

DRAFT
v.6



OAKLAND UNIFIED
SCHOOL DISTRICT

Community Schools, Thriving Students
Financial Services Division

2011-2012

Adopted Budget First Reading

Wednesday, June 8, 2011

Agenda

- Executive Summary
- Government Fiscal Outlook
 - May Revision Themes
 - National Economy
 - Economic Outlook
 - California Economy
 - Economic Outlook
- OUSD Budget Overview
 - Total Overall Budget
 - Total General Fund Budget
 - Unrestricted General Fund Budget
- Appendix

Executive Summary



- The District budget is based on the May Revise State Budget. Until the State approves the final budget, we will not definitely know our financial situation.
- Governor's May Revise State Budget is believed to be the Best Case Scenario
 - The May Revise assumes flat funding based on 2010-2011, and
 - Removes the projected lost of revenue based on \$349 per ADA and \$844 per ADA

Executive Summary

Page 2 of 2

- The District has cut approximately \$10.6M from the Unrestricted General Fund budget for the 2011-2012
- The District Eliminated One-Time revenues sources,
 - \$1.7M Mandated Costs
 - \$1.7M E-Rate (for 2009-2010 received in 2010-2011)
- The changes in expenditure obligations of the District in the category, Contributions and Transfers Out are reflected below.
 - \$955,000 Reduction in One-Time Special Education Transportation Costs
 - \$450,000 Routine Repair Maintenance Account (RRMA) Contribution decreased, due to the transfer of specific Building & Grounds personnel costs to the Capital Facilities Fund 25 (Redevelopment Agency), to accommodate School Safety Officers
 - Additional \$6M flexed from Adult Education funds, \$3M of which has been allocated to enrich the high school programs (i.e A-G requirements)

Government Fiscal Outlook



Themes for the May Revision

1-2

- We still have three major problems in education finance:
 1. Low levels of funding – probably last in the nation now
 2. Volatility of funding – year-to-year funding levels are totally unpredictable
 3. Uncertainty of funding – estimates of funding are wildly uncertain from January to May to Budget enactment and beyond
- We will have all three of these problems until:
 - The economic condition of the state improves and expansion begins
 - State revenues and spending reach an equilibrium
 - Education spending rises in priority at the state level
 - There is a stable, predictable source of ongoing funding for education
- Proposition 98 has not been successful in protecting education
 - We have done worse than the rest of the State Budget in both good times and bad

The May Revision

1-3

- The May Revision is in keeping with the general theme of the Governor's January Budget Proposal
 - Big cuts, already enacted, for the non-Proposition 98 side of the Budget
 - Elimination of redevelopment agencies and redirection of property tax
 - Realignment of programs from the state to the local level
 - Extension of temporary taxes by vote of the people
 - Relatively level funding for K-12 education
 - Big funding cuts from community colleges and higher education
- Some things have changed
 - Tax revenues have increased, independent of tax extensions
 - The Governor has had no success getting Republican support for taxes
 - Increased pressure for pension, business, and other reforms

The May Revision

1-4

- Some things remain the same
 - The State Budget is still dependent upon future events – extension of taxes
 - The State Budget is balanced only if revenues are increased by some future event
 - “Electioneering” will continue with education funding threatened if new revenues do not materialize
 - Education funding is the “hot button” for voters to approve taxes
 - Voters will not extend taxes to increase welfare payments or to increase funding for prisons – so we can expect education to remain part of the “electioneering”

National Economy

1-9

- The U.S. economy is now recovering
 - In April, 244,000 jobs were added, with almost all sections showing growth
 - However, the unemployment rate rose from 8.8% in March to 9.0%
 - Jobs continued to fall in government and construction
 - The stock market has almost doubled from its low of 6,500 in March 2009
- Rising oil prices could threaten the recovery
 - The University of California, Los Angeles (UCLA), *Anderson Forecast* warns that \$140/barrel could derail everything



California Economy

1-11

- The pace of the state's economic recovery is picking up
 - In February the state added 96,500 jobs, the best monthly gain since the recovery began
 - The Department of Finance's chief economist declared, "We have a recovery on our hands. This was an awfully good report."
 - Personal income growth is about 3% in 2011, up from 2.8% in 2010 and -2.4% in 2009
 - UCLA forecasts 5.5% for next year
 - Taxable sales fell more than 14% in 2009 and will grow about 3% in 2011
 - UCLA forecasts 7% growth in 2012



