD and on a timely and regular basis for services rendered. Invoices must contain the following information: a) the name of the project or school site; b) a daily list of tasks/services performed; the hours (or portion of an hour) worked for each task described; and d) and an itemization of any reimbursable expenses, including receipts. All invoices shall be accompanied by the following verification statement signed by the CONTRACTOR:

I personally reviewed this invoice dated	
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I have ensured that the invoice is correct and that the services and costs were incurred in compliance with all agreements between me and/or my firm and the Oakland Unified School District.

OUSD will not accept invoices submitted more than thirty days beyond the end of each fiscal quarter. No invoices will be accepted more than 30 days past the end of June 30 of the contractual fiscal year. CONTRACTOR must also submit invoices according to specific invoicing deadlines as outlined by OUSD to ensure timely processing. OUSD reserves the right to reject any invoice which does not meet the requirements in this Section 7.2.

7.3 Payment for the Work shall be made for all undisputed amounts in monthly installment payments within forty-five (45) days after the CONTRACTOR submits an invoice to OUSD for Work actually completed and after OUSD's written approval of the Work, or the portion of the Work for which payment is to be made. All amounts paid by OUSD shall be subject to audit by OUSD.

### 8. INDEMNIFICATION

- 8.1 CONTRACTOR shall indemnify, hold harmless and defend the Oakland Unified School District, its Governing Board, State Trustee, Superintendent and each of its officers, officials, employees, volunteers and agents (hereinafter in this Section 8 collectively referred to as "the District") from any loss, liability, fines, penalties, forfeitures, costs and damages (whether in contract, tort or strict liability, including but not limited to personal injury, death at any time and property damage) incurred by the District, CONTRACTOR or any other person and from any claims, demands and actions in law or equity (including attorney's fees and litigation expenses), arising or alleged to have arisen directly or indirectly out of performance of this agreement.
- 8.2 CONTRACTOR obligations under the preceding shall apply jointly and severally regardless of whether the District or any of its officers, officials, employees, volunteers or agents are actively or passively negligent, but shall not apply to any loss of liability, fines, penalties, forfeitures, costs or damages caused solely by the active negligence or by the willful misconduct of the District.
- 8.3 If CONTRACTOR should subcontract all or any portion of the work or activities to be performed under this agreement, CONTRACTOR shall require each subcontractor to indemnify, hold harmless and defend the District, its officers, officials, employees, volunteers or agents in accordance with the terms of the proceeding paragraph.

### 9. INSURANCE

- 9.1 Throughout the life of the MOU, CONTRACTOR shall pay for and maintain in full force and effect with an insurance company(s) admitted by the California Insurance Commissioner to do business in the State of California and rated not less than "A/VII" in Best Insurance Rating Guide, the following policies of insurance:
  - a) COMMERCIAL GENERAL LIABILITY insurance which shall include contractual, products and completed operations, corporal punishment and sexual misconduct and harassment coverage, and bodily injury and property damage liability insurance with combined single limits of not less than \$1,000,000 per occurrence.
  - b) WORKERS COMPENSATION insurance, as required by the California Labor Code, with not less than the statutory limits.
  - c) PROPERTY AND FIRE insurance shall provide to protect: Real Property, against risk of direct loss, commonly known as Special Form and Fire Legal Liability, to protect against liability for portions of premises leased or rented; Business Personal Property, to protect on a Broad Form, named peril bases, for all furniture, equipment and supplies of CONTRACTOR. If any District property is leased, rented or borrowed, it shall also be insured the same as real property.
- 9.2 The above policies of insurance shall be written on forms acceptable to the Risk Manager of the Oakland Unified School District and endorsed to name the Oakland Unified School District, its officers, employees, volunteers or agents, as additional insured. Said Additional Insured endorsement shall be provided to the Oakland Unified School District prior to this Master MOU becoming valid. If at any time said policies of insurance lapse or become canceled, this agreement shall become void. The acceptance by OUSD of the above-required insurance does not serve to limit the liability or responsibility of the insurer or CONTRACTOR to OUSD.

