| File ID Number | 13-0260 |
|-------------------------|---------|
| | |
| Introduction Date | 6/12/13 |
| Enactment Number | 13-10/6 |
| Enactment Date | 6/12/13 |



Community Schools, Thriving Students

| Memo | |
|---|--|
| То | The Board of Education |
| From | Tony Smith, Ph.D., Superintendent By: Maria Santos, Deputy Superintendent, Instruction, Leadership & Equity-in-Action Vernon Hal, Deputy Superintendent, Business & Operations |
| Board Meeting Date (To be completed by Procurement) | |
| Subject | Professional Services Contract - Mary Montle Bacon, Ph.D Hillsborough CA (contractor, City State) 975/Programs for Exceptional Children (site/department) |
| Action Requested | Ratification of a professional services contract between Oakland Unified School District and Mary Montle Bacon, Ph.D . Services to be primarily provided to 975/Programs for Exceptional Children for the period of 01/01/2013 through 06/30/2013 . |
| Background A one paragraph explanation of why the consultant's services are needed. | Typically, CDE requires that LEA's hire a TA Consultant to assist in the preparation of reports and consultation on activities related to the disproportionality project. This consultant worked in this capacity with the district in 2010-2011 and is familiar with the district plan as well as has broad expertise in addressing the needs of the target population and programmatic interventions related to behavior and special education. The consultant's involvement will facilitate approval of the district's Significant Disproportionality Coordinated Early Intervening Services (CEIS) Improvement Plan that is due on January 31, 2012. |
| Discussion One paragraph summary of the scope of work. | A contract for services between OUSD and Mary Bacon, PhD, Hillsborough, CA, for the latter to define the district's priorities for addressing the continuing disproportionate representation of African American students as emotionally disturbed; assist in formulating the district's CEIS Plan for submission to the State consistent with CDE requirements; ensure proposed activities have a reasonable probability of reducing the number of inappropriately identified youth in the designated target group while addressing systemic changes that can served all students who might be referred to Special Education as emotionally disturbed, through the period of January 31, 2013 through June 30, 2013, in an amount Not to Exceed \$9,000.00. |
| Recommendation | Ratification of professional services contract between Oakland Unified School District and Mary Montle Bacon, Ph.D . Services to be primarily provided to 975/Programs for Exceptional Children for the period of 01/01/2013 through 06/30/2013 . |
| Fiscal Impact | Funding resource name (please spell out) IDEA-CEISnot to exceed \$ 9,000.00 |
| Attachments | Professional Services Contract including scope of work Fingerprint/Background Check Certification |

TB screening documentation Statement of qualifications

| Board Office Use: Leg | islative File Info. |
|-----------------------|---------------------|
| File ID Number | 13-0260 |
| Introduction Date | 6/12/13 |
| Enactment Number | 13-1016 |
| Enactment Date | 6/12/13 |



PROFESSIONAL SERVICES CONTRACT 2012-2013

This Agreement is entered into between the Oakland Unified School District (OUSD) and Mary Montle Bacon, Ph.D.

| ina to p | CONTRACTOR). OUSD is authorized by Government Code Section 53060 to contain an expension of the contract of th | h persons specially trained, experienced, and competent |
|-------------|--|---|
| 1. | herein by reference. | |
| 2. | if the aggregate amount CONTRACTOR has contracted with the District is be Board of Education if the total contract(s) exceed \$81,000, whichever is 06/30/2013 | s later. The work shall be completed no later than |
| 3. | Compensation: OUSD agrees to pay CONTRACTOR for services satisfactor exceed Nine thousand be for full performance of this Agreement and includes all fees, costs, and e to, labor, materials, taxes, profit, overhead, travel, insurance, subcontractor contractor contractors. | xpenses incurred by Contractor including, but not limited |
| | If CONTRACTOR will be compensated hourly for services provided under the attached hereto, the specific scope of services to be delivered on an hourly be | is Contract, CONTRACTOR shall describe in Exhibit "A," asis to OUSD. |
| | OUSD shall not be liable to CONTRACTOR for any costs or expenses paid OUSD, except as follows: | |
| | Payment for Work shall be made for all undisputed amounts in monthly in CONTRACTOR submits an invoice to OUSD for Work actually completed portion of the Work for which payment is to be made. | nstallment payments within forty-five (45) days after the and after OUSD's written approval of the Work, or the |
| | The granting of any payment by OUSD, or the receipt thereof by CONTRACT to correct unsatisfactory work, although the unsatisfactory character of that w payment was made. Work, which does not conform to the requirements of the case must be replaced by CONTRACTOR without delay. | ork may not have been apparent or detected at the time a |
| 4. | Submittal of Documents: CONTRACTOR shall not commence the Work ur OUSD has approved evidence of the following: | nder this Contract until CONTRACTOR has submitted and |
| | Individual consultants: | the second in TD status within the last four years |
| | ☐ Tuberculosis Clearance – Documentation from health care provider si | |
| | Completion of Pre-Consultant Screening Process – Attach letter from of Pre-Consultant Screening for this current fiscal year. | |
| | ☐ Insurance Certificates and Endorsements – General Liability insurance | e in compliance with section 9 herein. |
| | 2. Agencies or organizations: | |
| | ☐ Insurance Certificates and Endorsements – Workers' Compensation i | |
| 5. | Equipment and Materials: CONTRACTOR shall provide all equipment, mar Agreement except:whi | terials, and supplies necessary for the performance of this ch shall not exceed a total cost of \$ |
| 6. | CONTRACTOR Qualifications / Performance of Services. | |
| | CONTRACTOR Qualifications. CONTRACTOR warrants it is specially train the Services required by this Agreement in conformity with the laws and represent and all local laws, ordinances and for regulations, as they may apply | egulations of the State of California, the United States of |

America, and all local laws, ordinances and,/or regulations, as

Standard of Care. CONTRACTOR warrants that CONTRACTOR has the qualifications and ability to perform the Services in a professional manner, without the advice, control, or supervision of OUSD. CONTRACTOR's services will be performed, findings obtained, reports and recommendations prepared in accordance with generally and currently accepted principles and practices of its profession for services to California school districts.