OUSD Budget Overview



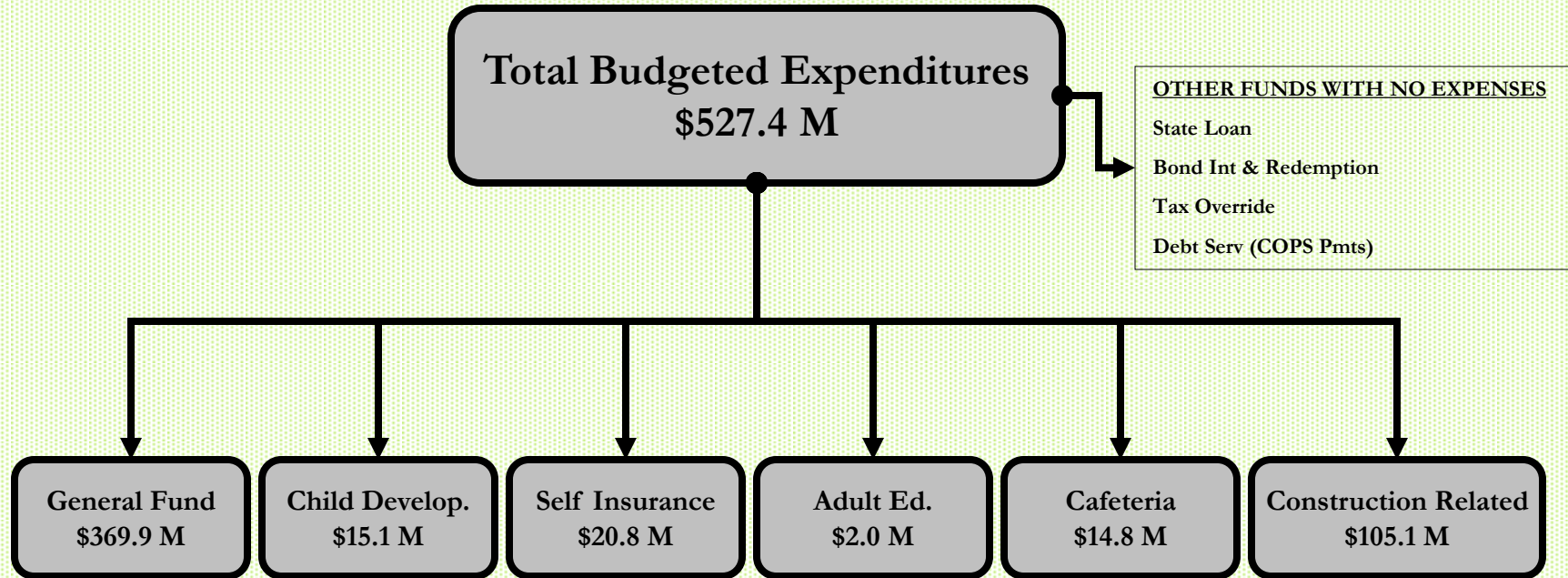
OUSD Budget Overview

Total Overall Budget



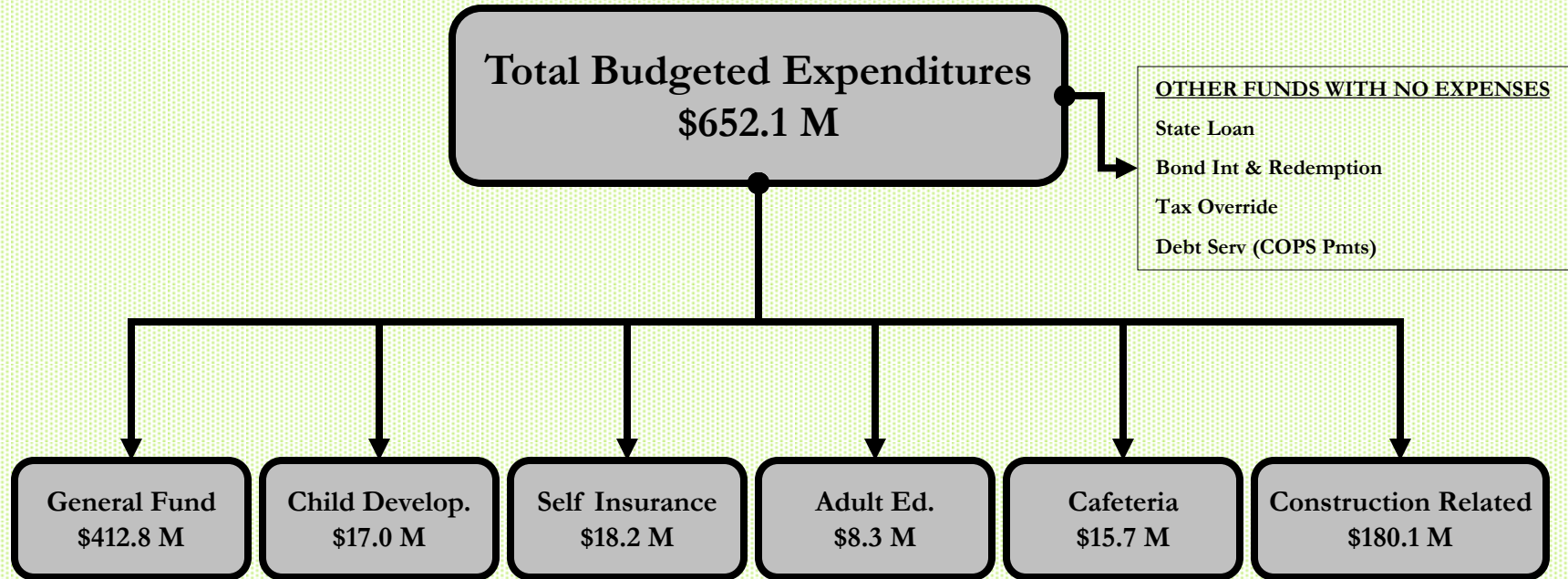
OUSD Budget Overview

Total Overall Budget 2011-2012



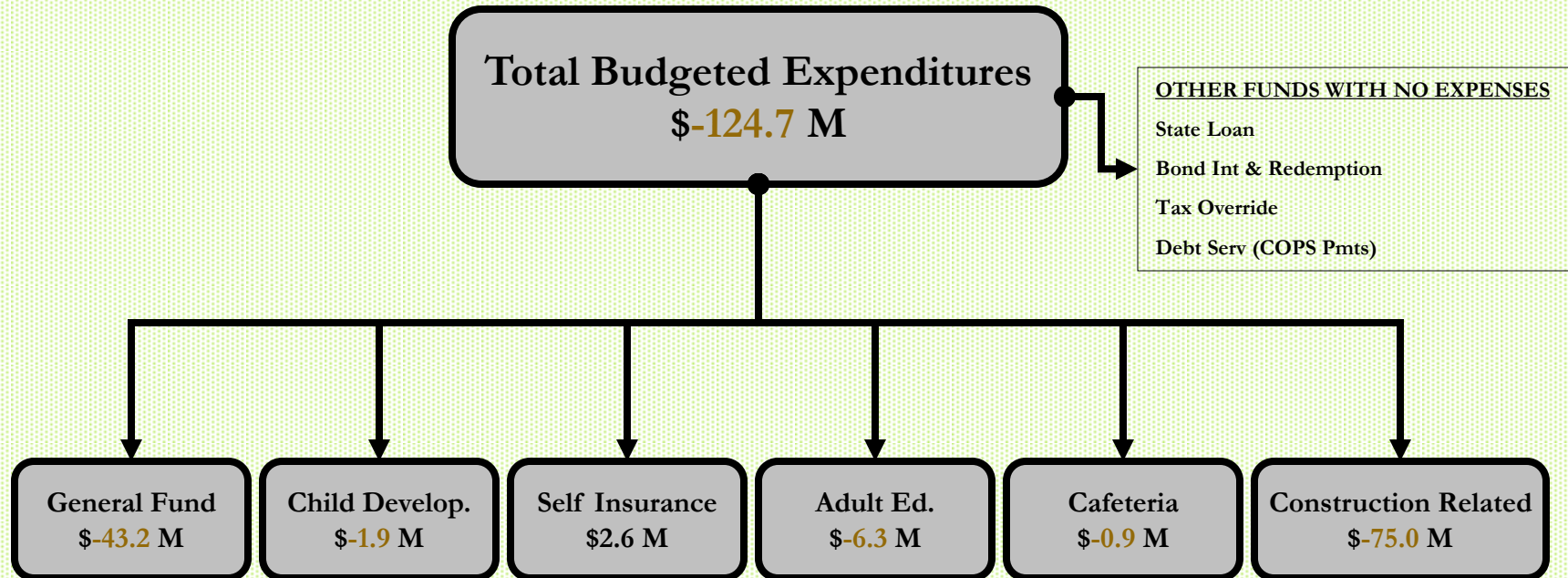
OUSD Budget Overview

Total Overall Budget 2010-2011 Based on 3rd Interim



OUSD Budget Overview

Total Overall Budget Difference Between 10-11 & 11-12



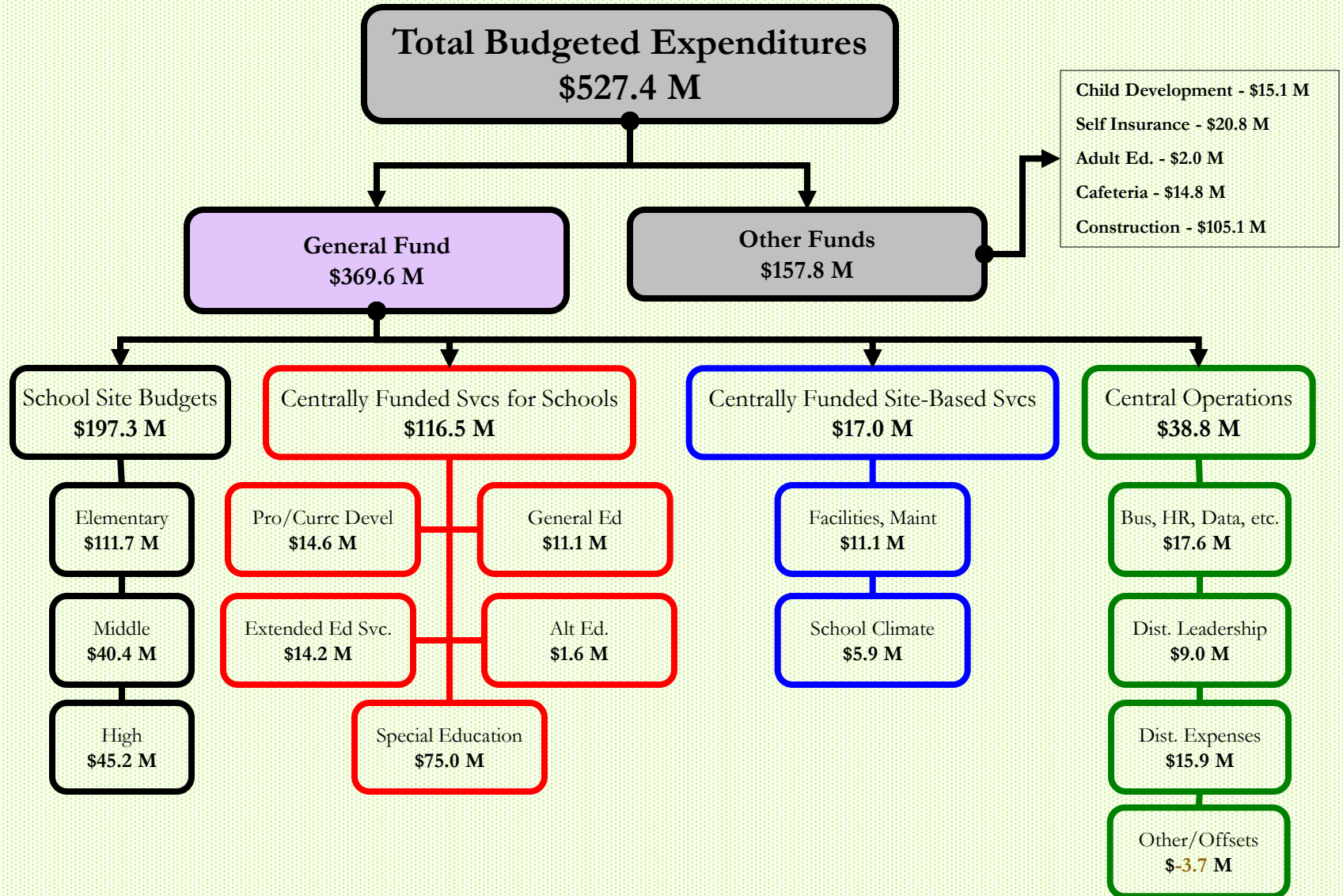
OUSD Budget Overview

Total General Fund Budget



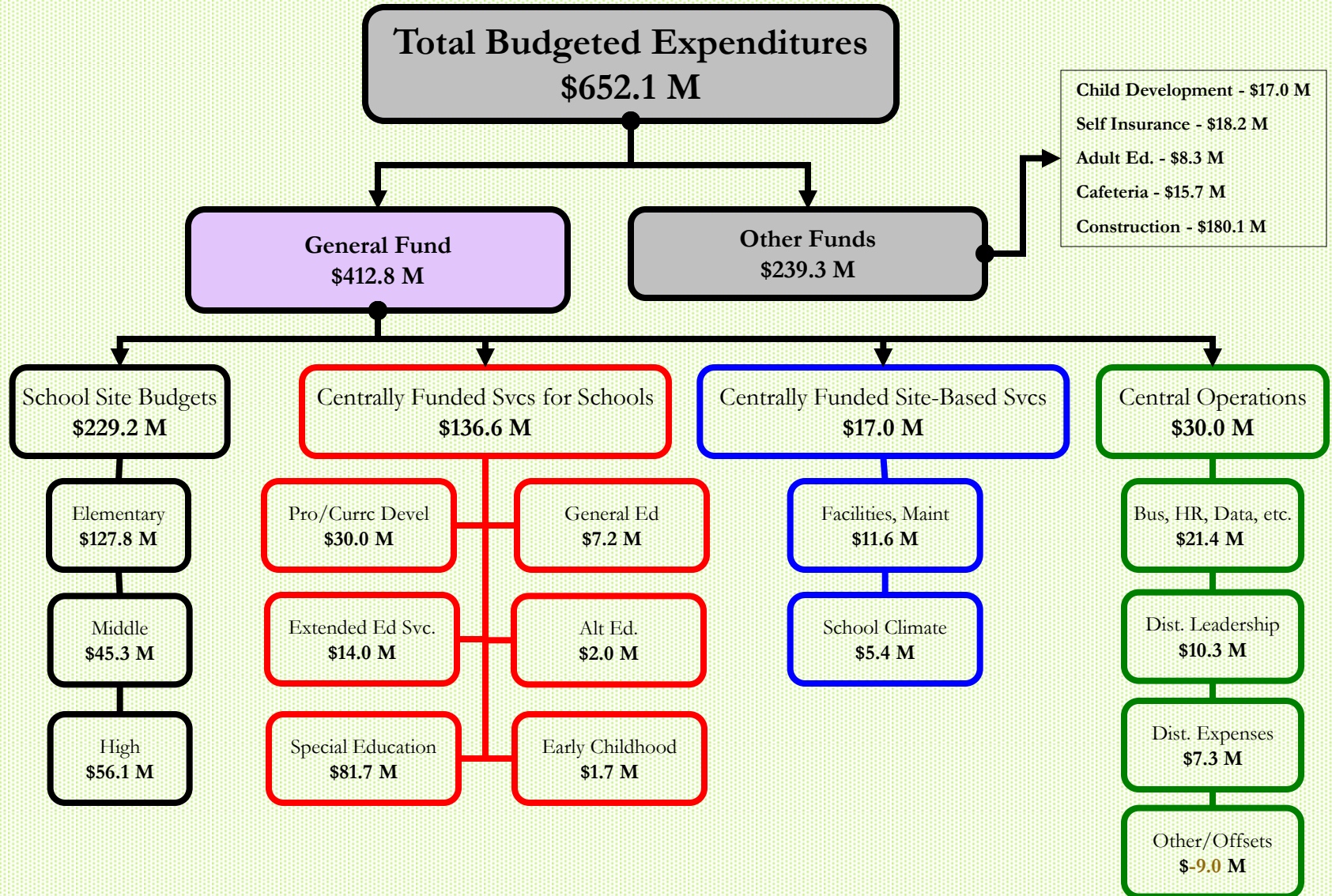
OUSD Budget Overview

Total General Fund Budget 2011-2012



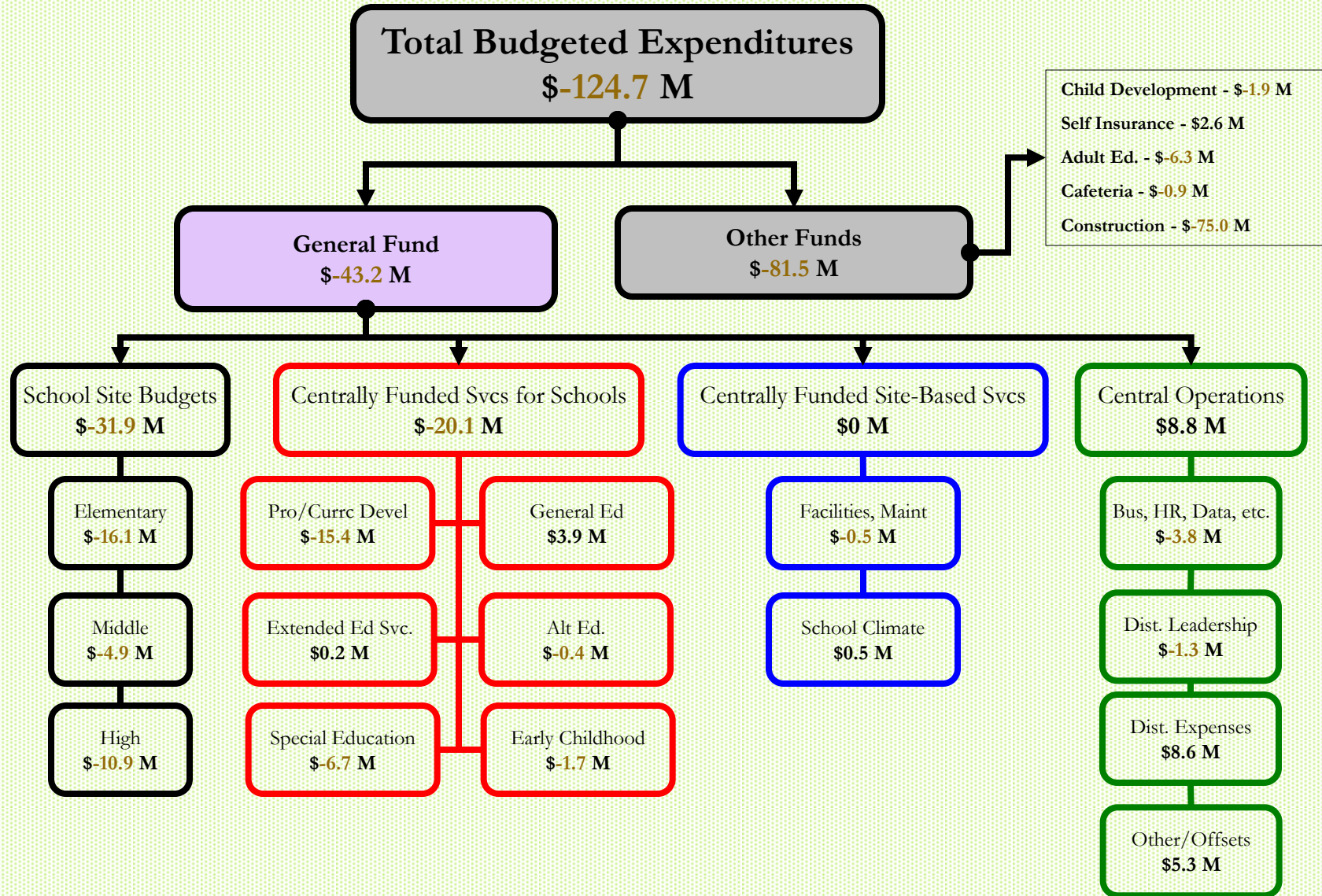
OUSD Budget Overview

Total General Fund Budget 2010-2011 Based on 3rd Interim



OUSD Total Budget Overview

Total General Fund Budget Difference Between 10-11 & 11-12



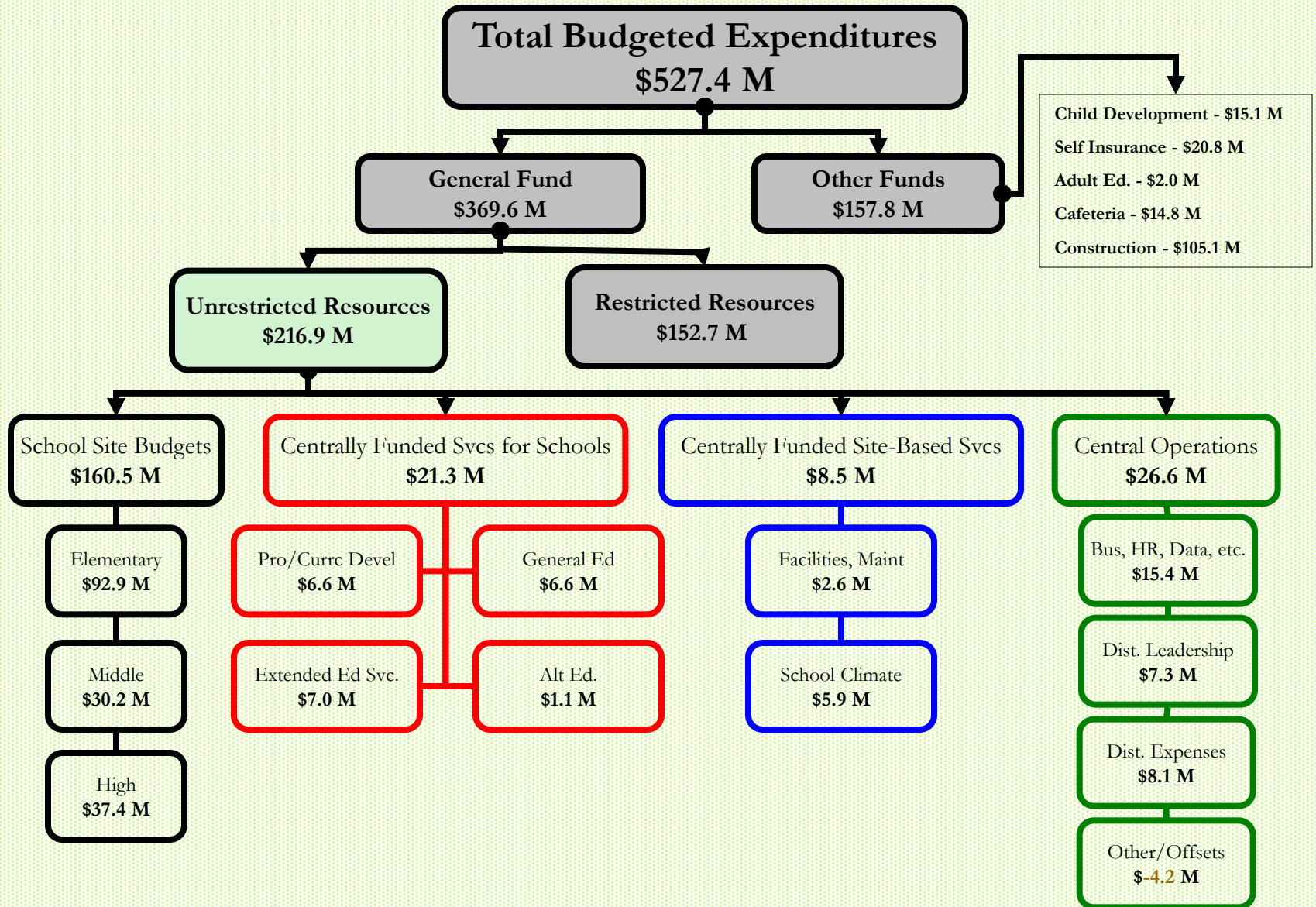
OUSD Budget Overview

Unrestricted General Fund Budget



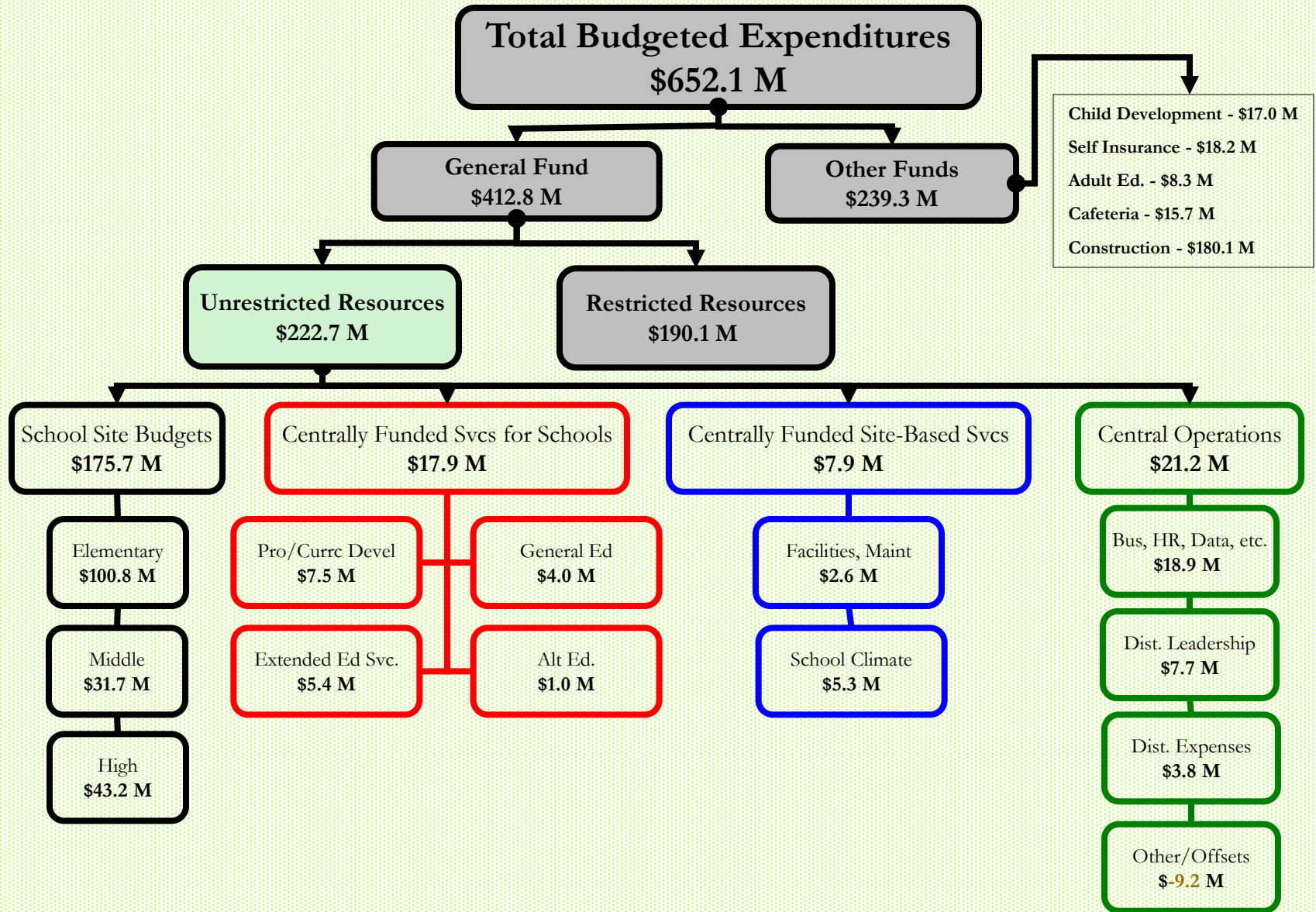
OUSD Budget Overview

Unrestricted General Fund 2011-2012



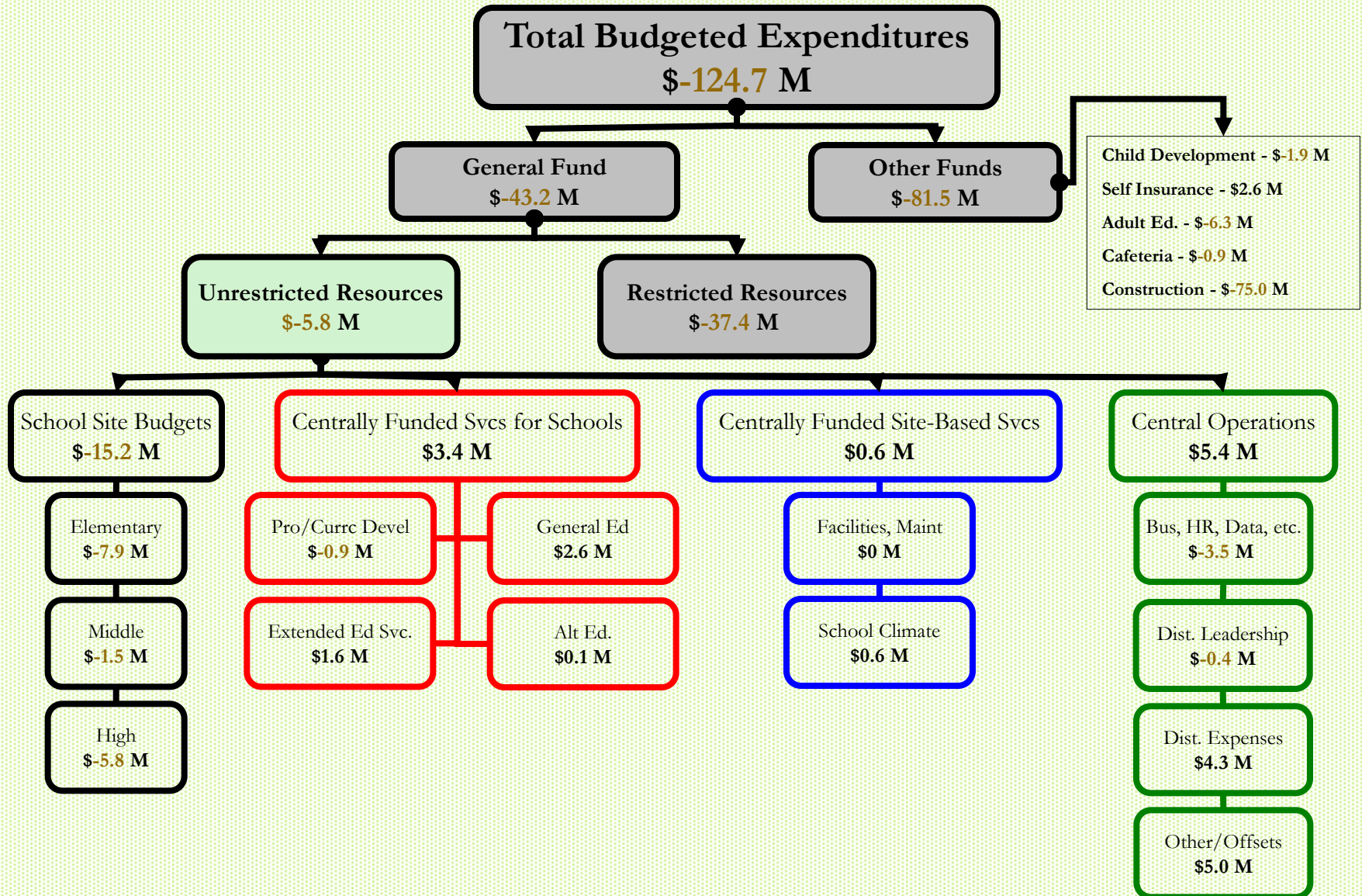
OUSD Budget Overview

Unrestricted General Fund 2010-2011 Based on 3rd Interim



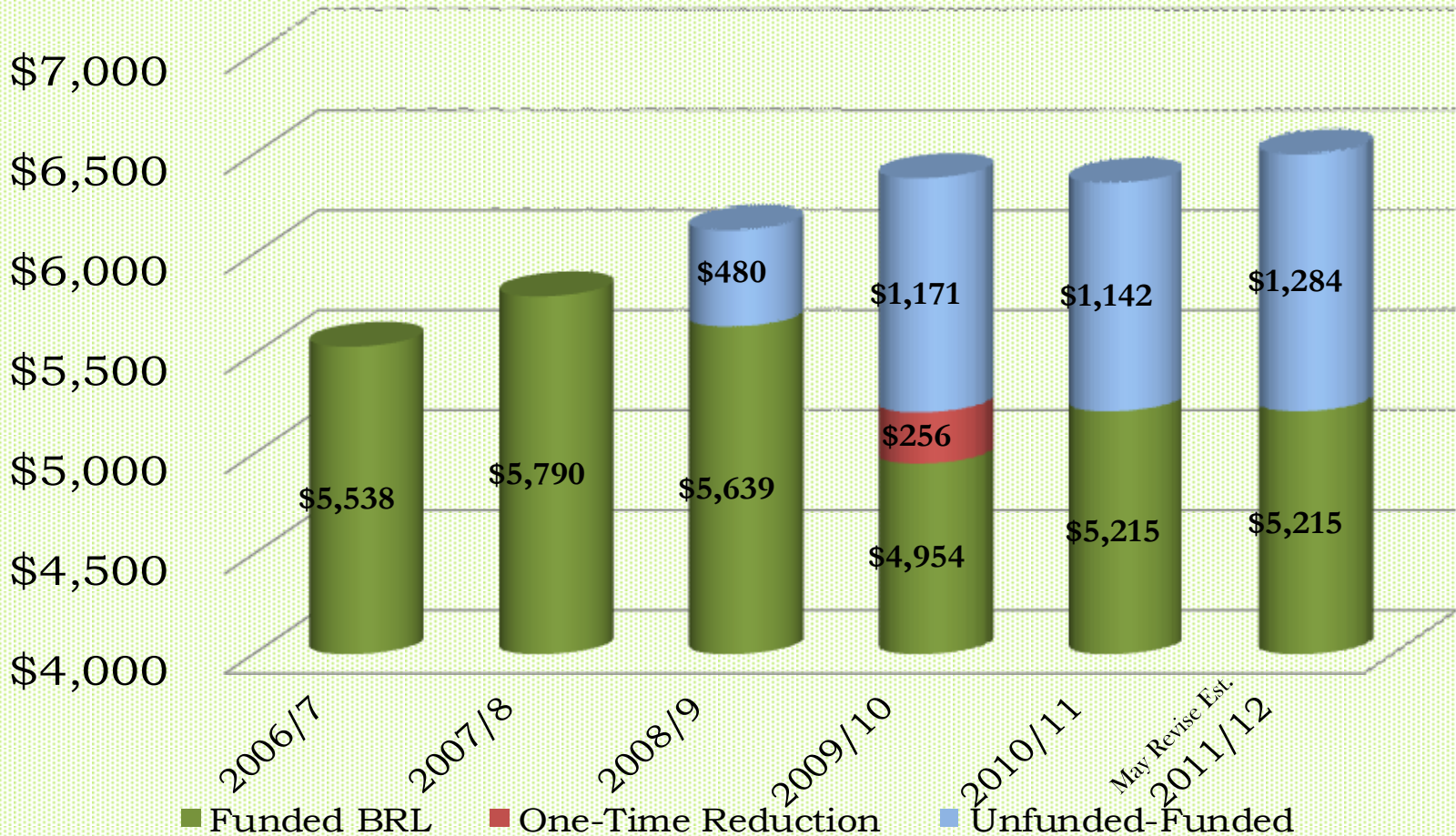
OUSD Budget Overview

Unrestricted General Fund Difference Between 10-11 & 11-12



OUSD Budget Overview

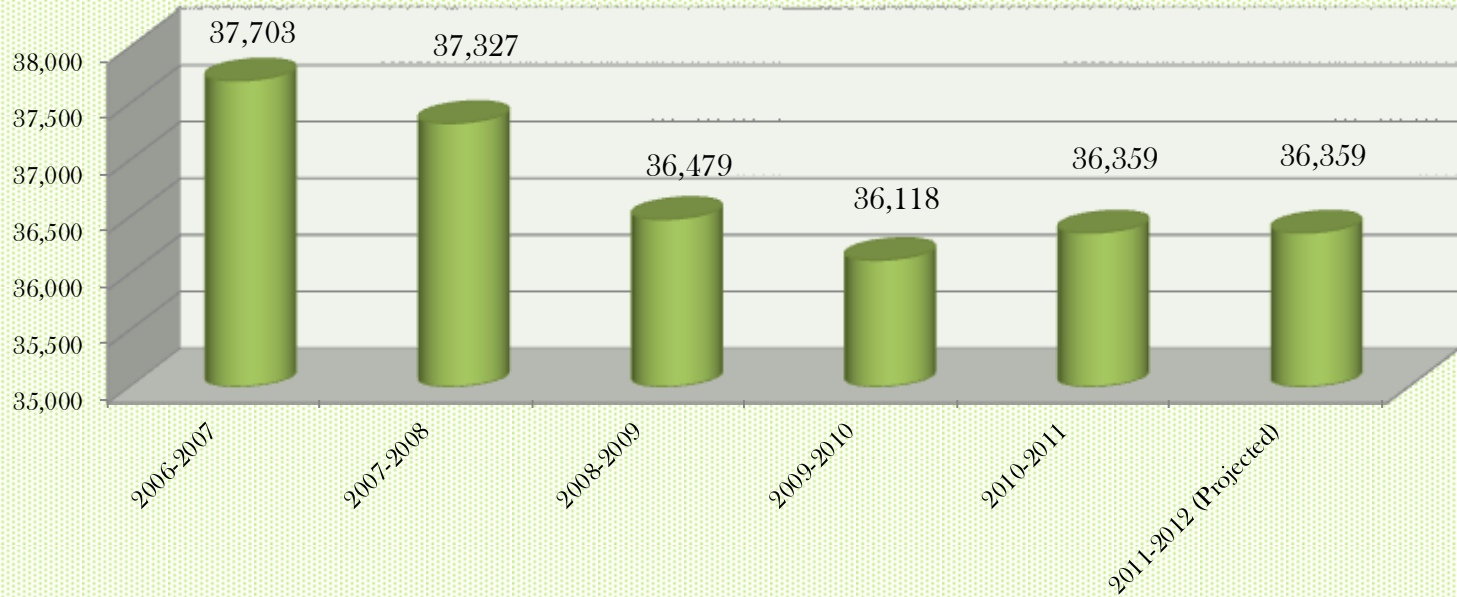
Unrestricted General Fund - Unaudited Actuals Base Revenue Limit (BRL) per ADA
2003 - 2011 Summary Graph



OUSD Budget Overview

Unrestricted General Fund - Revenue Limit ADA

ADA Used For Funding



OUSD Budget Overview

Unrestricted General Fund - Comparison to 3rd Interim

