

2013-2014 ADOPTED BUDGET - FIRST READING

Wednesday, June 12, 2013



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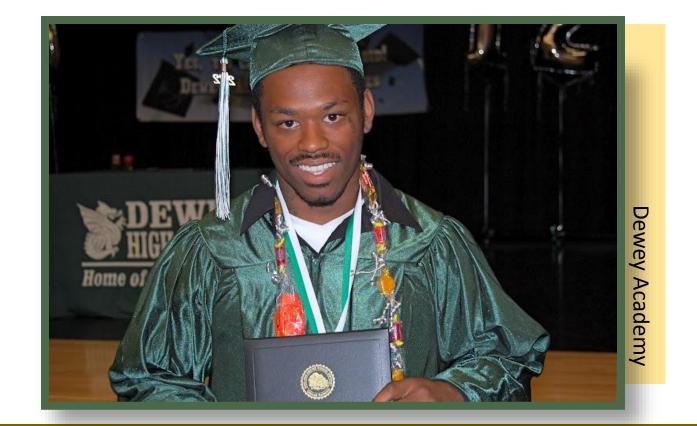
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EXECUTIVE SUMMARY

Executive Summary – OUSD 2013-14 Budget

- The District's overall proposed budgeted expenses for 2013-14 are \$545.6M, down (\$-58.3M) from the \$603.9M based on the 2012-13 Third Interim Report. This decrease is primarily due to (\$-24M) and (\$-30M) decreases in the General Fund and Construction related funds, respectively. All the decrease in the General Fund is related to restricted resources (primarily Federal funds and local grants) either from reduced entitlements or prior year carryover not yet loaded.
- Beginning with the 2013-2014 proposed adopted budget, the District's method of projecting the majority of its State revenue is changing to the new Local Control Funding Formula (LCFF) based on the Governor's proposed State Budget instead of the Average Daily Attendance (ADA) Revenue Limit model.
- The Governor's May Revise revenue modifications have been captured in the 2013-14 budget, increasing the District's Unrestricted General Fund revenue by \$12.6M,
 - Cost of Living Adjustment (COLA) 1.565%, increase of \$3.5M
 - LCFF increase of \$9.1M
- This presentation provides more in depth information, building on previous Board sessions, detailing the specifics of investing in 1) Common Core Standards, 2) Transforming School Culture, 3) High School Graduation. In addition, a couple of programs (Adult Ed & Beginning Teacher Support BSTA) are highlighted as well.



OUSD BUDGET OVERVIEW



OUSD BUDGET OVERVIEW

TOTAL OVERALL BUDGET

Schools & Enrollment

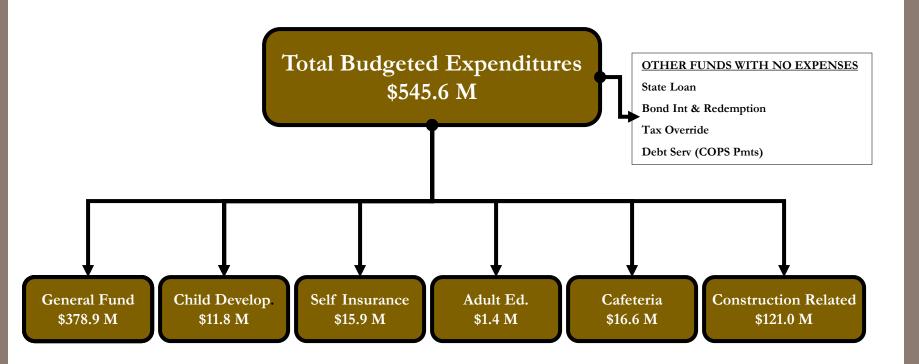
Number of Sc	hools (Base	20th Day Enrollment				
	2013-14	2012-13	Diff	2013-14 (P)	2012-13(A)	Diff
Elementary	50	50	-	18,830	18,752	78
Middle	14	14	-	6,599	6,629	(30)
High	13	13	-	8,021	8,313	(292)
K-8	4	4	-	1,623	1,494	129
6-12	3	3	-	910	837	73
K-12	1	1	-	214	231	(17)
Total	85	85	-	36,197	36,256	(59)

Includes Street Academy & Gateway to College

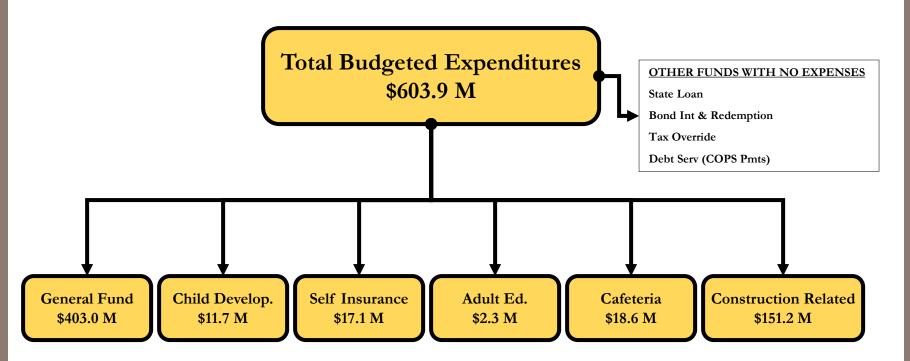
P - Projected 20th Day Enrollment; A - Actual 20th day enrollment; Basis for site Allocations

School Size										
School Size (Excluding Charters)										
# of Schls	2013-14	2012-13	Diff							
Less than 300	22	21	1							
Between 300 - 499	45	48	(3)							
500 or More	18	16	2							
Total	85	85	-							