		NAL ADDENDEM(S) ATTACHED is box is checked, additional terms and condi	tions apply.)
	Yes	No	
		☐ ASES / 21st CCLC PROGRAM GRA	NTs (Elementary / Middle)
		21" CCLC ASSET GRANT (High S	chool)
		☐ FIELDTRIPS ONLY	
On beha Understa	anding.	spective institutions or organizations, we have been supported by the second of the se	Date: 6/0/3
		sident, Board of Education land Unified School District	Date:
	Sec	retary, Board of Education	Date:
	Oak	land Unified School District	

## Bay Area Community Resources Anticipated Contract Amounts 2013-2014

School	Funding Source	Amount
Alliance Academy	ASES	96,588
Alliance Academy	SIG Funding	52,093
Bridges Academy	ASES	85,488
Bridges Academy	Nutrition Services	3,654
Bunche High	21 St Century- Core	97,378
Bunche High	21 St Century- Equitable Access	21,477
Bunche High	21 St Century- Family Literacy	17,182
Claremont Middle	ASES	124,064
Elmhurst Community Prep	ASES	67,984
Elmhurst Community Prep	SIG Funding	14,555
Elmhurst Community Prep	21 St Century -Base	126,681
Elmhurst Community Prep	21 St Century -Supplemental	30,000
Elmhurst Community Prep	21 St Century - Equitable Access	21,635
Emerson Elementary	ASES	94,358
Emerson Elementary	General Purpose	19,425
Esperanza Elementary	ASES	94,358
Esperanza Elementary	General Purpose	30,611
Glenview Elementary	ASES	94,358
Global Family	ASES	94,358
Global Family	Measure G	9,745
Global Family	Unrestricted	10,000
Grass Valley	ASES	93,648
Greenleaf Elementary	ASES	91848
Greenleaf Elementary	21 St Century -Base	94,358
Greenleaf Elementary	21 St Century -Summer	30,000
Greenleaf Elementary	21 St Century -Equitable Access	21,635
Hoover Elementary	ASES	89,097
Hoover Elementary	ELA-SCE	17,000
Hoover Elementary	21 St Century- Base	66,593
Hoover Elementary	21 St Century- Supplemental	30,000
Horace Mann	ASES	93,648
Korematsu Discovery Academy	ASES	94,358
Korematsu Discovery Academy	General Purpose	7,800
Lafayette Elementary	ASES	94,358
Lafayette Elementary	21 St Century- Base	94,358
Lafayette Elementary	21 St Century- Supplemental	40,000
Madison Middle	ASES	108,629
Madison Middle	21 St Century- Equitable Access	21,635.00
Madison Middle	21 St Century- Base	105,147.00
Madison Middle	21 St Century- Supplemental	50,000.00
Markham Elementary	ASES	85,488.00
Martin Luther King Jr	ASES	81,882.00

## Bay Area Community Resources Anticipated Contract Amounts 2013-2014

School	Funding Source	Amount
Martin Luther King Jr	21 St Century- Base	94,358
Martin Luther King Jr	21 St Century- Supplemental	40,000
Martin Luther King Jr	ELA-SCE	4,678
Melrose Leadership Academy	ASES	121,545
Oakland Technical High	21 St Century- Core	181,274
Oakland Technical High	21 St Century- Equitable Access	21,477
Oakland Technical High	21 St Century- Family Literacy	17,182
Place @ Prescott	ASES	85996
Place @ Prescott	21 St Century- Base	54,910
Place @ Prescott	21 St Century- Supplemental	30,000
Reach Academy	ASES	94,358
Rudsdale Continuation High	21 St Century- Core	145,637
Rudsdale Continuation High	21 St Century- Equitable Access	15,539
Rudsdale Continuation High	21 St Century- Family Literacy	17,182
Sankofa Elementary	ASES	122,960
Sankofa Elementary	21 St Century- Equitable Access	21,635.00
Sankofa Elementary	21 St Century- Base	94,358.00
Sankofa Elementary	21 St Century- Supplemental	30,000.00
Street Academy	21 St Century- Core	115,978.00
Street Academy	21 St Century- Equitable Access	15,852.00
Street Academy	21 St Century- Family Literacy	17,182.00
Urban Promise Academy	ASES	126,811.00

**Total Anticipated Amount Contracted** 

4,086,386.00

### Lead Agency Unit of Service for Elementary/Middle Schools

### After School Services include:

After school program set up at school site and coordination of comprehensive services to ensure ASES and 21<sup>st</sup> Century grant compliance, alignment with school day, program quality, fiscal oversight, and compliance with district policies, including contracting processes, fiscal timelines, and Legal requirements.

