Board Office Use: Legislative File Info.			
File ID Number 22-1697			
Introduction Date	8/24/22		
Enactment Number	22-1469		
Enactment Date	8-24-2022 CJH		



# **Board Cover Memorandum**

**To** Board of Education

**From** Kyla Johnson-Trammell, Superintendent

Sondra Aguilera, Chief Academic Officer

Meeting Date August 24, 2022

Subject 2022-2023 School Plan for Student Achievement (SPSA) for Joaquin Miller

**Elementary School** 

Ask of the Board

Approval by the Board of Education of the 2022-2023 School Plan for Student Achievement (SPSA) for Joaquin Miller Elementary School.

**Background** 

In accordance with Education Code 64001, the School Plan for Student Achievement (SPSA) shall be reviewed annually and updated, including proposed expenditure of funds allocated to the school through the Consolidated Application and the Local Control and Accountability Plan (LCAP) by the School Site Council (SSC). The plans shall also be reviewed and approved by the governing board of the local education agency at a regularly scheduled meeting. The purpose of the SPSA is to coordinate all educational services at the school. The plan shall address how funds provided to the school will be used to improve academic performance of all pupils to the level of the proficiency goals, as established by the California Department of Education.

Discussion

The SPSA builds on a premise that students are capable of learning with effective instruction and includes school goals aligned with activities, provides analysis of student performance data, focuses on student achievement and academic intervention, implements high leverage school quality improvement actions, directs resources where they will most impact student achievement, ensures that all resources are aligned to serve identified student needs, and identifies parent involvement activities associated with student success.

**Fiscal Impact** 

The programs listed below are reported in the Consolidated Application and allocated to school sites through the School Plan for Student Achievement (SPSA):

- Title I, Part A, including Comprehensive Support & Improvement Grant
- Title IV, Parts A and B
- After School Education and Safety (ASES)

Attachment(s)

 2022-2023 School Plan for Student Achievement (SPSA) for Joaquin Miller Elementary School



## 2022-2023 School Plan for Student Achievement (SPSA)

School: Joaquin Miller Elementary School

**CDS Code:** 1612596001945

Principal: Sara Green

**Date of this revision:** 5/17/20

Board Office Use: Legislative File Info.

File ID Number: 22-1697 Introduction Date: 8/24/2022 Enactment Number: 22-1469 Enactment Date: 8-24-2022 CJH

The School Plan for Student Achievement (SPSA) is a plan of actions to raise the academic performance of all students. California Education Code sections 41507, 41572, and 64001 and the federal Every Student Succeeds Act (ESSA) require each school to consolidate all school plans for programs funded through the Consolidated Application (ConApp) into the SPSA.

For additional information on school programs and how you may become involved locally, please contact the following person:

Contact: Sara Green Position: Principal

Address: 5525 Ascot Drive Telephone: 510-531-6688

The School Site Council recommended this revision of the SPSA for Board approval on: 5/17/2022

The District Governing Board approved this revision of the SPSA on: 8/24/2022

OAKLAND UNIFIED SCHOOL DISTRICT Kyla Johnson-Trammell, Superintendent Gary Yee, Board President

## 2022-2023 SCHOOL PLAN FOR STUDENT ACHIEVEMENT RECOMMENDATIONS & ASSURANCES Site Number: 142 Joaquin Miller Elementary School School Site: LCFF Concentration Grant Additional Targeted Support & Improvement (ATSI) Title I Schoolwide Program 21st Century Community Learning Centers After School Education & Safety Program Title I Targeted Assistance Program Early Literacy Support Block Grant Local Control Funding Formula (LCFF) Base Grant Comprehensive Support & Improvement (CSI) LCFF Supplemental Grant Targeted Support & Improvement (TSI) The School Site Council (SSC) recommends this comprehensive School Plan for Student Achievement (SPSA) to the district governing board for approval, and assures the board of the following: 1. The School Site Council is correctly constituted, and was formed in accordance with district governing board policy and state law, per EDC § 52012. 2. The SSC reviewed its responsibilities under state law and district governing board policies, including those board policies relating to material changes in the School Plan for Student Achievement requiring board approval. 3. The school plan is based upon a thorough analysis of student academic data. The actions and strategies proposed herein form a sound, comprehensive, and coordinated plan to reach stated safety, academic, and social emotional goals and to improve student achievement. 4. The School Site Council reviewed the content requirements of the School Plan for Student Achievement and assures all requirements have been met, including those found in district governing board policies and in the Local Control and Accountability Plan (LCAP). 5. Opportunity was provided for public input on this school's School Plan for Student Achievement (per EDC § 64001) and the Plan was adopted by the School Site Council at a public meeting(s) on: 5/17/2022 Date(s) plan was approved: 6. The public was alerted about the meeting(s) through one of the following: Other (notices, ParentSquare blasts, etc.) Announcement at a public meeting Fivers in students' home languages Signatures: 5/18/2022 Sara Green Date Signature Principal 5/18/22 Sarah Bin Date SSC Chairperson 5/18/2022 **Leroy Gaines** Date Signature Network Superintendent 5/18/22 Lisa Spielman Date Director, Strategic Resource Planning Signature

## 2022-23 SPSA ENGAGEMENT TIMELINE

**School Site:** Joaquin Miller Elementary School **Site Number:** 142

List the engagements with students, staff, faculty, parents, and community partners that contributed to the development of the 2022-23 SPSA. Include ILT, SSC, staff, faculty, students, and others who were engaged in the planning process.

Date	Stakeholder Group	Engagement Description		
1/10/2022	SSC	reviewed proposed 2022-2023 budget		
1/10/2022	faculty meeting	reviewed proposed 2022-2023 budget		
3/21/2022	ILT	reviewed needs assessment, annual SPSA review, and strategies and actions; provided input on strategies and actions.		
4/18/2022	SSC	reviewed 2022-2023 SPSA		
5/12/2022	PTA General Meeting	Shared SPSA with attendees		
5/17/2022	SSC	final review and vote to approve SPSA		

#### ADDITIONAL TITLE-FUNDED DISTRICT-LEVEL SUPPORTS FOR STUDENTS & FAMILIES

In addition to the actions outlined in this plan, Oakland Unified also provides Title-funded Central supports to high-need OUSD students and families, including low-income students, foster youth, refugee and asylee students, unhoused students, and others. These supports include the following:

#### **Early Childhood Education Program**

The OUSD Early Learning team works to ensure that all children are taught and supported to develop the skills and knowledge necessary for success in school. Early Learning programs and schools work together to promote school readiness and to engage families as their children make the transition to TK and Kindergarten, and to partner with families in supporting their child's development and learning by providing appropriate opportunities for families to actively engage in learning. OUSD offers both a subsidized preschool option for low-income families who meet program requirements and a full tuition option for higher income families.

