Board Office Use: Legislative File Info.				
File ID Number	22-1681			
Introduction Date	8/24/22			
Enactment Number	22-1453			
Enactment Date	8-24-2022 CJH			



# **Board Cover Memorandum**

**To** Board of Education

From Kyla Johnson-Trammell, Superintendent

Sondra Aguilera, Chief Academic Officer

Meeting Date August 24, 2022

Subject 2022-2023 School Plan for Student Achievement (SPSA) for Crocker Highlands

**Elementary School** 

Ask of the Board

Approval by the Board of Education of the 2022-2023 School Plan for Student Achievement (SPSA) for Crocker Highlands Elementary School.

**Background** 

In accordance with Education Code 64001, the School Plan for Student Achievement (SPSA) shall be reviewed annually and updated, including proposed expenditure of funds allocated to the school through the Consolidated Application and the Local Control and Accountability Plan (LCAP) by the School Site Council (SSC). The plans shall also be reviewed and approved by the governing board of the local education agency at a regularly scheduled meeting. The purpose of the SPSA is to coordinate all educational services at the school. The plan shall address how funds provided to the school will be used to improve academic performance of all pupils to the level of the proficiency goals, as established by the California Department of Education.

Discussion

The SPSA builds on a premise that students are capable of learning with effective instruction and includes school goals aligned with activities, provides analysis of student performance data, focuses on student achievement and academic intervention, implements high leverage school quality improvement actions, directs resources where they will most impact student achievement, ensures that all resources are aligned to serve identified student needs, and identifies parent involvement activities associated with student success.

**Fiscal Impact** 

The programs listed below are reported in the Consolidated Application and allocated to school sites through the School Plan for Student Achievement (SPSA):

- Title I, Part A, including Comprehensive Support & Improvement Grant
- Title IV, Parts A and B
- After School Education and Safety (ASES)

Attachment(s)

 2022-2023 School Plan for Student Achievement (SPSA) for Crocker Highlands Elementary School



## 2022-2023 School Plan for Student Achievement (SPSA)

**Board Office Use: Legislative File Info.** 

File ID Number: 22-1681 Introduction Date: 8/24/22 Enactment Number: 22-1453 Enactment Date: 8-24-2022 CJH

School: Crocker Highlands Elementary School

CDS Code: 1612596001754
Principal: Dung Kim Nguyen

Date of this revision:

The School Plan for Student Achievement (SPSA) is a plan of actions to raise the academic performance of all students. California Education Code sections 41507, 41572, and 64001 and the federal Every Student Succeeds Act (ESSA) require each school to consolidate all school plans for programs funded through the Consolidated Application (ConApp) into the SPSA.

For additional information on school programs and how you may become involved locally, please contact the following person:

Contact: Dung Kim Nguyen Position: Principal
Address: 525 Midcrest Road Telephone: 510-451-5900

Oakland, CA 94610 **Email:** dungkim.nguyen@ousd.org

The School Site Council recommended this revision of the SPSA for Board approval on: 4/28/2022

The District Governing Board approved this revision of the SPSA on: 8/24/2022

OAKLAND UNIFIED SCHOOL DISTRICT
Kyla Johnson-Trammell, Superintendent
Gary Yee, Board President

2022-2023 SCHOOL PLAN FOR STUDENT A	ACHIEVEMENT RECOMMENDATIONS & ASSU	RANCES
School Site: Crocker Highland	ds Elementary Site Number: 111	
Title I Schoolwide Program	Additional Targeted Support & Improvement (AT	SI) LCFF Concentration Grant
Title I Targeted Assistance Program	After School Education & Safety Program	21st Century Community Learning Centers
Comprehensive Support & Improvement (CSI)	X Local Control Funding Formula (LCFF) Base Gr	rant Early Literacy Support Block Grant
Targeted Support & Improvement (TSI)	X LCFF Supplemental Grant	
The School Site Council (SSC) recommends this cand assures the board of the following:	omprehensive School Plan for Student Achievement (	(SPSA) to the district governing board for approval,
1. The School Site Council is correctly constituted	, and was formed in accordance with district governin	ig board policy and state law, per EDC § 52012.
2. The SSC reviewed its responsibilities under sta the School Plan for Student Achievement require	ate law and district governing board policies, including ring board approval.	those board policies relating to material changes in
	ysis of student academic data. The actions and strate ademic, and social emotional goals and to improve st	
	requirements of the School Plan for Student Achievem d policies and in the Local Control and Accountability	
<ol><li>Opportunity was provided for public input on thi School Site Council at a public meeting(s) on:</li></ol>	is school's School Plan for Student Achievement (per	EDC § 64001) and the Plan was adopted by the
Date(s) plan was approved:	4/28/2022	
6. The public was alerted about the meeting(s) thr	rough one of the following:	
X Flyers in students' home languages	X CAnnouncement at a public meeting	X Other (notices, ParentSquare blasts, etc.)
Signatures:		
Dung Kim Nguyen	Dr. Dung Kim Nguyen	5/5/2022
Principal	Signature	Date
Jaime Diaz	Jaime Diaz	5/5/22
SSC Chairperson	Signature	Date
Kathleen Arnold	Kathleen Arnold	5.19.2022
Network Superintendent	Signature 7	Date
Lisa Spielman	tha Spelman	5/20/22

## 2022-23 SPSA ENGAGEMENT TIMELINE

School Site: Crocker Highlands Elementary School

Site Number: 111

List the engagements with students, staff, faculty, parents, and community partners that contributed to the development of the 2022-23 SPSA. Include ILT, SSC, staff, faculty, students, and others who were engaged in the planning process.