Notices: All notices and invoices provided for under this Agreement shall be in writing and either personally delivered during normal business hours or sent by U.S. Mail (certified, return receipt requested) with postage prepaid to the other party at the address set forth below:

R0311038 Page 1 of 6 Rev. 4/11/12 v1

Professional Services Contract CONTRACTOR: **OUSD Representative:** Name: Mary Bacon, PhD Name: Karen Mates Title: Independent Consultant 975/Programs for Exceptional Children Site /Dept.: Address: 1055 Lakeview Drive Address: 94010 Hillsborough CA Oakland, CA Phone: (650) 342-0621 Phone: (510) 874-3700 Notice shall be effective when received if personally served or, if mailed, three days after mailing. Either party must give written notice of a change of address. CONTRACTOR shall submit invoices in a form that includes the name of the person providing the service, the service performed, the date service was rendered, and the hours spent on the work.

8. Invoicing

Invoices furnished by CONTRACTOR under this Agreement must be in a form acceptable to OUSD. All amounts paid by OUSD shall be subject to audit by OUSD.

- 1. Invoices shall include, but not be limited to: Consultant name, consultant address, invoice date, invoice sequence number, purchase order number, name of school or department service was provided to, period of service, number of hours of service, brief description of services provided, hourly rate, total payment requested.
- 2. Invoices from Agencies or Organizations must include evidence of compliance with section 19 herein:
 - i. Fingerprinting of Employees and Agents: Agency or organization must provide a current list of all employees, agents and volunteers working at an OUSD site when invoicing, and must include the Department of Justice ATI number for each person, and at statement that subsequent arrest records have been requested for each person listed.
 - ii. Tuberculosis Screening: The list must also include a statement that TB Clearance is on file for each person.
- 9. Status of Contractor: This is not an employment contract. CONTRACTOR, in the performance of this Agreement, shall be and act as an independent contractor. CONTRACTOR understands and agrees that it and all of its employees shall not be considered officers, employees, agents, partner, or joint venture of OUSD, and are not entitled to benefits of any kind or nature normally provided employees of OUSD and/or to which OUSD's employees are normally entitled, including, but not limited to, State Unemployment Compensation or Worker's Compensation. CONTRACTOR shall assume full responsibility for payment of all Federal, State, and local taxes or contributions, including unemployment insurance, social security and income taxes with respect to CONTRACTOR's employees. In the performance of the work herein contemplated, CONTRACTOR is an independent contractor or business entity, with the sole authority for controlling and directing the performance of the details of the work, OUSD being interested only in the results obtained.

10. Insurance:

- 1. Commercial General Liability Insurance: Unless specifically waived by OUSD, the following insurance is required:
 - i. If CONTRACTOR employs any person to perform work in connection with this Agreement, CONTRACTOR shall procure and maintain at all times during the performance of such work, Workers' Compensation Insurance in conformance with the laws of the State of California and Federal laws when applicable. Employers' Liability Insurance shall not be less than One Million Dollars (\$1,000,000) per accident or disease.

Check one of the boxes below:

- CONTRACTOR is aware of the provisions of Section 3700 of the Labor Code which require every employer to be insured against liability for workers' compensation or to undertake self-insurance in accordance with the provisions of that code, and will comply with such provisions before commencing the performance of the Work of this Contract.
- CONTRACTOR does not employ anyone in the manner subject to the workers' compensation laws of California.
- ii. CONTRACTOR shall maintain Commercial General Liability insurance, including automobile coverage with limits of One Million Dollars (\$1,000,000) per occurrence for bodily injury and property damage. The coverage shall be primary as to OUSD and shall name OUSD as an additional insured. Evidence of insurance must be attached. Endorsement of OUSD as an additional insured shall not affect OUSD's rights to any claim, demand, suit or judgment made, brought or recovered against CONTRACTOR. The policy shall protect CONTRACTOR and OUSD in the same manner as though each were separately issued. Nothing in said policy shall operate to increase the Insurer's liability as set forth in the policy beyond the amount or amounts shown or to which the Insurer would have been liable if only one interest were named as an insured.
- iii. If CONTRACTOR is offering OUSD professional advice under this Contract, CONTRACTOR shall maintain Errors and Omissions insurance or Professional Liability insurance with coverage limits of One Million Dollars (\$1,000,000) per claim.

OR

- iv. CONTRACTOR is not required to maintain any insurance under this agreement. (Completed and approved Waiver of Insurance Form is required.) Waiver of insurance does not release CONTRACTOR from responsibility for any claim or demand.
- 11. Licenses and Permits: CONTRACTOR shall obtain and keep in force all licenses, permits, and certificates necessary for the performance of this Agreement.