#### **Summer Learning Program**

The District's Summer Learning Program provides targeted support to ensure that students who are behind academically have opportunities to catch up. We prioritize low-income youth, English language learners, foster youth, and unhoused youth for summer enrollment. Summer learning programs focus on academics and social emotional support, but also include enrichment opportunities like art and music. High school sites offer credit recovery for students who are behind in credits needed to graduate. Through 2024, our Summer Learning Program will be funded primarily through one-time COVID relief funds to enable us to offer an expanded program to more students, but will return to Title funding when these one-time funds sunset.

#### **Transitional Students and Families Unit**

The Transitional Students & Families Unit (TSF) provides supplemental support services to foster youth, refugee and asylee students and their families, and students with uncertain or unstable housing. The Unit's services include enrollment assistance; school supplies and transportation assistance; parent/guardian workshops; academic counseling; summer programming; referrals to school-based and community-based educational, social, and emotional support services; and support to school site staff. Specific services vary by individual student needs and each program's mandates.

- Foster Youth Program: The Foster Youth Program seeks to ensure that foster youth in OUSD receive supplemental support such as tutoring, case management, and social emotional learning opportunities. Additionally, the foster youth program seeks to ensure that foster youth in OUSD have access to all rights granted to them under California law (AB 490), such as school stability (the right to remain in their original school when they enter foster care or move, if in their best interests); immediate enrollment (the right to be immediately enrolled in a new school, even without health/education records); partial credit (the right to receive partial or full credit for work completed at other schools, a right that all OUSD students have); and fairness (the right to not be punished for court-related absences).
- Refugee & Asylee Program: The Refugee & Asylee Program identifies, supports, and tracks newly-arrived refugee students, providing crucial services in support of their school integration and academic success. In collaboration with community partners and other OUSD departments, the program allows schools to both refer students and reach out for assistance when needed. Specifically, the program offers school enrollment assistance, school orientation, tutoring, family engagement, and targeted summer educational support for refugee students and families. It also provides educational case management for high-need students and social emotional learning opportunities for refugee and asylee students.
- McKinney-Vento Program: The McKinney-Vento Program provides supplemental educational services and social support to youth and families who lack a fixed, regular, and adequate nighttime residence. This means students sharing housing with one or more families due to eviction or economic hardship, living in emergency or transitional shelters, staying in hotels/motels, trailer parks/camp grounds, or somewhere that is not designed for sleeping (e.g., a garage, an attic, a car, a park or an abandoned building). This can also include unaccompanied youth (students not in the physical custody of a parent or guardian). The services provided by the program include enrollment assistance, school supplies, backpacks, advocacy, and assistance with transportation.

## 2022-2023 BUDGET SUMMARY

## **Budget Summary**

Description	Amount
Total Funds Provided to the School Through the Consolidated Application	\$0.00
Total Federal Funds Provided to the School from the LEA for CSI	\$0.00
Total Funds Budgeted for Strategies to Meet the Goals in the SPSA	\$125,980.00

## Federal, State, and Local Funds

The School Site Council intends for this school to participate in the following programs:

Federal Programs	Projected Budget	Final State and Local Programs		Projected Budget	Final Budget
Title I, Part A: Schoolwide Program (Title I #3010)	\$0.00	TBD	Local Control Funding Formula Base Grant (General Purpose Discretionary #0000)	\$25,500.00	TBD
Title I, Part A: Parent Engagement Activities (Title I #3010)	\$0.00	\$0.00 TBD Local Control Funding Formula Supplemental Grant (LCFF Supplemental #0002)		\$100,480.00	TBD
21st Century Community Learning Centers (Title IV #4124)	\$0.00	D.00 TBD Local Control Funding Formula Concentration Grant (LCFF Concentration #0003)		\$0.00	TBD
Title IV: Student Support & Academic Enrichment (Title IV #4127)	\$0.00	TBD	After School Education and Safety Program (ASES #6010)	\$0.00	TBD
Comprehensive Support and Improvement (CSI #3182)	\$0.00	TBD	Early Literacy Support Block Grant (ELSBG #7812)	\$0.00	TBD
			Measure G Library Support (Measure G #9334)	\$0.00	TBD
			Measure G1: Teacher Retention and Middle School Improvement Act (Measure G1 #9332)	\$0.00	TBD
			Measure N: College & Career Readiness For All (Measure N #9333)	\$0.00	TBD
SUBTOTAL OF FEDERAL FUNDING:	\$0.00	\$0.00	SUBTOTAL OF STATE & LOCAL FUNDING:	\$125,980.00	\$0.00

TOTAL PROJECTED FEDERAL, STATE & LOCAL FUNDING:	\$125,980.00
TOTAL FINAL FEDERAL, STATE & LOCAL FUNDING:	TBD

## 2022-23 SCHOOL PLAN FOR STUDENT ACHIEVEMENT (SPSA): NEEDS ASSESSMENT

## **1A: ABOUT THE SCHOOL**

School: Joaquin Miller Elementary School School ID: 142

## **School Description**

Joaquin Miller School is a K-5 elementary school nestled among evergreens in the Piedmont Pines district in the foothills of Oakland. We have a diverse student body of approximately 405 students that come from all over the city of Oakland to learn and grow at our school. We intentionally develop authentic partnerships with families to make sure every child has what they need to thrive. We value acceptance, growth, community building, love of learning, and hold high expectations for all students. Our teachers and staff collaborate across grade levels to ensure academic success for everyone and ensure an environment of belonging where children can be themselves.

#### **School Mission and Vision**

We believe that students at all grade levels can be global citizens, environmental stewards, and critical thinkers. Every child deserves equitable access to a rigorous quality education in a safe, empowering environment. We strive for belonging, collaboration, and respect among students, families, staff, and all community stakeholders. We are working towards a future that is culturally and socially responsible, focused on equity, accountability, and growth; we recognize that it is no longer enough to just teach tolerance. We explicitly center anti-racism and restorative justice in our curriculum and community.