Date	Stakeholder Group	Engagement Description
10/28/2021	SSC	Reviewed SPSA 2021-22 Priorities/Goals for Focus Groups
11/18/2021	SSC	Reviewed Parent Involvement Policy & Home School Compact; Review Diagnostic iReady Data
12/16/2021	SSC	Reviewed Fall iReady Data - Look at outcomes specifically for focus groups (English Learners, Foster Youth, Special Education, Low Income, African American, Latino, Asian/Pacific Islander)
1/6/2022	SSC	Reviewed 2022-23 Budget
2/14/2022	Faculty/ Leadership Team	Discussed Needs Assessment & Annual Review and Update from 2021-22 SPSA
2/24/2022	SSC	Discussed Needs Assessment & Annual Review and Update from 2021-22 SPSA; Draft Strategies & Actions for 2022-23
3/10/2022	РТА	PTA Parent Survey 2022-23
TBA	PTA	PTA Teacher Survey 2022-23
3/14/2022	Faculty/ Leadership Team	Discussed Needs Assessment & Annual Review and Update from 2021-22 SPSA; Draft Strategies & Actions for 2022-23
3/31/2022	SSC	Review 2022-23 Budget; Review Draft of SPSA 2022-23 Plan
4/28/22	SSC	Reviewed Data and Vote to Approve 2022-23 SPSA Plan

#### ADDITIONAL TITLE-FUNDED DISTRICT-LEVEL SUPPORTS FOR STUDENTS & FAMILIES

In addition to the actions outlined in this plan, Oakland Unified also provides Title-funded Central supports to high-need OUSD students and families, including low-income students, foster youth, refugee and asylee students, unhoused students, and others. These supports include the following:

#### **Early Childhood Education Program**

The OUSD Early Learning team works to ensure that all children are taught and supported to develop the skills and knowledge necessary for success in school. Early Learning programs and schools work together to promote school readiness and to engage families as their children make the transition to TK and Kindergarten, and to partner with families in supporting their child's development and learning by providing appropriate opportunities for families to actively engage in learning. OUSD offers both a subsidized preschool option for low-income families who meet program requirements and a full tuition option for higher income families.

#### **Summer Learning Program**

The District's Summer Learning Program provides targeted support to ensure that students who are behind academically have opportunities to catch up. We prioritize low-income youth, English language learners, foster youth, and unhoused youth for summer enrollment. Summer learning programs focus on academics and social emotional support, but also include enrichment opportunities like art and music. High school sites offer credit recovery for students who are behind in credits needed to graduate. Through 2024, our Summer Learning Program will be funded primarily through one-time COVID relief funds to enable us to offer an expanded program to more students, but will return to Title funding when these one-time funds sunset.

#### **Transitional Students and Families Unit**

The Transitional Students & Families Unit (TSF) provides supplemental support services to foster youth, refugee and asylee students and their families, and students with uncertain or unstable housing. The Unit's services include enrollment assistance; school supplies and transportation assistance; parent/guardian workshops; academic counseling; summer programming; referrals to school-based and community-based educational, social, and emotional support services; and support to school site staff. Specific services vary by individual student needs and each program's mandates.

- Foster Youth Program: The Foster Youth Program seeks to ensure that foster youth in OUSD receive supplemental support such as tutoring, case management, and social emotional learning opportunities. Additionally, the foster youth program seeks to ensure that foster youth in OUSD have access to all rights granted to them under California law (AB 490), such as school stability (the right to remain in their original school when they enter foster care or move, if in their best interests); immediate enrollment (the right to be immediately enrolled in a new school, even without health/education records); partial credit (the right to receive partial or full credit for work completed at other schools, a right that all OUSD students have); and fairness (the right to not be punished for court-related absences).
- Refugee & Asylee Program: The Refugee & Asylee Program identifies, supports, and tracks newly-arrived refugee students, providing crucial services in support of their school integration and academic success. In collaboration with community partners and other OUSD departments, the program allows schools to both refer students and reach out for assistance when needed. Specifically, the program offers school enrollment assistance, school orientation, tutoring, family engagement, and targeted summer educational support for refugee students and families. It also provides educational case management for high-need students and social emotional learning opportunities for refugee and asylee students.
- McKinney-Vento Program: The McKinney-Vento Program provides supplemental educational services and social support to youth and families who lack a fixed, regular, and adequate nighttime residence. This means students sharing housing with one or more families due to eviction or economic hardship, living in emergency or transitional shelters, staying in hotels/motels, trailer parks/camp grounds, or somewhere that is not designed for sleeping (e.g., a garage, an attic, a car, a park or an abandoned building). This can also include unaccompanied youth (students not in the physical custody of a parent or guardian). The services provided by the program include enrollment assistance, school supplies, backpacks, advocacy, and assistance with transportation.

# 2022-2023 BUDGET SUMMARY

# **Budget Summary**

Description	Amount
Total Funds Provided to the School Through the Consolidated Application	\$0.00
Total Federal Funds Provided to the School from the LEA for CSI	\$0.00
Total Funds Budgeted for Strategies to Meet the Goals in the SPSA	\$73,865.00

# Federal, State, and Local Funds

The School Site Council intends for this school to participate in the following programs:

Federal Programs	Projected Budget	Final Budget	State and Local Programs	Projected Budget	Final Budget	
Title I, Part A: Schoolwide Program (Title I #3010)	\$0.00	TBD	Local Control Funding Formula Base Grant (General Purpose Discretionary #0000)	\$25,980.00	TBD	
Title I, Part A: Parent Engagement Activities (Title I #3010)	\$0.00	TBD	Local Control Funding Formula Supplemental Grant (LCFF Supplemental #0002)		TBD	
21st Century Community Learning Centers (Title IV #4124)	\$0.00	TBD	Local Control Funding Formula Concentration Grant (LCFF Concentration #0003)		TBD	
Title IV: Student Support & Academic Enrichment (Title IV #4127)	\$0.00	TBD	After School Education and Safety Program (ASES #6010)		TBD	
Comprehensive Support and Improvement (CSI #3182)	\$0.00	TBD	Early Literacy Support Block Grant (ELSBG #7812)	\$0.00	TBD	
			Measure G Library Support (Measure G #9334)	\$0.00	TBD	
			Measure G1: Teacher Retention and Middle School Improvement Act (Measure G1 #9332)	\$0.00	TBD	
Measure N: College & Career Readiness For All (Measure N #9333)		\$0.00	TBD			
SUBTOTAL OF FEDERAL FUNDING:	\$0.00	\$0.00	SUBTOTAL OF STATE & LOCAL FUNDING:	\$73,865.00	\$0.00	1

TOTAL PROJECTED FEDERAL, STATE & LOCAL FUNDING:	\$73,865.00
TOTAL FINAL FEDERAL, STATE & LOCAL FUNDING:	TBD

## 2022-23 SCHOOL PLAN FOR STUDENT ACHIEVEMENT (SPSA): NEEDS ASSESSMENT

## 1A: ABOUT THE SCHOOL

School: Crocker Highlands Elementary School School ID: 111

## **School Description**

Crocker Highlands is a California Distinghished School, serving grades K-5, located in the Trestle Glen neighborhood in Oakland. At Crocker Highlands, staff, students and families all work together to ensure that our students develop a love for learning in a supportive, inclusive school community. We recognize and support diverse learning styles and inspire personal and social responsibility, while also promoting the academic development of our students. With the aid of parent volunteers and a broad range of PTA-funded enrichment programs, students receive a well-balanced and integrated curriculum of language arts, mathematics, history/social studies, science, physical education, technology, visual and performing arts, and social-emotional learning. Much of our success is due to the strong faculty, staff, PTA, and community volunteers who help in the classrooms, office, and the playground every day.