Professional Services Contract

- 12. **Assignment:** The obligations of CONTRACTOR under this Agreement shall not be assigned by CONTRACTOR without the express prior written consent of OUSD.
- 13. Anti-Discrimination. It is the policy of OUSD that in connection with all work performed under Contracts there be no discrimination against any employee engaged in the work because of race, color, ancestry, national origin, religious creed, physical disability, medical condition, marital status, sexual orientation, gender, or age and therefore the CONTRACTOR agrees to comply with applicable Federal and California laws including, but not limited to, the California Fair Employment and Housing Act beginning with Government Code Section 12900 and Labor Code Section 1735 and OUSD policy. In addition, the CONTRACTOR agrees to require like compliance by all its subcontractor(s). Contractor shall not engage in unlawful discrimination in employment on the basis of actual or perceived; race, color, national origin, ancestry, religion, age, marital status, pregnancy, physical or mental disability, medical condition, veteran status, gender, sex or sexual orientation.
- 14. **Drug-Free / Smoke Free Policy**. No drugs, alcohol, and/or smoking are allowed at any time in any buildings and/or grounds on OUSD property. No students, staff, visitors, CONTRACTORS, or subcontractors are to use drugs on these sites.
- 15. Indemnification: CONTRACTOR agrees to hold harmless, indemnify, and defend OUSD and its officers, agents, and employees from any and all claims or losses accruing or resulting from injury, damage, or death of any person, firm, or corporation in connection with the performance of this Agreement. CONTRACTOR also agrees to hold harmless, indemnify, and defend OUSD and its elective board, officers, agents, and employees from any and all claims or losses incurred by any supplier, contractor, or subcontractor furnishing work, services, or materials to CONTRACTOR in connection with the performance of this Agreement. This provision survives termination of this Agreement.
- 16. Copyright/Trademark/Patent/Ownership. CONTRACTOR understands and agrees that all matters produced under this Agreement shall become the property of OUSD and cannot be used without OUSD's express written permission. OUSD shall have all right, title and interest in said matters, including the right to secure and maintain the copyright, trademark, and/or patent of said matter in the name of OUSD. CONTRACTOR consents to use of CONTRACTOR's name in conjunction with the sale, use, performance and distribution of the matters, for any purpose and in any medium. These matters include, without limitation, drawings, plans, specifications, studies, reports, memoranda, computation sheets, the contents of computer diskettes, artwork, copy, posters, billboards, photographs, videotapes, audiotapes, systems designs, software, reports, diagrams, surveys, source codes or any other original works of authorship, or other documents prepared by CONTRACTOR or its Sub-CONTRACTORs in connection with the Services performed under this Agreement. All works shall be works for hire as defined under Title 17 of the United States Code, and all copyrights in those works are the property of OUSD.
- 17. **Waiver:** No delay or omission by either party in exercising any right under this Agreement shall operate as a waiver of that or any other right or prevent a similar subsequent act from constituting a violation of the Agreement.
- 18. **Termination:** OUSD may at any time terminate this Agreement upon written notice to CONTRACTOR. OUSD shall compensate CONTRACTOR for services satisfactorily provided through the date of termination. In addition, OUSD may terminate this Agreement for cause should CONTRACTOR fail to perform any part of this Agreement. In the event of termination for cause, OUSD may secure the required services from another contractor. If the cost to OUSD exceeds the cost of providing the services pursuant to this Agreement, CONTRACTOR shall pay the additional cost.
- 19. Conduct of Consultant. CONSULTANT will adhere to the following staff requirements and provide OUSD with evidence of staff qualifications, consistent with invoicing requirements outlined in Section 8, which include:
 - 1. Tuberculosis Screening
 - 2. Fingerprinting of Employees and Agents. The fingerprinting and criminal background investigation requirements of Education Code section 45125.1 apply to CONTRACTOR's services under this Agreement and CONTRACTOR certifies its compliance with these provisions as follows: "CONTRACTOR certifies that CONTRACTOR has complied with the fingerprinting and criminal background investigation requirements of Education Code section 45125.1 with respect to all CONTRACTOR's employees, subcontractors, agents, and subcontractors' employees or agents ("Employees") regardless of whether those Employees are paid or unpaid, concurrently employed by OUSD, or acting as independent contractors of CONTRACTOR, who may have contact with OUSD pupils in the course of providing services pursuant to the Agreement, and the California Department of Justice has determined that none of those Employees has been convicted of a felony, as that term is defined in Education Code section 45122.1. Contractor further certifies that it has received and reviewed fingerprint results for each of its Employees and Contractor has requested and reviews subsequent arrest records for all Employees who may come into contract with OUSD pupils in providing services to the District under this Agreement.

Contractor initial:

In the event that OUSD, in its sole discretion, at any time during the term of this contract, desires the removal of any CONSULTANT related persons, employee, representative or agent from an OUSD school site and, or property, CONSULTANT shall immediately upon receiving notice from OUSD of such desire, cause the removal of such person or persons.

- 20. **No Rights in Third Parties.** This Agreement does not create any rights in, or inure to the benefit of, any third party except as expressly provided herein.
- 21. OUSD's Evaluation of CONTRACTOR and CONTRACTOR's Employees and/or Subcontractors. OUSD may evaluate the CONTRACTOR's work in any way that OUSD is entitled to do so pursuant to applicable law. The OUSD's evaluation may include, without limitation:
 - 1. Requesting that OUSD employee(s) evaluate the CONTRACTOR and the CONTRACTOR's employees and subcontractors and each of their performance.
 - 2. Announced and unannounced observance of CONTRACTOR, CONTRACTOR's employee(s), and/or subcontractor(s).

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Professional Services Contract

- 22. Limitation of OUSD Liability. Other than issistive in this Agreement, QUSD's financial obligations under this Agreement shall be immed to the payment of the compensation provided in this Aurecment. Noticitistanding any other provision of this Agreement in no event, shall OUSD be liable regardless of whether any highly's based on contract or test, for any special consequential, indirect or impidental damages, including, but not finited to lost profile or revenue, arising out of or in connection with this Agreement for the services performed in connection with this Agreement.
- he CONTRACTOR and all CONTRACTOR's agents, personnel employed(s), and/or subcontractor(s) shall maintain the confidentiality of all information received in the course of performing the Services - CONTRACTOR understands that student records are confidential and agrees to compily with a listate and federal laws concerning the maintenance and disposure of student records. This requirement to maintain confidentialby shall extend beyond the termination of this Agreement. Contractors will the permitted access to student data only where permissible under state and rough way and only after executing OUSD's Confidentiality Agreement Regarding Student Data
- 24 Conflict of Interest. CONTRACTOR shall abide by and be subject to all applicable OUSD policies linguistics statutes or other law. aparding conflict of interest. CONTRACTOR shall not hire any of concremptoyee of OUSD to perform any service by this Agreement.