Unrestricted General Fund		2011-12 BGT DEV	2010-11 3rd Interim	Diff	
Revenue Limit (\$ for Student Attendance)		\$ 183,093,446	\$ 183,192,439	\$ (98,993)	1
Other Revenue		92,347,775	97,385,524	(5,037,749)	2
Transfer-In & Sources		5,265,220	5,265,220	-	
Total Revenues & Sources	a	280,706,440	285,843,183	(5,136,742)	
Salaries,Supplies,Services & Equipment		221,766,948	232,427,013	(10,660,065)	3
Other Outgo (Pass Throughs / Debt Service)		11,256,836	12,783,740	(1,526,904)	4
Indirect Cost (Expense Offset)		(4,701,182)	(7,253,056)	2,551,874	5
Contributions & Transfers Out		32,740,822	35,968,020	(3,227,198)	6
Total Expenses & Uses	b	261,063,424	273,925,717	(12,862,293)	
Change in Fund Balance	a-b=c	19,643,016	11,917,465	7,725,551	
Beginning Fund Balance	d	28,388,092	16,470,627	-	
Ending Fund Balance	c+d=e	\$ 48,031,108	\$ 28,388,092	\$ 7,725,551	
See explanations on next page					

OUSD Budget Overview

Unrestricted General Fund - Compare to 3rd Interim Explanations: 1 of 3

	<u>Incr/(Decr)</u>
1 Revenue Limit - Decrease from 3rd Interim 2010-11	
Eliminate Prior Year Adjustment	\$ (114,793)
Other - Net	15,800
Total Decrease in Revenue Limit From 3rd Interim Budget 2010-11	\$ (98,993)
2 Other Revenue - Decrease from 3rd Interim 2010-11	
State Revenue	
Mandated Cost (Recorded based on actual cash received)	\$ (1,702,125)
Total Unrestricted State Revenue	\$ (1,702,125)
Local Revenue:	
Primarily Elim reimb from R.O.P. for cost of R.O.P. Tchrs (Prgm to maintained by OUSD for 2011-12) - See #4	\$ (1,540,550)
E-rate (3 rd Int amt includes 2009-10 revenue - One Time)	(1,795,074)
Total Local income	\$ (3,335,624)