#### **School Mission and Vision**

**Mission:** Crocker Highlands Elementary School provides a joyful, equitable educational experience that fosters enthusiasm for learning and encourages a growth mindset for children and adults. The school recognizes and supports diverse learning styles, inspires personal and social responsibility, and promotes the academic development of its students.

**Vision:** The students at Crocker Highlands will emerge as empathetic, resilient, independent learners who acquire the 21st century skills of creativity, collaboration, communication, critical thinking and problem solving.

#### **1B: STUDENT GOALS & TARGETS**

LCAP Goal 1: All students graduate college, career, and community ready.							
Early Literacy Measures & Annual Targets							
Moasuro	Measure Target Student Group 2019-20 2020-21 2021-22 2022-23						
weasure	rarget Student Group	Baseline	Outcome	Outcome	Target		
i-Ready Reading at or above Mid-Grade (Kindergarten)	All Students	n/a	77%	not available until Fall 2022	87%		
i-Ready Reading at or above Mid-Grade (Grade 1)	All Students	n/a	54%	not available until Fall 2022	64%		
i-Ready Reading at or above Mid-Grade (Grade 2)	All Students	n/a	73%	not available until Fall 2022	83%		
English Language Arts Measures & Annual Targets							
Measure	Target Student Group	2019-20	2020-21	2021-22	2022-23		
weasure	larger Student Group	Baseline	Outcome	Outcome	Target		

SBAC ELA Distance from Standard Met *2018-19 baseline	All Students	62	n/a	not available until Fall 2022	72	
i-Ready Reading at or above Mid-Grade (Grades 3-5)	All Students	n/a	64%	not available until Fall 2022	74%	
Mathematics/Science Measures & Annual Targets						
Macaura	Target Student Group	2019-20	2020-21	2021-22	2022-23	
Measure		Baseline	Outcome	Outcome	Target	
SBAC Math Distance from Standard Met *2018-19 baseline	All Students	46.8	n/a	not available until Fall 2022	56.8	
i-Ready Math at or above Mid-Grade (Grades K-5)	All Students	n/a	n/a	not available until Fall 2022	54%	
CAST (Science) at or above Standard	All Students	69%	n/a	not available until Fall 2022	79%	

LCAP Goal 2: Focal student groups demonstrate accelerated growth to close our equity gap.							
Academic Measures & Annual Targets for F	Academic Measures & Annual Targets for Focal Student Groups						
Measure	Target Student Group	2019-20	2020-21	2021-22	2022-23		
Medadie	larget otadent Group	Baseline	Outcome	Outcome	Target		
SBAC ELA Distance from Standard Met	Special Education Students	-30	n/a	not available	-20.0		
2018-19 baseline	Special Education Students	-50	II/a	until Fall 2022	-20.0		
SBAC ELA Distance from Standard Met	African American Students	-2.2	n/a	not available	12.0		
*2018-19 baseline	Amcan American Students	-2.2		until Fall 2022	12.0		
i-Ready Reading at or above Mid-Grade	Special Education Students	n/a	34%	not available	45%		
(Grades 3-5)	opecial Education Students	1774	3.70	until Fall 2022	1070		
SBAC Math Distance from Standard Met	Special Education Students	-25	n/a	not available	-15.0		
*2018-19 baseline	Special Eddodion Stademo			until Fall 2022	10.0		
SBAC Math Distance from Standard Met	African American Students	4.1	n/a	not available	14.1		
*2018-19 baseline	Amcan American Students	4.1	II/a	until Fall 2022	14.1		
<b>Reclassification Measures &amp; Annual Targets</b>	s						
Measure	Target Student Group	2019-20	2020-21	2021-22	2022-23		
ivieasure	Target Student Group	Baseline	Outcome	Outcome	Target		
ELL Reclassification	English Learners	14%	0%	not available until Fall 2022	24%		

LTEL Reclassification	Long-Term English Learners	n/a	n/a	not available until Fall 2022	10%

LCAP Goal 3: Students and families are welcomed, safe, healthy, and engaged.						
Measure	Target Student Group	2019-20	2020-21	2021-22	2022-23	
wiedsui e	rarget Student Group	Baseline	Outcome	Outcome	Target	
Student Connectedness to School	All Students	93%	87%	not available until Fall 2022	97%	
Out-of-School Suspensions	All Students	0%	n/a	not available until Fall 2022	0%	
Out-of-School Suspensions	African American Students	3%	n/a	not available until Fall 2022	2%	
Out-of-School Suspensions	Special Education Students	2%	n/a	not available until Fall 2022	1%	
Chronic Absenteeism	All Students	2%	0%	not available until Fall 2022	1%	
Chronic Absenteeism	African American Students	11%	0%	not available until Fall 2022	1%	

LCAP Goal 4: Our staff are high quality, stable, and reflective of Oakland's rich diversity.						
Measure	Target Student Group	2019-20	2020-21	2021-22	2022-23	
measure	larget otadent Group	Baseline	Outcome	Outcome	Target	
Staff Satisfaction with Professional Development	All Staff	n/a	n/a	not available until Fall 2022	90%	
Staff Participation in Foundational Professional Learning	All Staff	n/a	n/a	not available until Fall 2022	90%	