#### **1B: STUDENT GOALS & TARGETS**

LCAP Goal 1: All students graduate college, career, and community ready.					
Early Literacy Measures & Annual Targets					
Measure	Target Student Group	2019-20	2020-21	2021-22	2022-23
weasure	rarget Student Group	Baseline	Outcome	Outcome	Target
i-Ready Reading at or above Mid-Grade (Kindergarten)	All Students	n/a	84%	not available until Fall 2022	85%
i-Ready Reading at or above Mid-Grade (Grade 1)	All Students	n/a	62%	not available until Fall 2022	72%
i-Ready Reading at or above Mid-Grade (Grade 2)	All Students	n/a	52%	not available until Fall 2022	63%
English Language Arts Measures & Annual Targets					
Measure	Target Student Group	2019-20	2020-21	2021-22	2022-23
ivieasure	Target Student Group	Baseline	Outcome	Outcome	Target

SBAC ELA Distance from Standard Met *2018-19 baseline	All Students	21.7	n/a	not available until Fall 2022	26.7
i-Ready Reading at or above Mid-Grade (Grades 3-5)	All Students	n/a	46%	not available until Fall 2022	56%
Mathematics/Science Measures & Annual Ta	argets				
Managema	Toward Stredard Coore	2019-20	2020-21	2021-22	2022-23
Measure	Target Student Group	Baseline	Outcome	Outcome	Target
SBAC Math Distance from Standard Met *2018-19 baseline	All Students	12.8	n/a	not available until Fall 2022	17.8
i-Ready Math at or above Mid-Grade (Grades K-5)	All Students	n/a	n/a	not available until Fall 2022	70%
CAST (Science) at or above Standard	All Students	43%	n/a	not available until Fall 2022	48%

LCAP Goal 2: Focal student groups demonstrate accelerated growth to close our equity gap.					
Academic Measures & Annual Targets for Focal Student Groups					
Measure	Target Student Group	2019-20	2020-21	2021-22	2022-23
	larget Student Group	Baseline	Outcome	Outcome	Target
SBAC ELA Distance from Standard Met	Special Education Students	-97.4	n/a	not available	-87.4
*2018-19 baseline	Special Education Students	-97.4	II/a	until Fall 2022	-07.4
SBAC ELA Distance from Standard Met	African American Students	-16.5	n/o	not available	-11.5
*2018-19 baseline	Amcan American Students	-10.5	n/a	until Fall 2022	-11.5
i-Ready Reading at or above Mid-Grade	Special Education Students	n/a	21%	not available	31%
(Grades 3-5)	Opediar Eddodiion Stadento		2170	until Fall 2022	0170
SBAC Math Distance from Standard Met	Special Education Students	-81.7	n/a	not available	-71.7
*2018-19 baseline	Opediar Eddodiion Stadento	01.7	11/4	until Fall 2022	7 1.7
SBAC Math Distance from Standard Met	African American Students	-29.8	n/a	not available	-19.8
*2018-19 baseline	Amedian Students	-29.0	II/a	until Fall 2022	-19.0
Reclassification Measures & Annual Targets					
Measure	Target Student Green	2019-20	2020-21	2021-22	2022-23
ivieasure	Target Student Group	Baseline	Outcome	Outcome	Target
ELL Reclassification	English Learners	14%	10%	not available until Fall 2022	10%

LTEL Reclassification	Long-Term English Learners	n/a	0%	not available until Fall 2022	5%	
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LCAP Goal 3: Students and families are welcomed, safe, healthy, and engaged.					
Measure	Target Student Group	2019-20	2020-21	2021-22	2022-23
	rarget Student Group	Baseline	Outcome	Outcome	Target
Student Connectedness to School	All Students	80%	86%	not available until Fall 2022	90%
Out-of-School Suspensions	All Students	0%	n/a	not available until Fall 2022	0%
Out-of-School Suspensions	African American Students	2%	n/a	not available until Fall 2022	0%
Out-of-School Suspensions	Special Education Students	0%	n/a	not available until Fall 2022	0%
Chronic Absenteeism	All Students	10%	3%	not available until Fall 2022	3%
Chronic Absenteeism	African American Students	17%	12%	not available until Fall 2022	7%

LCAP Goal 4: Our staff are high quality, stable, and reflective of Oakland's rich diversity.					
Measure	Target Student Group	2019-20	2020-21	2021-22	2022-23
Measure	rarget Student Group	Baseline	Outcome	Outcome	Target
Staff Satisfaction with Professional Development	All Staff	n/a	n/a	not available until Fall 2022	90%
Staff Participation in Foundational Professional Learning	All Staff	n/a	n/a	not available until Fall 2022	90%

1C: STRENGTHS, CHALLENGES & ROOT CAUSES					
Focus Area:	Priority Strengths	Root Causes of Strengths			
		Teachers have received ample training in areas of small group instruction, SIPPS, and EL curriculum implementation.			

LCAP Goal 2: Focal Student Supports	According to mid-year i-Ready diagnostic data, 50% of students with IEPs in grades 1-5 are at or above mid-grade level in reading.	Special education teachers and support staff work with teachers to provide a well-rounded instructional program for students in alignment with their IEPs.
LCAP Goal 3: Student/Family Supports	We have had a significant decrease in the number of physical conflicts on our playground during recesses.	Our new Recess Coach has implemented new activities for students so they have a more structured recess period.
LCAP Goal 4: Staff Supports	Staff are finally able to meet with their PLC teams once weekly during the school day to analyze data and plan instruction.	We have additional STIP subs due to ESSER funding which allows us to have PLC meetings during the school day.
Focus Area:	Priority Challenges	Root Causes of Challenges
LCAP Goal 1: College/Career Readiness	Over half of 2nd grade students scored 1 or more years below on the Midyear i-Ready reading diagnostic assessment.	Since most students learn the fundamentals of reading in kindergarten and first grade and all of these students only had a distance learning experience in first grade, this data is not surprising.
LCAP Goal 2: Focal Student Supports	We have a 22.6% achievement gap between AA and white students' overal scores on the MidYear diagnostic reading assessment.	Looking at the underlying data, of the 21 students who scored 2 or more grade below, 6 students are in our SDC, and 16 students have either moderate or severe chronic absences for the 2021-2022 school year.
LCAP Goal 3: Student/Family Supports	Chronic absentee rates are way up with 18.6% moderate and 3.7% severe.	Most students have been absent due to illness or excused absences due to COVID.
LCAP Goal 4: Staff Supports	Teachers need more time to plan and learn about how best to implement the newly adopted ELA curriculum. And, the quality of the district-led programming has been fairly ineffective according to the teachers.	It's difficult to assess attention and participation during district-led EL PDs due to them being virtual. Teachers feel the content of these PDs have not been aligned to their needs.