Total Other Revenue Decrease from 3rd Interim Budget 2010-11	\$ (5,037,749)
TOTAL REV & SOURCES - NET DECREASE FROM 3rd INTERIM BUDGET 2010-11	\$ (5,136,742)

OUSD Budget Overview

Unrestricted General Fund - Compare to 3rd Interim Explanations: 2 of 3

	<u>Incr/(Decr)</u>
3 Salaries,Supplies,Services & Equipment	
K-12 School site budget Decrease from 3rd Interim 2010-11	
School Site Budget Reductions	\$ (15,153,785)
Total School Site Budgets	\$ (15,153,785)
Central site Decrease from 3rd Interim 2010-11	
Reclass of bgts to Districtwide locations (Bgts not related to running of particular Depts)	\$ (3,431,481)
Add'l Adult Ed flex funds	1,931,000
Bgts for Property & Legal claims moved to the Self Insurance Fund (Fund 67)	(2,500,436)
Add'l bgts for 20 School Security Officers (SSO's) eliminated primarily from site bgts	900,000
Add'l bgts for Summer Schools	543,171
Other Net	46,354
Total Central Department Budgets	\$ (2,511,392)
District Wide Budget Increase from 3rd Interim (Sites 998 & 999)	
Reclass of bgts to Districtwide locations (Bgts not related to running of particular Depts)	\$ 3,431,481
Add'l Adult Ed flex funds	1,393,000
Eliminate 2010-11 Stimulus funds (SFSF) offset	1,741,186
Bgt for supplies and equipt for SSO's previously paid by Measure G funds in the Police Services bgt	200,000
Other Net	239,445
Total District Wide Budgets	\$ 7,005,112
Total Salaries,Supplies,Services & Equipment - Decrease from 3rd Interim Budget 2010-11	\$ (10,660,065)
4 Other Outgo (Pass Throughs / Debt Service):	
Flex of R.O.P. funds. OUSD to maintain funds and program within the District (No Pass Through necessary) - See # 2	\$ (1,526,904)