Delivery of high quality after school programming consisting of academic, enrichment, and recreational/physical activity components to meet grant compliance. Services will be delivered by qualified, trained individuals and community providers with subject matter expertise and youth development experience.

After School program will serve up to 93 students (Elementary School) and 125 (Middle School). Services will be offered daily, Monday through Friday, from September – June. Program will begin immediately at the end of the regular school day and will stay open until 6pm daily.

Program activities will be provided by qualified staff. Student to staff ratio will not exceed 20:1.

Alignment of after school program plan with key components of SPSA, Extended Day Model, and collaborative partnerships with students, families, school staff and community partners.

Ongoing after school professional development, training and coaching to school site staff, collaborative partners, and line staff.

Agency efforts to mobilize and leverage additional resources to enhance after school services (i.e. Volunteer Management, Bayac Americorp/Vista, Fund Development and Grant writing, and In-Kind or Match Programs).

Lead Agency Option A: Cost for Elementary School lead agency package: \$94,358

Lead Agency Option B: Cost for Middle School Lead Agency package: \$126,811

Lead Agency Unit of Service for High Schools

### **Description of Services:**

After school program set up at school site and coordination of comprehensive services to ensure ASSETS 21<sup>st</sup> Century grant compliance, integration of extended day model and alignment with school day, program quality, operational and fiscal oversight.

Delivery of high quality after school programming consisting of academic, enrichment, recreational/physical activity, family literacy, and targeted Equitable Access services to students that are high risk and are hard to reach via general services. Services will be delivered by qualified, trained individuals and community providers with subject matter

expertise and youth development experience. Program set-up will ensure student safety.

Services for up to 75 students at the small alternative high schools and up to 120 at the larger continuation high school(s). 15 hours plus of programming per week from September – June.

Coordination, outreach, and delivery of: Family literacy events that meet the needs of both English and Spanish speaking families; Cross-site annual events such as Lights On Music and Arts Festival, Life After High School Conference, and Basketball and Soccer Leagues.

Equitable Access services to students that are hard to reach, may include: Internships (managing student stipends, coordinating student placements and career mentors), Job Readiness, Career Exploration, Life Skills, English and Math Tutoring, and Driver's Education.

Ongoing after school professional development, training and coaching provided to school site staff, collaborative partners, and line staff.

Agency efforts to mobilize and leverage additional resources to enhance after school services (i.e. Volunteer Management, Bayac Americorp/Vista, Fund Development and Grantwriting and In-Kind or Match Programs).

Lead agency unit of service includes programmatic and operational costs.

Lead Agency Option C: Cost for Small High School Programs serving up to 75 students: \$156,000

Lead Agency Option D: Cost for Large High School Programs serving up to 120 students: \$227,000

### Factors that may reduce or increase the school charge for above lead agency units:

- 1a. School opting to utilize own teachers to provide academic services, reducing the academic programming charges to the cost above.
- 1b. School opting to directly contract with a different service provider for enrichment, reducing some of the enrichment charges to the cost above.
- 1c. School opting to provide supplies in support of after school programming, reducing supply costs from the total above.
- 1d. School opting to fund School Safety Officer, reducing above costs to provide safe and secure after school environment.
- 1e. School opting to fund high school academic liaison, reducing above costs to ensure academic alignment.
- 1f. School opting to provide after school program leadership, reducing the above costs for Site Coordinator.
- 1g. Other specialty services from this menu have been selected to augment or replace some of the basic lead agency services included in package above.
- 1h. School utilizing other funds to increase level of services and/or number of students

served beyond the above base unit.

### Other Specialized Services

### Option E: Youth Leadership and Career Exploration

Structured weekly opportunities for youth to interact with trained mentors and engage in community service projects.

Cost: \$6,000 for two sessions/week, from Sept – June; service for up to 20 youth.