## 1D: IDENTIFIED NEED

To develop the school goals and targets outlined above, school leadership worked with staff, the School Site Council, and District support teams to review student performance data and complete a root cause analysis for each area of challenge and strength. The school also reviewed Districtwide LCAP targets. Based on this analysis, the school crafted goals and set annual growth targets.

## **1E: RESOURCE INEQUITIES**

Joaquin Miller had an influx of students in grades 4 and 5 from other school sites who come in multiple years below grade level in math. Many of these students lacked foundational skills in math, thereby making it difficult for them to master grade level standards, despite support from PTA-funded academic mentors and implementation of targeted small group instruction. Joaquin Miller would benefit from hiring a TSA with a mathematics focus. This is impossible given our current budget.

#### 1F: SCHOOL PLAN FOR MEETING ESSA REQUIREMENTS

To ensure that this school's SPSA effectively meets ESSA requirements, the school has reviewed student performance data for all students, with special attention to historically underserved student groups, including low-income students, students with disabilities, English learners, African-American students, and Latino/a students. The school has developed practices to address the unique needs of each student group, and will measure effectiveness of these practices by monitoring practice implementation and tracking progress towards the school's annual student performance targets. Goals, targets, practices, and budget expenditures align to Oakland Unified's LCAP goals and to the specific purposes of each funding program.

## 2022-23 SCHOOL PLAN FOR STUDENT ACHIEVEMENT (SPSA): ANNUAL SPSA REVIEW

School: Joaquin Miller Elementary School SPSA Year Reviewed: 2021-22

**SPSA Link**: <u>2021-22 SPSA</u>

#### 2A: OVERALL IMPLEMENTATION & EFFECTIVENESS OF THE CURRENT SPSA

Briefly describe the overall implementation so far of the current SPSA strategies and actions. If any staffing or activities changed after completing the SPSA last spring, please describe.

The newly adopted EL curriculum is being implemented by all teachers. Teachers engage in weekly PLC meetings and receive coaching support from our TSA. Families feel included in their child's education due to consistent communication from teachers and administration. All staff members are currently attending a series of workshops on racial justice and equity in our classrooms and community.

## Describe and explain the effectiveness of the strategies and actions to achieve the articulated goals.

Our TSA has provided PLC and 1:1 coaching for our teachers with regard to the new EL curriculum, comprehension of complex texts, and responding to literature. Our TSA, academic mentors, and PTA-funded tutors provide additional differentiated small group instruction in the areas of math and reading which has proved effective for students who attend school regularly. Our strategies and actions to build conditions for student learning have definitely proven to be necessary and effective. We have more students in need of social emotional support than in years past, most likely as a result of the COVID pandemic. Our COST meets regularly, but we have found it difficult to provide all students with interventions like counseling services. Our school psychologist is currently not able to provide any counseling services because he is inundated with SPED assessments and IEP meetings. We are in need of a full time counselor to support our students with significant social emotional and behavioral needs.

Describe any changes that will be made to achieve annual goals, outcomes, or strategies/actions as a result of this analysis. Identify where those changes can be found in the SPSA.

Due to ESSER funds we have been able to hire two academic mentors, three part-time STIP subs, and a Recess Coach. All of these staff members have been crucial to providing our students with a well-rounded instructional and social emotional learning program, but there are not enough. These additional staff members will be added to the site plan in the following locations: 1-6, 2-2, and 3-2.

2B: CURRENT YEAR TITLE I-FUNDED PROGRAM EVALUATION							
Title I Expenditure	Target Addressed by Expenditure	Actions/Activities (e.g., what does this person or program do?)	What is working? Why? What is not working? Why not?	Based on this evaluation, what will you change, continue, or discontinue? Why?			
Not applicable; this school did not receive Title I funds in 2021-22.							

## 2022-23 SCHOOL PLAN FOR STUDENT ACHIEVEMENT (SPSA): STRATEGIES & ACTIONS

School: Joaquin Miller Elementary School School ID: 142

## 3: SCHOOL STRATEGIES & ACTIONS

## **Click here for guidance on SPSA practices**

## District Strategy: Building CONDITIONS FOR STUDENT LEARNING

School Priority:	Climate and Attendance: disproportionality of African American and Latinx students with Chronic Absenteeism
	If we utilize 1) culturally responsive curricula that reflects the diversity of our students, 2) engage in anti-racist teaching practices, and 3) support socio-emotional learning with integrity, then students will experience positive
Change:	academic, cultural, social emotional, and identity development as measured by district and site-based indicators and b) chronic absenteeism will decrease by 10 pp for both African American and Latinx students
	and b) childric abscribedant will decrease by 10 pp for both American American and Eathix students

# Students to be served by these actions:

African American and Latinx students

**Related Goal:** Students and families are welcomed, safe, healthy, and engaged.

#	TEACHING ACTIONS	LEADERSHIP ACTIONS	EVIDENCE OF IMPLEMENTATION	IF TITLE- FUNDED: WHAT NEED IS THIS ADDRESSING?	WHICH MTSS TIER DO THESE ACTIONS ALIGN TO?
1-1	Teachers will use culturally responsive and anti-racist teaching practices, ensuring students feel a sense of belonging and safety in their classroom.	Principal and Leadership Team observe and provide timely feedback on evidence based differentiated instruction and prioritize professional development related to bias and anti-racism work for all staff members. Principal and PBIS Team will also prioritize professional development related to trauma-informed teaching practices and deescalation strategies.	PD agendas, observational notes Chks survey		Tier 1
1-2	Teachers provide instruction and support to students in following the Wolverine Way and the schoolwide expectations using PBIS lesson plans and resources provided by administration and PBIS Team.	Administration will organize assemblies throughout the school year to teach and reinforce the Wolverine Way and the schoolwide expectations for all students.	assembly slide decks, TFI data		Tier 1