Total Other Outgo Decrease from 3rd Interim Budget 2010-11	\$ (1,526,904)
5 Indirect Cost (Expense Offset):	
Interpgm Indirect is lower (offset is lower thus exps are down)	\$ 737,223
Interfund Indirect is lower (offset is lower thus exps are down)	1,814,651
Total Indirect Cost Decrease (Exps Offset) from 3rd Interim Budget 2010-11	\$ 2,551,874
6 Contributions & Transfers Out:	
Spec Ed Contrib	\$ 1,452,169
Spec Ed Transportation Contrib decr (2010-11 funded add'l one-time item; not for 2011-12)	(955,000)
RRMA contrib decr (More B&G FTE's funded from Fund 25 to accommodate add'l funding of Schl Security Officers)	(450,000)
Decrease in Transfer Out of Adult Ed Flex Resources to Adult Ed Fund (Total transferred is \$1M)	(3,274,367)
Total Contrib. & Transfers Out - Decrease from 3rd Interim Budget 2010-11	\$ (3,227,198)
TOTAL EXPENSES & USES - NET DECREASE FROM THIRD INTERIM BUDGET 2010-11	\$ (12,862,293)

OUSD Budget Overview

Unrestricted General Fund - Ending Fund Balance

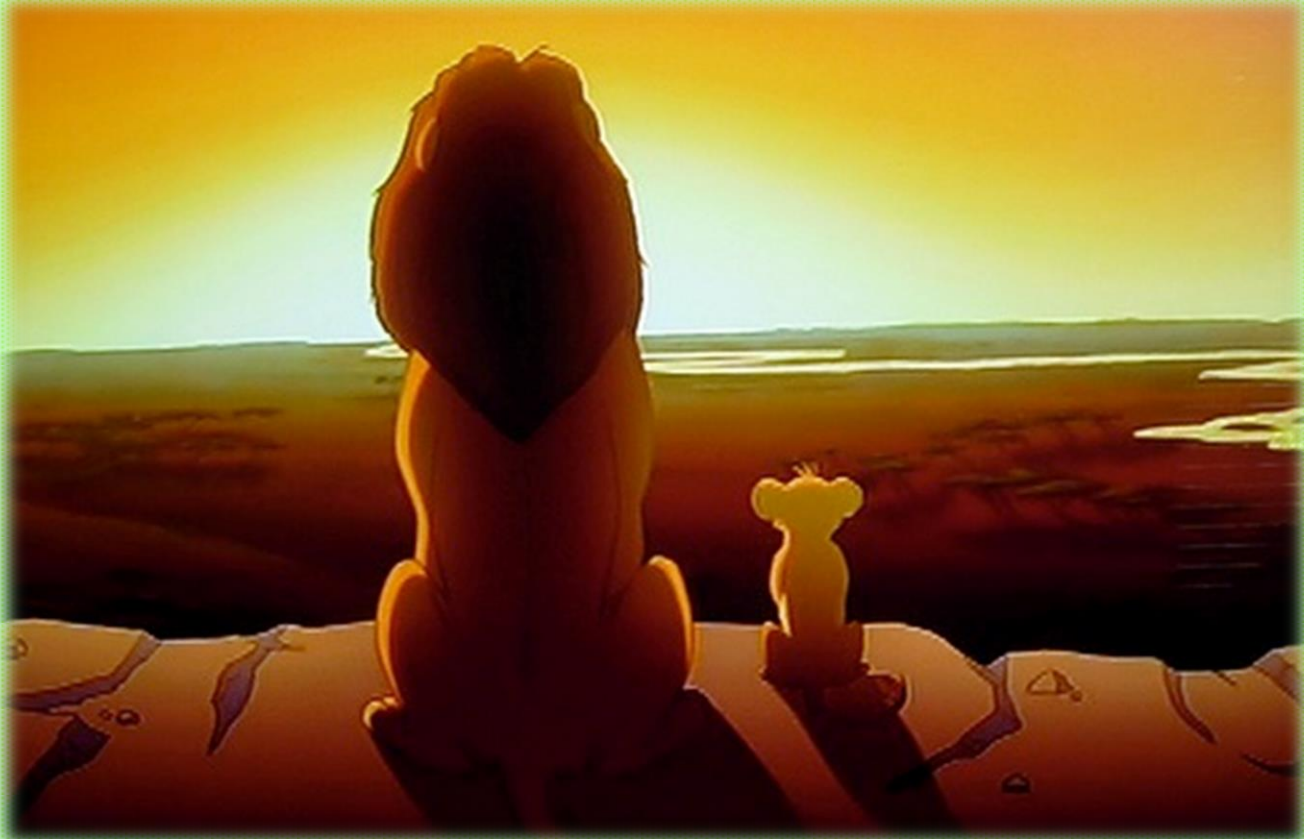
Unrestricted General Fund	2011-12 BGT DEV	2010-11 3rd Interim	Diff
Ending Fund Balance	\$ 48,031,108	\$ 28,388,092	\$ 19,643,016
Components of the Ending Fund Balance:			
Reserve for Economic Uncertainty	\$ 8,818,658	\$ 8,818,658	\$ -
Revolving Cash	150,000	150,000	-
Audit Findings & One-time Items	15,754,840	8,801,028	6,953,812
Designated Flat State Funding until State Bgt Passed	12,689,204		12,689,204
Designated for Deferred Pmts from The State	10,618,406	10,618,406	-
Total Ending Fund Balance	\$ 48,031,108	\$ 28,388,092	\$ 19,643,016
Reserve for Economic Uncertainty is the 2% minimum required for OUSD			