Option F: Specialized CAHSEE preparation

6 week CAHSEE prep intensive: 2 hours every day with up to 3 tutors utilizing *Moving Forward Education* curriculum provided by trained mentors throughout entire school year.

Cost: \$5,720

### Option G: Specialized Title 1 Services

Specialized Title 1 services will provide underprivileged children an enriched and accelerated educational program, including the use of school wide curriculum/programs or additional services such as intervention that increases the amount and quality of instructional time.

Cost: \$12,000

### Option H: Day Time Academic Support

Additional academic services will be provide during the school day to the students. This may include computer instruction, tutoring, intervention or instruction of school wide curriculum.

Cost: \$12,000

### Option I: Parent workshops

Specialized family events to foster parent involvement and understanding of how to provide academic support to children.

Cost: \$300 per 2-hour event, for up to 75 families

### Option J: Farmers Market Services

Specialized health and nutrition activities for student to foster healthy eating and educate them on healthy eating by providing a produce stand on a weekly basis.

Cost: \$5,500 to include all school community members.

### Option K: Health and Wellness

Specialized health and wellness activities for students that include: Restorative Justice activities, Wellness champions, behavioral health, etc.

Cost: \$6,000

### **Option L: Physical Fitness**

Specialized physical fitness activities may include: all seasonal sport leagues (but not limited to) basketball, flag football, soccer, and track/field. It may also include: martial arts, capoeria, yoga, recreational activities, wrestling, or other physical activity as needed.

Cost: \$12,000 per activity for 10 months up to 20 students served daily per activity

Option M: Visual or Performing Arts

Specialized services may included: Drama, Studio production, Drawing/ Painting/ Murals, Video/Photography, Spoken Word, Music, Hip Hop and Social Action, Dance and Cultural Dance, Drumming and cultural music, or other Visual and Performing Art programs as needed

Cost: \$12,000 per activity for 10 months up to 20 students served daily per activity

Option N: Health & Nutrition

Specialized health and nutrition activities for students to foster healthy eating and educate them on nutrition.

Cost: \$10,000 per activity for 10 months up to 20 students served daily per activity

### BACR Mental Health Services

Mental Health Services Option O: Individual and group counseling and other mental health services, consultation with families and school personnel and limited crisis response. Approximately 25 clients served annually. Services provided by Graduate Intern for 1 ½ - 2 ½ days per week for 36 weeks. Clinical supervision provided.

Cost: \$9,000 per year

Mental Health Services Option P & Q: Individual, group and family counseling, case management and other mental health services, consultation with school personnel and crisis response. Classroom education or other school-wide interventions as needed. Services provided by Master's level Mental Health Staff. Clinical supervision is provided.

Option P: \$13,000 for one day per week for entire school year; 20 students served over the course of the year.

**Option Q:** \$65,000 for daily services for entire school year; 80 - 100 students served over the course of the year.

BACR Summer Programming

Option R: Summer Programming Services: Variety of services to decrease the summer learning loss of youth by providing a safe, enriching, and dynamic summer program that involves the whole family and community. Services customized to meet school and community needs, and may include: STEM activities, Physical Fitness, Enrichment activities, and/or Fieldtrips.

Cost: \$20,000 for a 4 to 6 week summer program (approximately 3-6 hours/day) for up to 40-50 students

Additional Services for ASES/21<sup>51</sup> Century Elementary, Middle, and High Schools

Option S: Family Literacy Services: Variety of services to engage parents and support them in helping their children succeed in school. Services customized to meet school and community needs, and may include: parent workshops, parent outreach, and adult literacy support.

Services will be open to families of all students participating in ASES/21st Century after

school programming. Services will be provided by qualified, trained individuals and/or community providers with subject matter expertise.

Cost: \$17,400

Option T: Equitable Access Services: Services customized to meet school needs, and may include: services to enhance student access to after school program; special support services for English learners and other high need students; translation services; and services to promote conflict resolution and positive program climate.

Services will complement after school programming occurring daily, September - June.