1C: STRENGTHS, CHALLENGES & ROOT C	AUSES	
Focus Area:	Priority Strengths	Root Causes of Strengths
LCAP Goal 1: College/Career Readiness	iReady Reading Fall 2021 data indicate that Kindergarten students are at 58%, 1st-53%, 2nd-52%, 3rd-78%, 4th-66%, and 5th-47% at grade-level placement. iReady Reading Winter 2021data indicate that 1st- 60%, 2nd-70%, 3rd- 83%, 4th- 70%, and 5th- 51% at grade-level placement.	Crocker teachers provide focused and student-centered quality Tier 1 instruction.
LCAP Goal 2: Focal Student Supports	Crocker's COST team has met weekly to identify students who need academic, behavorial, and social/emotional support. Parents have also attended Student Success Team (SST) meetings. We have been able to provide Tier 1 and Tier 2 small group instruction, mental health services (individual/groups), student social skills group and support students when they are in crisis. Tier 3 behavior plans and supports were added for our students with 504 Plans and Individualized Education Plan (IEP). A number of our students who were in crisis are now able to participate productively in class with support.	Crocker teachers and staff recognize the diverse individuals and groups that make up our school community. Our team focuses on establishing positive relationships with each other, and students. Each teacher have focal students from the data inquiry cycle. We believe that every student can succeed and deserve the best support and care. Currently, attendance at Crocker remains steady, although this year we have an increased number of students on Independent Study, or absent due to illness or quarantine.
LCAP Goal 3: Student/Family Supports	Crocker families know who to ask for extra help, teachers in regular communication with families, weekly newsletter from the school, and responsive principal.	Parent-Teacher Conference Days, Family Navigator, PTA Sponsor- Buddy Program, PTA New Families Support, Classroom Parent, PTA Kinsella Parent Communication, OUSD Parent Square Communication, affinity groups, PTA funded counseling interns, reading specialist, PTA funded aides, STIP for ELL support.

LCAP Goal 4: Staff Supports	Crocker teachers and staff reflect the diversity of our student population. Our teachers and staff are provided quality district and site-based professional development, and collaboration time to further develop. For professional development, we provided time to learn about Science of Literacy, EL Education, Social and Emotional Learning (SEL) Standards, and Caring Schools for Community. Our latest survey around SEL/Caring Schools for Community indicate that 93.8% of teachers are comfortable turning to colleagues when challenges arise and 87.5% teachers are comfortable turning to the administrator when challenges arise.	Crocker's teachers, staff and administration is made up of a dedicated team of individuals, who have strong support from the community. Crocker attracts qualified, passionate, and hard working teachers and staff that believe in our school mission and vision. There is a high level of professionalism and leaderhip on our site. Professional development are responsive to teachers, grade level collaboration, a teacher on special assignment to support literacy, and principal availability.
Focus Area:	Priority Challenges	Root Causes of Challenges
LCAP Goal 1: College/Career Readiness	iReady Math Fall data indicate that Kindergarten students are at 52%, 1st-18%, 2nd-30%, 3rd-38%, 4th-35%, and 5th-22% at grade-level placement. The range of academic needs in each classroom has broadened.	Due to Distance Learning from 2020-21, student achiemvent has been impacted in all areas such as Reading and Math. Last year, vulnerable students had attendance challenges, and focal students were not able to consistently receive Tier 2 interventions via zoom due to technology difficulities. There were fewer opportunities for our English Language Learners (ELLs) to pratice listening, reading, writing, and speaking in English. iReady is a relatively new assessment platform that students are still learning to access.

LCAP Goal 2: Focal Student Supports	We developed small group internvetion schedules, and have specialist supporting focal students. Staffing shortgages, and staff absences have impacted our ability to keep supports and schedules consistent. Some of our focal students who need the most help have been absent. African American students scored lower than other subgroups in reading and math proficiency. iReady Reading Diagnostic indicate that 26% of Black or African American students are at grade-level placement. (Asian = 65%; Native Hawaiian or Other Pacific Islander = 84%; White = 66%) iReady Math Diagnostic indicate that 5% of Black or African American students are at grade-level placement. (Asian = 35%; Native Hawaiian or Other Pacific Islander = 50%; White = 33%)	COVID is impacting the attendance of both staff, and students. TSA/STIPs, reading specialist, math intervention teacher, and activity leaders have limited capacity on the number of students they can support at a time. TSA/STIPs/Principal are needed to provide classroom coverage due to COVID related absences. Due to lower enrollment than projected, one of our teacher was consolidated, which increased our 5th grade classroom size. During the 2020-21 school year, remote learning at home, resulted in loss of social skills.
LCAP Goal 3: Student/Family Supports	Having enough support to fully differentiate and have small groups.	Inadequate resources, staffing.
LCAP Goal 4: Staff Supports	Teaching during a pandemic is very challenging. We strategically build Soical Emotional Learning, and wellness into our professional development schedules/meetings.	Due to the pandemic, we have experienced staff shortages. The ongoing health concerns have caused physical and emotional distress for staff. There are a many priorities for teacher professional development, and limited time.

## **1D: IDENTIFIED NEED**

To develop the school goals and targets outlined above, school leadership worked with staff, the School Site Council, and District support teams to review student performance data and complete a root cause analysis for each area of challenge and strength. The school also reviewed Districtwide LCAP targets. Based on this analysis, the school crafted goals and set annual growth targets.

# **1E: RESOURCE INEQUITIES**

Our students have less access to district funding than their counterparts in OUSD and receive no federal funding. We rely on the PTA to raise money to get us near to the level of funding that our counterparts at Title 1 schools receive. Most of our students have access to effective and experienced teachers. Almost all of Crocker's teachers are fully credentialed, and most come to Crocker with some prior teaching experience. Many have additional degrees and/or other professional experience before becoming teachers. We have used site funds in conjunction with PTA donations to provide Tier 2 supports such as reading and math intervention, counseling interns, a librarian, and a part-time psychologist. All of our students have equal access to programs and supports provided by our school.

#### 1F: SCHOOL PLAN FOR MEETING ESSA REQUIREMENTS

To ensure that this school's SPSA effectively meets ESSA requirements, the school has reviewed student performance data for all students, with special attention to historically underserved student groups, including low-income students, students with disabilities, English learners, African-American students, and Latino/a students. The school has developed practices to address the unique needs of each student group, and will measure effectiveness of these practices by monitoring practice implementation and tracking progress towards the school's annual student performance targets. Goals, targets, practices, and budget expenditures align to Oakland Unified's LCAP goals and to the specific purposes of each funding program.