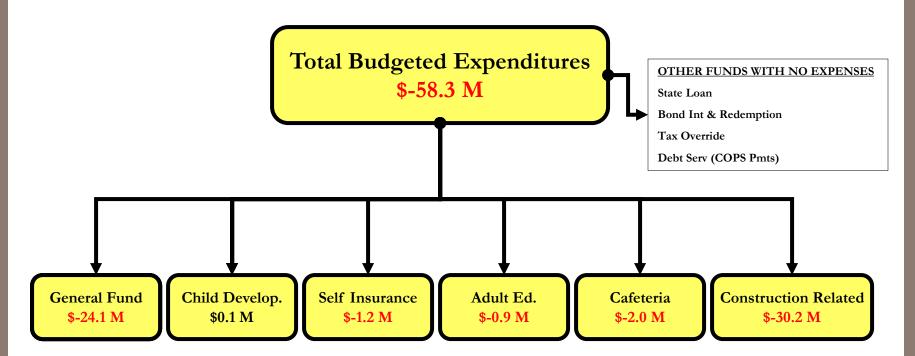
Total Overall Budget - 2013-2014



Total Overall Budget - 2012-2013 Based on 3rd Interim



Total Overall Budget - Difference Between 13-14 & 12-13

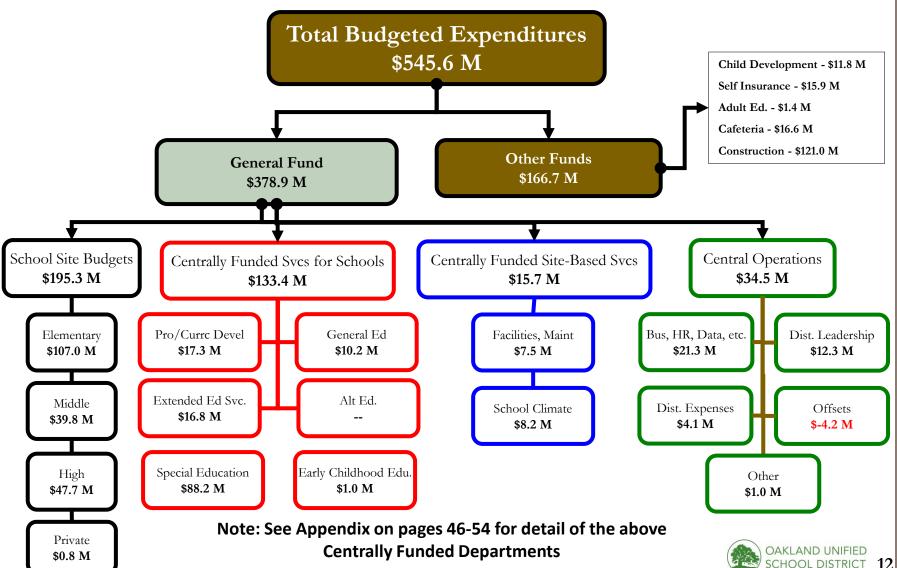




OUSD BUDGET OVERVIEW

TOTAL GENERAL FUND BUDGET

Total General Fund Budget - 2013-2014



2013-2014 ADOPTED BUDGET - FIRST READING

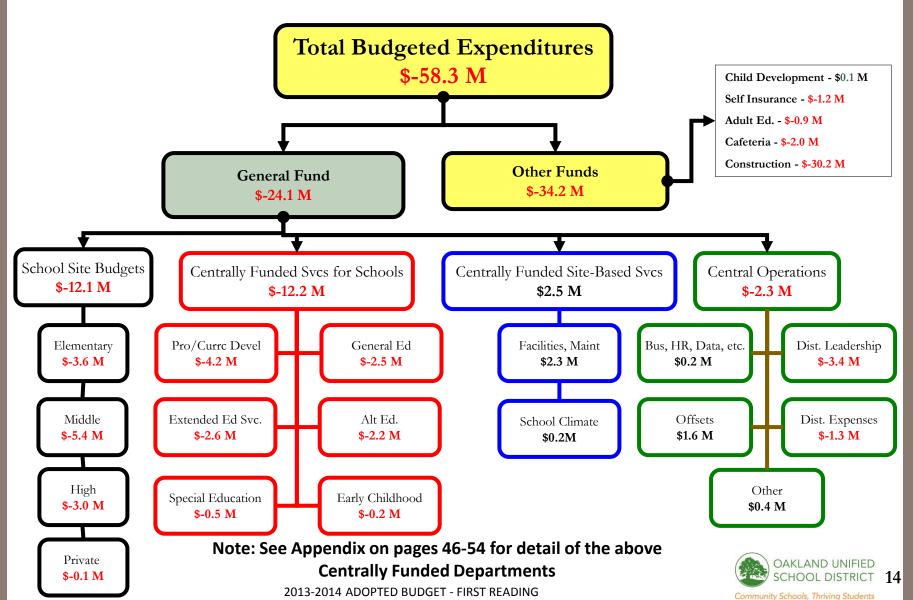
Community Schools, Thriving Students

Total General Fund Budget - 2012-2013 Based on 3rd Interim Total Budgeted Expenditures \$603.9 M Child Development - \$11.7 M Self Insurance - \$17.1 M Adult Ed. - \$2.3 M Cafeteria - \$18.6 M Other Funds General Fund Construction - \$151.2 M \$200.9 M \$403.0 M Centrally Funded Central Operations School Site Budgets Centrally Funded Svcs. for Schools Site-Based Svcs. \$36.8 M \$207.4 M \$145.6 M \$13.2 M Pro/Currc Devel General Ed Bus, HR, Data, etc. Dist. Leadership Elementary \$12.6 M \$21.5 M Facilities, Maint \$20.9 M \$15.7 M \$110.6 M \$5.2 M Extended Ed Svc. Alt Ed. Dist. Expenses Offsets Middle \$19.4 M \$2.2 M School Climate \$5.4 M \$-5.8 M \$45.2 M \$8.0 M Special Education Early Childhood High Other \$88.7 M \$1.2 M \$50.7 M \$0.6 M Note: See Appendix on pages 46-54 for detail of the above Private