Cost: \$21,750

## Factors that would decrease the above costs for ASES/21<sup>st</sup> Century Additional Services:

- 2a. School opting to provide a portion of family literacy services with own staffing and resources.
- 2b. School opting to provide a portion of Equitable Access services with own staffing and resources.
- 2c. School providing own supplies to support family literacy or equitable access services.
- 2d. School partnering with other providers to provide a portion of family literacy or equitable access services.



### CERTIFICATE OF LIABILITY INSURANCE

OP ID: SG DATE (MM/DD/YYYY)

06/29/12

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S). AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(les) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s). PRODUCER 415-493-2500

415-493-2505

Farallone Pacific Insurance Services, License # 0F84441 859 Diablo Avenue Novato, CA 94947

INSURED

Peter C. Schmale, ext 121 Bay Area Community Resources.

171 Carlos Drive

San Rafael, CA 94903-2005

CONTACT Sindy Graham	
PHONE (A/C, No. Ext): 415-493-2166	FAX (A/C, No): 415-493-2505
ADDRESS: sgraham@fp-ins.com	
PRODUCER CUSTOMER ID #: BAYAR-3	
INSURER(S) AFFORDING COVERAGE	NAIC #
INSURER A: Philadelphia Indemnity Ins Co.	32760
INSURER B: New York Marine and General	
INSURER C:	
INSURER D:	
INSURER E:	

**CERTIFICATE NUMBER:** REVISION NUMBER: COVERAGES THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

NSR	TYPE OF INSURANCE		SUBR WVD POLICY NUMBER	POLICY EFF	POLICY EXP	LIMITS		
	GENERAL LIABILITY					EACH OCCURRENCE	\$	1,000,000
A	X COMMERCIAL GENERAL LIABILITY	X	PHPK886325	07/01/12	07/01/13	PREMISES (Ea occurrence)	\$	1,000,000
	CLAIMS-MADE X OCCUR					MED EXP (Any one person)	\$	20,000
	X Abuse Sublimit					PERSONAL & ADV INJURY	\$	1,000,000
	1,000,000					GENERAL AGGREGATE	\$	2,000,000
	GEN'L AGGREGATE LIMIT APPLIES PER:					PRODUCTS - COMP/OP AGG	\$	2,000,000
	POLICY PRO- X LOC						\$	
	AUTOMOBILE LIABILITY	X		07/01/12	07/04/42	COMBINED SINGLE LIMIT (Ea accident)	\$	1,000,000
A	ANY AUTO		PHPK886325	07/01/12	07/01/13	BODILY INJURY (Per person)	\$	
	ALL OWNED AUTOS					BODILY INJURY (Per accident)	\$	
	X SCHEDULED AUTOS HIRED AUTOS					PROPERTY DAMAGE (Per accident)	\$	
	X NON-OWNED AUTOS						\$	
							\$	
	UMBRELLA LIAB X OCCUR				07/01/13	EACH OCCURRENCE	\$	5,000,000
	X EXCESS LIAB CLAIMS-MAD		PHUB387667	07/01/12		AGGREGATE	5	
A	DEDUCTIBLE		PHUB387667	0//01/12	07701713		\$	
	X RETENTION \$ 10,000						\$	
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY					X WC STATU- TORY LIMITS ER		
В	ANY PROPRIETOR/PARTNER/EXECUTIVE	N/A	WC201200001937	07/01/12	07/01/13	E.L. EACH ACCIDENT	\$	1,000,000
	OFFICER/MEMBER EXCLUDED? (Mandatory in NH)					E.L. DISEASE - EA EMPLOYEE	\$	1,000,000
	If yes, describe under DESCRIPTION OF OPERATIONS below					E.L. DISEASE - POLICY LIMIT	\$	1,000,000
A	Professional		PHPK886325	07/01/12	07/01/13	Each		1,000,000
	Liability		A STATE OF THE STA			Aggregate		2,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required)

Oakland Unified School District is named as Additional Insured, per the attached endorsement

CERTIFICATE HOLDER

Oakland Unified School District 1025 - 2nd Avenue Oakland, CA 94606

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

POLICY NUMBER:

\* PHPK886325

COMMERCIAL GENERAL LIABILITY

Bay Area Community Resources, Inc.

EFFECTIVE:

\* July 1, 2012 - 2013

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

### ADDITIONAL INSURED — CONTROLLING INTEREST

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART.