CONTRACTOR affirms to the best of instremts knowledge, there exists no actual or potential conflict of interest between CONTRACTOR's family business or financial interest and the services provided under this Agreement, and in the event of change in ϕ the iprivate interest of solvices under this Agreement, any question regarding possible conflict of interest which may arise as a result. of such change will be brought to OUSD's attention in writing

Through its execution of this Agreement, CONTRACTOR acknowledges that it is familiar with the provisions of section 1090 at sect and section 37100 et seg of the Government Code of the State of California, and contifes that it does not know of any facts which constitute a violation of said provisions. In the event CONTRACTOR receives any information subsequent to execution of this Agreement, which might constitute a violation of said provisions. CONTRACTOR agrees it shall notify OUSD in writing

- 2t Integration/Entire Agreement of Parties This Agreement constitutes the entire agreement between the Parties and supersedes all prior discussions, negotiations, and agreements, whether orallor written. This Agreement may be amended or modified only by a written instrument executed by both Parties.
- 23 Litigation: This Agreement shall be performed in Cakland. California and is governed by the laws of the State of California. The Alameda County Superior Court shall have fur sdiction over any state court litigation in tated to enforce or interpret this Agreement in it gation is initiated, the crevalling party shall be entitled to reasonable attorney's fees and costs.
- Contract Contingent on Governing Board Approvals. The Distruction and not be bound by this terms of this Agreement until tines. been forms y approved by the District's Occurring Board, and no payment shall be owed or made to CONTRACTOR absent forms. approval. This Agreement shall be deemed to be approved when it has been signed by the Board of Education, and/or the Superintendent as its designee
- 28. Signature Authority: Each party has the full power and authority to enter into and perform this Agreement, and the person signing. this Agreement on behalf of each Party has been given the proper authority and empowered to enter into this Agreement.
- 29. Counterparts: This Agreement and a lamendments and supplements to it may be executed in counterparts, and all counterparts together shall be construed as one document.
- 10 Incorporation of Recitals and Exhibits. The Recitals and each exhibit attached hereto are hereby incorporated herein by reference.
- 21 Certification Regarding Debarment, Suspension, Ineligibility and Voluntary Exclusion: The prospective primary participant certifies to the best of its knowledge and beief that it and its principals. Are not presently debarred suspended proposed for department, declared, neighbor or voluntarity excluded from covered transactions by any Federal department or agency according to Faderal Acquisition Regulation Suppart 9.4, and by signing this contract, certifies that this vendor does not appear on the Excluded Parties I st (https://www.epls.gov/epls/search.do);

Summary of terms and compensation:

| Antic beted start date: <u>0.001/2</u> 013 | Work shall be complute | ору <u>06/30/2013</u> | Total Fee \$ 0 000 <u>00</u> | |
|---|------------------------|--|------------------------------|-----------------|
| OAKLAND UNIFIED SCHOOL DISTRICT | LI 15 76.13 | CONTRACTOR | 0 | 31 -l |
| President Beard of Education Certified ent or Designee | Dato (1717) | Ochtractor Signature | Bass | _3/6/3_ Date |
| Se Edgar Rakestraw, Jr., Secretary Board of Education | 6 3 13 | Mary Baonn <u>-PhD</u> trint Name Title | ndepender | nt Consultant |

File ID Number: 13-026 Introduction Date: 6 Enactment Number: \3-

Enactment Date: __

EXHIBIT "A" Scope of Work

DESCRIPTION OF SERVICES TO BE PERFORMED BY CONTRACTOR

CONTRACTOR'S entire Proposal is <u>not</u> made part of this Agreement. [IF A CONTRACTOR PROVIDES AN ACCEPTABLE DESCRIPTION OF SERVICES AS PART OF A PROPOSAL, THAT DESCRIPTION OF SERVICES CAN BE ATTACHED <u>WITHOUT</u> ANY TERMS, CONDITIONS, LIMITATIONS, ETC., FROM THAT PROPOSAL.]

Summary for Board Memo and Board Agenda - Must accurately align with scope of work below.

Approval by the Board of Education of a Professional Services Contract between District and Mary Bacon, Ph.D., Hillsborough, CA, for the latter to define the district's priorities for addressing the continuing disproportionate representation of African American students as emotionally disturbed: assist in formulating the district's CEIS Plan for submission to the State consistent with CDE requirements: ensure proposed activities have a reasonable probability of reducing the number of inappropriately identified youth in the designated target group while addressing systemic changes that can serve all students who might be referred to Special Education as emotionally disturbed, for the period of January 31, 2013 through June 30. 2013, in an amount not to exceed \$9.000.00.

| | SCOPE OF WORK | | | | | | | | | |
|------|---|--|--|--|--|--|--|--|--|--|
| Ma | ary Montle Bacon, Ph.D will provide a maximum of 72.00 hours of services at a rate of \$125.00 per hour for a | | | | | | | | | |
| tota | al not to exceed $9,000.00$. Services are anticipated to begin on $01/01/2013$ and end on $06/30/2013$. | | | | | | | | | |
| 1. | Description of Services to be Provided: Provide a description of the service(s) the contractor will provide. Be specific about what service(s) OUSD is purchasing and what <i>this</i> Contractor will do. | | | | | | | | | |
| | 1. Consultation with relevant staff to help define the district's priorities for addressing the continuing disproportionate representation of African American students as emotionally disturbed. | | | | | | | | | |
| | 2. A primary focus for the initial period of consultancy will be to assist in formulating the district's CEIS Plan for submission to the State so that its content is consistent with CDE requirements. | | | | | | | | | |
| | 3. Additionally, oversight will be provided to ensure that the proposed activities; have a reasonable probability of reducing the number of inappropriately identified youth in the designated target group while addressing systemic changes that can serve all students who might be considered for referral for special education as emotionally disturbed. | | | | | | | | | |
| 2. | Specific Outcomes: What are the expected outcomes from the services of this Contract? Be specific. For example, as result of the service(s): 1) How many more Oakland children are graduating from high school? 2) How many more Oakland children are attending school 95% or more? 3) How many more students have meaningful internships and/or paying jobs? 4) How many more Oakland children have access to, and use, the health services they need? Provide details of program participation (Students will) and measurable outcomes (Participants will be able to). NOT THE GOALS OF THE SITE OR DEPARTMENT. | | | | | | | | | |
| | CEIS Plan submitted to the State by the January deadline date. Array of programmatic interventions available for addressing the needs of the target population Reduction in the number of African American students identified as emotionally disturbed in targeted schools/programs Expansion of PBIS to a third cohort and evidence of school-wide change in the implementation of PBIS in targeted schools | | | | | | | | | |
| | | | | | | | | | | |
| 3. | Alignment with District Strategic Plan: Indicate the goals and visions supported by the services of this contract: (Check all that apply.) | | | | | | | | | |
| | Ensure a high quality instructional core Prepare students for success in college and careers | | | | | | | | | |
| | ✓ Develop social, emotional and physical health ✓ Safe, healthy and supportive schools | | | | | | | | | |
| | ✓ Create equitable opportunities for learning ✓ Accountable for quality | | | | | | | | | |