	1-3	Teachers engage families in a variety of ways around student achievement, grade level standards, attendance issues, and specific strategies to support academic and social emotional learning. Teachers develop affirming relationships with students by engaging their voices and integrating their linguistic and cultural assets. Teachers complete COST referrals for students with Tier 2 and 3 attendance, academic, behavioral, or social emotional needs.	School leadership affirms students' cultures and engages voices of diverse students and families in continuous school improvement through the SELLS, SSC, PTA Board, and family engagement events. Principal and Leadership Team allocates time for strategic teacher-parent engagement and ensures a minimum of two family engagement workshops. Principal works with Attendance Specialist and Coordination of Services Team (COST) to monitor attendance weekly and maintain communication with parents regarding attendance. COST reviews students identified with tier 2 and 3 needs, connects students to interventions, and monitors progress effectively. COST updates data in OUSDForce to reflect student interventions. COST team will refer students for counseling services if needed or requested.	COST agenda notes, parent education slide decks, SSC meeting notes, OUSDForce data		Tier 3	
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1-4	Teachers maintain consistent communication with parents, with an emphasis on establishing relationships with parents of chronically absent/tardy students.	Principal will encourage and remind teachers to communicate with families of chronically absent students. Principal will work with Attendance Specialist and Coordination of Services Team (COST) to monitor attendance weekly and maintain communication with parents regarding attendance. The principal and attendance specialist will organize attendance challenges with a special emphasis on tardiness.		
1-5	Kindergarten teachers will have a kindergarten meet and greet before school starts to review attendance expectations and provide kindergarteners and parents with an opportunity to familiarize themselves with the classroom and school routines.	Principal and attendance specialist will provide all incoming parents with OUSD's attendance policy. Principal will review attendance policy at Back to School Night and online via Konstella and Parent Square.	Slide decks, Konstella and ParentSquare messages	Tier 1
1-6	Teachers build classroom community through daily implementation of Caring School Communities, Second Step, or alternative SEL curriculum, including but not limited to morning meetings. Teachers form buddy classes to help students devleop meaningful social and emotional learning partnerships.	Coaching and PD for Social Emotional Learning practices. Principal and TSA will observe morning meetings and provide feedback. Teachers engage in buddy class planning, social emotional learning-based PD opportunities and other types of training provided by the district.	coaching notes, PD agendas and slide decks	Tier 1

Distr	ict Strategy: Pi	roviding Equit	able Access to STANDARDS	6-BASED INSTRUCTION		
S	chool Priority:	Mathematics - I	Planning and Differentiation			
School Theory of Change: to develop a de (for ELLs, Africa will develop pre proficient stude		to develop a de (for ELLs, Africa will develop pre proficient stude	eive training on newly adopted Eu ep understanding of the mathem an American, Latinx, Low Income erequisite skills that will lead to co nts as measured by formative an enterim assessment blocks, SBAC	natical practices, CCMS, difference, GATE, newcomers, students wonceptual understanding of CCM summative assessments (cha	tiated instruction, vith disabilities, etc S and increase th	and math talks c.), then students be number of
Re	elated Goal(s):		iduate college, career, and comm roups demonstrate accelerated (			
	ents to be served by these actions:	All Students				
#	TEACHING	ACTIONS	LEADERSHIP ACTIONS	EVIDENCE OF IMPLEMENTATION	IF TITLE- FUNDED: WHAT NEED IS THIS ADDRESSING?	WHICH MTSS TIER DO THESE ACTIONS ALIGN TO?
2-1	Teachers impler tasks (e.g. high Knowledge (DO objectives) align state standards, monitor student through multiple authentic asses determine mast standards. Teachers hackwasing new curric pacing guide	Depth of K), language ned to common and progress learning forms of sment to ery of state thers modify de intervention s, African x, low income, vards plan	Principal and Leadership Team observe and provide specific, timely feedback on the implementation of standards aligned task and assessments of student learning.  Teachers are provided with a schedule for regular planning time for each grade level	end of unit assessments, i- Ready student assessment data		Tier 1

2-2	Teachers differentiate instruction for students including English Learners and Newcomers using both Embedded and Designated ELD strategies, based on evidence, regardless of current level of achievement. Teachers collaboratively enage students in standard-based tasks that integrate complex tasks and academic discourse.	Principal and Leadership Team observe and provide timely feedback on evidence based differentiated instruction and prioritize professional development as needed. Principal and Leadership Team track and analyze data on a regular basis and hold data conferences with PLC teams.	Monthly check-ins with grade level teams to asses progress in the unit during PLC's. Using tutors and STIP Subs for pullouts in order to differentiate instruction for students who need added support.	
2-3	Teachers engage in a variety of evidence-based collaborative professional development opportunities to sharpen their knowledge of content and pedagogy. Teachers will use skills and strategies learned along with culturally responsive teaching practices to provide additional support to low-income students. Study of the CC Math Standards as well as the progression documents is an effective way for teachers to learn math content at their grade level before and after their grade.	Principal and Leadership Team develops, monitors and adjusts a differentiated professional development plan based on teacher observations, feedback, and student data.	Monthly check-ins with grade level teams to asses progress in the unit during PLC's. Using tutors and STIP Subs for pullouts in order to differentiate instruction for students who need added support.	Tier 1

2-4	Teachers will use individualized computer-based programs to provide differentiated support to Low-Performing students and to support small group instruction.	development resources to provide teacher training on how best to utilize computer-based	unit assessments, teacher- created assessments,		Tier 1
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Distri	District Strategy: Developing LANGUAGE AND LITERACY Across the Curriculum						
S	chool Priority:	ELA: Complex	Text and Responding to Literature	e and informational text			
Sch	ool Theory of	If teachers engage in collaborative data-driven planning with Professional Learning Communities, develop a deep understanding of the common core standards, rigorous reading and writing instruction and differentiated instruction with a special emphasis on ELLs, African American, Low Income, GATE, newcomers, students with disabilities and receive consistent coaching support and feedback, then there will be an increase in the number of proficient students from all subgroups on ELA formative and summative assessments (F&P, DRA, EDL, On Demand Writing, SBAC, and iReady).					
Re	elated Goal(s):		duate college, career, and commroups demonstrate accelerated g				
	ents to be served by these actions:	All Students					
#	TEACHING	ACTIONS	LEADERSHIP ACTIONS	EVIDENCE OF IMPLEMENTATION	IF TITLE- FUNDED: WHAT NEED IS THIS ADDRESSING?	WHICH MTSS TIER DO THESE ACTIONS ALIGN TO?	