SCHEDULE

Name of Person or Organization

### Oakland Unified School District

(If no entry appears above, the information required to complete this endorsement will be shown in the Declarations as applicable to this endorsement.)

- WHO IS INSURED (Section II) is amended to include as an insured the person or organization shown in the Schedule but only with respect to liability arising out of:
  - a. Their financial control of you; or

 Premises they own, maintain or control while you lease or occupy these premises.

This insurance does not apply to structural alterations, new construction and demolition operations performed by or for that person or organization. TIFF (Uncompressed) decompressor

# **Bay Area Community Resources After School Programs**

Bay Area Community Resources (BACR) is a non-profit community agency that has served youth and families since 1976. We have delivered after school programs for over 20 years. Our programs promote successful youth development by providing opportunities for young people to acquire new skills, learn, share their talents, and make a mark in their community.

We have two management roles at elementary, middle or high schools:

- 1. BACR is the lead community agency—managing the entire program, providing staff, and delivering services—24 schools in Oakland, 13 in San Francisco, 5 in Alameda, 5 in San Rafael, 2 in San Leandro Unified, 15 in West Contra Costa County, and 12 in Mt. Diablo Unified in Contra Costa County...
- 2. BACR is the fiscal sponsor—managing human resources, payroll and fringe benefits

### OUR VALUES

- Give children a safe, nurturing and enjoyable environment after school.
- Integrate youth development practices into everything we do.
- Schools, students, parents and partner non-profits are our customers. Meet their needs.
- Youth are valuable. Support them in realizing their power.
- Respect our ancestors, improve the present, and sustain future generations.
- Give youth just, equal and meaningful opportunities to learn, grow and succeed.
- ❖ We like to have FUN! Take every opportunity to enjoy and celebrate our work.

### PROGRAM MODEL

### **Academic Assistance**

- Homework support: Students work in small groups with trained staff.
- ❖ Academic enrichment: Students get hands-on opportunities to master academic content, through robotics, chemistry lab, poetry slams, and creative writing workshops.
- Academic interventions: Students who need it get one-on-one review sessions with teachers or tutors and Supplemental Educational Services tutoring.
- \* Test preparation and credit recovery: High school students get help to graduate.

### Enrichment

- Students explore their interests and build new skills. Visual and performing arts, community service, and student-led projects that promote pride, embody culturally-responsive activities, and integrate learning objectives in California Content Standards.
- Enrichment activities are tailored to each school site.

### Recreation

Students can exercise, relax, and build social skills through organized sports, cooperative games, and free time.

### Showcases

Young people get opportunities to showcase their work and share their achievements with peers and family.

### **EVIDENCE OF OUTCOMES**

### A research study showed academic improvement for our after school participants:

- CAT6 reading scores increased more than peers not in the program, and the difference was statistically significant.. Students initially in the lowest quartile rose 8.7 percentile points.
- ❖ In CST English Language Arts, students showed a statistically significant increase in scores. 48% of students who were Below or Far Below Basic increased 7.5 points.

### Recent Oakland elementary school surveys showed positive outcomes: Students

Pro	gram Runs Effectively	
*	There is an adult who wants me to do my best.	96%
*	I feel safe when I am here.	81%
Ben	efits from Participating	
*	Learn to get along with other kids better	83%
*	Learn to get along with adults at school	84%
*	Get help with my homework	92%
*	Learn good study skills	80%
*	Get more exercise	82%
Parent	8	
Pro	gram Runs Effectively	
*	The after school program is a safe place for my child.	97%
*	I am satisfied with the after school program.	97%
Ben	efits from Child Participating	
*	I can go to work or school.	49%
*	I worry less about my child when she/he is in the after school program.	47%
*	I am more connected to my child's school.	43%

### ADVANTAGES FOR PARTNER SCHOOLS

- Experience and Commitment. Over 2 decades of leading after school programs.
- ❖ Infrastructure. A strong, well-funded organization and administrative structure.
- \* Flexibility and Adaptability. A program tailored to each school's after school goals.
- High Quality Staff. We select and support highly committed and professional staff.
- Leveraged Resources. We have the capacity to bring AmeriCorps Members into the program. BACR continuously seeks new funding and new opportunities to add value.