## 2022-23 SCHOOL PLAN FOR STUDENT ACHIEVEMENT (SPSA): ANNUAL SPSA REVIEW

School: Crocker Highlands Elementary School SPSA Yea

SPSA Year Reviewed: 2021-22

**SPSA** Link: <u>2021-22 SPSA</u>

#### 2A: OVERALL IMPLEMENTATION & EFFECTIVENESS OF THE CURRENT SPSA

Briefly describe the overall implementation so far of the current SPSA strategies and actions. If any staffing or activities changed after completing the SPSA last spring, please describe.

Due to COVID, we have had to limit in-person gatherings/meetings, and utilize virtual platforms (Zoom) to host gatherings/meetings. There were staffing changes this school year. The ESSER funds permitted us to hire a part-time Teacher on Special Assignment (TSA) to support our Literacy strategies and goals. Our math intervention teacher transitioned from Oakland Unified School District, and we have been unable to rehire. We utilized LCFF funds to hire a part-time STIP substitute that is currently supporting math and reading intervention grades K - 5. Currently, we have been able to implement most of the SPSA strategies and actions. Students and staff absences due to COVID reasons have interrupted learning and instruction. In addition, we have had to utilize our TSA and STIP substitute to provide classroom coverage due to COVID related absences.

Describe and explain the effectiveness of the strategies and actions to achieve the articulated goals.

Our mid-year data shows that we are making good progress towards out goals.

Describe any changes that will be made to achieve annual goals, outcomes, or strategies/actions as a result of this analysis. Identify where those changes can be found in the SPSA.

We do not anticipate to make any changes.

2B: CURRENT YEAR TITLE I-FUNDED PROGRAM EVALUATION					
Title I Expenditure	Target Addressed by Expenditure	Actions/Activities (e.g., what does this person or program do?)	What is working? Why? What is not working? Why not?	Based on this evaluation, what will you change, continue, or discontinue? Why?	
Not applicable; this school did not receive Title I funds in 2021-22.					

## 2022-23 SCHOOL PLAN FOR STUDENT ACHIEVEMENT (SPSA): STRATEGIES & ACTIONS

School: Crocker Highlands Elementary School School ID: 111

## 3: SCHOOL STRATEGIES & ACTIONS

Click here for guidance on SPSA practices

# District Strategy: Building CONDITIONS FOR STUDENT LEARNING

School Priority: Sense of Belonging

School Theory of Change:

If the school staff implement systems that attend to the social emotional needs of students, teachers build positive relationships with students, and students build positive relationships with each other, kids will feel safer taking academic risks, which will lead to improved academic outcomes.

**Related Goal:** 

Students and families are welcomed, safe, healthy, and engaged.

Students to be served by these actions:

All Students

#	TEACHING ACTIONS	LEADERSHIP ACTIONS	EVIDENCE OF IMPLEMENTATION	IF TITLE- FUNDED: WHAT NEED IS THIS ADDRESSING?	WHICH MTSS TIER DO THESE ACTIONS ALIGN TO?
1-1	Teach PBIS matrix (including voice levels); use restorative practices to facilitate conflict resolution; reinforce schoolwide expectations with continuing students; consider new way to acknowledge positive behavior.	Leadership team continues to discuss positive school culture; Principal to provide restorative questions & conversation starters to staff & review training	Low numbers of Universal Referral Forms (URF) and suspensions.		Tier 1
1-2	Integrate culturally responsive teaching strategies such as creating relevant math word problems and using stations that target diverse learning styles and interests into instruction to support all students, in particular our students of color, newcomers, homeless, foster youth and GATE students.	Continue using shared literature, videos and speakers to help teachers learn about best practices. Schedule PD time for this.	Reduction in opportunity gaps based on race and special educaiotn status on Smarter Balance Assessment Consortium (SBAC).		Tier 1

1-3	Teach & reinforce our school mantra, "At Crocker, we show respect to everyone," as well as words of the month, use Caring School Community curriculum	Parent workshops on issues relating to equity (pending PTA funding), New leadership team to consider how mantra & words of the month are to be taught in class and what kinds of assemblies will best support positive school culture	California Healthy Kids Survey (CHKS) data, leadership team meeting notes	Tier 1
1-4	Help all new students transition to Crocker with buddies, lunch club, orienting them to the school building, weekly class meetings to help build community. Connect incrested families new to Crocker with buddies.	Kindergarten orientation, buddy families supported by PTA, principal spend time getting to know and personally welcoming new students in upper grades, principal spending time in kindergarten classes getting to know students	List of buddy families, new students integrating onto the yard and within the classroom, personal interviews with new families regarding the transition, talk to kindergarten parents to help orient with culture of school, etc.	Tier 1
1-5	Teachers continuously move around the playground during yard duty, helping students to solve problems using restorative questions.	Make sure all staff members have training on restorative practices at the beginning of the year and remind them about it during the year.	Reducion in Universal Referral Forms (URFs)	Tier 1
1-6	Keep families informed of work in classes related to bias, diversity, etc. Assign projects that reinforce these concepts through weekly newsletters.	Encourage staff to include in their newsletters updates related to bias and diversity.	Teacher newsletter	Tier 1
1-7	Participate in free community events that bring together our diverse families.	Coordinate with PTA leadership to plan events and to recruit volunteers who represent the spectrum of families.	School newsletter	Tier 1
1-8	Recommend students needing support to COST	Provide counseling interns to support students' emotional needs, reading and math support for academic needs.	Coordination of Services Team (COST) Tracker	Tier 2

Distr	District Strategy: Providing Equitable Access to STANDARDS-BASED INSTRUCTION			
School Priority: STEM				
Sch	hool Theory of Change:	If all students receive high quality NGSS-aligned science instruction for at least 60-90 minutes per week, then they will meet or exceed science standards. If they receive daily rigorous, standards-aligned math instruction and differentiated support, then students will meet or exceed math standards.		
R	Related Goal(s):	All students graduate college, career, and community ready. Focal student groups demonstrate accelerated growth to close our equity gap.		
Stude	ents to be served by these actions:	All Students		