3-1	Teachers implement complex reading and writing tasks (e.g. high DOK, language objectives) aligned to common rigorous academic standards, and progress monitor student learning through multiple forms of authentic assessment to determine mastery. Teachers will support all students using culturally responsive teaching practices and small group instruction.	Principal and Leadership Team observe and provide specific, timely feedback on the implementation of standards aligned tasks and assessments of student learning. Principal and Leadership Team will organize opportunities for peer observation and ensure teacher have adequate planning time in PLCs.	formal assessment ie standards mastery, iready diagnostic, and SIPPS mastery, etc.	Tier 1
3-2	Teachers differentiate instruction for students with an emphasis on supporting African American students using small group instruction, extended learning opportunities, and culturally responsive teaching practices.	Principal and Leadership Team observe and provide timely feedback on evidence based differentiated instruction and prioritize professional development as needed. TSA will provide guided reading material for targeted small group instruction. Principal will provide minimum days and time during PD to study formative data to inform small group instruction and targeted support.	ongoing formal and informal assessments, authentic writing samples (EL notebook or other), visible schedules in classrooms of small group rotations, learning walk observational feedback	Tier 2

3-3	Teachers collaborate and review standards and curriculum, scope and sequence, analyze student work, create rigorous instructional tasks and common formative assessments. Teachers will ensure GATE students receive instruction aligned to their mathematical abilities including accelerated tasks and/or programming. Teachers will engage in peer observations and classroom walk-throughs.	Principal and Leadership Team provides time for collaboration, sets and monitors instructional vision and expectations for an effective professional learning community.	student response to reading notebooks	Tier 2
3-4	Teachers will receive additional intervention support for their Low-Performing Students as measured by F&P, F&P Foundations, and SRI.	TSA will provide small group reading intervention support to lowest performing readers at least twice weekly. TSA will provide training in SIPPS to PTA-funded tutors, academic mentors, and STIP subs to support reading intervention.	student discussion observations	Tier 2
3-5	Teachers ensure students have access to reading materials that are reflective of our diverse student population and interests. Teachers incorporate multiple cultural backgrounds and historial perspectives throughout their reading and social studies instruction.	TSA, Principal, and librarian will support and provide resources as needed to support equitable and culturally responsive teaching.	classroom library collections and school library selections	Tier 2

Distri	ict Strategy: Cultivating CONDITIONS FOR ADULT PROFESSIONAL LEARNING												
S	chool Priority:	Culture and Cli	Culture and Climate										
Sch		If Joaquin Miller teachers and staff are provided with professional development on the impact of culturally responsive, anti-racist teaching practices, and engage children and families in school activities that support equity and inclusion, then teachers and staff will create a learning environment that is accepting of differences, is reflective of the backgrounds and heritages of our students and that promotes a deeper sense of belonging and connectedness to the school, fostering stronger motivation and featuring avenues of access to core content that will enhance outcomes for all students, especially English Learners, newcomers, African American, Latinx, low income, and Special Education students as measured by survey data (student, parent, teacher), CHKS data, and Universal Referral Form data.											
Re	elated Goal(s):	Our staff are hi	gh quality, stable, and reflective o	of Oakland's rich diversity.									
	ents to be served by these actions:	All Students											
#	TEACHING	ACTIONS	LEADERSHIP ACTIONS	EVIDENCE OF IMPLEMENTATION	IF TITLE- FUNDED: WHAT NEED IS THIS ADDRESSING?	WHICH MTSS TIER DO THESE ACTIONS ALIGN TO?							
4-1	Teachers engag Professional De build capacity in practices, specif relates to buildir relationships and self-awareness students.	velopment to SEL best ically as it ig effective d social- and	Principal and PBIS Team develop, monitor, and adjust teacher-led discussions and professional learning opportunities, examining strategies and practices to align instruction. Designated PLC time is provided for planning implementation, peer observation, and debriefing.	Student discussion observations PD agendas Designate protected time for reviewing Second Step and other SEL curricula and planning and prepping SEL lessons for students. Teacher-led PLC notes indicate dedicated to coplanning, scheduling peer observations of, and debriefing SEL lessons.		Tier 1							

4-2	Teachers participate in Professional Development to deepen understanding of the role of culture and language and culturally responsive pedagogy in educating diverse learners (e.g., ELLs, Newcomers, African American, Hispanic, low income, PEC students, etc.	Principal and Leadership Team develop, monitor, and adjust professional learning opportunities, exploring and practicing strategies to align instruction. Designated PLC time is provided for planning, implementation of new practices, peer observation, peer coaching, and debriefing.	PD agendas designate professional learning on culturally responsive pedagogy using internal (OUSD) and/or external resources. Agendas also indicate protected time for reviewing current articles and other written sources on culturally relevant pedagogy and for teachers to plan and prep for relevant instructional practices for students.	Tier 1
4-3	Teachers collaborate to plan and implement culturally responsive and anti-racist teaching practices. Teachers and staff will engage in self- reflection around anti-racism.	Principal and Leadership Team provide dedicated PLC time for collaboration and planning aligned to culturally responsive and anti-racist teaching practices, and ELD teaching strategies.	Teacher-led PLC notes indicate dedicated to coplanning, scheduling peer observations of, and debriefing use of new practices.	Tier 1
4-4	Teachers will engage in PD on SEL competencies and types of bullying with an emphasis on relational aggression.	Principal, with support from the OUSD Behavioral Health Unit, will plan meaningful professional development for teachers around SEL competencies, PBIS, and bullying.	PD agendas and meeting notes	Tier 1

<b>CONDITIONS FOR E</b>	BLACK STUDENTS ( <u>instructions &amp; resources</u> )
School Priority:	Focus Area: Empower and Enage Black Students
	If teachers and leadership develop partnerships with Black students and families, work proactively to disrupt deficit thinking, and engage diverse voices of Black students, staff, and families in the school improvement and decision-making efforts, then (1) Black students and families will feel a deeper sense of connectedness as measured by the California Healthy Kids Survey and (2) the rate of chronic absenteeism among Black students will decrease by at least 5%.
	All students graduate college, career, and community ready. Focal student groups demonstrate accelerated growth to close our equity gap. Students and families are welcomed, safe, healthy, and engaged.