OUSD Budget Overview

Unrestricted General Fund – Structural Deficit

Structural Deficit for Unrestricted General Fund Bgt Dev 2011-12 vs. 3rd Interim 2010-11			
	Bgt Dev '11-12	3rd Interim	Difference
Excess of revenues over expenses	\$ 19,643,016	\$ 11,917,465	\$ 7,725,551
Less Non-Reoccurring Unrestr Gen Fund Rev Sources:			
1 Adult Education Tier 3 Flex Revenues	(10,774,367)	(7,500,000)	(3,274,367)
2 Deferred Maintenance Tier 3 Flex Revenues	(1,552,828)	(1,552,828)	-
3 State Loan to pay Debt Service for State Loan	(2,094,903)	(2,094,903)	-
4 Reduction to RRMA Facilities Contribution	(1,462,646)	(1,012,646)	(450,000)
5 One-Time Stimulus (State Fiscal Stabilization Funds)	-	(1,741,186)	1,741,186
6 Mandated Costs (Recorded on cash basis- only when received)	-	(1,702,125)	1,702,125
7 E-Rate Revenues related to 2009-10	-	(1,795,074)	1,795,074
8 Increase Contrib. to Sped Ed Trans (Due to Pr Yr Exp not Accrued)	-	955,000	(955,000)
9 Prior Year Revenue Limit Adjustment	-	(114,793)	(114,793)
Non-Reoccurring Unrestricted General Fund Rev/Exps	\$ (15,884,744)	\$ (16,558,555)	\$ 444,225
Total Structural Deficit	\$ 3,758,272	\$ (4,641,090)	\$ 8,169,776

QUESTIONS?



Appendix

- Total Budget Expenses for 1000-6999 Object Codes Page 34
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- Central Office Operations Overview - Unrestricted Page 40
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Appendix:

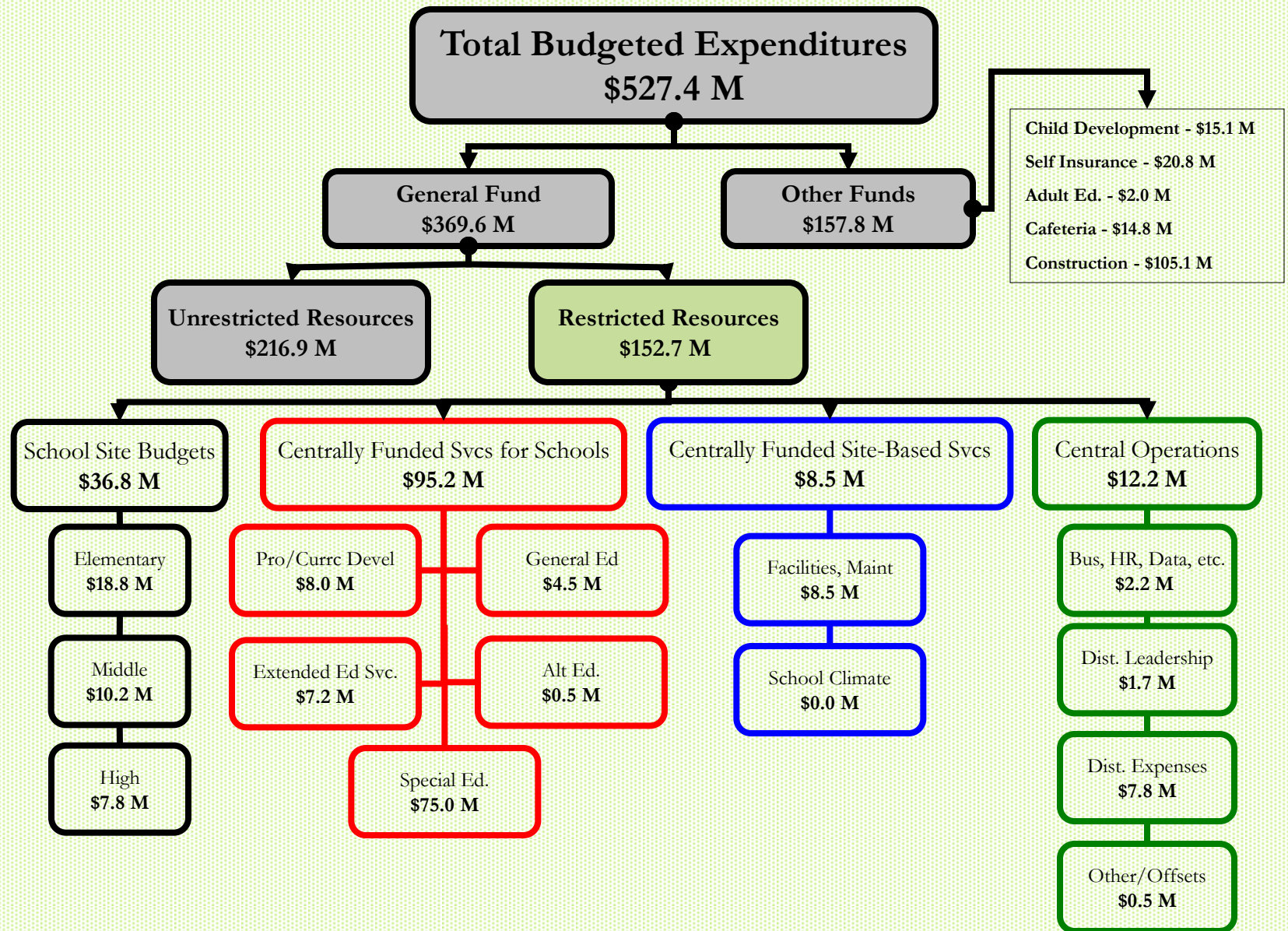
Total Budget Expenses for 1000-6999 Object Codes

Fd #	Fund Description	EXPENSES (Object Codes 1000-6999)			
		2011-12 Budget Development	2010-11 Third Interim	Difference	
		\$\$\$	\$\$\$	\$\$\$	%
General Fund					
01	Gen Fund - Unrestricted	\$ 221,766,948	\$ 232,427,568	\$ (10,660,620)	-5%
01	Gen Fund - Restricted	\$ 152,775,676	\$ 190,254,011	\$ (37,478,335)	-20%
Total General Fund		\$ 374,542,624	\$ 422,681,579	\$ (48,138,955)	-11%
11	Adult Education	\$ 1,910,744	\$ 8,254,725	\$ (6,343,981)	-77%
12	Child Development	\$ 15,102,977	\$ 17,032,488	\$ (1,929,510)	-11%
13	Cafeteria	\$ 14,818,841	\$ 15,696,491	\$ (877,651)	-6%
17	State Loan	\$ -	\$ -	\$ -	
Facility Related Funds					
14	Deferred Maintenance	\$ 2,093,782	\$ 2,926,239	\$ (832,457)	-28%
21	Gen.Oblig. Bonds	\$ 84,411,930	\$ 151,590,282	\$ (67,178,352)	-44%
25	Dev Fee / Redevel	\$ 3,963,896	\$ 4,635,721	\$ (671,825)	-14%
30	State School Bldg	\$ -	\$ -	\$ -	0%
35	State Modernization	\$ 10,678,737	\$ 14,504,335	\$ (3,825,597)	-26%
40	Williams Settlement	\$ 3,984,047	\$ 6,416,712	\$ (2,432,666)	-38%
Total Facility Funds		\$ 105,132,392	\$ 180,073,290	\$ (74,940,898)	-61%
51	Bond Int & Redemption	\$ -	\$ -	\$ -	
53	Tax Override	\$ -	\$ -	\$ -	
56	Debt Serv (COPS Pmts)	\$ -	\$ -	\$ -	
67	Self Insurance	\$ 20,829,801	\$ 18,230,211	\$ 2,599,590	14%
ALL FUNDS		\$ 532,337,379	\$ 661,968,784	\$ (129,631,405)	-24%