### BACR AS A FISCAL SPONSOR

For districts who want to operate their own after school programs but need help with the human resources function, BACR can enroll staff and manage payroll and fringe benefits.

- Competitive fees compared with foundations and other non-profit sponsors.
- Tailored to each district's needs.

### CONTACT US

Any location: Marty Weinstein, Executive Director, (415) 755-2321; mweinstein@bacr.org

East Bay: Marisa Ramirez, (510) 559-3025; mramirez@bacr.org

San Francisco and Marin County: Don Blasky (415) 755-2311; dblasky@bacr.org

Visit our website: www.bacr.org



### CERTIFICATE OF LIABILITY INSURANCE

BAYAR-3 OP ID: SG

DATE(MM/DD/YYYY)

07/11/13

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

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PRODUCER Farallone Pacific Insurance Services, License # 0F84441 859 Diablo Avenue Novato, CA 94947 Peter C. Schmale, ext 121		415-493-2500 415-493-2505	CONTACT Sindy Graham PHONE (A/C, No, Ext): 415-493-2505 E-MAIL ADDRESS: Sgraham@fp-ins.com					
			INSURER(S) AFFORDING CO	NAIC #				
			INSURER A : Philadelphia Indemnity Ir	is Co.	32760			
INSURED	Bay Area Community Resources,		INSURER B: State Compensation Ins.					
	Inc.		INSURER C:					
	171 Carlos Drive San Rafael, CA 94903-2005		INSURER D:					
	54.1.14.4.5., 57.7.16.55 2005		INSURER E :					
			INSURER F:					

COVERAGES CERTIFICATE NUMBER: REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL SU	JBR VD POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMIT	S	
	GENERAL LIABILITY					EACH OCCURRENCE	\$	1,000,000
	X COMMERCIAL GENERAL LIABILITY	Х	PHPK1041818	07/01/13	07/01/14	DAMAGE TO RENTED PREMISES (Ea occurrence)	\$	1,000,000
	CLAIMS-MADE X OCCUR					MED EXP (Any one person)	\$	20,000
	Abuse Sublimit					PERSONAL & ADV INJURY	\$	1,000,000
	X 1,000,000					GENERAL AGGREGATE	\$	2,000,000
	GEN'L AGGREGATE LIMIT APPLIES PER:					PRODUCTS - COMP/OP AGG	\$	2,000,000
	POLICY PRO- JECT X LOC						\$	
	AUTOMOBILE LIABILITY					COMBINED SINGLE LIMIT (Ea accident)	\$	1,000,000
Α	ANY AUTO		PHPK1041818	07/01/13	07/01/14	BODILY INJURY (Per person)	\$	
	ALL OWNED X SCHEDULED AUTOS					BODILY INJURY (Per accident)	\$	
	X HIRED AUTOS X NON-OWNED AUTOS					PROPERTY DAMAGE (Per accident)	\$	
							\$	
A	UMBRELLA LIAB X OCCUR		PHUB426381	07/01/13	07/01/14	EACH OCCURRENCE	\$	5,000,000
	X EXCESS LIAB CLAIMS-MADE					AGGREGATE	\$	
	DED X RETENTION \$ 10,000						\$	
	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY					X WC STATU- TORY LIMITS ER		
В	ANY PROPRIETOR/PARTNER/EXECUTIVE		400110249	07/01/13	07/01/14	E.L. EACH ACCIDENT	\$	1,000,000
	OFFICER/MEMBER EXCLUDED? (Mandatory in NH)			E.L. DISEASE - EA EMPLOYEE		\$	1,000,000	
	If yes, describe under DESCRIPTION OF OPERATIONS below					E.L. DISEASE - POLICY LIMIT	\$	1,000,000
Α	Professional	PHPK1041818 07/		07/01/14	Each		1,000,000	
	Liability					Aggregate		2,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101, Additional Remarks Schedule, if more space is required)

С	Е	R	T	IF	IC	A'	T	Ε	Н	0	ᄕ	Œ	R

Oakland Unified School District 1025 Second Avenue Oakland, CA 94606-2212

### CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

Biney Galan