Centrally Funded Departments

\$0.9 M

Total General Fund Budget - Difference Between 13-14 & 12-13

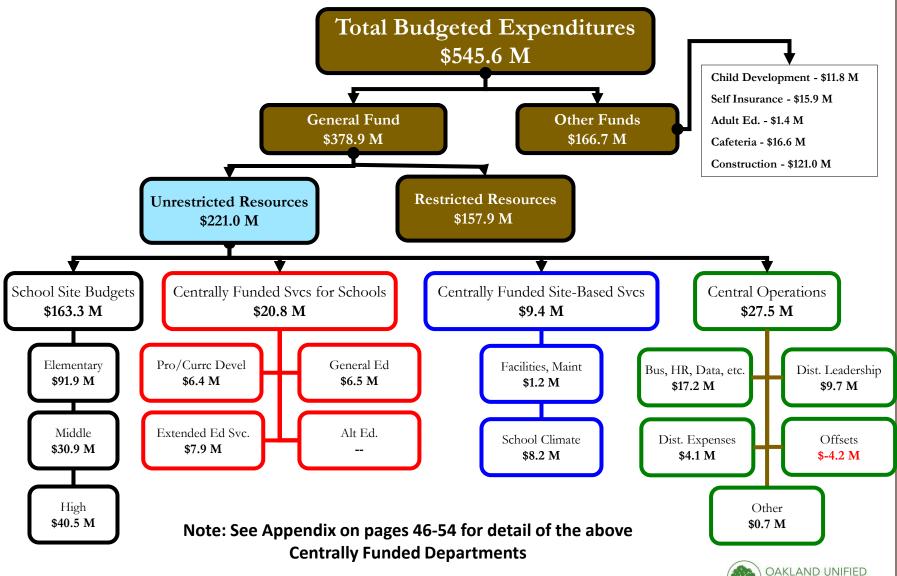




OUSD BUDGET OVERVIEW

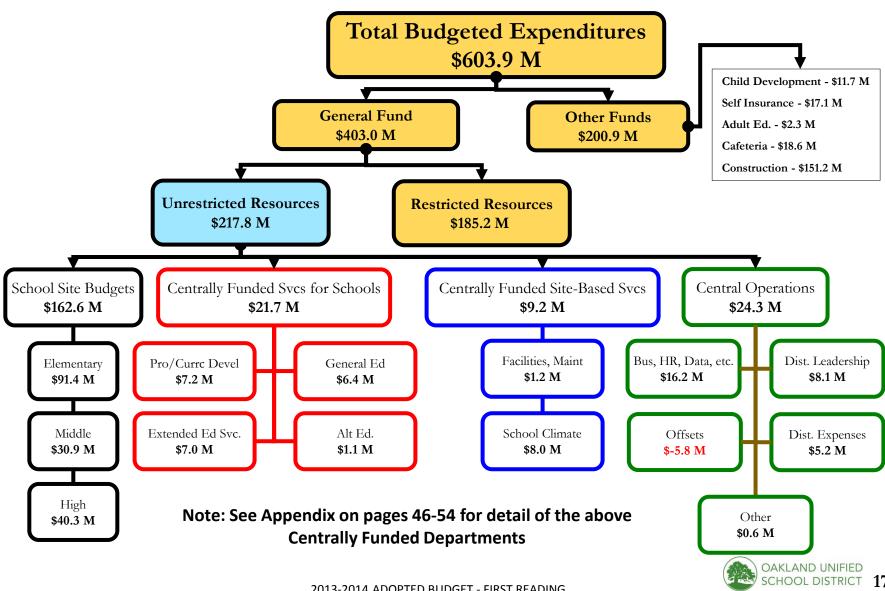
UNRESTRICTED GENERAL FUND BUDGET

Unrestricted General Fund Budget - 2013-2014



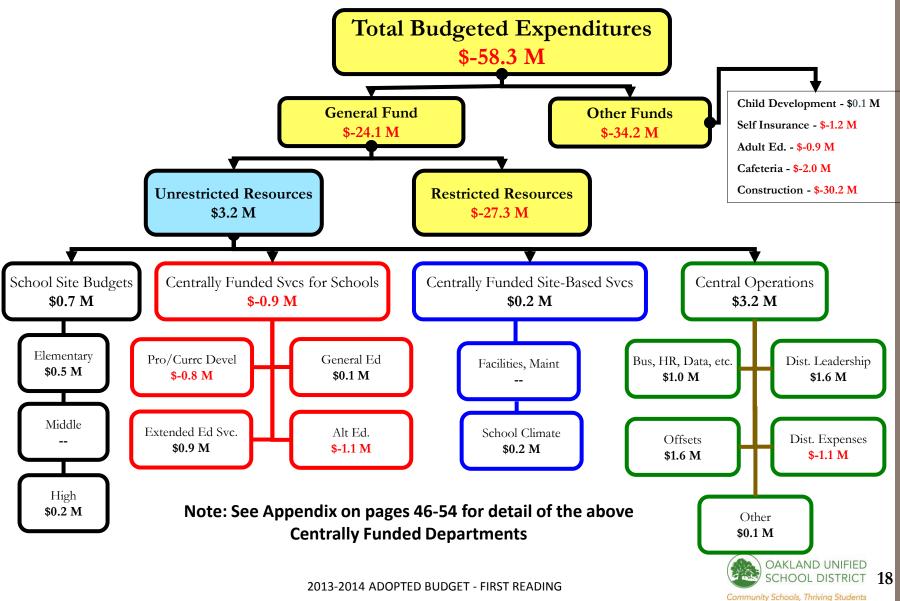
Community Schools, Thriving Students

Unrestricted General Fund Budget - 2012-2013 Based on 3rd Interim



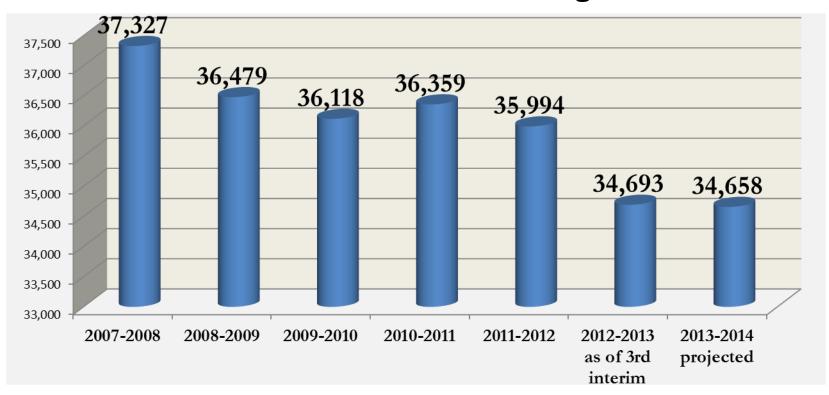
Community Schools, Thriving Students

Unrestricted General Fund Budget - Difference Between 13-14 & 12-13



Unrestricted General Fund Budget – Revenue Limit ADA

ADA Used for Funding



Unrestricted General Fund Budget – Assumptions Page 1 of 3

2013-14 Bgt Adoption Unrestrict	ed (General F	Explanations of Fluctuation			
		Bgt Dev 2013-14	3	2012-13 Brd Interim	Diff	Î
Rev for Student Attendance (Rev Limit	$\overline{}$					
Rev / ADA	\$	5,323	\$	5,217	106	Cost of Living Adjustment (COLA) Funding
Average Daily Attendance (ADA)		34,658		34,693	(35)	Slight reduction in projected ADA due to slight reduction in projected enrollment
Additonal Rev Limit Due to COLA	\$	3,494,561			\$ 3,494,561	
Adjusment for LCFF Formula (Excl COLA)		9,137,892			\$ 9,137,892	
Cost of Living Adjustment (COLA)		1.565%		0%	1.565%	
Other State Revenue						
K-3 Class Size Reduction (CSR)	\$	10,195,920	\$	10,195,920	\$ -	
Other State-Mainly Tier 3 Flex (Excluding Adult Ed Flex)	\$	29,009,543	\$	29,009,543	\$ -	
Adult Ed Flex	\$	11,821,239	\$	11,821,239	\$ -	
Lottery	\$	5,208,240	\$	5,208,240	\$ -	
Mandated Cost Reimbursement	\$	127,072	\$	127,072	\$ -	
Mandated Cost Block Grant	\$	1,663,572	\$	1,008,314	\$ 655,258	More Mandated Block Grant (\$48/ADA FY13-14 vs \$28/ADA FY12-14)
Charter Pass Through	\$	2,776,051	\$	2,776,051	\$ -	
Local						
Measure G Parcel Tax	\$	20,700,590	\$	20,700,590	\$ -	
Interagency	\$	600,958	\$	633,311	\$ (32,353)	2012/13 Includes One-Time Adjustment. Eliminated in 2013-14
Transfer from ROP	\$	-	\$	-	\$ -	
E-Rate Reimbursement	\$	-	\$	-	\$ -	
Lease and Rental Income	\$	1,527,519	\$	1,427,519	\$ 100,000	Increase in Rental Income
Other Local (Including Charter School Rev)	\$	2,790,637	\$	2,790,637	\$ -	
Interest Income	\$	162,585	\$	162,585	\$ -	
Transfer In						
State Loan Draw down from Fund 17	\$	-	\$	589,193	\$ (589,193)	State Loan fully depleted in FY 12-13. No amt avail for FY 13-14
Adult Education (Tier 3 Flex)	\$	-	\$	-	\$ -	
Self Insurance Fund (Fund 67) to cover Prop & Legal	\$	470,000	\$	470,000	\$ -	

Unrestricted General Fund Budget – Assumptions Page 2 of 3

2013-14 Bgt Adoption Unrestri	cted (General F	un(d Assump	ns	Explanations of Fluctuation	
		Bgt Dev 2013-14	3	2012-13 rd Interim		Diff	
Other Outgo							
Charter Transfers	\$	2,776,051	\$	2,776,051	\$		
Debt Service (State Loan)	\$	5,985,477	\$	5,985,477	\$		
Transfers Out							
Adult Ed Transfer	\$	1,000,000	\$	1,000,000	\$		
Net Adult Ed Maintained in the General Fund	\$	10,821,239	\$	10,821,239	\$		
Contributions							
Special Ed Program	\$	(26,210,487)	\$	(26,210,487)	\$		
Special Ed & Home-to-School Transportation	\$	(5,369,826)	\$	(5,144,826)	\$	(225,000)	One-Time Reduction of Pmt to AC Transit for 2012-13
RRMA (Buildings & Grounds)	\$	(6,315,268)	\$	(4,040,268)	\$	(2,275,000)	Incr to RRMA Transfer. Current yr Amt is Low Due to Use of One-Time Monies in Fund 40

Unrestricted General Fund Budget – Assumptions Page 3 of 3

2013-14 Bgt Adoption Unrest	ricted General F	und Assump	tions	Explanations of Fluctuation
	Bgt Dev 2013-14	2012-13 3rd Interim	Diff	
Expenses				
School Site Budgets	\$ 163,299,434	\$ 162,631,432	\$ 668,003	
Budgeted Centrally for Schools (Site 998)	\$ 6,592,063	\$ 6,373,921	\$ 218,142	
Net Schools Related Budgets	\$169,891,497	\$169,005,352	\$ 886,145	
Central Budgets	\$ 51,287,215	\$ 49,447,318	\$ 1,839,897	Custodial-\$350k; Summer Schl for High Schls-\$600K; CFO Off-\$330K; Nurses-\$221K: Asset Mgr & Energy Mgr (\$230K)
Indirect Cost (Central Bgt offset)	\$ (3,756,723)	\$ (5,287,734)	\$ 1,531,011	Reduced to Adopted Budget Level 2012-13
Net Central Budgets	\$ 47,530,492	\$ 44,159,584	\$3,370,908	
District Wide Budgets (Site 999)	\$ 4,238,200	\$ 5,075,308	\$ (837,108)	
Health Benefits increase	10.0%	8.1%	0%	Actual Weighted Average Rate Increase is Less Than 5% for 2013-14

Unrestricted General Fund Budget - Comparison to 3rd Interim

Unrestricted General Fund		2013-14 Bgt Adoption	2012-13 3rd Interim	Diff	
Revenue Limit (\$ for Student Attendance-Incl LCFF)		\$ 189,818,318	\$ 176,806,857	\$ 13,011,461	1
Other Revenue		86,654,022	85,871,268	782,754	2
Transfer-In & Sources		734,067	1,323,260	(589,193)	3
Total Revenues & Sources	a	277,206,408	264,001,385	13,205,022	
Salaries, Supplies, Services & Equipment		225,173,210	223,527,979	1,645,232	4
Other Outgo (Pass Throughs / Debt Service)		8,951,416	8,951,416	-	
Indirect Cost (Expense Offset)		(3,756,723)	(5,287,734)	1,531,011	5
Contributions & Transfers Out		39,000,047	36,500,047	2,500,000	6
Total Expenses & Uses	b	269,367,950	263,691,708	5,676,243	
Change in Fund Balance	a-b=c	7,838,457	309,678	7,528,780	
Beginning Fund Balance	d	33,178,766	32,869,089	309,678	
Ending Fund Balance	c+d=e	41,017,224	33,178,766	7,838,457	
See explanations on next page					

Unrestricted General Fund Budget – Compare to 3rd Interim Explanations: 1 of 2

Re	evenue Limit - Increase from 3rd Interim 2012-13		
	COLA (1.565%)	\$	3,494,56
	Pr Yr Adjustment		379,00
	Additional Rev related to LCFF		9,137,89
T	otal Revenue Limit Increase from 3rd Interim 2012-13		13,011,461
O 1	ther Revenue - Increase from 3rd Interim 2012-13		
	More Mandated Block Grant (\$48/ADA FY13-14 vs \$28/ADA FY12-14)	\$	655,258
	Increase in Rental Income		100,00
	Other State -Pr Year Adjustment		59,84
	Other - Net		(32,35
T	otal Other Revenue Increase from 3rd Interim 2012-13		782,754
Tr	ransfer-In & Sources - Decrease from 3rd Interim 2012-13		
	Decrease of Special Reserve Fund Transfer (State Loan) - Final transfer, amt remaining less than prior transfer amts	\$	(589,193
T	ransfers In & Sources Decrease from 3rd Interim 2012-13		(589,193
т	OTAL REVENUES & SOURCES INCREASE from 3rd Interim 2012-13	\$ 1	3,205,022