#	TEACHING ACTIONS	LEADERSHIP ACTIONS	EVIDENCE OF IMPLEMENTATION	IF TITLE- FUNDED: WHAT NEED IS THIS ADDRESSING?	WHICH MTSS TIER DO THESE ACTIONS ALIGN TO?
2-1	Use Common Core State Standards and Math Practices as well as district-provided Math Expressions or Bridges Math curriculum in addition to supplemental materials teachers choose (i.e. Mathematical Mindsets, Math Their Way). Use Frontrowed. com for differentiation and Bridges for intervention. to guide planning in mathematics.	Devote professional development and PLC time to planning math instruction. ILT and whole staff to review math benchmark data. Provide supplementary math materials, including manipulatives and other curricula as needed. Include freckle.com access to provide opportunities for acceleration for GATE students.	Walk throughs, math benchmarks, Bridges assessments, CAASP Interim Assessment Blocks (IABs), Professional Learning Community (PLC) time; iReady Math data, report cards aggregated both by subgroups and overall.		Tier 1
2-2	Use math data to assign students to receive help from .3 math intervention teachers and to receive small group instruction within classrooms.	Provide funding for part-time teacher to support students. Collaborate with mental health interns and/or psychologist and special education staff to support students. Fund .2 psychologist and mental health interns if approved by parent body.	Walkthroughs, math benchmarks and embedded assessments.		Tier 2

2-3	Provide math homework that involves families in supporting children and understanding CCSS in math.	Plan for and schedule one parent education event regarding math standards (likely PTA funded). Include math program in afterschool offerings (enrichments) as well as access to freckle.com.	Conversations with teachers.	Tier 1
2-4	Special education staff should use Common Core Math Standards to plan instruction in support of math goals for their students.	Include special education staff in all math PD and encourage collaboration between general education and special education staff.	Professional development schedule.	Tier 3
2-5	Develop strong number sense through heavy use of manipulatives, Number Corner & Number Talks in K-5 classrooms (no TK at this school).	Ensure classrooms have appropriate supplies and opportunities to collaborate around curriculum and provide PD/collaboration time to learn and share best practices in mathematics instruction.	Walk throughs, teacher observation and evaluation.	Tier 1
2-6	Use NGSS standards and FOSS curriculum to plan science lessons occuring at least 60 minutes per week in K-2 and 90 minutes per week in grades 3-5.	Devote PLC time to collaboratively planning science. Support teachers in creating weekly schedules that include science.	CAST, FOSSMap, Profesional development plan	Tier 1

Distri	rict Strategy: Developing LANGUAGE AND LITERACY Across the Curriculum					
S	chool Priority:	High quality EL	A and ELD curriculum and impler	mentation		
Sch	ool Theory of Change:	If students receive high quality instruction in English Language Arts and English Language Learners receive both designated and integrated ELL supports, then students will meet or exceed ELA standards.				
Re	elated Goal(s):	All students graduate college, career, and community ready.  Focal student groups demonstrate accelerated growth to close our equity gap.				
Stude	nts to be served by these actions:	All Students				
#			LEADERSHIP ACTIONS	EVIDENCE OF IMPLEMENTATION	IF TITLE- FUNDED: WHAT NEED IS THIS ADDRESSING?	WHICH MTSS TIER DO THESE ACTIONS ALIGN TO?

3-1	Implement Heggerty phonemic awareness in kindergarten and strong phonics program K-2 (i. e., SIPPS)	Provide K/1 teachers time to plan SIPPS, Heggerty & Total Reading programs to implement with fidelity given the numbers of adults available to support	iReady reading data K-2; K-2 teachers have foundational skills instruction on their weekly schedules; Foundational skill assessment data K-2; small groups are included in teacher and support staff schedules	Tier 1
3-2	Provide reading opportunities for students during independent and small group work	Teachers offer differentiated instruction with complex texts and monitor progress and adjust instruction based on curriculum embedded assessment.	Lesson plans; walkthroughs; PLC schedule	Tier 1

3-3	Work with Tier 2 reading support providers to support differentiated reading instruction at all grade levels. Collaborate around literacy support with PTA employee in all kindergarten classes, participate in reading shuffle in grades 1 and 2 and work with reading specialist to support students at grades 3-5. Ensure African-American, Latino, English Learners, Foster Youth and Low Income students get needed support as we move towards eliminating the opportunity gap.	Targeted students should be identified within the first month and assigned to Tier 1 and Tier 2 supports. Schedule reading lab, reading shuffle, PTA support in literacy in K classrooms and for 3rd-5th grade students; hire STIP and PTA-funded reading specialist to support struggling readers and English learners; gifted students grouped together for advanced word study and/or reading groups	Reading lab and STIP schedules	Tier 2
3-4	Base instructional literacy programs in general education and special education on strong foundational understanding and application of Common Core Standards and adjust teaching strategies to meet the needs of all students, and particularly students with IEPs, based on informal and formal assessments as we prepare students for middle school.	teachers accountable for grade level PLCs around assessment data to identify implications for		Tier 3

3-5	As part of implementing culturally responsive strategies, include multicultural literature in classroom libraries, including books written in other languages spoken by our students. Encourage appreciation of diverse literature by inviting parents and community members to participate in read-ins (i.e. African-American, Latinx, Asian/Pacific) organized by the Oakland Education Fund.	Encourage teachers and librarian to select new books both for classrooms and school library reflecting the cultures and languages of the school's students and continue work with Culturally Responsive Instruction. Hold book swap, providing free books for all students and budget for purchase of multicultural books both for classrooms and the library.	Classroom and school library equity audits	Tier 1
3-6	Teach each group of kindergarten students over the course of the first three days, gathering initial data about preliteracy skills. Schedule yearlong reading support from PTA employee in Kindergarten classrooms and as a pullout in K-2.	Plan balanced beginnings and meet with teachers on 3rd day to make balanced final class lists. Kindergarten orientation event for students to spend 20 minutes in each kindergarten class, draw themselves and write names if possible so we get a sense of literacy readiness	Classes lists	Tier 1
3-7	Provide all students, particularly ELLs and Special Education students, access to complex texts and teach strategies to make meaning from what they read. Use new ELA curriculum if adopted.	Devote some PD time to teaching strategies for reading complex text (difficult sentence structure, sophistication of content)	PD schedule	Tier 1

3-8	Encourage student participation among homeless and low income youth in after school programs by providing free access to them. Provide supplemental access to classroom libraries to our low income, foster youth and English learners to expand their range of available books to read at home.	Work with after school programs to ensure scholarships are available for homeless and low income students to participate free of charge. Ensure low income and non-English speaking parents know about the book donation box in the office to provide additional access to books to bring home for their	School bulletins	Tier 2
	to read at home.	books to bring home for their libraries		