Note - Description and purpose of Funds are noted in appendix for each fund

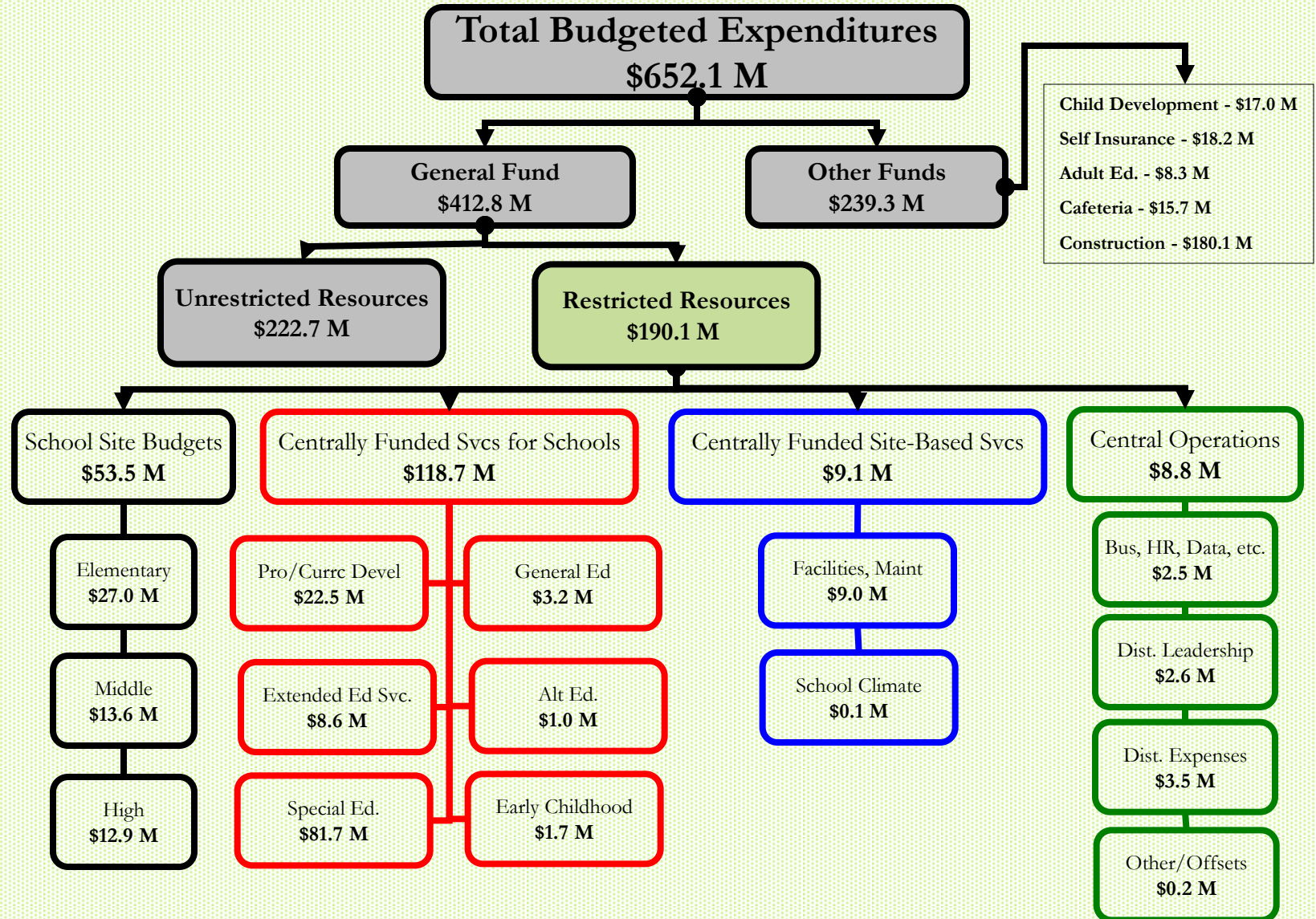
Appendix:

Restricted General Fund - 2011-2012



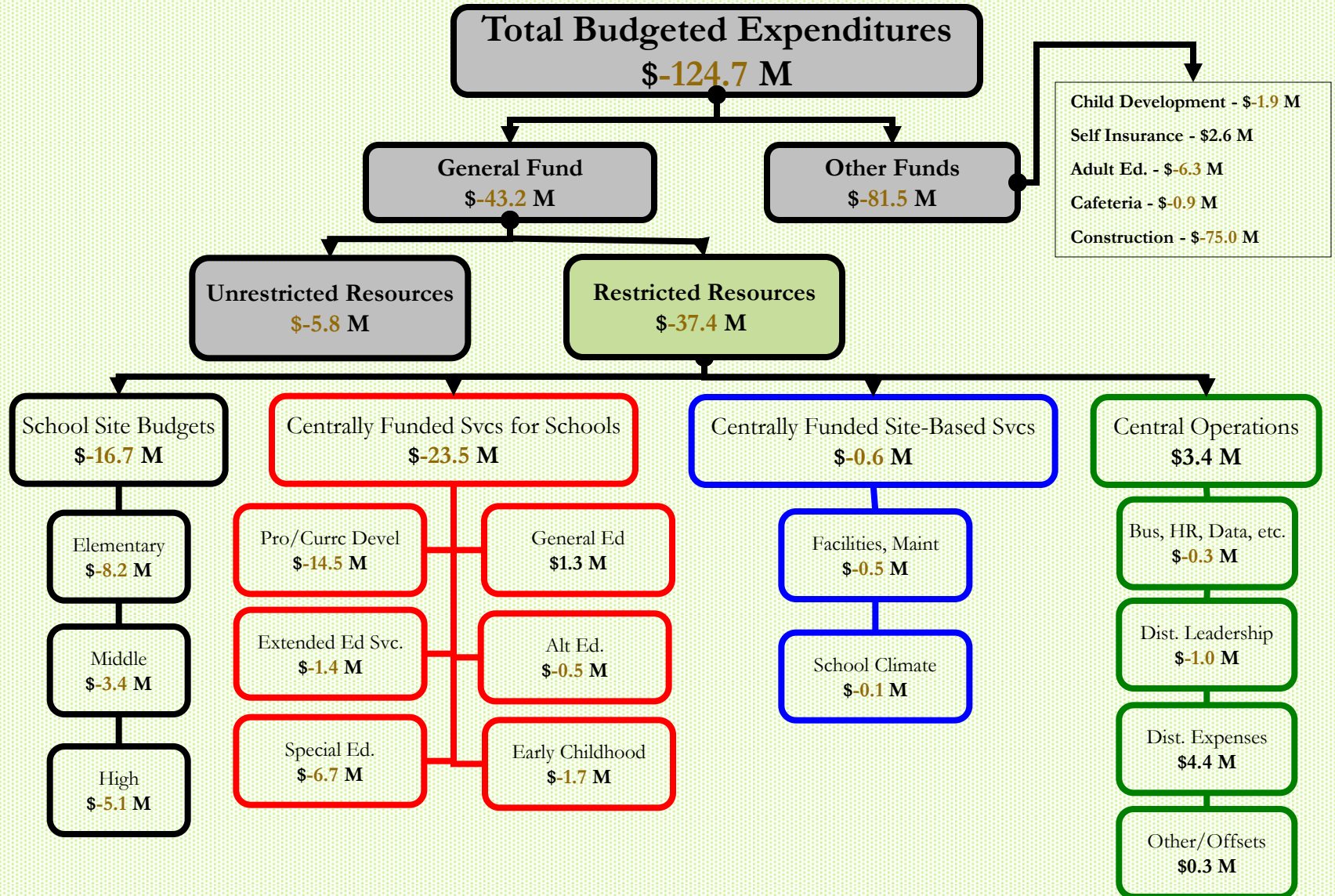
Appendix:

Restricted General Fund - 2010-2011 Based on 3rd Interim



Appendix:

Restricted General Fund - Difference Between 10-11 & 11-12



Appendix:

Centrally-Funded School Services Overview – Unrestricted

Centrally-Funded School Services - Unrestricted General Fund (2011-12)				
Site	Site Name	2011-2012	2010-2011	Diff
Professional/Curriculum Development				
909	Professional Development	\$ 3,439,070	\$ 4,763,479	\$ (1,324,409)
912	College and Career Readiness Office	\$ 1,239,355	\$ 574,355	\$ 665,000
927	Teacher Peer Assistance & Review		\$ 161,692	\$ (161,692)
913	Ops Support/Classified Prof Dev	\$ 129,577	\$ 129,577	\$ -
929	Vocational Education	\$ 1,676,471	\$ 1,676,471	\$ -
954	Principal Leadership Development	\$ 150,000	\$ 150,000	\$ -
	Total Professional/Curriculum Devel	\$ 6,634,473	\$ 7,455,575	\$ (821,101)
Extended Educational Services				
969	Family and Community Office		\$ 1,572,767	\$ (1,572,767)
937	Summer Programs	\$ 1,200,000	\$ 656,829	\$ 543,171
922	Complementary Learning	\$ 3,807,390	\$ 1,197,029	\$ 2,610,361
968	Health Services (Nurses)	\$ 1,109,379	\$ 1,119,379	\$ (10,000)
933	Oakland Athletic League (OAL)	\$ 898,343	\$ 898,343	\$ -
	Total Extended Educational Services	\$ 7,015,112	\$ 5,444,347	\$ 1,570,765
General Education				
998	School Contingency Funds	\$ 6,621,564	\$ 3,945,985	\$ 2,675,579
	Total General Education	\$ 6,621,564	\$ 3,945,985	\$ 2,675,579
Alternative Education				
957	Alternative Education	\$ 1,067,110	\$ 1,067,110	\$ -
	Total Alternative Education	\$ 1,067,110	\$ 1,067,110	\$ -
Centrally-Funded School Services Total		\$ 21,338,260	\$ 17,913,017	\$ 3,425,243

Appendix:

Centrally-Funded Site Based Services Overview – Unrestricted

Centrally-Funded Site Based Services - Unrestricted General Fund (2011-12)				
Site	Site Name	2011-2012	2010-2011	Diff
Facilities Maintenance and Construction				
989	Custodial Services	\$ 1,384,387	\$ 1,384,387	\$ (1)
988	Buildings & Grounds	\$ 1,196,451	\$ 1,196,451	\$ -
Total Facilities Maint and Construction		\$ 2,580,838	\$ 2,580,838	\$ (1)
School Climate/Violence Prevention				
994	OUSD Police Department	\$ 5,947,611	\$ 5,047,611	\$ 900,000
970	Attend & Achieve		\$ 237,594	\$ (237,594)
Total School Climate/Violence Prevention		\$ 5,947,611	\$ 5,285,205	\$ 662,406
Centrally-Funded Site Based Services Total		\$ 8,528,449	\$ 7,866,043	\$ 662,406