	nts to be served by these actions:	and families			
#	TEACHING ACTIONS	LEADERSHIP ACTIONS	EVIDENCE OF IMPLEMENTATION	IF TITLE- FUNDED: WHAT NEED IS THIS ADDRESSING?	WHICH MTSS TIER DO THESE ACTIONS ALIGN TO?
5-1	IP1.1 Centering Relationships: Develop partnerships with Black students and families using strategies such as virtual home visits, restorative circles, affinity groups, and community meetings.	LP1.1 Centering Relationships: Build structures and target supports to develop partnerships and foster belonging for all Black students and families, especially those with IEPs and from marginalized communities	Home visit schedules, affinity group meeting notes and calendar invites		
5-2	IP1.2 Equity Practices: Work to disrupt deficit thinking, leverage Black students' linguistic and cultural assets, and build empowering narratives.	LP1.2 Equity Practices: Facilitate equity conversations, developing norms for disrupting deficit thinking, and integrate Black student cultures into school-wide rituals and practices.	PD agendas, PLC notes,		
5-3	IP4.2 Professional Learning Communities: Grounding in language of commitment, engage in collaborative inquiry to improve learning for Black students from Black, Brown and marginalized communities.	LP4.2 Professional Learning Communities: Build cultures of trust and commitment that enable adults to engage in evidence- based collaboration	academic achievement data for Black students, PLC notes, data summit notes, observational feedback		

CC	ONDITIONS FOR E	ENGLISH LANGUAGE LEARNERS (elementary instructions & resources)
	<b>School Priority:</b>	English Learner Reclassification
S	School Theory of	If we provide explicit and systematic integrated and designated English Language Development based on i-Ready, SIPPS, and ELPAC data, support teachers to create content language objectives for every lesson, and develop expectations for daily academic discussions, then we will see an increase in the number of EL students reclassified.
	Related Goals:	All students graduate college, career, and community ready. Focal student groups demonstrate accelerated growth to close our equity gap. Students and families are welcomed, safe, healthy, and engaged.

Students to be served English Language Learners by these actions: IF TITLE-WHICH MTSS **EVIDENCE OF FUNDED: WHAT** TIER DO THESE # **TEACHING ACTIONS LEADERSHIP ACTIONS NEED IS THIS ACTIONS ALIGN IMPLEMENTATION** ADDRESSING? TO? Evaluative reports, Tier 1 Principal and Leadership Team Teachers implement complex tasks (e.g. high Depth of observe and provide specific, observational notes. Knowledge (DOK), language timely feedback on the assessment data objectives) and integrated ELD implementation of standards instruction aligned to state aligned tasks and assessments standards standards and ELD of student learning. standards, and progress monitor student learning through multiple forms of authentic assessment to determine mastery. Tier 2 Principal and Leadership Team Teachers will differentiate Evaluative reports. instruction for English observe and provide timely observational notes. Language Learners and feedback on evidence based assessment data Newcomers and provide differentiated instruction and integrated ELD scaffolds and prioritize professional supports, based on ELPAC development as needed. EL proficiency levels and foster students who are reading the students' awareness of the below grade level will provide reading intervention support linguistic and cultural assets students bring and use these to from the TSA, academic inform instructional delivery (e. mentors, or STIP subs. g., tapping into prior knowledge | Principal and EL Ambassador and experiences, making TSA /teacher will provide explicit connections between opportunities for student to be material and students' home assessed in home language to understand primary literacy cultures). skills to support transfer to English Literacy.

6-3	Teachers implement explicit instruction that promotes the social emotional competencies that connect across students' identity, experience and is inclusive of students' home language and culture.	Principal and Leadership team establish a Culture, Climate and COST Team to support and develop the implementation of schoolwide SEL practices and individualized student plans, especially for newcomers.	COST and PBIS team agendas and minutes	Tier 1
6-4	Teachers engage families in a variety of ways around student achievement, grade level standards and specific strategies to support academic and social emotional learning.	Principal and Leadership Team allocates time for strategic teacher-parent engagement and ensures a minimum of two family engagement workshops.	school calendar, agendas, conference sign-ups	Tier 1

#### PROPOSED 2022-23 SCHOOL SITE BUDGET

Site	Nı	ım	her.	- 1	42

School: Joaquin Miller Elementary School

10-Month Teacher on Special Assignment (TSA)	\$87,053	One-Time COVID Funding	1119	Certificated Teachers on Special Assignment Salaries	6104	10-Month Classroom TSA	0.60	Goal 1: All students graduate college, career, and community ready.	Reading Inventory (RI) Multiple Years Below Grade Level	TSA will provide small group reading intervention support to lowest performing readers at least twice weekly. TSA will provide training in SIPPS to PTA-funded tutors, academic mentors, and STIP subs to support reading intervention.	142-1
Contracts recess coaches	\$16,000	One-Time COVID Funding	5825	Consultants		n/a		Goal 3: Students and families are welcomed, safe, healthy, and engaged.	i-Ready Reading at or above Mid- Grade	Teachers will receive additional intervention support for their Low-Performing Students as measured by F&P, F&P Foundations, and SRI.	142-2
Copier Maintenance	\$6,000	General Purpose Discretionary	5610	Equip Maintenance Agreemt		n/a		Goal 1: All students graduate college, career, and community ready.	Student Connectednes s to School	Principal and PBIS Team develop, monitor, and adjust teacher-led discussions and professional learning opportunities, examining strategies and practices to align instruction. Designated PLC time is provided for planning implementation, peer observation, and debriefing.	142-3
Noon Supervisor	\$6,701	LCFF Supplemental	2905	Other Classified Salaries	6609	Noon Supervisor	0.17	Goal 3: Students and families are welcomed, safe, healthy, and engaged.	i-Ready Reading at or above Mid- Grade	Teachers implement complex tasks (e.g. high Depth of Knowledge (DOK), language objectives) aligned to common state standards, and progress monitor student learning through multiple forms of authentic assessment to determine mastery of state standards. Teachers modify tasks and provide intervention support for ELLs, African American, Latinx, low income, PEC students, etc.) Teachers backwards plan using new curriculum and pacing guide	142-4
Noon Supervisor	\$6,701	LCFF Supplemental	2905	Other Classified Salaries	3483	Noon Supervisor	0.17	Goal 3: Students and families are welcomed, safe, healthy, and engaged.	i-Ready Reading at or above Mid- Grade	Teachers implement complex tasks (e.g. high Depth of Knowledge (DOK), language objectives) aligned to common state standards, and progress monitor student learning through multiple forms of authentic assessment to determine mastery of state standards. Teachers modify tasks and provide intervention support for ELLs, African American, Latinx, low income, PEC students, etc.) Teachers backwards plan using new curriculum and pacing guide	142-5