Unrestricted General Fund Budget – Compare to 3rd Interim Explanations: 2 of 2

Explanation of Fluctuations - Expenses & Uses

K-12 School site budget Increase from 3rd Interim 2012-13	
Net Increase in All Levels (Elem, Middle, High)	\$ 675
Total K-12 School site budget Increase from 3rd Interim 2012-13	675
Central site Increase from 3rd Interim 2012-13	
Summer School for High Schools	\$ 600
Increase in Custodial Services	352
Increase for Chief Financial Officer's Office (CFO)	313
Addition of FTE's for Real Estate Mgt & Energy Efficiency	230
Additional Centrally Funded Nurses - Necessary to Comply with Requirements	221
Other Net	123
Total Central site Increase from 3rd Interim 2012-13	1,839,
District Wide Budget Decrease from 3rd Interim 2012-13 (Sites 998 & 999)	
District Wide Budget Decrease from 3rd Interim 2012-13 (Sites 998 & 999) One-time Payment for Early Retirement Program in 2012-13	\$ (604
	\$ •
One-time Payment for Early Retirement Program in 2012-13	\$ (604 (265 (869,
One-time Payment for Early Retirement Program in 2012-13 Other net Total District Wide Budget Decrease from 3rd Interim 2012-13 (Sites 998 & 999)	\$ (869,
One-time Payment for Early Retirement Program in 2012-13 Other net	\$ (265 (869,
One-time Payment for Early Retirement Program in 2012-13 Other net Total District Wide Budget Decrease from 3rd Interim 2012-13 (Sites 998 & 999)	\$ (265
One-time Payment for Early Retirement Program in 2012-13 Other net Total District Wide Budget Decrease from 3rd Interim 2012-13 (Sites 998 & 999) otal Salaries, Supplies, Services & Equipment Increase from 3rd Interim 2012-13	\$ (869,
One-time Payment for Early Retirement Program in 2012-13 Other net Total District Wide Budget Decrease from 3rd Interim 2012-13 (Sites 998 & 999) otal Salaries, Supplies, Services & Equipment Increase from 3rd Interim 2012-13 direct Cost (Expense Offset):	(265 (869, 1,645,2
One-time Payment for Early Retirement Program in 2012-13 Other net Total District Wide Budget Decrease from 3rd Interim 2012-13 (Sites 998 & 999) otal Salaries, Supplies, Services & Equipment Increase from 3rd Interim 2012-13 direct Cost (Expense Offset): Interprogram Indirect Decrease from 3rd Interim	(265 (869, 1,645,2 1,560 (29
One-time Payment for Early Retirement Program in 2012-13 Other net Total District Wide Budget Decrease from 3rd Interim 2012-13 (Sites 998 & 999) otal Salaries, Supplies, Services & Equipment Increase from 3rd Interim 2012-13 direct Cost (Expense Offset): Interprogram Indirect Decrease from 3rd Interim Interfund Indirect immaterial Increase	(265 (869, 1,645,2 1,560 (29
One-time Payment for Early Retirement Program in 2012-13 Other net Total District Wide Budget Decrease from 3rd Interim 2012-13 (Sites 998 & 999) otal Salaries, Supplies, Services & Equipment Increase from 3rd Interim 2012-13 direct Cost (Expense Offset): Interprogram Indirect Decrease from 3rd Interim Interfund Indirect immaterial Increase otal Indirect Cost Decrease (Exps Offset) from 3rd Interim 2012-13	(265 (869, 1,645,2
One-time Payment for Early Retirement Program in 2012-13 Other net Total District Wide Budget Decrease from 3rd Interim 2012-13 (Sites 998 & 999) otal Salaries, Supplies, Services & Equipment Increase from 3rd Interim 2012-13 udirect Cost (Expense Offset): Interprogram Indirect Decrease from 3rd Interim Interfund Indirect immaterial Increase otal Indirect Cost Decrease (Exps Offset) from 3rd Interim 2012-13 ontributions & Transfers Out:	\$ (265 (869, 1,645,2 1,560 (29 1,531,0
One-time Payment for Early Retirement Program in 2012-13 Other net Total District Wide Budget Decrease from 3rd Interim 2012-13 (Sites 998 & 999) otal Salaries, Supplies, Services & Equipment Increase from 3rd Interim 2012-13 direct Cost (Expense Offset): Interprogram Indirect Decrease from 3rd Interim Interfund Indirect immaterial Increase otal Indirect Cost Decrease (Exps Offset) from 3rd Interim 2012-13 ontributions & Transfers Out: Increase in RRMA Contributions	\$ (265 (869) 1,645, 1,560 (29) 1,531,

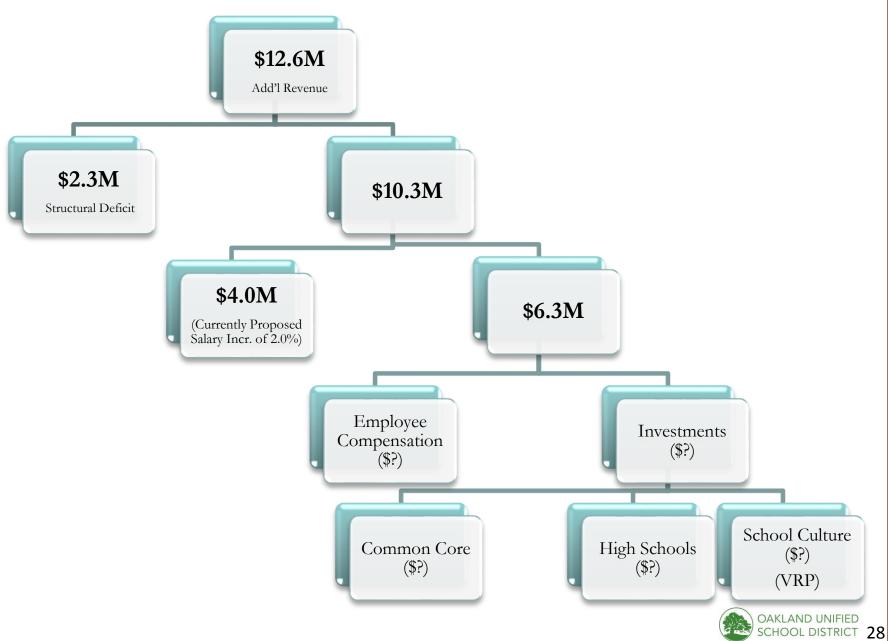
Unrestricted General Fund Budget - Ending Fund Balance

Unrestricted General Fund		2013-14 Bgt Adoption		2012-13 d Interim	Diff			
Ending Fund Balance	\$	41,017,224	\$	33,178,766	\$ 7,838,457			
Components of the Ending Fund Balance:								
Reserve for Economic Uncertainty	\$	12,584,862	\$	12,584,862	\$ -			
Designated for the Following:								
Cash Deferred Pmts from the State		8,361,821		12,048,647	(3,686,826)			
Audit Findings & One-time Items		7,500,000		7,500,000	-			
One-Time Employee Compensation		6,000,000		-	6,000,000			
Estimated Cost of the 2% On-going Salary Increase Proposed		4,000,000		-	4,000,000			
Avail for One-Time Invest in Priorities (Schl Culture; High Schl; Com. Core)		1,525,283			1,525,283			
Early Retirement Pgm Approved 2011-12		895,258		895,258	-			
Revolving Cash		150,000		150,000	_			
Total Ending Fund Balance	\$	41,017,224	\$	33,178,766	\$ 7,838,457			
Reserve for Econ Uncertainty is the 2% minimum required for OU	SD j	per State Dep	t. of	Ed.				
Board policy requires 3% thus the reserve for Economic Uncertainty is 3%. The								
additional 1% is \$4,194,954								

Unrestricted General Fund Budget – Structural Deficit/Surplus Analysis

Structural Deficit for Unrestr Gen Fund - 2013-14 Adopted Bgt vs. 3rd Interim 2012-13

		2013-14 Adopted Budget	2012-13 3rd Interim	Diff
Excess of revenues over expenses	A	\$ 7,838,457	\$ 309,678	\$ 7,528,780
Less One-Time Unrestricted General Fund Revenues & Exp	enses	8:		
1 Decrease in RRMA (Buildings & Grounds) Contribution. Costs reallocated to Fund 40.			(2,475,000)	2,475,000
2 State Loan to pay Debt Service for State Loan			(589,193)	589,193
3 Write-offs		100,000	100,000	-
4 Prior Year Adjustments			438,857	(438,857)
5 One-time costs for Administrator on Special Assignment (ASA)			172,000	(172,000)
6 TSA Strategy (Three year strategy-Yr 2 is 2013-14)		592,719	592,699	20
7 Payment of Early Retirement Program			604,742	(604,742)
8 One-time Investment in Barack Obama Academy		320,000		320,000
9 Summer School for High Schools		600,000		600,000
10 Newcomer Programs		361,998		361,998
11 One-time Support for Audit work		500,000	635,000	(135,000)
12 Net Reductions Not Made at Schools for Fall Revisions Based on Actual Enrollment			1,054,305	(1,054,305)
13 Board/Bond (Measure J) Election Expense			267,267	(267,267)
One-Time Unrestricted General Fund Revenues / Expenses	В	2,474,717	800,677	1,674,040
Structural Surplus After Deducted One-Time Items	A+B=C	\$ 10,313,174	\$ 1,110,355	\$ 9,202,819





OUSD BUDGET OVERVIEW

BUDGET INVESTMENTS – COMMON CORE, SCHOOL CULTURE, HIGH SCHOOL

Summary of Investments

Summary of Proposed Budget Investments - 2013-14

	Total	On-going	C	ne-time
Common Core State Standards (CCSS)	\$ 2,994,690	\$ 2,324,690	\$	670,000
School Culture / VRP	772,835	772,835		-
High School Graduation	763,175	450,000		313,175
TOTAL	\$ 4,530,701	\$ 3,547,526	\$	983,175
VRP - Voluntary Resolution Plan				