Distri	District Strategy: Cultivating CONDITIONS FOR ADULT PROFESSIONAL LEARNING										
S	CHOOL PHOILIV	Ensuring teacher learning.	ers receive high quality professio	nal adult learning, and develop a	a respectful culture	e of inquiry and					
Sch	nool Theory of										
R	elated Goal(s):	teacher survey,	gh quality, stable, and reflective of 93.8% of teachers responded fest are comfortable turning to the a	eling comfortable turning to colle	eagues when chal						
	ents to be served by these actions:	All Students									
#	# TEACHING ACTIONS		LEADERSHIP ACTIONS  EVIDENCE OF IMPLEMENTATION  IF TITLE-FUNDED: WHAT NEED IS THIS ACTIONS ADDRESSING?  ALIGN TO?								

4-1	Collaborate with colleagues around standards and curriculum	Staff leaders create and lead PD related to standards and curriculum	Improved math (SBAC), reading (SRI) and ELA (SBAC) for all groups, and in particular African- American and students with disabilities	Tier 1
4-2	Grade Level PLCs meet once a month on Wednesday. Grade Level PLCs will have release time for planning, and deep data dive.	Principal will coordinate sub coverage and map out Planning Days at the beginning of year so that teachers can plan accordingly. TSA, Grade Level Lead Teachers, and Principal will plan agenda for Planning Days and facilitate these sessions. Grade Level Lead will plan agenda for PLC monthly meeting.	Calendar, Agenda, Notes	Tier 1
4-3	Determine 3-5 focal students, use them to ground their Inquiry Cycles, and plan how to support them.	Principal will have Data Conferences with teachers (either individually or in grade level teams) focusing on academic progress of these students. Data Conferences happen at the end of each Trimester.	Improved math (SBAC), reading (SRI) and ELA (SBAC) for all groups, and in particular African- American and students with disabilities;	Tier 2

4-4	Teachers will understand Universal Design for Learning - Tier 1 strategeies (Community Circle, PBIS, Restorative Justice) and be able to describe what they are doing in the classrooms for students needing additional support. Teachers will monitor and document in-class strategies, interventions and tools (Behavior Plans, outreach to families, informal assessments) before referring to COST.	Principal will provide professional development on Universal Design for Learning. Staff leaders create and lead PD on Tier 1 Intervention Strategies. COST will meet at least twice a month to collaborate strategic intervention supports for Tier 2/ Tier 3 students. Principal will collaborate with school site SEL lead teacher/ PBIS lead teacher to provide professional development on Caring School Community, mental health supports, and restorative justice practices. Counseling interns, school psychologist, and inclusion specialist will lead groups to support Tier 2/Tier 3 students who referred to COST to develop positive self-esteem and social skills.	PD agendas and notes, walk throughs		Tier 1
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(	CONE	DITIONS FOR E	BLACK STUDE	ENTS (instructions & resource	ces)								
	Sc	chool Priority:	Achievement fo	chievement for African American students in math									
	Sch	ool Theory of Change:	If we provide str iReady Mastery	rategic math instruction to suppo Standards, will will accelerate g	rt African American students who rowth to close the opportunity ga	are not meeting ap.	grade-level						
	F	Related Goals:	Focal student g	duate college, career, and commroups demonstrate accelerated gamilies are welcomed, safe, healt	prowth to close our equity gap.								
		nts to be served by these actions:	Black students	and families									
	#	TEACHING	ACTIONS	LEADERSHIP ACTIONS	EVIDENCE OF IMPLEMENTATION	IF TITLE- FUNDED: WHAT NEED IS THIS ADDRESSING?	WHICH MTSS TIER DO THESE ACTIONS ALIGN TO?						

5-1	Analyze district diagnostic assessments to identify students needing interventions and specific areas for improvement	Provide time for structured data dives and collaboration to plan intervention	Data Analysis System	Tier 1
5-2	Create instructional support groups/structures for identified students	Schedule instructional support: PTA Activities Leaders, Math Intervention TSA/STIP	Intervention Schedule	Tier 2
5-3	Monitor student progress and adjust instruction as needed	Use iReady formative math assessments to measure student understanding/progress	iReady Progress Monitoring	Tier 2

CONI	DITIONS FOR E	NGLISH LAN	GUAGE LEARNERS (elemen	tary instructions & resourc	es)						
S	chool Priority:	English Langua	nglish Language Development								
Sch			we provide dedicated English language instruction and use GLAD strategies with English learners, these cudents will improve their skills and reclassify on time.								
Related Goals:  All students graduate college, career, and community ready.  Focal student groups demonstrate accelerated growth to close our equity gap.  Students and families are welcomed, safe, healthy, and engaged.											
	ents to be served by these actions:	English Langua	ge Learners								
#			LEADERSHIP ACTIONS	EVIDENCE OF IMPLEMENTATION	IF TITLE- FUNDED: WHAT NEED IS THIS ADDRESSING?	WHICH MTSS TIER DO THESE ACTIONS ALIGN TO?					

6-1	Participate in professional development related to improving ELA instruction for ELL students and implement targeted instruction for English learners as well as GLAD strategies such as planning for peer interaction, supporting meaning with use of realia, visuals and movement when introducing concepts, activating prior knowledge during initial instruction and creating shared knowledge as the lessons progress and conclude.	Hire STIP to provide release time for teachers' professional development and support ELL students. Schedule professional development opportunities with Network 2 ELL Coordinator as well as reading lab to support English learners.	ELPAC, SRI	Tier 1
6-2	Teachers use high leverage integrated ELD practices during ELA, Math, & Science.	High leverage integrated ELD strategy focus: academic discussion, Before-During-After Reading strategies, language scaffolds, learning how English works (i.e. language dives). Provide PD, observation & feedback on classroom practice	PD agendas, observation notes and feedback tracker	Tier 1
6-3	As part of implementing culturally responsive strategies, include multicultural literature in classroom libraries, including books written in other languages spoken by our students. Encourage appreciation of diverse literature by inviting parents and community members to participate in read-ins (i.e. African-American, Latinx, Asian/Pacific) organized by the Oakland Education Fund.	Encourage teachers and librarian to select new books both for classrooms and school library reflecting the cultures and languages of the school's students and continue work with Culturally Responsive Instruction. Hold book swap, providing free books for all students and budget for purchase of multicultural books both for classrooms and the library.	Examining list of books purchased	Tier 1