Full service community district

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High quality and effective instruction

Professional Services Contract

| 4. | Please | nent with Single Plan for Student Achievement (required if using State or Federal Funds) select: tion Item included in Board Approved SPSA (no additional documentation required) – Action Item Number: |
|----|---------|---|
| | Ac eith | tion Item added as modification to Board Approved SPSA – Submit the following documents to the Resource Manager ner electronically via email of scanned documents, fax or drop off. |
| | 1. | Relevant page of SPSA with action item highlighted. Page must include header with the word "Modified", modification date, school site name, both principal and school site council chair initials and date. |
| | 2. | Meeting announcement for meeting in which the SPSA modification was approved. |
| | 3. | Minutes for meeting in which the SPSA modification was approved indicating approval of the modification. |
| | 4. | Sign-in sheet for meeting in which the SPSA modification was approved. |

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About the presenter....



ary Bacon's journey from the projects in the South and tenements in the Northeast to the CEO of her own firm, *Images of a Culture*, makes her uniquely prepared both personally and profession-

ally to address issues related to differentiating instruction for those who come to us differentially prepared to profit from the offerings of the traditional school system.

Educated in New Orleans and Harlem where she became the first one in her family to graduate from elementary school, post-secondary education was at Fordham University, Stanford University and San Francisco State. After 25 years of experiences as a classroom teacher, university instructor, counselor, psychologist, school administrator and juvenile probation officer, Dr. Bacon has spent more than 2 decades providing presentations for hundreds of thousands of educators throughout the country, primarily related to ensuring equity and equal access to opportunity for all.

As a presenter, Dr. Bacon weaves together a refreshing combination of humor, inspiration and challenges in sharing her vision of strong advocacy for those whose perspectives and strengths often go unrecognized within the environments in which they must function.

Mary Montle Bacon, Ph.D marymbacon.com



"Achieving Excellence Excellence, without equity, is a hollow prize indeed

but also is equity that only encourages mediocrity.

Ign, CA 940 10-7320

Images of a Culture Mary Montle Bacon, Ph.D. 1055 Lakeview Drive Hillsborough, CA 94010-7320





Excellence in the context of Equity for All

Mary Montle Bacon, Ph.D.
1055 Lakeview Drive
Hillsborough, CA 94010-7320
Phone: (650) 342-0621
Cell: (650) 218-7700
E-Fax: (702) 446-5734
marymbacon.com

Related Topics

This topic can be approached from a variety of perspectives depending on the priorities of the group.

Sample topics include:

Achieving Excellence in the Context of Equity for All:

Creating a Climate and Culture of Change

People, Like Flowers, Should be Appreciated When They are in Full Bloom:

Challenge of Diversity in a Pluralistic Society

No Malice Required: Viewing the World From Multiple Perspectives

Them That Gots the Gold, Makes the Rules: Fences Around The Mountaintop not Ambulances in the Valley

Beyond Disproportionality in Special **Education:**

Implementing an Equity Agenda

For more detailed descriptions, visit our website at marymbacon.com







Touch Each Life; Touch each Child:

Achieving Excellence in the Context of Equity Unlocking the Potential of All Students

Successful culturally relevant and responsive educational interventions are those that take into consideration the socio-cultural backgrounds, prior experiences, world views, as well as the learning, behavioral and communication styles of the students we serve. Focusing on a strength rather than a deficit model, the presenter will identify effective approaches for ensuring that we eliminate disparities in access to opportunities available to our students, particularly those who come to us differentially prepared to profit from what the system has to offer.

This humorous but inspirational and challenging presentation will explore some of the interpersonal, institutional and instructional impediments that must be removed to ensure proficiency for all in school settings where diversity is the norm and provide strategies for transforming school cultures into institutions committed to excellence for all.

Available Formats for Presentations

This topic may be presented in a variety of formats depending upon the needs of your group.

- Seminar: ½ day to full day
- Series: Multiple days
- Multi-year Consultation



Services are tailored to the desires of the group and/or the theme of the event to ensure that expected outcomes are achieved.

Search Results

Current Search Terms: bacon* mary* montle*

No records found for current search.

SAM | System for Award Management 1.0

Note to all Users: This is a Federal Government computer system. Use of this system constitutes consent to monitoring at all times.

IBM v1.610.20130129-1039







Consultant Fingerprint/Criminal Background Check Waiver Request

Directions

The District requires that all contractors who will have contact with students complete a Fingerprint/Criminal Background Check through OUSD. The OUSD Administrator can request that this requirement is waived for consultants who will never interact with students. Fingerprint waivers require Cabinet level approval (Deputy Superintendent/Superintendent). To request this waiver complete this form and submit it with the contract packet. If your request is denied you will be required to resubmit the packet with documentation verifying that the consultant has completed this requirement.