Budget Investment - Common Core State Standards Summary

INVESTMENT IN COMMON CORE STATE STANDARDS (CCSS)								
	Total On-going One-time							
CCSS Infrastucture	\$	1,030,000	\$	1,030,000				
K-12 Teacher Leaders		584,690		584,690				
CCSS- Aligned Instructional Materials		1,060,000		710,000	\$	350,000		
CCSS Site Capacity Investment		320,000				320,000		
Total Investment in Common Core	\$2,	,994,690	\$	2,324,690	\$	670,000		

Budget Investment - Common Core State Standards (Infrastructure and Teacher Leaders)

CCSS Infrastructure									
FTE's	Position	Cost/FTE		Cost/FTE		Cost/FTE		_	Total Cost
1.00	Elem Math Coordinator	\$	130,000	\$	130,000				
3.00	Secondary Literacy Specialist		150,000		450,000				
3.00	Secondary Math Specialist		150,000		450,000				
				\$ 1	L ,030,000				
3.00	Secondary Math Specialist		150,000	\$ 1					

K-12 Teacher Leaders

Math Tchr Leaders						
Number of Schools		84				
Teachers / School		2				
Total Teachers		168				
Stipend / Tchr	\$	1,500				
Subtotal	\$	252,000				
Salary Driven Benefit Est. (16%)	\$	40,345				
TOTAL STIPEND COST	\$	292,345				
Literacy Tchr Lead	der	S				
Number of Schools		84				
Teachers / School		2				
Total Teachers		168				
Stipend / Tchr	\$	1,500				
Subtotal	\$	252,000				
Salary Driven Benefit Est. (16%)	\$	40,345				
TOTAL STIPEND COST	\$	292,345				
		-				
Total Teacher Leaders	\$!	584,690				

Budget Investment - Common Core State Standards (Instructional Materials)

	C	CSS-ALIGNED INSTRUC	TIO	NALN	ΊΑΤΙ	ERIALS
Lucy	/ Ca	lkins Bal Lit Reading Curric			\$	350,000
Inst	r M	at for Classrm Libr				
	Ele	ementary:				
		Guided Reading Mat / Site	\$	4,000		
		Classrm Libr Mat / Site	\$	4,000	,	
		Total / Site			\$	8,000
		Number of sites				54
					\$	432,000
	Se	condary				
		Classrm Libr Mat / Site			\$	2,000
		Number of sites				14
					\$	28,000
	6 -	12:				
		2 sets of core texts based re	eadir	าย	\$	1,000
		Number of Teachers		-0	т	250
					\$	250,000
TOT	AL	INSTR MAT FOR CLASSRM LII	BRAF	RIES	\$	710,000
CCS	S-A	LIGNED INSTRUCTIONAL MA	TER	IALS	\$1	,060,000

2013-2014 ADOPTED BUDGET - FIRST READING

Budget Investment – School Culture Summary

Investment in School Culture / VRP								
	Total	Total On-going						
Transforming School Culture / VRP	\$ 212,500	\$ 212,500						
VRP School Site Investment	114,000	114,000						
Professional Development	206,335	206,335						
Coaching & Support	240,000	240,000						
Total Investment in Schl Culture / VRP	\$772,835	\$772,835	\$ -					
VRP - Voluntary Resolution Plan								

Budget Investment School Culture (Transformation, Site Investment, PD & Coaching)

Transforming Schl Culture / VRP					
AAMA Exec. Dir. (.5FTE)	\$	97,500			
AAMA Admin. Assist. (.5FTE)		45,000			
LCI Coordinator (.5 FTE)		70,000			
TOTAL	\$212,500				
Purpose - To focus on Culturally Relevant Teaching & Learning					
FTE - Full Time Equivalent					
AAMA - African American Male Achievement					
VRP - Voluntary Resolution Plan					
LCI - Leadership Curric & Instruction					

VRP School Site Investment		
Number of VRP Schools		38
Investment / School (Average)	\$	3,000
TOTAL	\$114	,000
Purpose - To Invest in Family Engagement, Student Leaders	hip,	
PLCs (Professional Leaning Communities), etc.		
VRP - Voluntary Resolution Plan		

Professional Development					
Number of VRP Schools		38			
Number of Staff / School		4			
Total Number of Staff		152			
Stipend for 30hrs of Professional Development	\$	1,000			
Subtotal	\$	152,000			
Salary Driven Benefit Est. (16%)	\$	24,335			
TOTAL STIPEND COST	\$	176,335			
Food , Materials, Venue, etc.	\$	30,000			
TOTAL	\$2	206,335			
Purpose - Teams Engage in Conversations About Race, Class & Culture; Use					
Data to Drive Strategies to Elim Disproportionate Suspensions;					
Engage Students & Families in the Work					
VRP - Voluntary Resolution Plan					

Coaching & Support					
FTE Coaches - PBIS / RJ	2.0				
Estimated Cost / FTE - Including Benefits	\$ 120,000				
TOTAL	\$ 240,000				
Purpose - To Provide Consistent Support for Implementation with Fidelity					
FTE - Full Time Equivalent					
PBIS - Positive Behavior Intervention Support					
RJ - Restorative Justice					

Budget Investment – High Schools

Investment in					
	Total	C	n-going	0	ne-time
Small Learning Communities (SLC)	\$ 450,000	\$	450,000		
APEX	313,175			\$	313,175
Total Investment in Schl Culture / VRP	\$ 763,175	\$ 4	150,000	\$3	313,175
VRP - Voluntary Resolution Plan					

Small Learning Communities (SLC)							
Number of Large High Schols		3					
Investment / High School	\$	150,000					
Total	\$	450,000					
Purpose - Continue SLCs at Oakland High, Oakland Tech & Skyline							

APEX						
Purchase Use of APEX	\$	348,050				
Discount for 3 yr Investment		(34,875)				
	\$	313,175				
Purpose - Online Intervention to Assist High	Schl S	tudents to				
Improve Their Understanding of Grade-Level Material						

OUSD BUDGET OVERVIEW

PROGRAMS - BEGINNING TEACHER SUPPORT (BTSA), ADULT EDUCATION

Programs – Beginning Teacher Support Assessment (BTSA)

2013-2014 BTSA REDESIGN

Due to federal budget cuts, targeted BTSA funds have been reduced. We are leveraging the talent of teacher leaders to support and coach new teachers in core academic areas thereby increasing coherence and our capacity to support BTSA teachers. To support new teachers we are offering two support models that will offer support and coaching as well as help teachers clear their credentials. The two service models include: 1) traditional centralized coaching for Special Education (SPED), World Language, Visual/Performing Arts, and Physical Education (PE) teachers, and 2) an innovative model where BTSA teachers receive support and coaching from a site-based teacher leader team focused on the transition to the Common Core/Next Generation Science Standards. BTSA teachers participating in either model will receive support in effective classroom practice aligned to the Common Core and the California Standards for the Teaching Profession in addition to assistance to clear their credentials.

	SY2013	SY2014
Support Structure	Coaching/Mentoring for each new teacher through centralized teacher support	 Coaching support for: SPED, PE, World Language (WL) and Visual/Performing Arts (VAPA) BTSA teachers Site-based BTSA support provided by Teacher Leaders (TL) who serve as members of the Instructional Leadership Team (ILT). TLs will support and coach BTSA teachers.
Principal Role	BTSA Coach approval Communication with BTSA program regarding new teacher progress	 Establish ILT and establish time and structure for BTSA teacher support and coaching Ensure ILT develops and monitors school-site supports for BTSA teachers Ensure Teacher Leaders participate in required support provider training
Support Providers Roles and Responsibilities	Weekly coaching with New Teacher	 Provide weekly coaching to SPED, WL, PE and VAPA teachers Literacy, Mathematics and Science Teacher Leaders provide onsite support and coaching for BTSA teachers
Delivery Model	Centralized	 Site based school support via ILT Centralized support to clear credential
Outcome	New teachers supported to clear credentials	 New teachers supported to clear credentials via Teacher Leader support, with strong emphasis on Common Core/Next Generation Science Standards

Programs – Adult Education Services

Oakland Unified School District

Proposal for Adult Education Services 2013-14

Adult Education Services for 2013-14 should be developed within the context of these current considerations:

OUSD Board Intention

The Board's direction to the District indicates a strong interest in maintaining current programming in Family Literacy and GED, and to participate in a regional consortium with the Peralta Community College District.

A Regional Approach to Providing Adult Education in Oakland

All of the state budget and program proposals (governor's, legislature's, LAO, CDE and Adult Education professional organizations) all indicate a need for coordination between K-12 and Community Colleges.

Current State Budget Direction

Based on what we know before the State Budget for 2013-14 is signed into law, the Governor has proposed that funding for Adult Education be contingent upon current District Adult Education allocations in order to be eligible to participate in a regional consortium.