6-4	Teachers of ELLs will engage families at least twice a year in academic goals setting via parent conferences. Teachers will use the ELL Snapshots to discuss student progress and create a plan of action for the	Model and set the expectation of sharing the EL Snapshot with teachers during teacher PD before conferences.	Observations of goal setting conferences and parent sign-in forms.	Tier 2

PROPOSED 2022-23 SCHOOL SHE		Site Number. 111			School. Crocker rightands Elementary School						
DESCRIPTION OF PROPOSED EXPENDITURE	BUDGET AMOUNT	BUDGET RESOURCE	OBJECT CODE	OBJECT CODE DESCRIPTION	PCN	POSITION TITLE	FTE	RELATED LCAP GOAL	RELATED SPSA TARGET	RELATED SPSA ACTION	BUDGET ACTION NUMBER
Copier Maintenance	\$3,500	General Purpose Discretionary	5610	Equip Maintenance Agreemt		n/a		Goal 1: All students graduate college, career, and community ready.	Reading Inventory (RI) Multiple Years Below Grade Level	Work with Tier 2 reading support providers to support differentiated reading instruction at all grade levels. Collaborate around literacy support with PTA employee in all kindergarten classes, participate in reading shuffle in grades 1 and 2 and work with reading specialist to support students at grades 3-5. Ensure African-American, Latino, English Learners, Foster Youth and Low Income students get needed support as we move towards eliminating the opportunity gap.	111-1
Extended Contracts	\$3,331	LCFF Supplemental	1120	Certificated Teachers' Salaries: Stipends		n/a		Goal 4: Our staff are high quality, stable, and reflective of Oakland's rich diversity.	College/Career Readiness	Ensure classrooms have appropriate supplies and opportunities to collaborate around curriculum and provide PD/collaboration time to learn and share best practices in mathematics instruction.	111-2
Prep/Enrichment Teacher	\$15,137	LCFF Supplemental	1105	Certificated Teachers' Salaries	1110	Teacher Education Enhancement	0.15	Goal 3: Students and families are welcomed, safe, healthy, and engaged.	College/Career Readiness	Provide math homework that involves families in supporting children and understanding CCSS in math.	111-3
Substitute Teacher Incentive Plan (STIP) Teacher	\$38,918	One-Time COVID Funding	1105	Certificated Teachers' Salaries	1513	STIP Teacher	0.50	Goal 1: All students graduate college, career, and community ready.	SBAC Math Distance from Standard Met	Use math data to assign students to receive help from .3 math intervention teachers and to receive small group instruction within classrooms.	111-4
Substitute Teacher Incentive Plan (STIP) Teacher	\$29,416	LCFF Supplemental	1105	Certificated Teachers' Salaries		STIP Teacher	0.40	Goal 1: All students graduate college, career, and community ready.	SBAC ELA Distance from Standard Met	Work with Tier 2 reading support providers to support differentiated reading instruction at all grade levels. Collaborate around literacy support with PTA employee in all kindergarten classes, participate in reading shuffle in grades 1 and 2 and work with reading specialist to support students at grades 3-5. Ensure African-American, Latino, English Learners, Foster Youth and Low Income students get needed support as we move towards eliminating the opportunity gap.	111-5

Site Number: 111

#### PROPOSED 2022-23 SCHOOL SITE BUDGET

Site Number: 111 School: Crocker Highlands Elementary School

DESCRIPTION OF PROPOSED EXPENDITURE	BUDGET AMOUNT	BUDGET RESOURCE	OBJECT CODE	OBJECT CODE DESCRIPTION	PCN	POSITION TITLE	FTE	RELATED LCAP GOAL	RELATED SPSA TARGET	RELATED SPSA ACTION	BUDGET ACTION NUMBER
Substitute Teacher Incentive Plan (STIP) Teacher	\$7,354	General Purpose Discretionary	1105	Certificated Teachers' Salaries		STIP Teacher	0.10	Goal 1: All students graduate college, career, and community ready.	Staff Participation in Foundational Professional Learning	Collaborate with colleagues around standards and curriculum	111-6
Supplies	\$15,126	General Purpose Discretionary	4310	School Office Supplies		n/a		Goal 1: All students graduate college, career, and community ready.	SBAC ELA Distance from Standard Met	Implement Heggerty phonemic awareness in kindergarten and strong phonics program K-2 (i. e., SIPPS)	111-7





# **CROCKER ELEMENTARY SCHOOL**

# **School Site Council Membership Roster**

2021-2022

# SSC - Officers

Chairperson:	Jaime Diaz
Vice Chairperson:	Brandon Wall
Secretary:	Jennifer Doersam

# $SSC-Members \ \ {\it (Mark with a check the peer group that each member represents. Mark only one for each member.)}$

Member's Name	Principal	Classroom Teacher	Other Staff	Parent/ Community Member	rm (1st or 2nd year term?)
DUNG KIM NGUYEN	<b>/</b>				
JAIME DIAZ		<b>/</b>			2
JENNIFER DOERSAM		<b>/</b>			2
LYNNA REID		<b>/</b>			1
HAIMANOT DEJENE			<b>/</b>		2
SARAH GERBER				<b>/</b>	2
STEPHANIE POWELL				<b>/</b>	1
RENIA WEBB				<b>/</b>	1
RODNEY RICHTER				<b>/</b>	2
BRANDON WALL				<b>\</b>	1
ANGELA ALLEN (ALTERNATE)					
MELANIE SCHANE (ALTERNATE)					

SSC Meeting Schedule:	4th Thursday of the Month at 3:45 PM
(Day/Month/Time)	•

#### SSC Legal Requirements (EC Sections 65000-65001):

- 1. Members MUST be selected/elected by peer groups
- There MUST be an equal number of school staff and parent/ community/student members.
- Majority of school staff members must be classroom teachers except where school has been approved for a smaller SSC; and
- 4. Parents/community members cannot be OUSD employees at the site.

1 Principal
3 Classroom Teachers
1 Other Staff
AND
5 Parents/Community
Members