#### PROPOSED 2022-23 SCHOOL SITE BUDGET

Site Number: 142	School: Joaquin Miller Elementary School
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Postage	\$200	General Purpose Discretionary	5910	Postage		n/a		Goal 3: Students and families are welcomed, safe, healthy, and engaged.	CAST (Science) at or above Standard	Teachers implement complex tasks (e.g. high Depth of Knowledge (DOK), language objectives) aligned to common state standards, and progress monitor student learning through multiple forms of authentic assessment to determine mastery of state standards. Teachers modify tasks and provide intervention support for ELLs, African American, Latinx, low income, PEC students, etc.) Teachers backwards plan using new curriculum and pacing guide	142-6
Prep/Enrichment Teacher	\$12,678	General Purpose Discretionary	1105	Certificated Teachers' Salaries	0779	Teacher Education Enhancement	0.10	Goal 3: Students and families are welcomed, safe, healthy, and engaged.	i-Ready Math at or above Mid-Grade	Teachers ensure students have access to reading materials that are reflective of our diverse student population and interests. Teachers incorporate multiple cultural backgrounds and historial perspectives throughout their reading and social studies instruction.	142-7
Substitute Teacher Incentive Plan (STIP) Teacher	\$40,892	One-Time COVID Funding	1105	Certificated Teachers' Salaries	8691	STIP Teacher	0.60	Goal 1: All students graduate college, career, and community ready.	Chronic Absenteeism	Teachers maintain consistent communication with parents, with an emphasis on establishing relationships with parents of chronically absent/tardy students.	142-8
Substitute Teacher Incentive Plan (STIP) Teacher	\$22,000	One-Time COVID Funding	1105	Certificated Teachers' Salaries	8691	STIP Teacher	0.40	Goal 1: All students graduate college, career, and community ready.	SBAC ELA Distance from Standard Met	Teachers differentiate instruction for students including English Learners and Newcomers using both Embedded and Designated ELD strategies, based on evidence, regardless of current level of achievement. Teachers collaboratively enage students in standard-based tasks that integrate complex tasks and academic discourse.	142-9
Substitute Teacher Incentive Plan (STIP) Teacher	\$29,416	One-Time COVID Funding	1105	Certificated Teachers' Salaries		STIP Teacher	0.40	Goal 1: All students graduate college, career, and community ready.	Out-of-School Suspensions	Principal and Leadership team establish a Culture, Climate and COST Team to support and develop the implementation of schoolwide SEL practices and individualized student plans, especially for newcomers.	142-10

#### PROPOSED 2022-23 SCHOOL SITE BUDGET

Site Number: 142 School: Joaquin Miller Elementary School

Substitute Teacher Incentive Plan (STIP) Teacher	\$40,368	LCFF Supplemental	1105	Certificated Teachers' Salaries	0188	STIP Teacher	0.60	Goal 1: All students graduate college, career, and community ready.	Out-of-School Suspensions	Principal and Leadership team establish a Culture, Climate and COST Team to support and develop the implementation of schoolwide SEL practices and individualized student plans, especially for newcomers.	142-11
Supplies	\$6,622	General Purpose Discretionary	4310	School Office Supplies		n/a		Goal 1: All students graduate college, career, and community ready.	i-Ready Math at or above Mid-Grade	Teachers implement complex tasks (e.g. high Depth of Knowledge (DOK), language objectives) aligned to common state standards, and progress monitor student learning through multiple forms of authentic assessment to determine mastery of state standards. Teachers modify tasks and provide intervention support for ELLs, African American, Latinx, low income, PEC students, etc.) Teachers backwards plan using new curriculum and pacing guide	142-12
Supplies	\$36,700	LCFF Supplemental	4310	School Office Supplies		n/a		Goal 1: All students graduate college, career, and community ready.	i-Ready Math at or above Mid-Grade	Teachers implement complex tasks (e.g. high Depth of Knowledge (DOK), language objectives) aligned to common state standards, and progress monitor student learning through multiple forms of authentic assessment to determine mastery of state standards. Teachers modify tasks and provide intervention support for ELLs, African American, Latinx, low income, PEC students, etc.) Teachers backwards plan using new curriculum and pacing guide	142-13
Tech Licenses	\$10,009	LCFF Supplemental	5846	Licensing Agreements		n/a		Goal 1: All students graduate college, career, and community ready.	College/Career Readiness	Teachers will use individualized computer-based programs to provide differentiated support to Low-Performing students and to support small group instruction.	142-14



## Joaquin Miller ELEMENTARY SCHOOL

# **School Site Council Membership Roster**

2021-2022

SSC - Officers

Chairperson:	Sarah Bin
Vice Chairperson:	Chloe Lovelace-Gordon
Secretary:	Corey Dishmon

 $SSC-Members \ \ \textit{(Mark with a check the peer group that each member represents. Mark only one for each member.)}$ 

Member's Name	Principal	Classroom Teacher	Other Staff	Parent/ Community Member	rm (1st or 2nd year term?)
Sara Green	<b>/</b>				
Chloe Lovelace-Gordon				<b>/</b>	2
Corey Dishmon				<b>/</b>	2
Nancy Lambert-Campbell				<b>/</b>	2
Sarah Bin		<b>/</b>			1
Barbara Brock		<b>/</b>			1
Laura Savage		<b>/</b>			1
Leo Diaz				<b>/</b>	1
Jessica Penchos				<b>/</b>	2
Robert Lu			<b>/</b>		1

SSC Meeting Schedule:	Second Monday of each month at 6:00 pm
(Day/Month/Time)	·

#### SSC Legal Requirements (EC Sections 65000-65001):

- Members MUST be selected/elected by peer groups
- There MUST be an equal number of school staff and parent/ community/student members.
- Majority of school staff members must be classroom teachers except where school has been approved for a smaller SSC; and
- 4. Parents/community members cannot be OUSD employees at the site.

1 Principal
3 Classroom Teachers
1 Other Staff
AND
5 Parents/Community
Members