One Million Dollar Allocation Doesn't Cover All Adult Education Expenditures

Funding over the past two years for Adult Education included a one million dollar District allocation, federal and state dollars, grants, and other soft funding. The program now receives less funding from these other non-district sources and expects \$1,360,000 in known dollars for 2013-14. Staffing adjustments are called for.

Given these considerations, the Adult Education programming/staffing proposal would do the following for OUSD in 2013-14:

- > All Family Literacy and GED courses, GED Testing Services, and the sites where they are offered would be maintained. This would fund all current classroom staff in these two program areas.
- > Family Literacy and GED would be housed together under Family, Schools, and Community Partnerships Department to streamline services and poise for developing regional consortia with Community Colleges and community based organizations.
- > The Certified Nursing Assistant program and the Administrative Assistant training program would be eliminated due to no more grant funding. This does not affect any current students. Potential students for those courses would be redirected to neighboring adult schools for referral and could be eligible for transportation and childcare vouchers. The Project SEARCH program, a course designed for adults with disabilities for training internships would continue as it is fully funded through the Dept. of Rehabilitation.
- Adult Education infrastructure would be reduced to one administrator and two classified staff. Two TSA's, an administrator, a Data and Accountability Manager would be eliminated. The remaining staff would take on the duties of those eliminated in addition to the work they currently do.
- > A coordinator with history and expertise in collaboration with K-12 and Community Colleges could be funded for a transitional year to strategically prepare the District to provide regional coordination and to serve the FSCP Department.

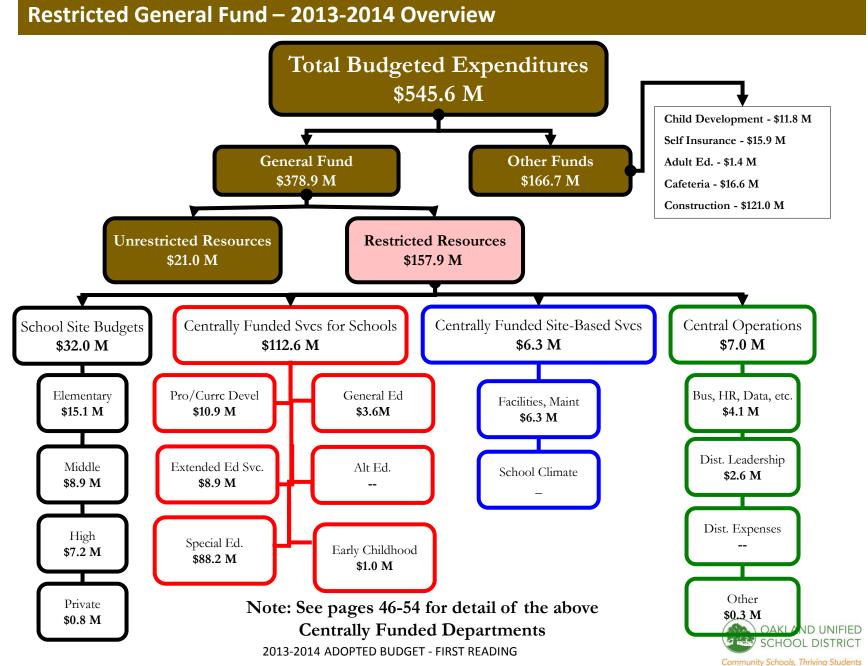
We recommend approval of this programming/ staffing proposal for Adult Education for OUSD in 2013-14.

QUESTIONS?

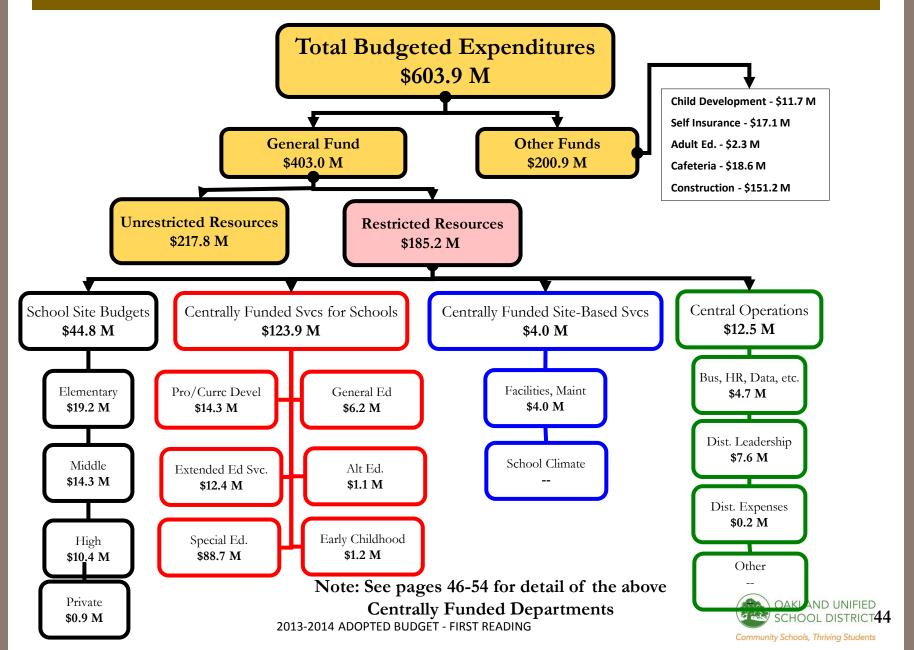
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Restricted General Fund – 2012-2013 Overview – Based on 3rd Interim



Restricted General Fund - Difference Between 13-14 & 12-13 **Total Budgeted Expenditures** \$-58.3 M Child Development - \$0.1 M Self Insurance - \$-1.2 M **General Fund** Other Funds Adult Ed. - \$-0.9 M \$-24.1 M \$-34.2 M Cafeteria - \$-2.0 M Construction - \$-30.2 M **Restricted Resources Unrestricted Resources** \$3.2 M \$-27.3 M School Site Budgets Centrally Funded Svcs for Schools Centrally Funded Site-Based Svcs Central Operations \$-11.3 M \$-12.8 M \$-5.5 M \$2.3 M Bus, HR, Data, etc. Pro/Currc Devel General Ed Facilities, Maint Elementary \$-0.6 M \$-3.4 M \$-2.6 M \$-4.1 M \$2.3 M Dist. Leadership Extended Ed Svc. Alt Ed. Middle \$-5.0 M School Climate \$-3.5 M \$-1.1 M \$-5.4 M Dist. Expenses Special Ed. Early Childhood \$-0.2 M \$-0.5 M High \$-0.2 M \$-3.2 M Other Note: See pages 46-54 for detail of the above \$0.3 M **Centrally Funded Departments** Private SCHOOL DISTRICT

2013-2014 ADOPTED BUDGET - FIRST READING

\$-0.1 M

Community Schools, Thriving Students

	Centrally-Funded School Se	rvi	ces - Tot	al	General	F	und
Site	Site Name		2013-14		2012-13		Diff
	Professional/Curriculum Development						
909	Leadership, Curriculum and Instruction (LCI)	\$	16,313,778	\$	16,106,054	\$	207,725
912	Vocational Education (Inc in Site 909 '13-14)	\$	-	\$	1,860,331	\$	(1,860,331)
929	College and Career Readiness (Inc in sites 909 & 964 '13-14)	\$	-	\$	2,374,727	\$	(2,374,727)
954	Principal Leadership Development	\$	461,665	\$	412,735	\$	48,930
913	Ops Support/Classified Prof Dev	\$	522,650	\$	636,693	\$	(114,043)
959	Indian Education	\$	71,244	\$	78,018	\$	(6,774)
950a	State & Federal Programs (SES & Parent Engagement)	\$	-	\$	-	\$	-
908	Curriculum Development	\$	-	\$	-	\$	-
	Total Professional/Curriculum Devel	\$	17,369,337	\$	21,468,557	\$	(4,099,220)
	Extended Educational Services		44.044.070	•	45.400.055	•	(0.040.477)
	Family School Community Partners (FSCP)	\$	11,944,878	\$	15,163,055	\$	(3,218,177)
937	Summer Programs	\$	1,780,000	\$	1,180,000	\$	600,000
968	Health Services (Nurses)	\$	1,966,829	\$	1,976,340	\$	(9,511)
932	Jr Reserve Officer Training Corps (JROTC)	\$	210,572	\$	210,572	\$	-
933	Oakland Athletic League (OAL)	\$	914,343	\$	914,343	\$	
	Total Extended Educational Services	\$	16,816,622	\$	19,444,310	\$	(2,627,688)
	General Education						
998	School Contingency Funds	\$	10,043,011	\$	12,567,883	\$	(2,524,872)
	Total General Education	\$	10,043,011	\$	12,567,883	\$	(2,524,872)
	Total General Eddodion	Ψ	10,040,011	Ψ	12,007,000	Ψ	(2,024,012)
	Early Childhood Education						
910	Early Childhood Education	\$	1,000,000	\$	1,203,545	\$	(203,545)
	Total Early Childhood Education	\$	1,000,000	\$	1,203,545	\$	(203,545)
	Alternative Education						
957	Alternative Education (Inc in Site 964 '13-14)	\$	_	\$	2,219,802	\$	(2,219,802)
937	Total Alternative Education	\$	-	\$	2,219,802	\$	(2,219,802)
		Ĺ					, , ,
	Special Education						
975		\$	77,613,083	\$	78,169,618	\$	(556,535)
995	Transportation	\$	10,375,118	\$	10,372,223	\$	2,895
976	Special Ed Local Plan Area (SELPA)	\$	186,816	\$	186,816	\$	-
	Total Special Education	\$	88,175,017	\$	88,728,657	\$	(553,640)
Cal	ntrally-Funded School Services Total	•	133,403,987	¢	145,632,754	\$	(12,228,767)
CE	intraniy-i unided ochool del vices i otal	Ψ	133,403,307	Ψ	173,032,734	Ψ	(12,220,707)