Appendix:

Central Office Operations Overview - Unrestricted

Central Office Operations - Unrestricted General Fund (2011-12)				
Site	Site Name	2011-2012	2010-2011	Diff
Business, Personnel, and Data Mgmt				
986	Technology Services	\$ 4,068,063	\$ 4,480,868	\$ (412,805)
987	Risk Management	\$ 1,214,440	\$ 3,714,876	\$ (2,500,436)
944	Human Resources Services, Support	\$ 2,754,645	\$ 3,426,521	\$ (671,876)
948	Research and Assessment	\$ 1,554,571	\$ 1,554,571	\$ -
990	Procurement & Distribution	\$ 1,292,143	\$ 1,136,917	\$ 155,226
936	Accounting	\$ 1,139,746	\$ 1,053,265	\$ 86,481
951	Budget	\$ 955,610	\$ 980,610	\$ (25,000)
983	Payroll	\$ 925,248	\$ 930,390	\$ (5,142)
942	Labor Relations	\$ 654,885	\$ 768,491	\$ (113,606)
902	Accounts Payable	\$ 537,049	\$ 502,049	\$ 35,000
979	Printing and Mail Services	\$ 312,393	\$ 312,393	\$ -
950	State & Federal Programs	\$ 14,259	\$ 14,259	\$ -
Total Business, HR, and Data Mgmt		\$ 15,423,051	\$ 18,875,209	\$ (3,452,158)
School District Leadership				
946	Legal Counsel	\$ 1,489,475	\$ 1,489,475	\$ -
940	Board of Education	\$ 644,511	\$ 659,925	\$ (15,414)
958	Communications	\$ 582,434	\$ 582,434	\$ -
941	Office of the Superintendent	\$ 579,144	\$ 579,144	\$ -
907	Office of the Chief Services Officer	\$ 415,422	\$ 415,422	\$ (415,422)
956	School Portfolio Management	\$ 532,999	\$ 532,999	\$ -
905	Office of the Chief Financial Officer	\$ 502,083	\$ 392,083	\$ 110,000
903	Office of the Chief Academic Officer	\$ 361,498	\$ 307,998	\$ 53,500
945	Office of the State Trustee	\$ 160,917	\$ 160,917	\$ -
918	Office of the Asst Supt of Facilities	\$ 240,000	\$ 500,439	\$ (260,439)
960	NEW SCHOOLS NETWORK	\$ -	\$ 637,335	\$ (637,335)
963	Network Office - Middle	\$ 340,934	\$ 190,841	\$ 150,093
964	Network Office - Middle	\$ 451,553	\$ 267,553	\$ 184,000
961	Network Office - Elementary	\$ 355,881	\$ 214,128	\$ 141,753
906	Office of the Chief Community Accountability	\$ 190,385	\$ 190,385	\$ -
965	Network Office - Elementary	\$ 314,702	\$ 197,702	\$ 117,000
949	Office of the Internal Auditor	\$ 128,380	\$ 143,380	\$ (15,000)
962	Network Office - Elementary	\$ 392,969	\$ 209,863	\$ 183,106
955	Expect Success Office	\$ -	\$ 53,500	\$ (53,500)
Total School District Leadership		\$ 7,267,864	\$ 7,725,522	\$ (457,658)
Districtwide Expenses				
999	Districtwide Expenses	\$ 8,124,473	\$ 3,794,940	\$ 4,329,533
Total Districtwide Expenses		\$ 8,124,473	\$ 3,794,940	\$ 4,329,533
Offsets				
	Indirect Offset	\$ (4,701,182)	\$ (7,253,056)	\$ 2,551,874
	Self Insurance Funds Prop/Liab Costs offset	\$ -	\$ (2,456,250)	\$ 2,456,250
Total Offsets		\$ (4,701,182)	\$ (9,709,306)	\$ 5,008,124
Other Schools (Charter, Private School)				
947	Charter Schools Office (Administration)	\$ 513,121	\$ 526,767	\$ (13,646)
Total Other Schools		\$ 513,121	\$ 526,767	\$ (13,646)
Central Office Operations Total		\$ 26,627,326	\$ 21,213,132	\$ 5,414,194

Appendix:

Centrally-Funded School Services Overview - Restricted

Centrally-Funded School Services - Restricted General Fund (2011-12)				
Site	Site Name	2011-2012	2010-2011	Diff
Professional/Curriculum Development				
909	Professional Development	\$ 7,108,630	\$ 14,049,647	\$ (6,941,017)
950a	State & Federal Programs (SES & Parent Engagement)	\$ -	\$ 6,839,551	\$ (6,839,551)
929	Vocational Education	\$ 466,107	\$ 653,796	\$ (187,689)
954	Principal Leadership Development	\$ 296,055	\$ 296,055	\$ -
913	Ops Support/Classified Prof Dev	\$ -	\$ 14,984	\$ (14,984)
912	College and Career Readiness Office	\$ 24,108	\$ 580,200	\$ (556,092)
959	Indian Education	\$ 50,585	\$ 52,806	\$ (2,221)
Total Professional/Curriculum Devel		\$ 7,945,485	\$ 22,487,038	\$ (14,541,553)
Extended Educational Services				
922	Complementary Learning	\$ 5,906,260	\$ 3,782,556	\$ 2,123,704
969	Family and Community Office	\$ -	\$ 3,706,897	\$ (3,706,897)
932	Jr Reserve Officer Training Corps (JROTC)	\$ 509,368	\$ 509,368	\$ -
968	Health Services (Nurses)	\$ 834,000	\$ 630,876	\$ 203,124
Total Extended Educational Services		\$ 7,249,628	\$ 8,629,697	\$ (1,380,069)
General Education				
998	School Contingency Funds	\$ 4,558,915	\$ 3,282,032	\$ 1,276,883
Total General Education		\$ 4,558,915	\$ 3,282,032	\$ 1,276,883
Early Childhood Education				
910	EARLY CHILDHOOD DEVELOPMENT	\$ -	\$ 1,745,515	\$ (1,745,515)
Total Early Childhood Education		\$ -	\$ 1,745,515	\$ (1,745,515)
Alternative Education				
957	Alternative Education	\$ 489,665	\$ 913,110	\$ (423,445)
Total Alternative Education		\$ 489,665	\$ 913,110	\$ (423,445)
Special Education				
975	Special Education	\$ 65,053,592	\$ 70,773,535	\$ (5,719,943)
995	Transportation	\$ 9,778,887	\$ 10,733,887	\$ (955,000)
976	Special Ed Local Plan Area (SELPA)	\$ 186,816	\$ 186,816	\$ 0
Total Special Education		\$ 75,019,295	\$ 81,694,238	\$ (6,674,943)
Centrally-Funded School Services Total		\$ 95,262,988	\$ 118,751,629	\$ (23,488,641)

Appendix:

Centrally-Funded Site Based Services Overview – Restricted

Centrally-Funded Site Based Services - Restricted General Fund (2011-12)				
Site	Site Name	2011-2012	2010-2011	Diff
Facilities Maintenance and Construction				
988	Buildings & Grounds	\$ 8,515,268	\$ 9,078,292	\$ (563,024)
Total Facilities Maintenance and Construction		\$ 8,515,268	\$ 9,078,292	\$ (563,024)
School Climate/Violence Prevention				
994	OUSD Police Department	\$ -	\$ 85,366	\$ (85,366)
989	Custodial Services	\$ -	\$ 6,700	\$ (6,700)
970	Attend & Achieve	\$ -	\$ 4,848	\$ (4,848)
Total School Climate/Violence Prevention		\$ -	\$ 96,914	\$ (96,914)
Centrally-Funded Site Based Services Total		\$ 8,515,268	\$ 9,175,206	\$ (659,938)

Appendix:

Central Office Operations Overview - Restricted

Central Office Operations - Restricted General Fund (2011-12)				
Site	Site Name	2011-2012	2010-2011	Diff
Business, Personnel, and Data Mgmt				
948	Research and Assessment	\$ 369,322	\$ 388,209	\$ (18,887)
986	Technology Services	\$ -	\$ 249,968	\$ (249,968)
944	Human Resources Services, Support	\$ 443,310	\$ 470,555	\$ (27,245)
950	State & Federal Programs	\$ 1,097,863	\$ 889,406	\$ 208,457
990	Procurement & Distribution	\$ 100,000	\$ 318,163	\$ (218,163)
951	Budget	\$ 88,023	\$ 88,273	\$ (250)
936	Accounting	\$ 62,910	\$ 62,660	\$ 250
Total Business, HR, and Data Mgmt		\$ 2,161,428	\$ 2,467,234	\$ (305,806)
School District Leadership				
955	Expect Success Office	\$ -	\$ 95,012	\$ (95,012)
941	Office of the Superintendent	\$ -	\$ 41,421	\$ (41,421)
962	Network Office - Elementary	\$ 50,659	\$ 75,659	\$ (25,000)
960	NEW SCHOOLS NETWORK	\$ -	\$ 57,439	\$ (57,439)
963	Network Office - Middle	\$ 54,251	\$ 79,251	\$ (25,000)
964	Network Office - Middle	\$ 1,339,358	\$ 1,380,043	\$ (40,685)
956	School Portfolio Management	\$ -	\$ 504,297	\$ (504,297)
965	Network Office - Elementary	\$ 213,549	\$ 171,820	\$ 41,729
903	Office of the Chief Academic Officer	\$ -	\$ 15,000	\$ (15,000)
961	Network Office - Elementary	\$ 53,147	\$ 78,147	\$ (25,000)
958	Communications	\$ -	\$ 107,639	\$ (107,639)
Total School District Leadership		\$ 1,710,964	\$ 2,605,728	\$ (894,764)
Districtwide Expenses				
999	Districtwide Expenses	\$ 7,828,047	\$ 3,500,084	\$ 4,327,963
Total Districtwide Expenses		\$ 7,828,047	\$ 3,500,084	\$ 4,327,963
Other Schools (Charter, Private School)				
978	Private Schools Office (Administration)	\$ 500,902	\$ 223,030	\$ 277,872
Total Other Schools		\$ 500,902	\$ 223,030	\$ 277,872
Central Office Operations Total		\$ 12,201,341	\$ 8,796,076	\$ 3,405,265