| Contractor Name | Mary Bacon, PhD | | | | | | | |
|--|---|---|-----------------------------------|---|--------------------------|---|--|--|
| Originator Name | Karen Mates | | Site or Departmen | t | 975 PEC | | | |
| Which sites or locati | ons will the conti | ractor be working at? | PEC - N | larcus Foster | | | | |
| TB Clearance Requirement | | | | | | | | |
| Proof of negative TB status is required for all consultants who will be working with OUSD students or staff. TB clearance waivers are only granted if the contractor will be working remotely or the contractor is a one time speaker with less than 6 hours of contact with OUSD employees. | | | | | | | | |
| How is this contract | ctor going to me | eet the TB clearance | require | ment? | | | | |
| TB Waiver requeste | d [| Proof of TB cle | arance | s in the contrac | ct pack | ket 🔽 | | |
| | TO BE COMP | LETED BY AUTHO | ORIZE | D OUSD EM | PLO | YEE ONLY.] | | |
| appropriate steps employees so that section 45125.1 s | to protect the t the fingerprin thall not apply to the familiar with | e safety of any pu ting and criminal ba to CONTRACTOR fo the facts herein ce | pils that ckgrouit or the s | it may come nd investigation ervices unde | in c on rec r this | D pupils and OUSD will take contact with CONTRACTOR's quirements of Education Code Agreement. As an authorized to execute this certificate on | | |
| OUSD Representa | ative's Name | Karen Mates | | | Title | Executive Director | | |
| OUSD Representa | ative's Signatu | e IMI | 2 | | Date | 1/25/13 | | |
| Approval Cabir | net Level appr | oval required (Dep | uty Su | perintendent | /Supe | erintendent) | | |
| Approver Name | 1 . A los | | | | | | | |
| Approver Signature | Approver Signature Maria Dantes Date 5-1-2013 | | | | | | | |
| Reason for Approva | | | | | | | | |



OUSD Consultant Billing Rate Guideline Waiver Request

Directions

All District professional services contracts must be paid at an hourly rate within the OUSD Billing Rate Guidelines. Principals and managers can submit a waiver request to pay consultants at a higher hourly rate or in special circumstances, a flat fee contract. Billing rate guideline waivers require Cabinet level approval (CFO, CSO, CCA, CAO or Assistant Superintendent). To request this waiver complete this form and submit it with the contract packet. If your request is denied you will be required to renegotiate the compensation and resubmit the contract for approval.

| Contractor Name | Mary Bacon, PhD |
|-----------------------------|---|
| Contract Originator Name | Karen Mates |
| Site or Department | 975 |
| Requisition Number | R0311038 |
| | ver: ifies higher hourly rate, see resume or statement of qualifications attached ires a higher hourly rate. Contract is less than one month in duration. |
| | approval required (CFO, CSO, CCA, CAO or Assistant Superintendent) |
| Network or Executive Office | Date 3 21 13 |
| Cabinet Level | Date |