Centrally-Funded Site Based Services - Total General Fund

Site	Site Name	2013-14	2012-13	Diff
	Facilities Maintenance and Construction			
988	Buildings & Grounds	\$ 7,511,719	\$ 5,236,719	\$ 2,275,000
	Total Facilities Maintenance and Construction	\$ 7,511,719	\$ 5,236,719	\$ 2,275,000
	School Climate/Violence Prevention			
994	OUSD Police Department	\$ 6,447,611	\$ 6,507,488	\$ (59,877)
989	Custodial Services	\$ 1,756,466	\$ 1,518,070	\$ 238,396
	Total School Climate/Violence Prevention	\$ 8,204,077	\$ 8,025,558	\$ 178,519
Ce	ntrally-Funded Site Based Services Total	\$ 15,715,796	\$ 13,262,277	\$ 2,453,519

	Central Office Operation	าร	- Total (Ge	eneral F	ur	nd
Site	Site Name		2013-14		2012-13		Diff
	Business, Personnel, and Data Mgmt						
986	Technology Services	\$	4,194,341	\$	4,545,910	\$	(351,569)
944	Human Resources Services, Supp	\$	5,416,734	\$	5,504,617	\$	(87,883)
948	Research & Assessment (Q.A.A for '13-14)	\$	2,647,396	\$	2,148,518	\$	498,878
990	Procurement & Distribution	\$	1,374,043	\$	1,548,465	\$	(174,422)
936	Accounting	\$	1,566,896	\$	1,319,642	\$	247,254
987	Risk Management	\$	749,440	\$	864,440	\$	(115,000)
951	Budget	\$	1,627,732	\$	1,173,633	\$	454,099
983	Payroll	\$	841,410	\$	906,410	\$	(65,000)
942	Labor Relations	\$	553,885	\$	553,885	\$	-
902	Accounts Payable	\$	448,341	\$	537,049	\$	(88,708)
979	Printing and Mail Services	\$	256,393	\$	312,393	\$	(56,000)
950	State & Federal Programs	\$	1,557,994	\$	1,481,550	\$	76,443
	Total Business, HR, and Data Mgmt	\$	21,234,604	\$	20,896,514	\$	338,090
	Total Basiless, Firt, and Bata Mgill	+ *	21,204,004	Ψ	20,000,014	Ψ_	333,333
	School District Leadership						
946	Legal Counsel	\$	1,750,475	\$	1,750,475	\$	_
	Board of Education	\$	675,044	\$	677,544	\$	(2,500)
956		\$		\$	1,199,541	\$	(1,199,541)
958		\$	857,784	\$	1,912,806	\$	(1,055,022)
941	Office of the Superintendent	\$	1,527,276	\$	1,503,796	\$	23,480
905		\$	379,601	\$	503,733	\$	(124,132)
980		\$	313,091	\$	-	\$	313,091
903		\$	611,498	\$	684,298	\$	(72,800)
962		\$	-	\$	496,582	\$	(496,582)
961	Regional Officer 1 - K-8	\$	1,520,377	\$	587,884	\$	932,493
963		\$	1,320,377	\$	443,780	\$	(443,780)
963	Network Office - High School1	\$	3,504,510	\$	5,066,735	\$	(1,562,226)
918		\$	470,000	\$	240,000	\$	230,000
918	Office of the Internal Auditor	\$	263,192	\$	263,192	\$	230,000
		\$	229,223	\$	209,223	\$	-
906		\$					20,000
945	Office of State Trustee		160,917	\$	160,917	\$	(0.407.540)
	Total School District Leadership	\$	12,262,987	\$	15,700,506	\$	(3,437,518)
	Districturida Francesca						
	Districtwide Expenses	\$	4,129,629	Φ.	F 450 400	Φ.	(4.000.700)
999	Districtwide Expenses			\$	5,450,422	\$	(1,320,792)
	Total Districtwide Expenses	\$	4,129,629	\$	5,450,422	\$	(1,320,792)
	Offsets Indirect Offset	Φ.	(0.750.700)	Φ.	/F 007 70 t)	Φ.	4 504 044
		\$	(3,756,723)		(5,287,734)		1,531,011
	Self Insurance Funds Prop/Liab Costs offset		(470,000)		(470,000)		4 504 044
	Total Offsets	\$	(4,226,723)	\$	(5,757,734)	\$	1,531,011
	Other Celes de (Chartes Britiste Celes I)						
	Other Schools (Charter, Private School)	•	CEO C4C	Φ.	600.044	Φ.	00.555
	Charter Schools Office (Admin)	\$	659,916	\$	633,311	\$	26,605
978	Private Schools Office (Administration)	\$	319,676	\$	-	\$	319,676
	Total Other Schools	\$	979,592	\$	633,311	\$	346,281
To	tal Unrestricted Central Office Operations	\$	34,380,090	\$	36,923,018	\$	(2,542,928)
	ccom comman commo oporationo	. 4	,,	~		~	_,_,_,_



Centrally-Funded Schl Services - Unrestricted General Fund

Site	Site Name	2013-14	2012-13	Diff
Cito	Professional/Curriculum Development			
909	Leadership, Curriculum and In	\$ 5,820,488	\$ 3,651,037	\$ 2,169,451
929	Vocational Education (Inc in Site 909 '13-14)		\$ 1,743,030	\$ (1,743,030)
912	College and Career Readiness (Inc in sites 909 & 964 '13-14)		\$ 1,049,356	\$ (1,049,356)
954	Principal Leadership Developme	\$ 150,000	\$ 150,000	\$ 0
913	Operations Support	\$ 467,150	\$ 575,841	\$ (108,691)
	Total Professional/Curriculum Devel	\$ 6,437,638	\$ 7,169,264	\$ (731,626)
	Extended Educational Services			
922	Family School Community Partners (FSCP)	\$ 3,878,137	\$ 3,813,136	\$ 65,001
937	Summer Programs	\$ 1,780,000	\$ 1,180,000	\$ 600,000
968	Health Services (Nurses)	\$ 1,330,829	\$ 1,109,829	\$ 221,000
933	Oakland Athletic League (OAL)	\$ 914,343	\$ 914,343	\$ -
	Total Extended Educational Services	\$ 7,903,309	\$ 7,017,309	\$ 886,001
	General Education			
998	School Contingency Funds	\$ 6,456,931	\$ 6,373,921	\$ 83,010
	Total General Education	\$ 6,456,931	\$ 6,373,921	\$ 83,010
	Alternative Education			
957	Alternative Education (Inc in Site 964 '13-14)		\$ 1,124,310	\$ (1,124,310)
	Total Alternative Education	\$ •	\$ 1,124,310	\$ (1,124,310)
Tota	Il Unrestricted Centrally-Funded Schl Serv	\$ 20,797,879	\$ 21,684,803	\$ (886,925)

Centrally-Funded Site Based Serv-Unrestricted General Fund

Site	Site Name	2013-14	2012-13	Diff
	Facilities Maintenance and Construction			
988	Buildings & Grounds	\$ 1,196,451	\$ 1,196,451	\$ •
	Total Facilities Maint and Construction	\$ 1,196,451	\$ 1,196,451	\$ •
	School Climate/Violence Prevention			
994	OUSD Police Department	\$ 6,447,611	\$ 6,494,861	\$ (47,250)
989	Custodial Services	\$ 1,756,466	\$ 1,504,266	\$ 252,200
	Total School Climate/Violence Prevention	\$ 8,204,077	\$ 7,999,127	\$ 204,950
Tota	al Unrestr Centrally-Funded Site Based Serv	\$ 9,400,528	\$ 9,195,578	\$ 204,950

Central Office Operations - U	nr	estricte	d	Genera	al	Fund
Site Site Name		2013-14		2012-13		Diff
Business, Personnel, and Data Mgmt						
986 Technology Services	\$	4,068,065	\$	4,068,065	\$	0
944 Human Resources Services, Supp	\$	3,675,439	\$	3,675,439	\$	0
948 Research & Assessment (Q.A.A for '13-14)	\$	2,253,073	\$	1,554,571	\$	698,502
990 Procurement & Distribution	\$	1,274,043	\$	1,415,143	\$	(141,100)
936 Accounting	\$	1,511,294	\$	1,256,732	\$	254,562
987 Risk Management	\$	749,440	\$	864,440	\$	(115,000)
951 Budget	\$	1,527,956	\$	1,070,610	\$	457,346
983 Payroll	\$	841,410	\$	906,410	\$	(65,000)
942 Labor Relations	\$	553,885	\$	553,885	\$	<u>-</u>
902 Accounts Payable	\$	448,341	\$	537,049	\$	(88,708)
979 Printing and Mail Services	\$	256,393		312,393	\$	(56,000)
950 State & Federal Programs	\$	14,259	-	24,395	-	(10,136)
Total Business, HR, and Data Mgmt		17,173,597	_	16,239,132	\$	934,465
School District Leadership						·
946 Legal Counsel	\$	1,750,475	\$	1,750,475	\$	-
940 Board of Education	\$	675,044	-	677,544	\$	(2,500)
956 Quality Community Schools Dev (Inc inSite 948 '13-14)		, -	\$	698,502	\$	(698,502)
958 Communications	\$	857,784		857,784	\$	-
941 Office of the Superintendent	\$	777,276		707,556	\$	69,720
905 Office of Deputy Supt of Busi	\$		\$	503,733	\$	(124,132)
980 Chief Financial Officer	\$	313,091	Ψ	000,700	\$	313,091
903 Office of Deputy Supt of Lead	\$	361,498	\$	361,498	\$	-
962 Regional Officer 2 - K-8 (Inc in Site 961 for '13-14)	Ψ	301,430	\$	437,969	\$	(437,969)
961 Regional Officer 1 - K-8	\$	1,328,641	\$	515,483	\$	813,158
	Φ	1,326,041	\$	381,934	\$	
963 Regional Officer 3 - K-8 (Inc in Site 961 for '13-14) 964 Network Office - High School1	Φ.	0.445.405	-			(381,934)
	\$ \$	2,145,485 470,000	\$ \$	302,604 240,000	\$	1,842,881
·	-		-		-	230,000
949 Office of the Internal Auditor 906 Ombudsman	\$	263,192		263,192		-
	\$	229,223		209,223		20,000
945 Office of State Trustee	\$	160,917	_	160,917		
Total School District Leadership	\$	9,712,227	\$	8,068,414	\$	1,643,813
Districtwide Expenses			_			
999 Districtwide Expenses	\$	4,129,629	\$	5,222,487	\$	(1,092,858)
Total Districtwide Expenses	\$	4,129,629	\$	5,222,487	\$	<u>(1,092,858)</u>
Offsets						
Indirect Offset	\$	(3,756,723)	\$	(5,287,734)	\$	1,531,011
Self Insurance Funds Prop/Liab Costs offset	\$	(470,000)	\$	(470,000)	\$	-
Total Offsets	\$	(4,226,723)	\$	(5,757,734)	\$	1,531,011
Other Schools (Charter, Private School)						
947 Charter Schools Office (Admin)	\$	659,916	\$	633,311	\$	26,605
Total Other Schools	\$	659,916	\$	633,311	\$	26,605
Total Unrestricted Central Office Operations	\$	27,448,646	\$	24,405,611	\$	3,043,036



	Centrally-Funded School Service	ces	s - Restri	ict	ed Gene	ra	I Fund
Site	Site Name		2013-14		2012-13		Diff
	Professional/Curriculum Development						
909	Professional Development	\$	10,493,290	\$	12,455,017	\$	(1,961,727)
912	Vocational Education (Inc in Site 909 '13-14)			\$	810,975	\$	(810,975)
929	College and Career Readiness (Inc in sites 909 & 964 '13-14)			\$	631,697	\$	(631,697)
954	Principal Leadership Development	\$	311,665	\$	262,735	\$	48,930
913	Ops Support/Classified Prof Dev	\$	55,500	\$	60,852	\$	(5,352)
959	Indian Education	\$	71,244	\$	78,018	\$	(6,774)
	Total Professional/Curriculum Devel	\$	10,931,699	\$	14,299,293	\$	(3,367,595)
	Extended Educational Services						
922	Complementary Learning	\$	8,066,741	\$	11,349,919	\$	(3,283,178)
968	Health Services (Nurses)	\$	636,000	\$	866,511	\$	(230,511)
932	Jr Reserve Officer Training Corps (JROTC)	\$	210,572	\$	210,572	\$	-
969	Family and Community Office	\$	-	\$	-	\$	-
937	Summer Programs	_	0.040.040	•	40 407 004	\$	(0.540.000)
	Total Extended Educational Services	\$	8,913,313	\$	12,427,001	\$	(3,513,689)
	General Education	Φ.	2.500.000	Φ	6.402.062	Φ.	(2.607.002)
998	School Contingency Funds	\$	3,586,080	\$	6,193,962	\$	(2,607,882)
	Total General Education	\$	3,586,080	\$	6,193,962	\$	(2,607,882)
	Early Childhood Education						
910	EARLY CHILDHOOD DEVELOPMENT	\$	1,000,000	\$	1,203,545	\$	(203,545)
	Total Early Childhood Education	\$	1,000,000	\$	1,203,545	\$	(203,545)
	Alternative Education						
957	Alternative Education (Inc in Site 964 '13-14)			\$	1,095,492	\$	(1,095,492)
	Total Alternative Education	\$	-	\$	1,095,492	\$	(1,095,492)
	Special Education						
975	Special Education	\$	77,613,083	\$	78,169,618	\$	(556,535)
995	Transportation	\$	10,375,118	\$	10,372,223	\$	2,895
976	Special Ed Local Plan Area (SELPA)	\$	186,816	\$	186,816	\$	-
	Total Special Education	\$	88,175,017	\$	88,728,657	\$	(553,640)
Cei	ntrally-Funded School Services Total	\$	112,606,109	\$	123,947,951	\$	(11,341,842)

Centrally-Funded Site Based Services - Restricted General Fund

Site	Site Name	2013-14		2012-13		Diff
	Facilities Maintenance and Construction					
988	Buildings & Grounds	\$ 6,315,268	\$	4,040,268	\$	2,275,000
	Total Facilities Maintenance and Construction	\$ 6,315,268	\$	4,040,268	\$	2,275,000
	School Climate/Violence Prevention					
004	OUSD Police Department		\$	12,627	\$	(12,627)
			ψ		ψ	
989	Custodial Services		\$	13,804	\$	(13,804)
970	Attend & Achieve	\$ •	\$	•	\$	
	Total School Climate/Violence Prevention	\$ •	\$	26,431	\$	(26,431)
Ce	ntrally-Funded Site Based Services Total	\$ 6,315,268	\$	4,066,699	\$	2,248,569

Site	Site Name		2013-14	2012-13	Diff
	Business, Personnel, and Data Mgmt				
944	Human Resources Services, Support	\$	1,741,295	\$ 1,829,178	\$ (87,883)
950	State & Federal Programs	\$	1,543,735	\$ 1,457,155	\$ 86,580
948	Research and Assessment	\$	394,323	\$ 593,947	\$ (199,624)
951	Budget	\$	99,776	\$ 103,023	\$ (3,247)
990	Procurement & Distribution	\$	100,000	\$ 133,322	\$ (33,322)
936	Accounting	\$	55,602	\$ 62,910	\$ (7,308)
986	Technology Services	\$	126,276	\$ 477,845	\$ (351,569)
	Total Business, HR, and Data Mgmt	\$	4,061,007	\$ 4,657,381	\$ (596,374)
	School District Leadership				
964	Network Office - High School1	\$	1,359,025	\$ 4,764,132	\$ (3,405,107
956	Quality Community Schools Dev (Inc inSite 948 '13-14)			\$ 501,039	\$ (501,039)
941	Office of the Superintendent	\$	750,000	\$ 796,240	\$ (46,240)
961	Regional Officer 1 - K-8	\$	191,736	\$ 72,400	\$ 119,336
963	Regional Officer 3 - K-8 (Inc in Site 961 for '13-14)			\$ 61,846	\$ (61,846
962	Regional Officer 2 - K-8 (Inc in Site 961 for '13-14)			\$ 58,613	\$ (58,613
903	Office of the Chief Academic Officer	\$	250,000	\$ 322,800	\$ (72,800
958	Communications			\$ 1,055,022	\$ (1,055,022
	Total School District Leadership	\$	2,550,761	\$ 7,632,092	\$ (5,081,331)
	Districtwide Expenses				
999	Districtwide Expenses			\$ 227,934	\$ (227,934
	Total Districtwide Expenses	\$	-	\$ 227,934	\$ (227,934)
	Other Schools (Charter, Private School)				
978	Private Schools Office (Administration)	\$	319,676	\$ -	\$ 319,676
	Total Other Schools	\$	319,676	\$ -	\$ 319,676
Ce	entral Office Operations Total	\$ \$	319,676 6,931,444	12,517,407	\$ (5,585,