| ACC | ORD CERTIFIC | ATE OF LIA | ABILITY INSURANCE | | | | |
|--------------|---|--------------|---------------------|----------------|---|--|--|
| 161 F | ER Ichiuji, Agent irst Ave San Mateo CA 944 650-342-8857 Fax 650-34 | | ONLY AND CO | ONFERS NO F | D AS MATTER OF RIGHTS UPON THE DOES NOT AMEND ORDED BY THE POLI | CERT | IFICATE END OR |
| | | | INSURERS AFFOR | DING COVERAGE | | | NAIC# |
| SURED | | | INSURER A: State Fa | rm General Ins | surance Company 25 | 151 | 25151 |
| acon | , Mary M | | INSURER B: State Fa | rm Fire and Ca | sualty Company 2 | 5143 | 25143 |
| | mages Of A Culture | * | INSURER C: | | | | |
| | Lakeview Dr borough, CA 94010 | | INSURER D: | | | | |
| ilits | abbrough, CA 94010 | | INSURER E: | | | | |
| COVE | RAGES | | | | | | |
| R ADD'R INSR | D TYPE OF INSURANCE | 97-B0-B509-4 | 07/13/2012 | 07/13/2013 | EACH OCCURRENCE | ITS S | 2,000,00 |
| 1 | X COMMEDIAN CONSERN MARINETY | | | | DAMAGE TO RENTED | 1 | .,, |
| | X COMMERCIAL GENERAL LIABILITY | | | | DAMAGE TO RENTED PREMISES (Ea occurrence) | \$ | * * |
| | X COMMERCIAL GENERAL LIABILITY CLAIMS MADE OCCUR | | | | DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY | \$ | 5,00 |
| | COMMENCE SELECTIVE EXPORT | | | | DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Arry one person) | \$ | 5,00 |
| | CLAIMS MADE OCCUR GENLAGGREGATE LIMIT APPLES PER | | | | DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY | \$ \$ | 5,00 2,000,00 4,000,00 |
| A | CLAIMS MADE OCCUR GENLAGGREGATE LIMIT APPLES PER POLICY JECT LOC | 97-B0-B509-4 | 07/13/2012 | 07/13/2013 | DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one porson) PERSONAL & ADV INJURY GENERAL AGGREGATE | \$ \$ \$ | 5,00 2,000,00 4,000,00 4,000,00 |
| A A | CLAIMS MADE OCCUR GENLAGGREGATE UNIT APPLES PER POLICY PRO- POLICY JECT LOC AUTOMOBILE LIABILITY | 97-B0-B509-4 | 07/13/2012 | 07/13/2013 | DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMPAOP AGG COMBINED SINGLE LIMIT | \$ \$ \$ \$ \$ | 5,00 2,000,00 4,000,00 4,000,00 |
| A A | CLAIMS MADE OCCUR GENLAGGREGATE LIMIT APPLIES PER POLICY PRO- JECT LOC AUTOMOBILE LIABILITY ANY AUTO ALL OWNED AUTOS | 97-B0-B509-4 | 07/13/2012 | 07/13/2013 | DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMPADP AGG COMBINED SINGLE LIMIT (Ea accident) BODILY INJURY (Per person) BODILY INJURY (Per accident) | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 5,00 2,000,00 4,000,00 4,000,00 |
| A | CLAIMS MADE OCCUR GBYLAGGREGATE LIMIT APPLES PER POLICY PRODUCT LOC AUTOMOBILE LIABILITY ANY AUTO ALL OWNED AUTOS SCHEDULED AUTOS HIRED AUTOS | 97-B0-B509-4 | 07/13/2012 | 07/13/2013 | DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMPXOP AGG COMBINED SINGLE LIMIT (Ea socident) BODILY INJURY (Per person) BODILY INJURY | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 5,00 2,000,00 4,000,00 4,000,00 |
| AAA | CLAIMS MADE OCCUR GBYLAGGREGATE LIMIT APPLES PER POLICY PRODUCT LOC AUTOMOBILE LIABILITY ANY AUTO ALL OWNED AUTOS SCHEDULED AUTOS HIRED AUTOS | 97-B0-B509-4 | 07/13/2012 | 07/13/2013 | DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMPXOP AGG COMBINED SINGLE LIMIT (Ea accident) BODILY INJURY (Per person) BODILY INJURY (Per accident) PROPERTY DAMAGE | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 5,00 2,000,00 4,000,00 4,000,00 |
| A | CLAIMS MADE OCCUR GENLAGGREGATE LIMIT APPLES PER POLICY JECT LOC AUTOMOBILE LIABILITY ANY AUTO ALL OWNED AUTOS SCHEDULED AUTOS HIRED AUTOS X NON-OWNED AUTOS | 97-B0-B509-4 | 07/13/2012 | 07/13/2013 | DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMPADP AGG COMBINED SINGLE LIMIT (Ea socident) BODILY INJURY (Per person) BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident) AUTO ONLY - EA ACCIDENT OTHER THAN EA AC | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 5,00 2,000,00 4,000,00 4,000,00 |
| A | CLAIMS MADE OCCUR GENLAGGREGATE LIMIT APPLES FER POLICY FRO- POLICY JECT LOC AUTOMOBILE LIABILITY ANY AUTO ALL OWNED AUTOS SCHEDULED AUTOS HIRED AUTOS X NON-OWNED AUTOS GARAGE LIABILITY | 97-B0-B509-4 | 07/13/2012 | 07/13/2013 | DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Arry one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMPADP AGG COMBINED SINGLE LIMIT (Ea accident) BODILY INJURY (Per person) BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident) AUTO ONLY - EA ACCIDENT OTHER THAN EA ACCIDENT OTHER THAN EA ACCIDENT OTHER THAN EA ACCIDENT | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 5,00 2,000,00 4,000,00 4,000,00 |
| A A | CLAIMS MADE OCCUR GENLAGGREGATE LIMIT APPLES FER POLICY FRO- POLICY JECT LOC AUTOMOBILE LIABILITY ANY AUTO ALL OWNED AUTOS SCHEDULED AUTOS HIRED AUTOS X NON-OWNED AUTOS GARAGE LIABILITY | 97-B0-B509-4 | 07/13/2012 | 07/13/2013 | DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Arry one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMPADP AGG COMBINED SINGLE LIMIT (Ea accident) BODILY INJURY (Per person) BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident) AUTO ONLY - EA ACCIDENT OTHER THAN EA ACCIDENT OTHER THAN EA ACCIDENT OTHER THAN EA ACCIDENT | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 5,00 2,000,00 4,000,00 4,000,00 |
| A P | CLAIMS MADE OCCUR GENLAGGREGATE LIMIT APPLES PER POLICY PRO- POLICY JECT LOC AUTOMOBILE LIABILITY ANY AUTO ALL OWNED AUTOS SCHEDULED AUTOS HIRED AUTOS X NON-OWNED AUTOS GARAGE LIABILITY ANY AUTO | 97-B0-B509-4 | 07/13/2012 | 07/13/2013 | DAMAGE TO RENTED PREMISES (Ea occurrence) PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMPADP AGG COMBINED SINGLE LIMIT (Ea socident) BODILY INJURY (Per person) BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident) AUTO ONLY - EA ACCIDENT OTHER THAN EA ACI AUTO ONLY: AGG | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 5,00 2,000,00 4,000,00 4,000,00 |
| A A | CLAIMS MADE OCCUR GENLAGGREGATE LIMIT APPLES FER POLICY PRO- POLICY JECT LOC AUTOMOBILE LIABILITY ANY AUTO ALL OWNED AUTOS SCHEDULED AUTOS HIRED AUTOS X NON-OWNED AUTOS GARAGE UABILITY ANY AUTO EXCESS/JUMBRELLA LIABILITY | 97-B0-B509-4 | 07/13/2012 | 07/13/2013 | DAMAGE TO RENTED PREMISES (Ea occurrence) MED EXP (Any one person) PERSONAL & ADV INJURY GENERAL AGGREGATE PRODUCTS - COMPXOP AGG COMBINED SINGLE LIMIT (Ea accident) BODILY INJURY (Per person) BODILY INJURY (Per accident) PROPERTY DAMAGE (Per accident) AUTO ONLY - EA ACCIDENT OTHER THAN EA ACI AUTO ONLY: AGG EACH OCCURRENCE | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 5,00 2,000,00 4,000,00 4,000,00 |

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES / EXCLUSIONS ADDED BY ENDORSEMENT / SPECIAL PROVISIONS

RETENTION \$

WORKERS COMPENSATION AND EMPLOYERS' LIABILITY
ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED?

If yes, describe under SPECIAL PROVISIONS below

OTHER

| CERTIFICATE HOLDER | CANCELLATION |
|---|---|
| Additional Insured Oakland Unified School Disctrict 2850 West St Oakland, CA | SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, THE ISSUING INSURER WILL ENDEAVOR TO MAIL 10 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT, BUT FAILURE TO DO SO SHALL IMPOSE NO OBLIGATION OR LIABILITY OF ANY KIND UPON THE INSURER, IT'S AGENTS OR REPRESENTATIVES. AUTHORIZED REPRESENTATIVE AUTHORIZED REPRESENTATIVE FOR CORD CORPORATION 1988, 2007 |
| ACORD 25 (2001/08) The registration notices | indicate ownership of the marks by their respective owners CORD CORPORATION 1988, 2007 All rights reserved |

E.L. EACH ACCIDENT \$
EL DISEASE - EA EMPLOYEE \$

E.L. DISEASE - POLICY LIMIT \$



Community Schools, Thriving Students PROFESSIONAL SERVICES CONTRACT ROUTING FORM 2012-2013

| | | | | | | Direction | | ! . ! ! ! | an /http://i | intranet ous | (k12 ca us) | |
|-----------------|----------------|--|-----------------------------|-----------------|---|--------------------------|----------------------------|----------------------|---------------------------|-------------------------------|----------------|--------------------------|
| | San | ices cannot | ne provide | d until | ments are in the | fully api | proved ar | nd a Pu | irchase O | rder has be | en issued. | |
| 1. | Contracto | and OUSD co | ntract oria | ingtor (p | rincipal or manga | er) reach | agreemen | t about | scope of w | ork and comp | ensation. | |
| 2. | Ensure con | atractor meets | the consul | tant real | jirements (includ | ing The E | xcluded Pa | arty Lis | t, Insuranc | e and HRSS (| onsultant ve | erification) |
| 3. | Contracto | r and OUSD co | ntract orig | inator co | mplete the contr ne OUSD contrac | act packe | et togethe | r and a | rtach requi | rea attachme ct nacket for | annroval to | Procurement. |
| 4. | | | | | | | | | | | аррі ота | |
| Attach Check | dist | For All Consu | consultan | ts: Proc | S Pre-Consulta f of negative tub e of the Exclude | perculosi ed Partv | s status w List (https | vithin pa s://www | ast 4 years .epls.gov/ | s. epis/search. | do) | |
| | | For All Consu | Itants: Sta | tement of | of qualifications | (organiza ral Liabili | ation); or r tv insuran | esume ce nan | i (individua ning OUSE | il consultant) Das an Addi | tional Insure | ed. |
| OUSD | Staff Contac | For All Consu t Emails about | Iltants with this contra | employet should | ees: Proof of W | orkers' (| ompensa .mates@ | ousd.k | 12.ca.us | Ref. to Secu | on to or the | Contract) |
| | | | | | Contract | or Infor | mation | | | | | |
| Contr | actor Name | Mary Mor | ntle Bacon | Ph.D | | | 's Contac | | | Bacon Ph.I | | 1 |
| OUSE | Vendor ID | | | | | Title | 1, | | dependen | t Consultant | | 94010 |
| Street | t Address | 1055 Lak | eview Driv | e | | City | Hillsbor | | 05000 | | A Zip | 94010 |
| Telep | hone | (650) 342 | | | | Email | - | | on6538@a | | nlavas2 🗖 | Voc MI No |
| Contr | actor History | Prev | iously bee | n an OU | SD contractor? | Yes | _ No | VV | orked as a | an OUSD em | ipioyee? 🗀 | TES EI NO |
| | | Com | pensatio | n and | Terms – Must | t be witl | nin the C | DUSD | | | | |
| Antici | pated start d | ate | 01/01/2 | 013 | Date work will | end | 06/30/2 | 2013 | Other E | Expenses | \$ | |
| Pay F | Rate Per Hou | If (required) | \$ 125.00 | | Number of Hou | UIS (require | d) | 72.00 | | | | |
| | | | | | Budge | t Inform | ation | | | | | 741 |
| | | | | ontract us | ing LEP funds, ple | ease cont | act the Stat | e and F | ederal Offic | Object Code | | Amount |
| Re | esource # | Resource N | | | | 3312101 | | | - | 5825 | \$ 9,000 | 00 |
| | 3312 | IDEA-CE | 15 | | 913 | 3312101 | | | | 5825 | \$ | |
| | | | - | | | | | | | 5825 | \$ | |
| R | equisition | No. (required) | R03110 |)38 | | | Total Co | ntract | Amount | | \$ 9,000 | 0.00 |
| | • | | | Appro | val and Routing | g (in ord | er of app | rovals | teps) | | | |
| Ser | vices cannot b | e provided befo | ore the contr | act is full | y approved and a rices were not pro | Purchase | Order is is | sued. | Signing this ed. | document affi | rms that to yo | our knowledge |
| V | OUSD Ad | ministrator ve | rifies that t | | lor does not app | | | | | ttps://www.e | pls.gov/epls | /search.do) |
| T | | or / Manager (C | | Name | Karen Mates | | | | Phone | (510) 874 | -3700 | |
| 1. | Site / Dep | | | 75/Progr | ams for Excepti | ional Chi | dren | | Fax | (510) 874 | 3707 | |
| | Signature | IM. | 5 | 5 | | | | Date | Approved | 1/ | 22/13 | 3 |
| | | anager, if using | funds man | aged by: | State and Federal | □Quality, | Community, S | School De | velopment | Family, Schools, | and Community | Partnerships |
| ŀ | □Scope of v | vork indicates c | ompliant us | e of restri | cted resource and | d is in aligi | nment with | school | site plan (Sl | PSA) | | |
| 2. | Signature | | | | | | | | Approved | | | |
| 1 | | -t | atod resources | .\ | | | | Date | Approved | | | |
| | | Signature (if using multiple restricted resources) Regional Executive Officer | | | | | | | | | | |
| | Regional Ex | ecutive Office | scope of w | ork align v | with needs of depart | artment or | school site | | | | | |
| 3. | Consultan | t is qualified to | provide serv | ices des | cribed in the scope | e of work | | | | | | |
| | Signature | | | | | | | | Approved | | | lo Flasson |
| | Deputy Sup | erintendent Ins | structional | Leaders | nip / Deputy Sup | erintende | nt Busine | ss Ope | rations | Consultant Aggr | |], Over \$ 50,000 |
| 4. | Signature | Mario | V | cente | 3 | | | Date | Approved | 4-1 | 5-201 | 3 |
| 5. | Superintend | ient, Board of | Education | Signatur | on the legal con | tract | | | | | | |
| Lega | Required if | not using stand | ard contract | A | proved | | Denied - | Reasor | 1 | DIANA | Date | |
| | | Date Received | | | | | PO Num | ber | | 170 | 1") | |

